



# **The Corporation of the County of Wellington**

## **County Council**

### **Agenda**

Thursday, November 27, 2014

10:00 am

County Administration Centre  
Council Chambers

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Pages

1. **O Canada**
2. **Warden's Remarks**
3. **Roll Call**
4. **Declaration of Pecuniary Interest**
5. **Confirmation of Council Minutes - Councillor Chapman**
  - 5.1 October 30, 2014 3 - 10
6. **Resolution to Permit Delegations - Councillor Lever**
  - 6.1 Certified Municipal Manager Designation Presentations 11 - 11  
Executive Director Bill McKim from the Ontario Municipal Management Institute will be presenting awards to the County employees.
  - 6.2 Green Legacy Awards of Excellence Presentation  
Warden Chris White and Rob Johnson, Green Legacy Manager  
Individual Award: Travis Nelson and Shirley Anderson  
Group Award: College Heights Secondary School, Agricultural Co-op
  - 6.3 Leadership Programme Certificate Presentations 12 - 12  
Warden Chris White and Ms. Andrea Lawson, Director of Human Resources will be presenting certificates to County Employees.
  - 6.4 Palmerston Library Design Concept Presentation 13 - 22  
Mr. Lloyd Grinham, Principal Architect, Grinham Architects  
Mr. Michael Trussell, Architect, Grinham Architects

7. Resolution First and Second Reading of By-Laws - Councillor Watters  
5412-14 A by-law to confirm the proceedings of the Council of the Corporation of the County of Wellington at its meeting held November 27, 2014
8. Resolution Moving Council into Committee of the Whole - Councillor Innes
9. Closed Meeting - Councillor Lynda White  
(Agenda emailed under separate cover)
10. Rise and Report - Councillor Bridge
11. Report from Closed Meeting - Warden White
12. Committee Minutes and By-Laws For Action
  - 12.1 Social Services Committee 23 - 52
  - 12.2 Information, Heritage and Seniors Committee 53 - 89
  - 12.3 Administration, Finance and Personnel 90 - 216
13. Proposed By-Laws Resolution to Refer to Council - Councillor McKay
14. Reports from Staff
15. Correspondence for Council's Information
16. Resolution that the Committee of the Whole Rise and Report - Councillor Whale
17. Resolution to Adopt Action of Council in Committee of the Whole - Councillor Williamson
18. Resolution for Third Reading of By-Laws - Councillor Tout
19. Notice of Motion
20. Cultural Moment
21. Warden and Committee Indications
22. Adjournment





## **The Corporation of the County of Wellington County Council Minutes**

October 30, 2014  
County Administration Centre  
Council Chambers

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### **1. O Canada**

Councillor Watters led Council in the singing of O Canada.

### **2. Warden's Remarks**

Warden White welcomed everyone to the Chambers. He also congratulated the County of Wellington and the Human Resources Department on winning the 2014 Safest Employer Award. Two videos produced by HR were shown.

### **3. Roll Call**

Present: Warden Chris White, Councillors George Bridge, John Green, Jean Innes, Lou Maieron, Don McKay, Gordon Tosh, Raymond Tout, Shawn Watters, Bruce Whale, Gary Williamson, and Lynda White

Absent: Councillors Ken Chapman, Dennis Lever, Mark MacKenzie and Joanne Ross-Zuj

### **4. Declaration of Pecuniary Interest**

There were no declarations of pecuniary interest.

### **5. Confirmation of Council Minutes**

1/8/14

**Moved by:** Councillor McKay

**Seconded by:** Councillor Watters

That the minutes of the Council Meetings in Committee of the Whole and Council Session held on September 25, 2014 be confirmed as recorded and distributed.

**Carried**

**6. Resolution to Permit Delegations**

2/8/14

**Moved by:** Councillor Williamson

**Seconded by:** Councillor Watters

That persons desiring to address Council be permitted to do so.

**Carried**

**6.1. Proceeds from Taste Real Field Dinner - Cheque Presentation**

The County presented a cheque in the amount of \$500.00 - the proceeds of the Taste Real Field Dinner to Ms. Kari Simpson, Chief Executive Officer and Ms. Erika Westcott, Manager of Marketing, East Wellington Community Services.

