

The Corporation of the County of Wellington Social Services Committee Agenda

November 12, 2014 1:00 pm County Administration Centre Guthrie Room

Members: Warden White; Councillors Tosh (Chair), Innes, Whale, L. White

| | | | Pages |
|-----|-------|--------------------------------------------------------------------------------------------|---------|
| 1. | Call | to Order | |
| 2. | Decl | aration of Pecuniary Interest | |
| 3. | New | Willowdale Child Care Centre Project Status Report | 2 - 2 |
| 4. | Socia | al Services Financial Statements as of October 31, 2014 | 3 - 7 |
| 5. | Child | I Care | |
| | 5.1 | Request for Purchase of Service Agreements – Little Learners Daycare Centre Sztaba Inc. | 8 - 12 |
| | 5.2 | County of Wellington General Operating Grant | 13 - 15 |
| 6. | Hous | sing | |
| | 6.1 | 261-263 Speedvale Ave. Building Connection, Elevator and Accessible Units Project | 16 - 21 |
| | 6.2 | Housing Statistics | 22 - 22 |
| 7. | Onta | rio Works | |
| | 7.1 | Domiciliary Hostels Agreement - Whitehouse Lodge | 23 - 24 |
| | 7.2 | Implementation of Social Assistance Management System (SAMS) Verbal Update | |
| | 7.3 | Ontario Works Statistics | 25 - 29 |
| 8. | OMS | SA 47 Social Services Leaders Meeting | 30 - 31 |
| 9. | Clos | ed Meeting | |
| 10. | Rise | and Report | |
| 11. | Adjo | urnment | |
| | Next | meeting date January 14, 2015 or at the call of the Chair. | |



COMMITTEE REPORT

- To: Chair and Members of the Social Services Committee
- From: Kevin Mulholland, Construction & Property Manager

Date: Wednesday, November 12, 2014

Subject: New Willowdale Child Care - Project Status Report #4

| Status of project | - Drywall installation is complete |
|---------------------------------|------------------------------------------------------------------------|
| | - Painting is completed |
| | - Ceilings installation is scheduled for completion |
| | - Flooring installation has begun |
| | - Wood doors & frames are installed |
| | - Millwork installation has started |
| | - Mechanical & electrical installations have continued |
| | - Concrete curbs & sidewalks installation has begun |
| | - Landscape work will begin |
| Upcoming work and | - Flooring finishes will be completed |
| deadlines | - Millwork installation will be finished |
| | - Washroom partitions & accessories will be installed |
| | - Mechanical & electrical trades will complete installations |
| | - Aluminum composite panels will be installed |
| | - Fence installation will be finished |
| | - Concrete curbs & sidewalks will be installed |
| | - Paving will be installed |
| | - Landscape work will complete |
| | - Playground will be installed |
| | - Final review will be completed & deficiency completion will begin |
| Status of construction schedule | - project completion is currently scheduled for late November 26, 2014 |
| Change orders | - 0 |
| approved since last | |
| meeting | |
| Total change orders | - 13 |
| approved to date | |
| Total net value of | - \$84,004.11 (New construction contract) |
| change orders | |
| approved to date | |

Recommendation:

That the new Willowdale Child Care Project Status Report be received for information.

Respectfully submitted,

Mn/

Kevin Mulholland Construction & Property Manager



County of Wellington Ontario Works

Statement of Operations as of

| | Annual | October | YTD | YTD | Remaining |
|-----------------------------------|--------------|-------------|--------------|----------|-------------|
| | Budget | Actual \$ | Actual \$ | Actual % | Budget |
| Revenue | | | | | |
| Grants and Subsidies | \$18,693,500 | \$1,640,021 | \$15,740,757 | 84% | \$2,952,743 |
| Municipal Recoveries | \$3,772,200 | \$283,726 | \$2,850,796 | 76% | \$921,404 |
| Other Revenue | \$56,900 | \$3,525 | \$53,558 | 94% | \$3,342 |
| Internal Recoveries | \$10,300 | \$0 | \$11,425 | 111% | \$(1,125) |
| Total Revenue | \$22,532,900 | \$1,927,272 | \$18,656,537 | 83% | \$3,876,363 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$5,725,200 | \$480,181 | \$4,854,528 | 85% | \$870,672 |
| Supplies, Material & Equipment | \$213,800 | \$8,838 | \$136,439 | 64% | \$77,361 |
| Purchased Services | \$372,600 | \$34,183 | \$295,434 | 79% | \$77,166 |
| Social Assistance | \$16,740,000 | \$1,414,332 | \$13,671,816 | 82% | \$3,068,184 |
| Transfer Payments | \$24,300 | \$0 | \$12,171 | 50% | \$12,129 |
| Insurance & Financial | \$0 | \$0 | \$569 | 0% | \$(569) |
| Internal Charges | \$1,269,900 | \$105,284 | \$1,065,045 | 84% | \$204,855 |
| Total Expenditures | \$24,345,800 | \$2,042,819 | \$20,036,001 | 82% | \$4,309,799 |
| NET OPERATING COST / (REVENUE) | \$1,812,900 | \$115,547 | \$1,379,464 | 76% | \$433,436 |
| NET COST (REVENUE) | \$1,812,900 | \$115,547 | \$1,379,464 | 76% | \$433,436 |



County of Wellington Child Care Services

Statement of Operations as of

| | Annual Budget | October Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|----------------------|------------------|-----------------|---------------------|
| Revenue | | | | | |
| Grants and Subsidies | \$11,080,300 | \$1,535,455 | \$9,826,099 | 89% | \$1,254,201 |
| Municipal Recoveries | \$2,223,100 | \$318,219 | \$1,465,661 | 66% | \$757,439 |
| User Fees & Charges | \$241,000 | \$14,524 | \$138,477 | 57% | \$102,523 |
| Internal Recoveries | \$313,100 | \$81,731 | \$305,723 | 98% | \$7,377 |
| Total Revenue | \$13,857,500 | \$1,949,928 | \$11,735,959 | 85% | \$2,121,541 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$3,210,100 | \$256,447 | \$2,469,049 | 77% | \$741,051 |
| Supplies, Material & Equipment | \$168,100 | \$15,781 | \$130,592 | 78% | \$37,508 |
| Purchased Services | \$139,800 | \$99,958 | \$313,446 | 224% | \$(173,646) |
| Social Assistance | \$10,126,200 | \$1,532,533 | \$8,573,110 | 85% | \$1,553,090 |
| Transfer Payments | \$100,000 | \$25,000 | \$122,994 | 123% | \$(22,994) |
| Insurance & Financial | \$0 | \$0 | \$3,607 | 0% | \$(3,607) |
| Minor Capital Expenses | \$119,600 | \$7,584 | \$33,930 | 28% | \$85,670 |
| Internal Charges | \$951,700 | \$133,512 | \$819,147 | 86% | \$132,553 |
| Total Expenditures | \$14,815,500 | \$2,070,816 | \$12,465,875 | 84% | \$2,349,625 |
| NET OPERATING COST / (REVENUE) | \$958,000 | \$120,887 | \$729,916 | 76% | \$228,084 |
| Transfers | | | | | |
| Transfers from Reserves | \$(100,000) | \$0 | \$(102,811) | 103% | \$2,811 |
| Total Transfers | \$(100,000) | \$0 | \$(102,811) | 103% | \$2,811 |
| NET COST (REVENUE) | \$858,000 | \$120,887 | \$627,105 | 73% | \$230,895 |