**7. Resolution First and Second Reading of By-Laws**

3/8/14

**Moved by:** Councillor Whale

**Seconded by:** Councillor Williamson

That by-laws numbered 5410-14 and 5411-14 inclusive, be taken as read by the Clerk; and that they be given consideration in Committee of the Whole.

**Carried**

**8. Resolution Moving Council into Committee of the Whole**

4/8/14

**Moved by:** Councillor L. White

**Seconded by:** Councillor Bridge

That Council now go into Committee of the Whole to consider correspondence, minutes and by-laws.

**Carried**

**9. Closed Meeting**

5/8/14

**Moved by:** Councillor Tosh

**Seconded by:** Councillor McKay

That Council move into a closed meeting for the purposes of considering, personal matters about an identifiable individual, litigation or potential litigation and authority under another act.

**Carried**

**10. Rise and Report**

6/8/14

**Moved by:** Councillor Watters

**Seconded by:** Councillor Bridge

That Council rise and report from the closed meeting.

**Carried**

**11. Report from Closed Meeting**

There was nothing to report from the closed meeting.

**12. Committee Minutes and By-Laws For Action**

**12.1. Police Services Board**

7/8/14

**Moved by:** Councillor Tout

**Seconded by:** Councillor Williamson

That the October 8, 2014 Minutes of the Police Services Board be received and referred to Council for adoption.

**Carried**

**12.2. Social Services Committee**

8/8/14

**Moved by:** Councillor Tosh

**Seconded by:** Councillor McKay

That the October 8, 2014 Minutes of the Social Services Committee, be received and referred to Council for adoption.

**Carried**

**12.3. Information, Heritage and Seniors Committee**

9/8/14

**Moved by:** Councillor Innes

**Seconded by:** Councillor Williamson

That the October 8, 2014 Minutes of the Information, Heritage and Seniors Committee be received and referred to Council for adoption.

**Carried**

**12.4. Planning Committee**

10/8/14

**Moved by:** Councillor Maieron

**Seconded by:** Councillor Green

That the October 9, 2014 Minutes of the Planning Committee be received and referred to Council for adoption.

**Carried**

**12.5. Economic Development Committee**

11/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Councillor Watters

That the October 21, 2014 Minutes of the Economic Development Committee be received and referred to Council for adoption.

**Carried**

Two videos produced by Economic Development – Invest in Wellington and Live in Wellington were shown.

**12.6. Administration, Finance and Personnel**

12/8/14

**Moved by:** Councillor Green

**Seconded by:** Councillor Bridge

That the October 21, 2014 Minutes of the Administration, Finance and Personnel Committee be received and referred to Council for adoption.

**Carried**

**13. Proposed By-Laws Resolution to Refer to Council**

13/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Councillor Watters

That by-laws numbered 5410-14 and 5411-14 inclusive, be considered and referred to Council for third reading.

**Carried**

**14. Reports from Staff**

**14.1. Emergency Repairs Wellington Terrace Boilers Report**

14/8/14

**Moved by:** Councillor Williamson

**Seconded by:** Councillor Whale

That the County of Wellington's purchasing policy be waived in order to begin the emergency repairs to the heating system; and

That Conestogo Mechanical be contracted to complete the necessary work; and

That the funding for the project be included in the 2015 capital budget process.

**Carried**

**15. Correspondence for Council's Information**

There was no correspondence for Council's information.

**16. Resolution that the Committee of the Whole Rise and Report**

15/8/14

**Moved by:** Councillor Green

**Seconded by:** Councillor Tout

That the Committee rise as Council to report and confirm the actions taken in Committee of the Whole.

**Carried**

**17. Resolution to Adopt Action of Council in Committee of the Whole**

16/8/14

**Moved by:** Councillor Innes

**Seconded by:** Councillor Whale

That the actions taken in Committee of the Whole today be confirmed by this Council and the Minutes of the Committees be adopted.

**Carried**

**18. Resolution for Third Reading of By-Laws**

17/8/14

**Moved by:** Councillor McKay

**Seconded by:** Councillor Watters

That by-laws numbered 5410-14 and 5411-14 inclusive be taken as read a third time and passed.

**Carried**

**19. Notice of Motion**

There were no notices of motion.

**20. Cultural Moment**

Ms. Janice Hindley, Wellington Place Administrator brought two “spirits” with her to present to Council their personal stories and experiences with war. Kyle Smith, museum staff member, portrayed Private MacEacheran from Puslinch Township, killed in WWII. Bridgette Francis, County employee, portrayed Julia Everson, an inmate of the Poor House throughout her life who lost one brother in the First World War.

Following the presentations, Ms. Hindley showed the video “Not the Major’s Tank”, produced by IronCloud Productions, that featured the story of Korean War veteran Ben Mather. The video told the story of how Mr. Mather was reunited with a model tank he had made in the Korean War that had been confiscated from him by his commanding officer. The reunion took place at the Wellington County Museum and Archives.

**21. Municipal Announcements**

There were no municipal announcements.

**22. Adjournment**

At 11:45 am, the Warden adjourned the meeting until November 27, 2014 or at the call of the Chair.

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Chris White - Warden

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Donna Bryce - County Clerk



## Update

Cheri French, CMM III HR Professional  
Human Resources Supervisor, Wellington Terrace  
County of Wellington

## New

Kristen Sharer, CMM I  
PSW Restorative Care Worker, Wellington Terrace, County of Wellington

Melissa Campbell, CMM II  
Child Care Supervisor, County of Wellington

Mindy Brunet, CMM II  
Child Care Centre Supervisor, Social Services  
County of Wellington

Anita de Haan, CMM  
Teacher's Assistant/Site Assistant, Child Care Services/Solid Waste Services  
County of Wellington

Mike Abernathy, CMM  
Business Systems Analyst, Applications Services Department  
County of Wellington

Jamie Hirons, CMM  
Site Attendant, Engineering Services - Solid Waste Services  
County of Wellington

Mark Poste, CMM I  
Housing Planning and Policy Analyst, Social Services – Housing  
County of Wellington