County of Wellington Social Housing

Statement of Operations as of

| | Annual Budget | October Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|----------------------|------------------|-----------------|---------------------|
| Revenue | | | | | |
| Grants and Subsidies | \$7,254,500 | \$772,357 | \$6,183,912 | 85% | \$1,070,588 |
| Municipal Recoveries | \$15,458,300 | \$1,148,183 | \$11,825,972 | 77% | \$3,632,328 |
| Licenses, Permits and Rents | \$5,125,000 | \$435,008 | \$4,352,215 | 85% | \$772,785 |
| User Fees & Charges | \$52,500 | \$5,962 | \$52,998 | 101% | \$(498) |
| Other Revenue | \$0 | \$0 | \$1,798 | 0% | \$(1,798) |
| Total Revenue | \$27,890,300 | \$2,361,510 | \$22,416,895 | 80% | \$5,473,405 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$3,416,700 | \$282,795 | \$2,765,536 | 81% | \$651,164 |
| Supplies, Material & Equipment | \$339,700 | \$33,417 | \$242,220 | 71% | \$97,480 |
| Purchased Services | \$6,067,700 | \$374,341 | \$5,174,805 | 85% | \$892,895 |
| Social Assistance | \$17,574,500 | \$1,366,512 | \$13,601,373 | 77% | \$3,973,127 |
| Transfer Payments | \$1,225,300 | \$306,336 | \$1,225,344 | 100% | \$(44) |
| Insurance & Financial | \$224,100 | \$0 | \$184,894 | 83% | \$39,206 |
| Minor Capital Expenses | \$1,325,000 | \$177,995 | \$777,406 | 59% | \$547,594 |
| Internal Charges | \$653,800 | \$54,482 | \$553,405 | 85% | \$100,395 |
| Total Expenditures | \$30,826,800 | \$2,595,878 | \$24,524,982 | 80% | \$6,301,818 |
| NET OPERATING COST / (REVENUE) | \$2,936,500 | \$234,368 | \$2,108,087 | 72% | \$828,413 |
| Transfers | | | | | |
| Transfer to Capital | \$290,200 | \$0 | \$290,200 | 100% | \$0 |
| Transfer to Reserves | \$1,500,000 | \$0 | \$1,500,000 | 100% | \$0 |
| Total Transfers | \$1,790,200 | \$0 | \$1,790,200 | 100% | \$0 |
| NET COST (REVENUE) | \$4,726,700 | \$234,368 | \$3,898,287 | 82% | \$828,413 |



County of Wellington County Affordable Housing

Statement of Operations as of

| | Annual Budget | October Actual \$ | YTD Actual \$ | YTD Actual % | Remaining Budget |
|-----------------------------------|------------------|----------------------|------------------|-----------------|---------------------|
| Revenue | Daagot | Actual y | , lotuul V | | Dadget |
| Grants and Subsidies | \$206,400 | \$0 | \$157,049 | 76% | \$49,352 |
| Licenses, Permits and Rents | \$404,200 | \$48,150 | \$409,066 | 101% | \$(4,866) |
| User Fees & Charges | \$0 | \$25 | \$975 | 0% | \$(975) |
| Total Revenue | \$610,600 | \$48,175 | \$567,089 | 93% | \$43,511 |
| Expenditures | | | | | |
| Salaries, Wages and Benefits | \$3,600 | \$225 | \$3,814 | 106% | \$(214) |
| Supplies, Material & Equipment | \$14,200 | \$1,109 | \$19,343 | 136% | \$(5,143) |
| Purchased Services | \$294,900 | \$30,313 | \$230,145 | 78% | \$64,755 |
| Transfer Payments | \$3,500 | \$3,364 | \$3,364 | 96% | \$136 |
| Insurance & Financial | \$9,900 | \$1,216 | \$10,746 | 109% | \$(846) |
| Minor Capital Expenses | \$26,600 | \$19,843 | \$30,914 | 116% | \$(4,314) |
| Debt Charges | \$301,600 | \$0 | \$230,500 | 76% | \$71,100 |
| Total Expenditures | \$654,300 | \$56,070 | \$528,827 | 81% | \$125,473 |
| NET OPERATING COST / (REVENUE) | \$43,700 | \$7,894 | \$(38,263) | (88%) | \$81,963 |
| Transfers | | | | | |
| Transfers from Reserves | \$(43,700) | \$(3,364) | \$(3,364) | 8% | \$(40,336) |
| Transfer to Reserves | \$500,000 | \$0 | \$500,000 | 100% | \$0 |
| Total Transfers | \$456,300 | \$(3,364) | \$496,636 | 109% | \$(40,336) |
| NET COST (REVENUE) | \$500,000 | \$4,531 | \$458,374 | 92% | \$41,626 |



County of Wellington

Social Services

Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

LIFE-TO-DATE ACTUALS

| | Approved | October | Current | Previous | T -4-1 | % of | Remaining |
|--------------------------------|-------------|-----------|-------------|----------|---------------|--------|-----------|
| | Budget | Actual | Year | Years | Total | Budget | Budget |
| Child Care Services | | | | | | | |
| Willowdale Construction | \$2,375,000 | \$464,980 | \$1,635,019 | \$0 | \$1,635,019 | 69% | \$739,981 |
| Subtotal Child Care Services | \$2,375,000 | \$464,980 | \$1,635,019 | \$0 | \$1,635,019 | 69 % | \$739,981 |
| Social Housing | | | | | | | |
| 261-263 Speedvale Elevator | \$40,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$40,000 |
| 221 Mary Landscape upgrade | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| 263 Speedvale Fire System | \$60,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$60,000 |
| 500 Ferrier Front Entrance | \$40,000 | \$10,696 | \$10,696 | \$0 | \$10,696 | 27% | \$29,304 |
| Applewood Sunset Parking Lot | \$100,000 | \$51,385 | \$51,385 | \$0 | \$51,385 | 51% | \$48,615 |
| 51 John St Make up Air Unit | \$70,000 | \$12,453 | \$12,453 | \$0 | \$12,453 | 18% | \$57,547 |
| Willow Dawson Parking Lot | \$130,000 | \$100,019 | \$100,019 | \$0 | \$100,019 | 77% | \$29,981 |
| 450 Albert Front Entrance | \$40,000 | \$11,778 | \$11,778 | \$0 | \$11,778 | 29% | \$28,222 |
| 229 Dublin Roof | \$25,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$25,000 |
| 212 Whites Rd Parking Lot | \$100,000 | \$30,835 | \$30,835 | \$0 | \$30,835 | 31% | \$69,165 |
| 130 Grange Balcony Waterproof | \$170,000 | \$41,764 | \$44,766 | \$0 | \$44,766 | 26% | \$125,234 |
| 212 Whites Rd Make up Air Unit | \$50,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$50,000 |
| 411 Waterloo Retaining Wall | \$180,000 | \$3,204 | \$131,734 | \$0 | \$131,734 | 73% | \$48,266 |
| 212 Whites Rd Balcony | \$120,000 | \$36,954 | \$36,954 | \$0 | \$36,954 | 31% | \$83,046 |
| Subtotal Social Housing | \$1,175,000 | \$299,088 | \$430,621 | \$0 | \$430,621 | 37 % | \$744,379 |
| Affordable Housing | | | | | | | |
| Investing in Affordable Hsing | \$600,000 | \$0 | \$0 | \$0 | \$0 | 0% | \$600,000 |
| Gordon St Moisture Remediation | \$350,000 | \$8,864 | \$248,404 | \$62,582 | \$310,986 | 89% | \$39,014 |
| Purchase Arthur Affordable Hsg | \$1,100,000 | \$0 | \$1,074,861 | \$0 | \$1,074,861 | 98% | \$25,140 |
| Subtotal Affordable Housing | \$2,050,000 | \$8,864 | \$1,323,264 | \$62,582 | \$1,385,847 | 68 % | \$664,153 |
| Total Capital | \$5,600,000 | \$772,933 | \$3,388,904 | \$62,582 | \$3,451,487 | 62% | 2,148,513 |



COMMITTEE REPORT

| То: | Chair and Members of the Social Services Committee | |
|-------|----------------------------------------------------|----------|
| From: | Luisa Artuso, Director of Child Care Services | CC-14-15 |
| Date: | November 12, 2014 | |

Subject: Request for Purchase of Service Agreements – Little Learners Daycare Centre Sztaba Inc.

Background:

Little Learners Day Care Centre is operated by Little Learners Daycare Centre Sztaba Inc. which is a forprofit organization offering 15 toddler and 18 preschool spaces, Monday to Friday from 7:00 am to 5:30 pm at 214 Victoria Road South in Guelph.

The operator had Purchase of Service Agreements for Fee and Subsidy with the County of Wellington from 2005 to 2011. The agreements were terminated following staff recommendation and Council approval in June 2011. The concerns at that time were the operator's ongoing failure to meet a significant portion of the County of Wellington's Child Care Operating Criteria as well as non-compliance with distribution of wage subsidies.

Update:

The operator submitted a letter of intent to enter Purchase of Service Agreements for Fee and Wage Subsidy on September 15, 2014.

Attachments:

- 1. Letter dated September 15, 2014 from Derek Szbata, Little Learners Daycare Centre Sztaba Inc.
- 2. License to Operate a Day Nursery dated August 17, 2014 issued to Little Learners Daycare Sztaba Inc. from the Ministry of Education

Financial Implications:

Eligible families accessing fee subsidy can be accommodated within the existing child care funding allocation with no increase to municipal cost. The Centre will be placed on a pressures list for wage subsidies and will receive funding when available.