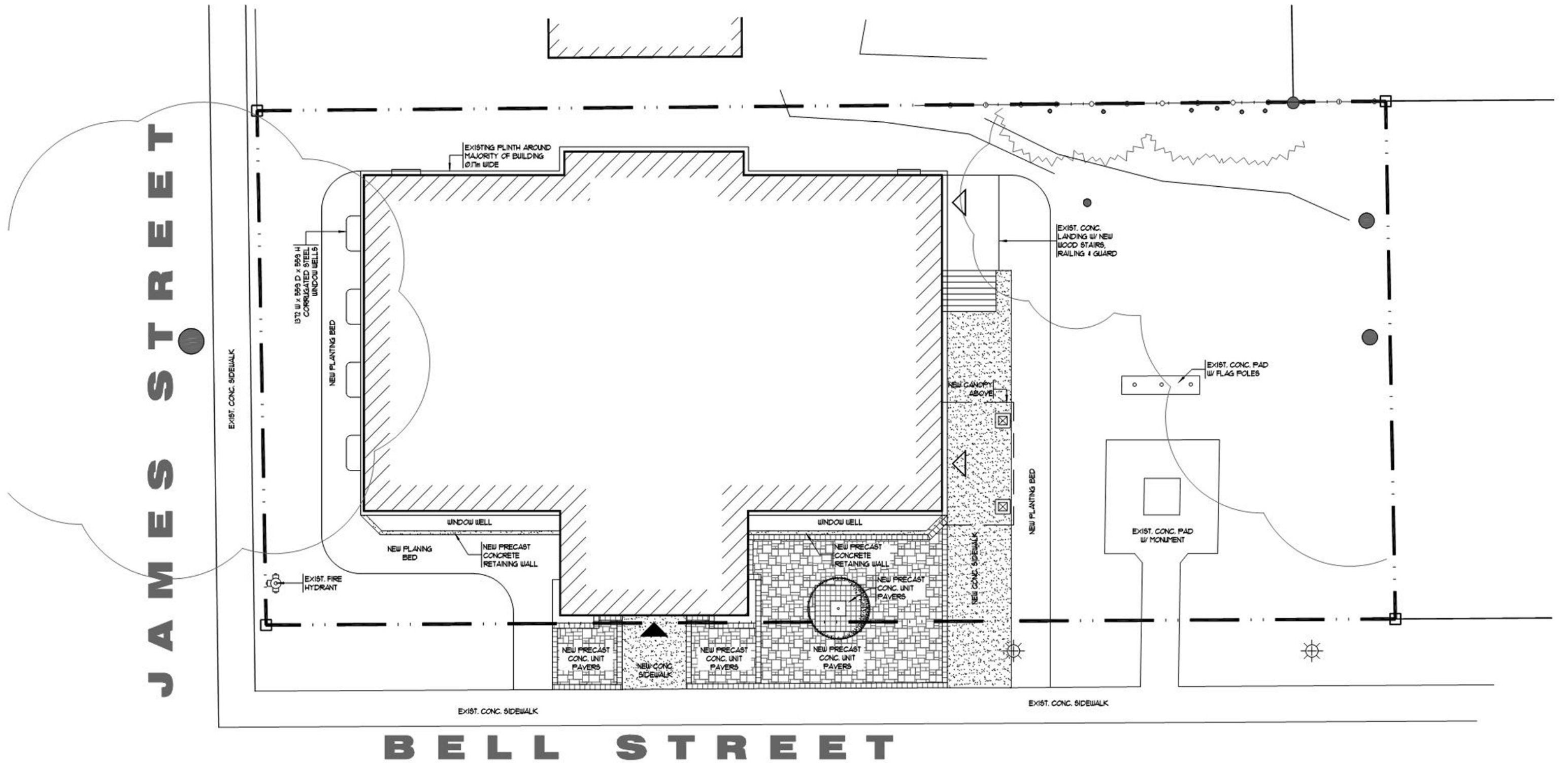
Sue Cavanagh, CMM  
Help Desk Analyst, Office of the CAO - Clerk's  
County of Wellington

Emma Reddish, CMM II  
Property Tax Analyst, Treasury  
County of Wellington

Margaret Worbel, CMM I  
Home Child Care Consultant  
County of Wellington

## **County of Wellington Recipients of the University of Waterloo Leadership Certificate**

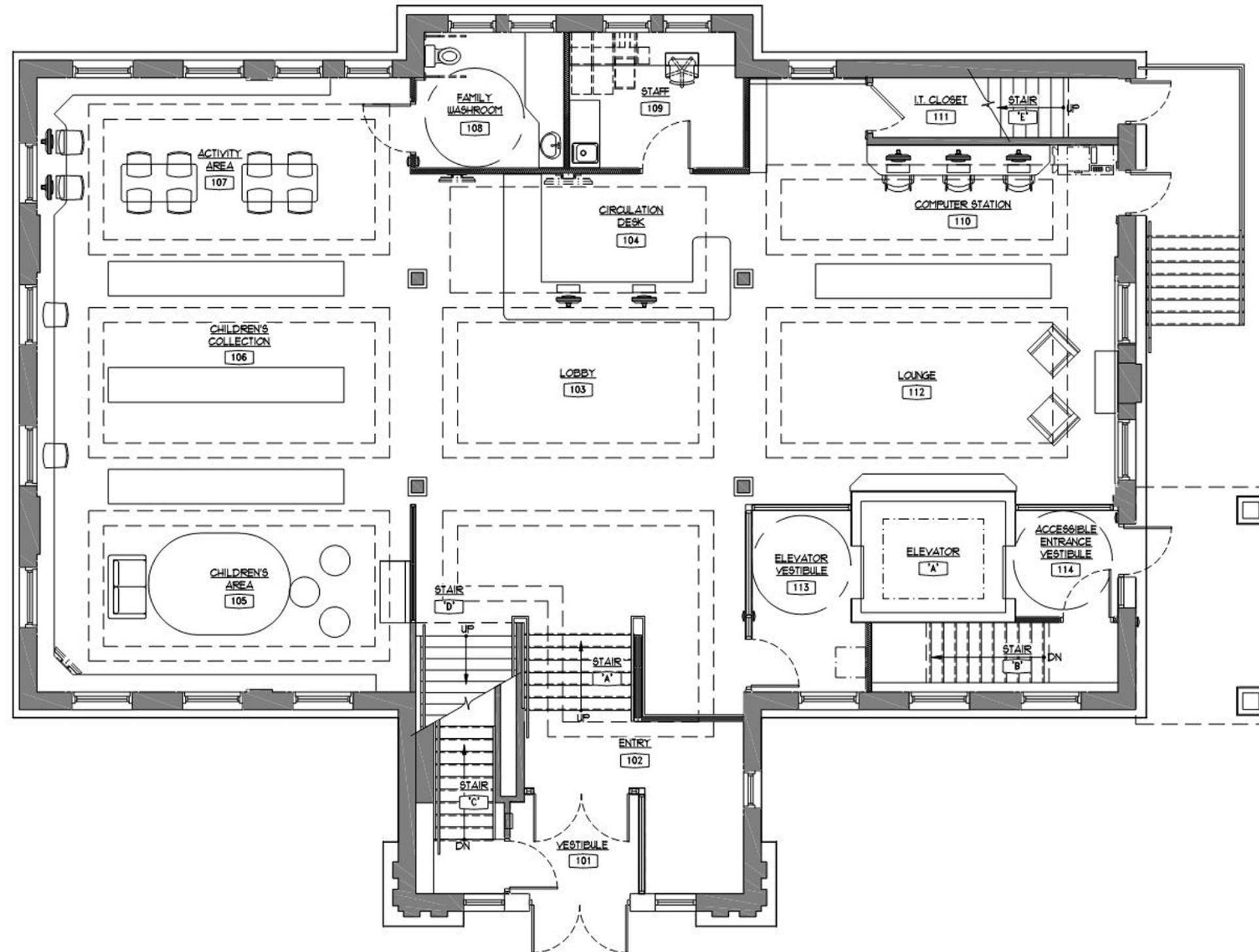
Stuart	Beumer
Donna	Bryce
Shauna	Calder
Rick	Clark
Colleen	Cudney
Ken	DeHart
Mark	Eby
Wayne	England
Susan	Farrelly
Cheri	French
Rebecca	Hine
Rob	Johnson
Brooke	McLean
Ryan	Pettpiere
Michele	Richardson
Lori	Richer
Patty	Ridgeway
Pat	Rogerson
Michael	Simon
Das	Soligo



**GRINHAM ARCHITECTS**

15 Yarmouth Street, Guelph, Ontario, N1H 4G2  
 Telephone: 519.766.1580 | Fax: 519.766.1377  
 Email: info@grinham.ca | Web: www.grinham.ca