Recommendation:

That the Warden and Clerk be authorized to execute Purchase of Service Agreements for Fee and Wage Subsidy with Little Learners Daycare Centre Sztaba Inc. located at 214 Victoria Road South in Guelph subject to the programme meeting the priorities for consideration and all other requirements of the County of Wellington for Purchase of Service Agreements."

Respectfully submitted,

uisa ptuso

Luisa Artuso Director of Child Care Services



Monday September 15, 2014.

Dear, Director of Child Care services

This letter of intent is a request to enter a purchase of service agreement with the county for fee and wage subsidy. Little Learners Daycare Centre Sztaba Inc. is located at 214 Victoria rd. S Guelph, Ontario.We have a licensed capacity of 33 children and are group size for licensing is for 18 preschoolers and 15 toddlers. We are open Monday to Friday from 7:00 a.m. – 5:30 p.m. all year. If you have any further questions or requirements I can be reached at 519 837 8402.

Sincerely, Derete Szta

Derek Sztaba

ECIEIIV SEP 1 5 2014

214 Victoria Road South Guelph, Ontario N1E 5R1

 Tel:
 (519) 837-8402

 Fax:
 (519) 837-3714

 Toll Free:
 1-866-815-KIDS (5437)

Email: info@littlelearnersdaycare.com Internet: www.littlelearnersdaycare.com



Ministry of Education

LICENCE TO OPERATE A DAY NURSERY Day Nurseries Act No. 0002949 Date of Issue: 17-Aug-2014

Under the **Day Nurseries Act** and the regulations, and subject to the limitations thereof, this licence is granted to:

Little Learners Daycare Centre Sztaba Inc.

to operate a day nursery under the name of:

Little Learners Day Care Centre

at 214 Victoria Road South in Guelph, in the County of Wellington.

1. This licence expires on the 27th day of July, 2015.

2. Licensed capacity of day nursery:

| Toddler (18 – 30 months) | 15 |
|---------------------------------|----|
| Preschool (31 Months – 5 Years) | 18 |
| Total | 33 |

3. Director approval is granted for:

Director's approval has been granted for mixed age grouping under s. 55(2) of O. Reg. 262. Mixed age grouping can be implemented in only one group in each age category. 20% of the licensed capacity per age group is as follows: Toddler (15) 3 children; Preschool (16) 3 children.

4. This licence is subject to the following terms and conditions:

- (1) The operator shall ensure that the Licensing Inspection Summary is posted in a conspicuous place in the day nursery at or near an entrance commonly used by parents. The operator shall ensure that the completed Licensing Checklist and the Summary of Licensing Requirements and Recommendations sheets are readily available for parents.
- (2) The operator to ensure that the written plan for supervising the children transitioning between the centre and the playground is followed.
- (3) The operator to ensure that no more than 18 children are on the playground at one time.

Ministry of Education



LICENCE TO OPERATE A DAY NURSERY *Day Nurseries Act* No. 0002949 Date of Issue: 17-Aug-2014

Sue Ewen, Director under the *Day Nurseries Act* Manager, Licensing and Compliance



COMMITTEE REPORT

| То: | Chair and Members of the Social Services Committee | |
|----------|----------------------------------------------------|----------|
| From: | Luisa Artuso, Director of Child Care Services | CC-14-16 |
| Date: | November 12, 2014 | |
| Subject: | County of Wellington General Operating Grant | |

Background:

The Ministry of Education introduced Ontario's New Child Care Funding Formula and Funding Framework in December 2012. Together, the new funding and funding framework provides municipalities the opportunity to increase service stability, reduce waitlists for subsidies and mitigate closures of child care centres. It also enables municipalities to respond better to the demands for service, help stabilize fees and improve reliability of child care to better support families as the system transitions to work effectively with the implementation of full day kindergarten.

The General Operating Grant (GOG) is a new approach intended to replace the current wage subsidy grants to operators. As per Ministry requirements, it is to be used to support the costs of operating licensed child care programmes to help stabilize and transform the existing system and to enable higher quality, consistent child care services. This may include costs such as wages, benefits, occupancy, operating and administrative costs.

This report discusses the first steps that Child Care Services is taking in order to shift to this new funding approach that meets our service system's priorities and the provincial requirements.

Update:

Since 2012, Child Care Services has been researching and developing the plans for our local General Operating Grant approach that will replace wage subsidy as of January 2016. This new funding approach will be built on the following principles as its foundation:

- equity in availability
- equity in accessibility
- improved affordability, and
- sustained expectations for quality

As research evidence shows that participation in a high quality early childhood education programme for about 12 hours per week has the most impact on very young children's continued development, and, that strong, consistent and economically viable parental engagement in the workforce or in education opportunities is only possible if there are affordable, accessible, high quality alternative to parental care, our focus is to develop *a* stronger Wellington early childhood education and child care system that prioritizes full time, full year child care for children ages birth to 3.8 years and to support full year school age programmes.

As there are many complexities and nuances to the child care system to be considered while working towards a new funding model to support a stronger high quality early childhood education and child care system, staff are

recommending the following immediate and transitional changes to take place leading toward the full strategy that will be Wellington's General Operating Grant as of January 2016.

Immediate 2014 Recommendations

Staff recommend the following immediate changes to Purchase of Service Agreements for Fee and Wage Subsidies with the County of Wellington:

- 1. Operators must demonstrate participation in Wellington's Inclusion Support Services to support the inclusion of children with special needs and disabilities prior to submitting letters of intent for Purchase of Service Agreements.
- 2. County of Wellington will no longer enter into Purchase of Service Agreements for Wage Subsidy/GOG or Fee Subsidy with operators that can be publicly traded. (This recommendation is based on strong evidence from other jurisdictions in Ontario, across Canada, and in international contexts, in particular in the United States and Australia, which indicates that the presence of publicly traded commercial operators of child care programmes can have a negative impact on the local child care system by inflating parent fees, pressuring lower early childhood educator wages, destabilizing viabilities of other programmes in the area, and directly delivering child care that is low or marginal quality. The presence of publicly traded commercial child care operators in child care service delivery areas has also been linked to serious disruptions in system management processes for the fair distribution of public funding.)
- 3. County of Wellington will no longer enter Purchase of Service Agreements for Wage Subsidy/GOG with operators that do not wish to enter into a Purchase of Service Agreement for Fee Subsidy.
- 4. County of Wellington will only provide Wage Subsidy/GOG for school age spaces (including JK/SK spaces) that are offered in the community for the full year where there is a need. This includes P.D. days, school breaks and summer care.
- 5. To increase accountability, operators that deliver other community services must provide child care specific audited financial statements to meet the requirements of the Purchase of Service Agreements.

In addition, Child Care Services may make available a one time "Enhanced General Operating Grants" for full time, full year child care programmes that serve children birth to 3.8 years if possible within annual child care allocations.

This enhanced operating grant will provide specific programmes funding to help off-set the higher costs associated with the operation of spaces for infants and toddlers.

The short-term funding formula that we will use to distribute this funding, will be to allocate a proportion of a set total amount of available funding to each *eligible* programme by using the eligible programmes most current wage subsidy calculations as a variable in the formula (i.e., to distribute the funding in a fair way among eligible programmes).

In keeping with the provincial expenditure benchmark for administration, eligible expenses associated with operating infant and toddler spaces that this grant is being made available for could include administration costs, but only up to 10% of the overall expenses being considered for funding.

First funding priority will be given to child care programmes that operate full time, full year infant spaces, followed by child care programmes that operate full time, full year toddler spaces (yet do not offer infant care) and subsequently to programmes that operate full time, full year preschool spaces (yet do not offer infant or toddler care).

Transitional 2015 Recommendations

- To provide notice to providers in January 2015 that current Purchase of Service Agreements for Wage Subsidy will be terminated as of December 31, 2015 and replaced with Purchase of Service Agreement for General Operating Grants subject to meeting requirements of the County of Wellington.
- 2. To provide notice to operators in January 2015 that Purchase of Service Agreements for General Operating Grants (2016) will:
 - a. Be contingent on the operator having a Purchase of Service Agreement for Fee Subsidy.
 - b. Be made available to school age spaces (including Extended Day) only if the operator provides services for the full year in the community where there is a need. This includes P.D. days, school breaks and summer care.
 - c. Not be available to support spaces that are identified as any form of full time kindergarten (JK/SK) care. This will facilitate Child Care Services' ability to provide more substantial operating grants for the purpose of better stabilizing high quality full time, full year infant, toddler, and preschool spaces. Children older than 3.8 years attending licensed child care will be supported in preschool spaces (up to five years of age).

Staff will continue to use the most reliable and current research and practice resources and new information to build the new GOG funding model as well will consult with our early childhood education and child care partners on the development of the full set of strategies that will become our comprehensive General Operating Grant approach.

Recommendation:

That Committee and Council approve the recommended changes to Purchase of Service Agreements for Fee and Wage Subsidy and transition activities in the development of General Operating Grant funds to support the operation of the child care system as set out the report, County of Wellington General Operating Grant CC-14-16, effective November 1, 2014.

Respectfully submitted,

uisa prtuso

Luisa Artuso Director of Child Care Services



COMMITTEE REPORT HS – 14 - 10

| То: | Chair and Members of the Social Services Committee |
|----------|-----------------------------------------------------------------------------------|
| From: | Harry Blinkhorn, Acting Director of Housing |
| Date: | November 12, 2014 |
| Subject: | 261-263 Speedvale Ave. Building Connection, Elevator and Accessible Units Project |

Background:

The County-owned social housing buildings located at 261 and 263 Speedvale Avenue in Guelph are two separate two-story buildings containing 31 units each. The buildings were not originally constructed with an elevator and the County is required to make the buildings accessible.

Staff have developed a plan to construct a link to connect the two buildings and the link would be constructed with an elevator that would service both buildings eliminating the need for an elevator in each building saving long term operational costs. To construct the link requires that two bachelor units in the 261 building be eliminated to create a hallway tying the building to the link.

The new construction area will contain two fully accessible one bedroom units to replace the bachelor units and currently there are no fully accessible units within the City of Guelph portion of the County owned social housing units. The staff prepared estimate for the project was placed in the 2014-2018 budget and five-year plan in 2015 at \$1,300,000.

Update:

The consultant hired to complete construction documents has prepared a more detailed budget estimate when presenting the final drawings of \$2,000,000. During the finalization of the design several changes were made from the original concept which contributed to the higher budget estimate. It was decided to install in floor radiant heat in the new construction area rather than installing electric baseboard heat as in the original building construction. This change will provide a more even heat produced and a much lower cost than if we had gone with electric heat saving long term operating dollars, which raised construction costs including the requirement for a mechanical room to house the on demand boiler for the hot water heating.

Changes were also made to the original concept to add storage and charging space for mobility scooters or wheelchairs. There is a strong growing demand for this in our buildings as residents live longer and age brings new requirements for mobility assistance. These devices are very difficult to store in the apartments and cannot be kept in the halls for fire safety reasons. We have also provided for office space in the building that can be used for staff or agencies providing specialized services to the residents. The structure was also changed to provide a main entrance to the new combined building space that is aesthetically pleasing but also practical in a providing a main entrance for visitors for controlled entry, mail delivery boxes, and fire alarm annunciation.

Financial Implications:

The budget for the project will be phased in over a two-year budget period. The \$1.3 million originally slated to fund the project will remain in 2015. The remaining \$700,000 will be included in the 2016 budget - \$350,000 of which will be incremental to the existing five-year plan. Some projects will be delayed to assist in accommodating the additional funding required in the budget.

According to the City and County cost-sharing formula, capital costs (including minor capital) and project management costs associated with County-owned 1189 units are allocated based on the year to date % split between the City and County based on prior residence of the tenant for all county-owned projects. The current split is 75.3% to the City and 24.7% to the County.

The City portion of the funding of the project totals \$1,506,000 (\$987,900 in 2015 and \$527,100 in 2016). Fifty percent of the cost of the project has been accommodated within the existing budget and five year plan forecasted allocation and the additional fifty percent are incremental.

The County portion of the original funding required for the project in 2015 will come from the Social Services Reserve (\$321,100) and the incremental funding required in 2016 will come from the Accessibility Reserve (\$172,900). Please see the attached 'Schedule A' for the expenditure and funding breakdown.

ATTACHMENTS:

Schedule A Capital Project Expenditure and Financing Schedule

Site Drawings

Recommendation:

That the report on 261-263 Speedvale Ave Building Connection, Elevator and Accessible Units be received for information; and

That the project be referred to the 2015-2019 Budget and Five-Year Plan process.

Respectfully submitted,

Harry Blinkhon

Harry Blinkhorn Acting Director of Housing

COUNTY OF WELLINGTON CAPITAL PROJECT EXPENDITURE AND FINANCING SCHEDULE

Project name:261 and 263 Speedvale Ave Building Connection, Elevator and Accessible Units ProjectProject number :21540012