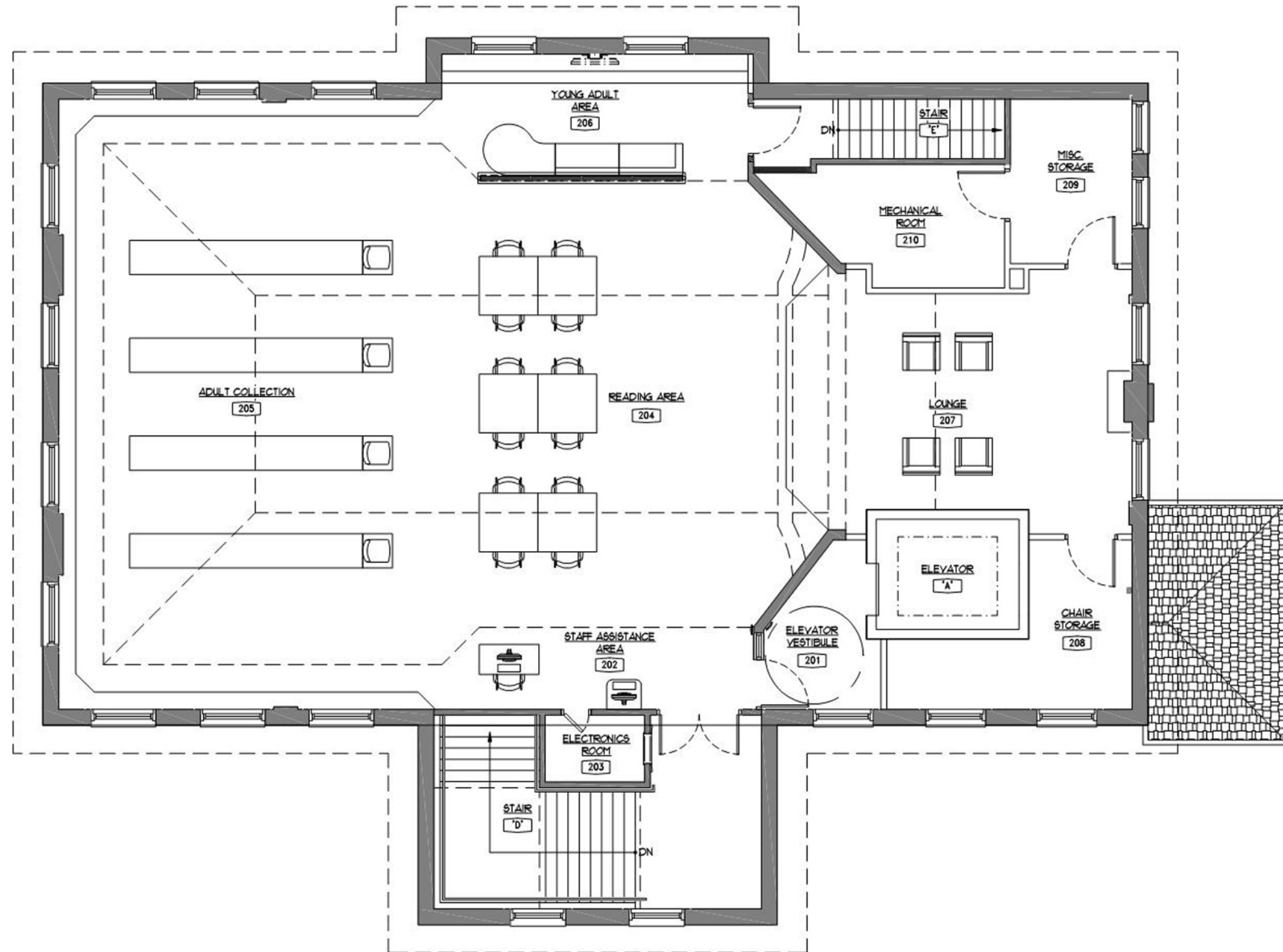
**SITE PLAN** WELLINGTON COUNTY LIBRARY  
**PALMERSTON BRANCH**  
 SCALE: 1:150 265 BELL STREET, PALMERSTON, ONTARIO