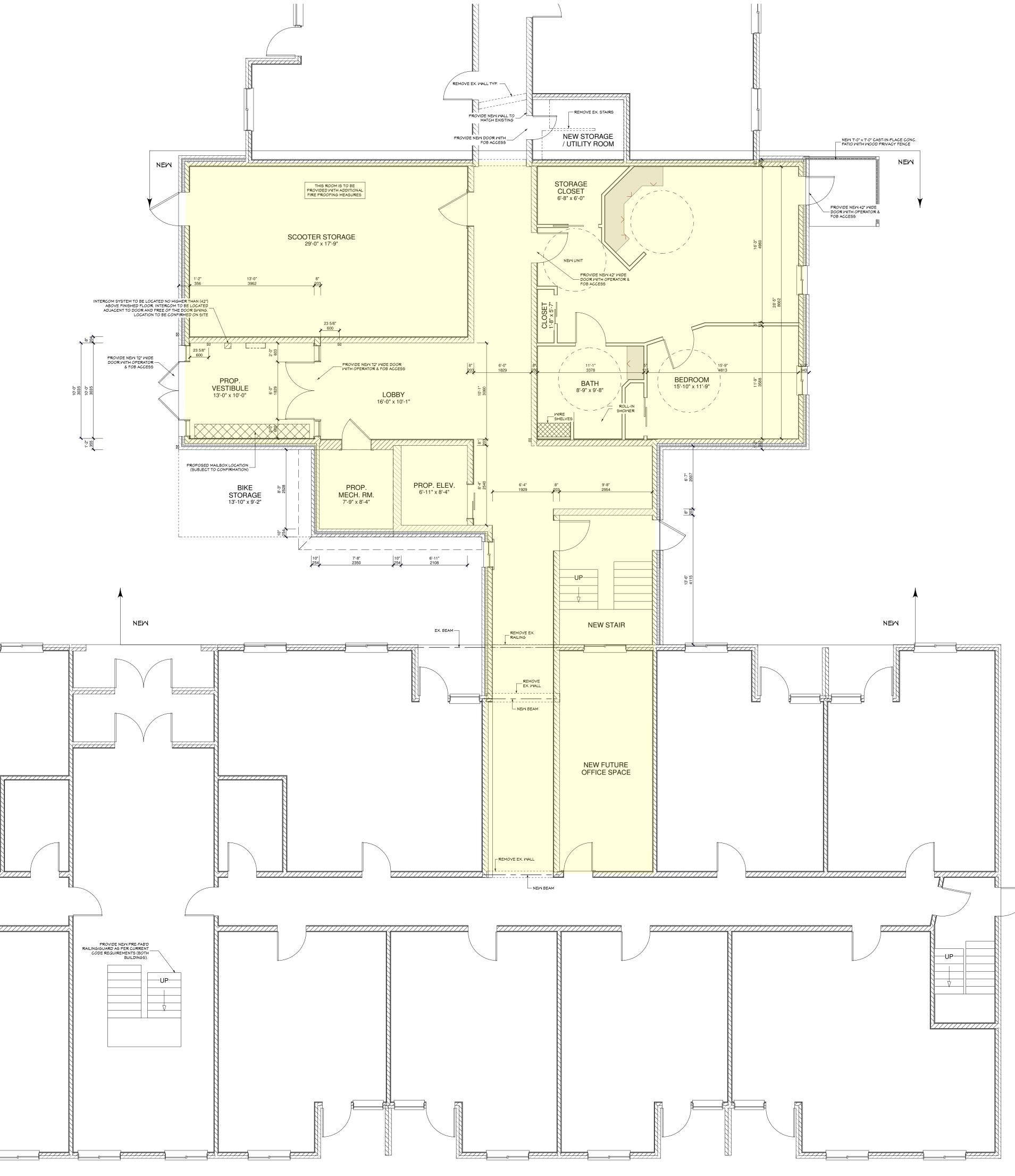
PROJECT COSTS

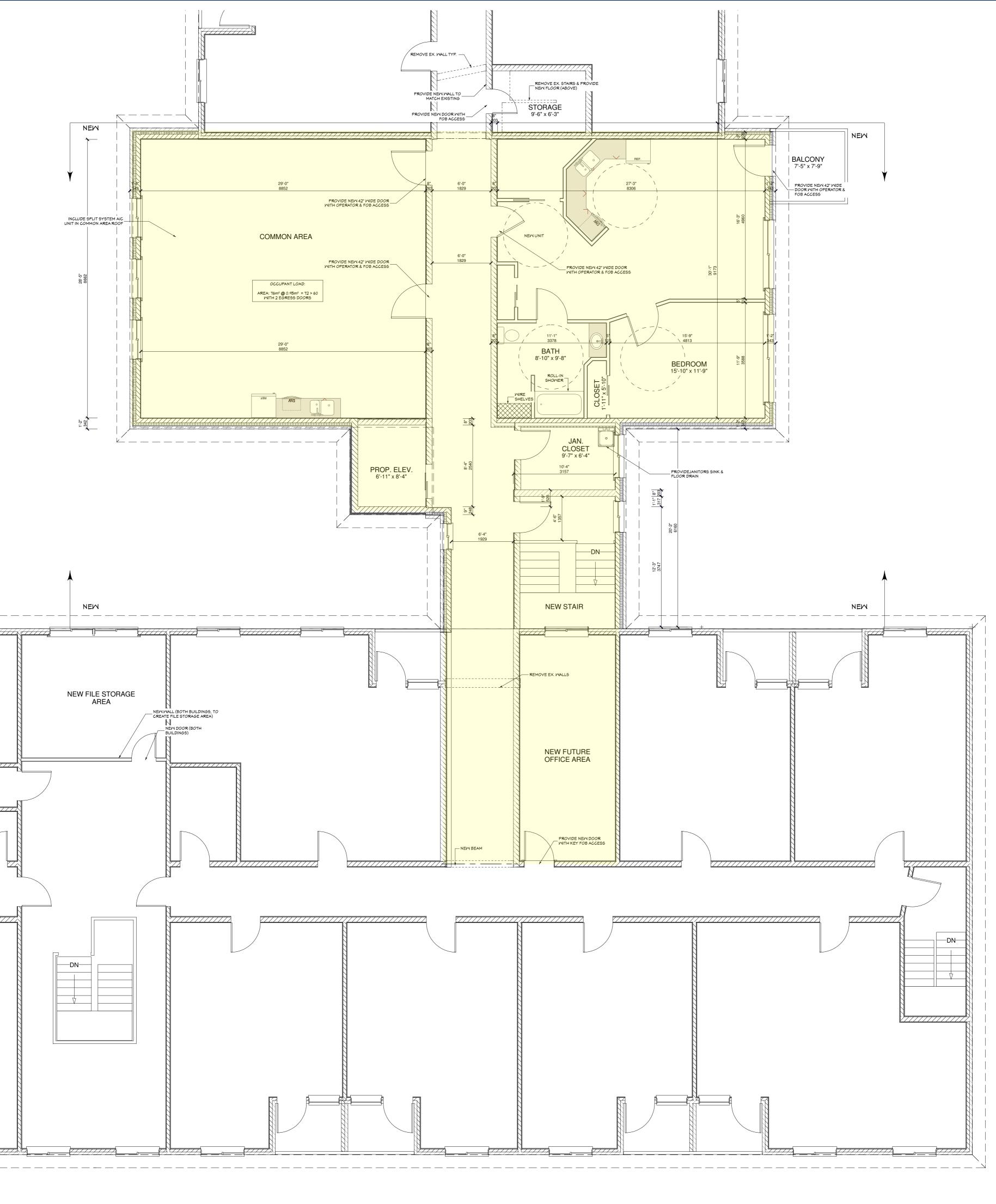
| | Total |
|--------------------------------|-------------|
| Building Addition* | \$1,226,200 |
| Elevator Shaft and Components* | \$432,500 |
| Professional Fees | \$115,000 |
| Contingency | \$226,300 |
| Project total | \$2,000,000 |

* includes net cost to County of HST

PROJECT BUDGET APPROVALS AND FINANCING

| | | Gross cost | Mur | Municipal Recovery | | cial Services Reserve | Accessibility Reserve | | |
|------------------------------------------------------------|----------|----------------------|----------|--------------------|----------|--------------------------|--------------------------|--------------|--|
| 2015 Capital Budget Request 2016 Capital Budget Request | \$ \$ | 1,300,000 700,000 | \$ \$ | 978,900 527,100 | \$ \$ | 321,100 | \$ \$ | - 172,900 | |
| | \$ | 2,000,000 | \$ | 1,506,000 | \$ | 321,100 | \$ | 172,900 | |
| Revised cost and sources of financing | \$ | 2,000,000 | \$ | 1,506,000 | \$ | 321,100 | \$ | 172,900 | |







Housing Services Status and Activity Report

| Applicant S | Services | | | | | | | | | | |
|----------------------------------------------------------------------------|------------------------|------------------------------|-----------------|------------------|------------------------------------------------------|-------------|-------------------|-------------------|--------------------|--|--|
| CWL Compos | sition (These t | figures represent the | Centralized W | aiting List con | nposition on the | last day | of the correspo | onding quarter) | | | |
| Total 2014 Q3 A | pplications on | CWL: 1291 | Total 201 | old Members: | 2408 | Average mem | bers per applica | tion: 1.87 | | | |
| Total 2014 Q2 Applications on CWL:1320Total 2014 Q2 Household Members:2426 | | | | | | | Average mem | bers per applica | tion: 1.84 | | |
| CWL Activity | ' (Total Centrali | zed Waiting List actio | ons between Ju | ily 1, 2014 & S | September 30, 20 | 014) | Housed By | Priority (trans | fers not included) | | |
| | Total | RGI Housing | g Allowance | Affordable | Transfe | rs | Chronological | | 57.5% | | |
| Housed | 91 | 65 | 13 | 2 | 11 | | Special Priorit | у | 42.5% | | |
| % | 100% | 71.4% | 14.2% | 2.1% | 12.09 | % | Local Priority | | 0.0% | | |
| Wait Times (| These figures re | epresent the average | CWL wait time | es for those h | oused between (| October | 1, 2013 & Septe | ember 30, 2014) | | | |
| CMSM* Chrono | logical | All Units Types | Bachelor | 1 Bedroo | om 2 Bedro | om | 3 Bedroom | 4 Bedroom | 5 Bedroom | | |
| Wait Times (yea | ars) | 2.0 Years | 1.5 Years | 2.7 Yea | rs 1.3 Yea | rs | 2.1 Years | N/A** | N/A** | | |
| *(CMSM - Consoli | dated Municipal | Service Manager, enco | mpassing the ge | ographic regior | n of the County of | Wellingto | on, including the | City of Guelph) | | | |
| **(N/A - Not Appl | icable, as no unit | ts of this size were hous | ed chronologica | lly during the t | ime period specifi | ed) | | | | | |
| Housing Hel | o Centre (the | ese figures show the r | number of supp | ports provided | d from July 1, 20 | 14 & Sep | otember 30, 201 | 14) | | | |
| Housing Help Ce | entre supports | provided: | | 208 | Rent Bank sup | ports pro | ovided: | | 104 | | |
| Properties | and Unit C | Composition | | | | | | | | | |
| CWHS Unit E | Breakdown (| as of September 30, | 2014) | | Housing Pro | ovider | <u>Breakdown</u> | (Service Level St | tandard) | | |
| CWHS* Owned | Properties | | | 31 | Housing Provid | 21 | | | | | |
| CWHS* RGI Unit | ts | | | 1189 | Total Number | 31 | | | | | |
| Rent Support U | nits | | | 235 | Rent-geared-to | 1089 | | | | | |
| Housing Allowa | | | | 89 | Market Rent U | 476 | | | | | |
| Total Units with | •• | | | 1513 | Total Number | 1565 | | | | | |
| | - | Housing Services | | | *100% of federal units are under "market rent units" | | | | | | |
| Housing O | perations | | | | | | | | | | |
| CWHS Maint | enance Act | ivity (between July : | 1, 2014 & Sept | ember 30, 20 | 14) | | | | | | |
| Work Orders Sc | heduled | 831 | | | Move Outs | | 50 | | | | |
| Work Orders Clo | osed | 783 | | | Move ins | | 32 | | | | |
| Affordable | Housing | | | | | | | | | | |
| Affordable H | lousing New | v Rental | | | Affordable | Housir | ng Units In D | evelopment | | | |
| Affordable Hous | sing Projects Bu | uilt since 2005 | | 6 | Affordable Hou | using In | Development | | 1 | | |
| Number of Affo | rdable Housing | Units | | 229 | Number of Aff | ordable | Housing Units | | 8 | | |
| Affordable Unit | s Directly Own | ed by CWHS | | 65 | Occupancy Dat | te | | | April 2015 | | |



COMMITTEE REPORT

OW-14-13

| Subject: | Domiciliary Hostels Agreement – Whitehouse Lodge |
|----------|----------------------------------------------------|
| Date: | Wednesday, November 12, 2014 |
| From: | Stuart Beumer, Director of Ontario Works |
| То: | Chair and Members of the Social Services Committee |

Background:

In September of 2014, the owners of Whitehouse Lodge attended the Social Services Committee and requested support through the County of Wellington's Domiciliary Hostel program for at least 6 residents. The Social Services Committee referred the request to County staff for consideration and to bring back a report at a future meeting.

A requirement for an operator of a supported living environment to enter into a Domiciliary Hostels Agreement with the County of Wellington is to meet the requirements of the approved Domiciliary Hostel Standards.

The Domiciliary Hostel Standards have been created by the County to provide a set of facility standards, care requirements, and operational policies and protocols that ensure the health, safety and personal care of tenants is protected. The Domiciliary Hostel Standards incorporate the expectations of the Ministry of Municipal Affairs and Housing (MMAH) for service managers to develop local standards for domiciliary hostels that meet 40 provincial expectations. The MMAH is currently developing a new standards framework related to the category of housing with related supports under the Community Homelessness Prevention Initiative (CHPI). These standards will apply to domiciliary hostel environments and are anticipated to be implemented on April 1, 2015.

Currently the County of Wellington has domiciliary hostels agreements with 9 retirement homes, two transitional youth homes and two pregnancy care centres. Approximately 174 individuals in total are supported in these living environments. Client groups that are supported in these environments include older adults with complex needs, youth who require living supports and young women and their newborns.

Update:

Whitehouse Lodge is a privately owned 16 bed home in Harriston, Ontario that provides a supportive living environment to adults that have significant mental health, brain injury and/or developmental challenges. The home provides residents with a room, meals and additional supports involved with daily living.

After purchase of the home in August of 2013, the current owners of Whitehouse Lodge contacted the Social Services Department in November of 2013 and indicated that they were interested in entering into a Domiciliary Hostel Agreement with the County. County staff completed an inspection of the home on November 20, 2013 and spoke with the owners of the home. On November 29, 2013 a letter

was sent to the owners of Whitehouse Lodge advising them that the home did not currently meet the Domiciliary Hostel Standards. A copy of the standards was sent with the letter.

In May of 2014, following further inquiries from the owners of Whitehouse Lodge, County staff again visited the home to perform an inspection and view any improvements that had been made to the facility. Following the visit, County staff spoke to the owners of the home by telephone to inform them that the home was still not adequately meeting the Domiciliary Hostel standards.

On October 9, 2014 County staff visited Whitehouse Lodge for a further inspection and discussion with the owners and residents of the home. Despite some improvements to the home, Whitehouse Lodge continues to not meet a significant portion of the Domiciliary Hostel standards. As a result, staff recommends that the County not enter into a Domiciliary Hostels agreement with Whitehouse Lodge.

The County of Wellington does not currently support group home type settings for individuals with more severe mental health issues or developmental disabilities under the domiciliary hostels programme. A decision to provide financial support to clients residing in these types of supported living environments would represent a significant shift to the current domiciliary hostel programme.

Although staff recognizes the housing and care challenges experienced by this client group; caution and further study are recommended before any decision is taken to fund services in this area due to the following:

- The availability of and potential overlap with existing provincially funded programmes
- The launch of new provincial programme standards related to the use of CHPI funding under the housing with related supports category
- The potential budgetary impacts to the County of service expansion in this area
- The implications for advancing other priorities of the County's Homelessness Strategy
- Potential risks to the County in providing oversight and sanction to living environments that are at higher risk of incident due to the complexity of the needs of the clients being served

Recommendation:

That the staff recommendation of not entering into a Domiciliary Hostels Agreement with Whitehouse Lodge under the CHPI programme is supported; and

That County staff issue a letter to the owners of Whitehouse Lodge confirming this decision and detailing specific areas of deficiency in relation to the Domiciliary Hostel Standards.

Respectfully submitted,

Atd B

Stuart Beumer Director of Ontario Works

Conformation of the second sec

2011-14 County / City Caseload

| Wellington C | County | | Change Previous | | Change From Previous Year | | | |
|--------------|--------|-------|--------------------|-------|------------------------------|-------|-------|-------|
| | 2011 | 2012 | 2013 | 2014 | Cases | % | Cases | % |
| January | 429 | 454 | 473 | 461 | 10 | 2.2% | (12) | -2.5% |
| February | 441 | 458 | 498 | 470 | 9 | 2.0% | (28) | -5.6% |
| March | 432 | 455 | 510 | 480 | 10 | 2.1% | (30) | -5.9% |
| April | 423 | 452 | 490 | 469 | (11) | -2.3% | (21) | -4.3% |
| Мау | 432 | 462 | 488 | 479 | 10 | 2.1% | (9) | -1.8% |
| June | 417 | 442 | 469 | 454 | (25) | -5.2% | (15) | -3.2% |
| July | 433 | 453 | 452 | 448 | (6) | -1.3% | (4) | -0.9% |
| August | 418 | 453 | 459 | 445 | (3) | -0.7% | (14) | -3.1% |
| September | 422 | 432 | 449 | 449 | 4 | 0.9% | - | 0.0% |
| October | 431 | 419 | 440 | 459 | 10 | 2.2% | 19 | 4.3% |
| November | 413 | 426 | 452 | | | | | |
| December | 431 | 458 | 451 | | | | | |
| Total | 5,122 | 5,364 | 5,631 | 4,614 | | | | |
| Average | 427 | 447 | 469 | 461 | | | -8 | -1.7% |

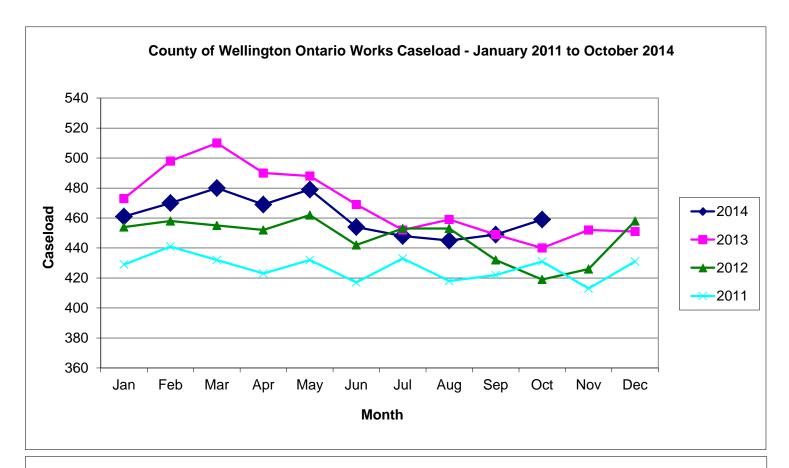
| City of Guel | oh | | Change Previous | | Change From Previous Year | | | |
|--------------|--------|--------|--------------------|--------|------------------------------|-------|-------|------|
| | 2011 | 2012 | 2013 | 2014 | Cases | % | Cases | % |
| January | 1,432 | 1,438 | 1,460 | 1,497 | 60 | 4.2% | 37 | 2.5% |
| February | 1,410 | 1,426 | 1,499 | 1,522 | 25 | 1.7% | 23 | 1.5% |
| March | 1,429 | 1,412 | 1,482 | 1,532 | 10 | 0.7% | 50 | 3.4% |
| April | 1,444 | 1,413 | 1,502 | 1,572 | 40 | 2.6% | 70 | 4.7% |
| Мау | 1,452 | 1,425 | 1,559 | 1,559 | (13) | -0.8% | - | 0.0% |
| June | 1,482 | 1,450 | 1,543 | 1,563 | 4 | 0.3% | 20 | 1.3% |
| July | 1,495 | 1,474 | 1,514 | 1,556 | (7) | -0.4% | 42 | 2.8% |
| August | 1,445 | 1,470 | 1,530 | 1,568 | 12 | 0.8% | 38 | 2.5% |
| September | 1,436 | 1,416 | 1,502 | 1,578 | 10 | 0.6% | 76 | 5.1% |
| October | 1,396 | 1,338 | 1,443 | 1,585 | 7 | 0.4% | 142 | 9.8% |
| November | 1,395 | 1,400 | 1,434 | | | | | |
| December | 1,389 | 1,402 | 1,437 | | | | | |
| Total | 17,205 | 17,064 | 17,905 | 15,532 | | | | |
| Average | 1,434 | 1,422 | 1,492 | 1,553 | | | 61 | 4.1% |



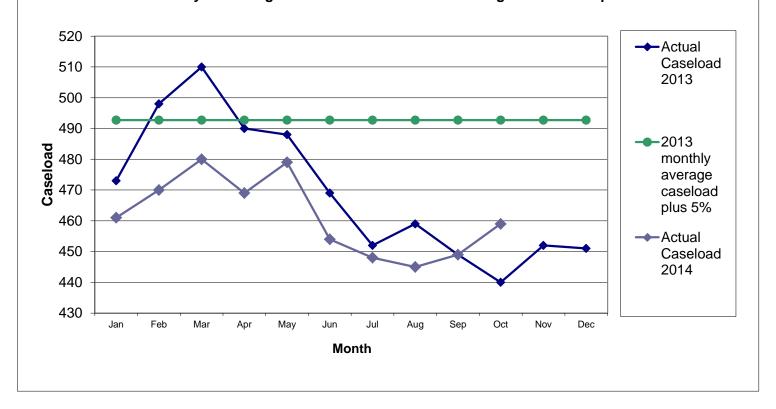
2011-14 County / City Caseload

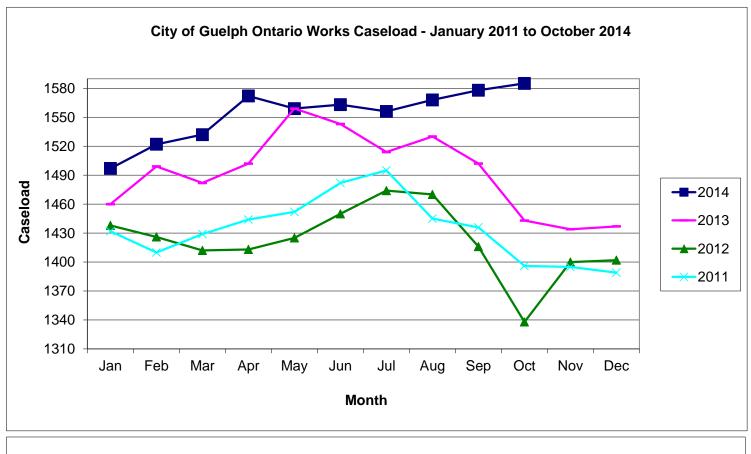
| Total caselo | | | Change Previous | Month | Change From Previous Year | | | |
|--------------|--------|--------|--------------------|--------|------------------------------|-------|-------|-------|
| | 2011 | 2012 | 2013 | 2014 | Cases | % | Cases | % |
| January | 1,861 | 1,892 | 1,933 | 1,958 | 70 | 3.7% | 25 | 1.3% |
| February | 1,851 | 1,884 | 1,997 | 1,992 | 34 | 1.7% | (5) | -0.3% |
| March | 1,861 | 1,867 | 1,992 | 2,012 | 20 | 1.0% | 20 | 1.0% |
| April | 1,867 | 1,865 | 1,992 | 2,041 | 29 | 1.4% | 49 | 2.5% |
| Мау | 1,884 | 1,887 | 2,047 | 2,038 | (3) | -0.1% | (9) | -0.4% |
| June | 1,899 | 1,892 | 2,012 | 2,017 | (21) | -1.0% | 5 | 0.2% |
| July | 1,928 | 1,927 | 1,966 | 2,004 | (13) | -0.6% | 38 | 1.9% |
| August | 1,863 | 1,923 | 1,989 | 2,013 | 9 | 0.4% | 24 | 1.2% |
| September | 1,858 | 1,848 | 1,951 | 2,027 | 14 | 0.7% | 76 | 3.9% |
| October | 1,827 | 1,757 | 1,883 | 2,044 | 17 | 0.8% | 161 | 8.6% |
| November | 1,808 | 1,826 | 1,886 | | | | | |
| December | 1,820 | 1,860 | 1,888 | | | | | |
| Total | 22,327 | 22,428 | 23,536 | 20,146 | | | | |
| Average | 1,861 | 1,869 | 1,961 | 2,015 | | | 53 | 2.7% |

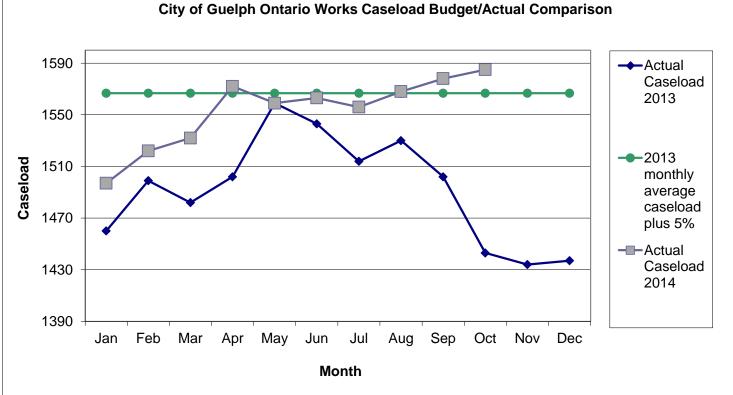
| Caseload Split | | | | | | | | | | | | |
|----------------|-------------|--------|-------|--------|-------|--------|-------|--------|--|--|--|--|
| | 20 1 | 1 | 20 | 12 | 201 | 3 | 2014 | | | | | |
| | City | County | City | County | City | County | City | County | | | | |
| January | 76.9% | 23.1% | 76.0% | 24.0% | 75.5% | 24.5% | 76.5% | 23.5% | | | | |
| February | 76.2% | 23.8% | 75.7% | 24.3% | 75.1% | 24.9% | 76.4% | 23.6% | | | | |
| March | 76.8% | 23.2% | 75.6% | 24.4% | 74.4% | 25.6% | 76.1% | 23.9% | | | | |
| April | 77.3% | 22.7% | 75.8% | 24.2% | 75.4% | 24.6% | 77.0% | 23.0% | | | | |
| Мау | 77.1% | 22.9% | 75.5% | 24.5% | 76.2% | 23.8% | 76.5% | 23.5% | | | | |
| June | 78.0% | 22.0% | 76.6% | 23.4% | 76.7% | 23.3% | 77.5% | 22.5% | | | | |
| July | 77.5% | 22.5% | 76.5% | 23.5% | 77.0% | 23.0% | 77.6% | 22.4% | | | | |
| August | 77.6% | 22.4% | 76.4% | 23.6% | 76.9% | 23.1% | 77.9% | 22.1% | | | | |
| September | 77.3% | 22.7% | 76.6% | 23.4% | 77.0% | 23.0% | 77.8% | 22.2% | | | | |
| October | 76.4% | 23.6% | 76.2% | 23.8% | 76.6% | 23.4% | 77.5% | 22.5% | | | | |
| November | 77.2% | 22.8% | 76.7% | 23.3% | 76.0% | 24.0% | | | | | | |
| December | 76.3% | 23.7% | 75.4% | 24.6% | 76.1% | 23.9% | | | | | | |
| Average | 77.1% | 22.9% | 76.1% | 23.9% | 76.1% | 23.9% | 77.1% | 22.9% | | | | |



County of Wellington Ontario Works Caseload Budget/Actual Comparison







WELLINGTON COUNTY SOCIAL SERVICES 2014 County and City Caseloads and Services



| | 1st Quarter | | | Total 1st 2nd Quarter | | | | Total 2nd 3rd Quarter | | | | Total 3rd |
|-------------------------------------------------------------------|-------------|-------------|-------------|-----------------------|-------------|-------------|-----------|-----------------------|-----------|-------------|-------------|--------------|
| Programmes | Jan | Feb | Mar | Quarter | Apr | May | June | Quarter | July | Aug | Sept | Quarter |
| | | | | | | | | | | | | |
| Intake | | | | | | | | | | | | |
| Number of calls received | 422 | 197 | 232 | 851 | 263 | 257 | 310 | 830 | 356 | 322 | 397 | 1075 |
| Number of applications completed | 241 | 162 | 203 | 606 | 179 | 190 | 183 | 552 | 222 | 208 | 232 | 662 |
| Number of cases deemed to be eligible | 205 | 189 | 158 | 552 | 188 | 173 | 153 | 514 | 174 | 149 | 180 | 503 |
| Number of terminated cases | 135 | 155 | 138 | 428 | 159 | 176 | 174 | 509 | 187 | 140 | 166 | 493 |
| Consolidated Verification Process | | | | | | | | | | | | |
| Number of Support Agreements/Orders | 3 | 4 | 6 | 13 | 5 | 4 | 2 | 11 | 2 | 4 | 8 | 14 |
| Number of Internal Reviews | 8 | 1 | 2 | 11 | 6 | 0 | 2 | 8 | 2 | 6 | 1 | 9 |
| Number of Social Benefit Tribunal Hearings | 1 | 0 | 1 | 2 | 0 | 3 | 1 | 4 | 2 | 0 | 2 | 4 |
| Number of Eligibility Review Interviews | 7 | 7 | 9 | 23 | 13 | 18 | 13 | 44 | 7 | 15 | 15 | 37 |
| Number of Eligibility Review Interviews Resulting in Terminations | 1 | 0 | 1 | 2 | 1 | 2 | 1 | 4 | 1 | 2 | 3 | 6 |
| Emergency Energy Funds Issued | \$ 6,437.00 | \$ 7,171.00 | \$ 8,290.00 | \$ 21,898.00 | \$ 8,325.00 | \$ 7,688.00 | \$ 745.00 | \$ 16,758.00 | \$ 365.00 | \$ 5,854.00 | \$ 5,217.00 | \$ 11,436.00 |
| Special Services | | | | | | | | | | | | |
| Number of People Accessing Dom Hostel Beds | 161 | 161 | 157 | 479 | 165 | 167 | 161 | 493 | 159 | 172 | 168 | 499 |
| Number of People Accessing Emergency Hostel Beds | 162 | 187 | 184 | 533 | 209 | 242 | 204 | 655 | 220 | 241 | 236 | 697 |
| Number of Indigent Burials | 8 | 2 | 5 | 15 | 2 | 5 | 4 | 11 | 8 | 5 | 1 | 14 |
| Number of L.E.A.P. Cases | 25 | 24 | 24 | 73 | 27 | 25 | 23 | 75 | 22 | 22 | 26 | 70 |
| Temporary Care Cases | 48 | 46 | 47 | 141 | 49 | 50 | 52 | 151 | 53 | 55 | 59 | 167 |
| Number of Students | 45 | 43 | 43 | 131 | 39 | 41 | 41 | 121 | 35 | 49 | 40 | 124 |
| | | | | | | | | | | | | |
| Employment Services | 0450 | 04.00 | 0407 | 0.400 | 0140 | 0000 | 0011 | 0507 | 0100 | 04.40 | 0400 | 0004 |
| Number of Employment Services Cases with Participation Agreements | 2152 | | 2187 | 6499 | 2116 | 2200 | 2211 | 6527 | 2109 | 2143 | 2132 | 6384 |
| Average Caseload for Employment Services Caseworkers | 223 | 223 | 226 | 672 | 222 | 227 | 227 | 676 | 212 | 215 | 216 | 643 |
| Employment Workshops | | | | | | | | | | | | |
| Number of Workshops provided | 3 | 6 | 6 | 15 | 6 | 7 | 4 | 17 | 5 | 6 | 5 | 16 |
| Number of Individuals attending workshops | 15 | 27 | 28 | 70 | 52 | 33 | 32 | 117 | 26 | 27 | 23 | 76 |
| Number of Facilitators One on One Appointments | 61 | 27 | 68 | 156 | 88 | 66 | 24 | 178 | 87 | 80 | 22 | 189 |
| Employment Resource Centre | | | | | | | | | | | | |
| Employment Resource Centre Traffic | 2202 | 2064 | 3058 | 7324 | 3216 | 3063 | 3103 | 9382 | 3281 | 3030 | 3271 | 9582 |
| Life Skills | | | | | | | | | | | | |
| Number of participants on Life Skills caseloads | 95 | 102 | 105 | 302 | 107 | 108 | 106 | 321 | 107 | 109 | 116 | 332 |
| Average Caseload for Life Skills Caseworkers | 31.67 | 34.00 | 35.00 | 33.56 | 35.67 | 36.00 | 35.33 | 35.67 | 35.67 | 36.33 | 38.67 | 36.89 |



COMMITTEE REPORT

AD-14-12

- To: Chair and Members of the Social Services Committee
- From: Eddie Alton, Social Services Administrator
- Date: Wednesday, November 12, 2014

Subject: OMSSA 47 Social Services Leaders Meeting

Background:

The Ontario Municipal Social Services Association (OMSSA) is a non-profit organization whose members are the Consolidated Municipal Service Managers (CMSMs) and District Social Services Administration Boards (DSSABs) across Ontario. OMSSA supports leadership in integrated human services through strong local service system management in all municipalities. OMSSA provides a large array of services to support Service Managers in the delivery of programmes such as educational opportunities, networks and committees, task forces, etc., all specific to the delivery of social services. Another large role that OMSSA plays is their advocacy and government relations.

In 2013, OMSSA started a 47 Social Services Leaders Meeting group where the leaders would meet to discuss emerging issues with presentations from key representatives from organizations and the province.

Report:

On October 21, 2014, a 47 Leaders Meeting was held and some very interesting presentations where made that I wanted to share with Committee. Therefore I am providing a brief summary of the topics discussed:

Provincial Poverty Reduction Strategy – Presented by Shamira Madhany, Assistant Deputy Minister, Health, Social, Education and Children's Policy Branch, Policy and Delivery Division, Cabinet Office and Karen Glass, Interim Executive Director, Poverty reduction Strategy Office

An overview was provided of the Poverty Reduction Strategy including suggested processes for implementation. Information was shared on areas where it makes sense to work as partners to advance of the Poverty Reduction Strategy and to meet the governments' targets. As the government is in very early stages of thinking and not clear on the path forward or how the funding will be allocated. This provided us with a good opportunity to promote a strong and effective relationship with the government as they move forward.

Ontario Association of Food Banks - Presented by Bill Laidlaw, Executive Director

Bill Laidlaw provided an overview of the Association and their role in trying to create a hunger-free Ontario. The Association has 120 member food banks and the Association tries to strengthen communities in Ontario by providing food banks with food, resources and solutions to address hunger. The basic premise is that better food results in Better Health which in the long term saves tax dollars. Also, if people are healthy, they may be able to get out of poverty and improve their life. It was also noted that the stats on the number of individuals using food banks are not getting any better so they play an important role in helping families.

An interesting programme that has been created is providing a tax credit to encourage farmers to donate fruit and vegetables to the food banks. It was explained that sometimes due to the costs that would be incurred to

harvest a crop it is cheaper to leave it in the field if the farmer does not have a buying for the crop. It is hoped that with a tax credit incentive, this helps offset some of the cost incurred by the farmer in harvesting the crops donated to the local food banks.

The Ontario Association also provides input on the HungerCount 2014 completed by Food Banks Canada. This report was release in earlier November and provides an overview of the usage of food banks across Canada as well as provides recommendations for addressing the issues.

Unlocking the Public Service Economy, A new Approach to Public-Private Partnership in Services – Presented by Josh Hjarteson, Vice President, Policy and Government Relations, Ontario Chamber of Commerce

A presentation was made on Alternative Service Delivery (ASD) models on how governments around the world are increasingly adopting new public-private service delivery partnerships. It is felt that by introducing greater competition and diversity into public services and creating more scope for partnerships with the private and not-for-profit sectors in public service delivery, government can help spur economic growth while enhancing its capacity to meet the evolving and increasingly sophisticated demands of its population.

The paper proposes that ASD models is a means by which governments can leverage the capital, technology, specialized skills, and expertise of its partners in order to meet specific public policy objectives, address complex social problems, and achieve better outcomes for their populations.

Mental Health & Addictions Strategy: Supportive Housing Component – Presented by Nancy Kennedy, Assistant Deputy Minister, Health System Strategy and Policy Division, Ontario Ministry of Health and Long-Term Care

An update on the Mental Health and Addictions Strategy, which is to be released soon, was provided. An overview was provided of what progress has been made to date, the continuing challenges and a strategic overview. A review of the strategic context on the cross-government focus to expand access to supportive housing was provided showing the link between the Poverty Reduction Strategy, 2014-2019, the Comprehensive Mental health and Addictions Strategy, the Investment in Affordable Housing in Ontario and the Developmental Services Task Force on Housing.

Recognizing that the Ministry has significant funding invested in supportive housing, the role of the LHINs in the Strategy and how to establish more effective relationships between LHINs and CMSMs and DSSABs was discussed as well as the possibility of forming a collaborative table. This provided an opportunity for some of the 47 Leaders to provide a better sense of experiences of working with LHINs both in terms of what is working well and existing challenges with recommendations on how to better align and collaborate. This is an ongoing issue and certainly will be discussed at future meetings.

Recommendation:

That report AD-14-12 OMSSA 47 Social Services Leaders Report be received for information.

Respectfully submitted,

Eddie Alton Social Services Administrator