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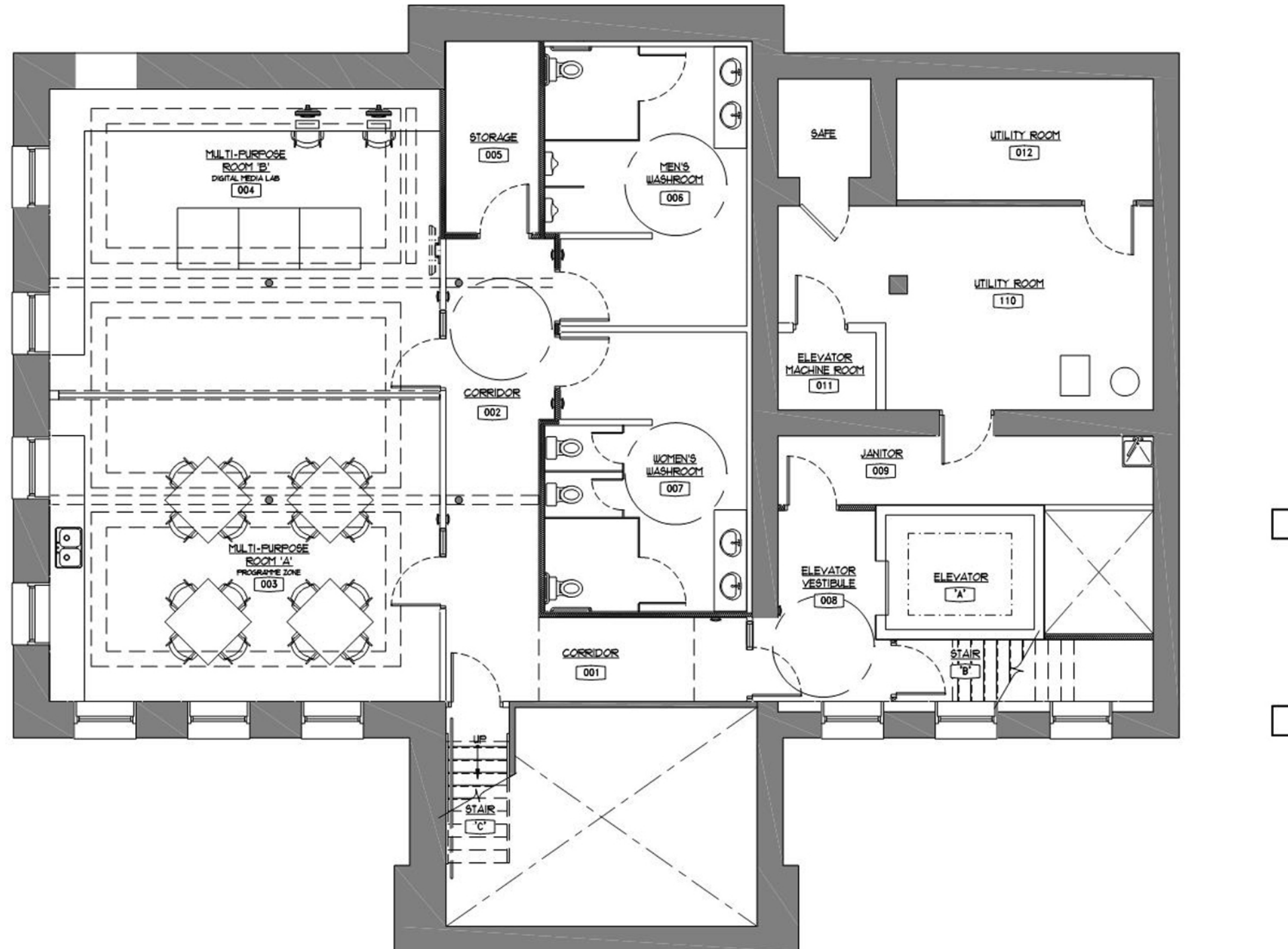
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**BASEMENT FLOOR PLAN** | WELLINGTON COUNTY LIBRARY  
**PALMERSTON BRANCH**  
 SCALE: 1:100 | 265 BELL STREET, PALMERSTON, ONTARIO





























## **The Corporation of the County of Wellington Social Services Committee Minutes**

November 12, 2014  
County Administration Centre  
Guthrie Room

**Present:** Warden Chris White  
Councillor Gordon Tosh (Chair)  
Councillor Jean Innes  
Councillor Bruce Whale

**Regrets:** Councillor Lynda White

**Staff:** Eddie Alton, Social Services Administrator  
Luisa Artuso, Director of Child Care Services  
Susan Aram, Manager of Financial Services  
Stuart Beumer, Director of Ontario Works  
Donna Bryce, County Clerk  
Shauna Calder, Senior Financial Analyst  
Ken DeHart, County Treasurer  
Kevin Mulholland, Property and Construction Manager  
Scott Wilson, CAO

**Also Present:** Gregg Davidson, County Councillor-Elect

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### **1. Call to Order**

At 1:03 pm, the Chair called the meeting to order.

### **2. Declaration of Pecuniary Interest**

There were no declarations of pecuniary interest.

**3. New Willowdale Child Care Centre Project Status Report**

1/6/14

**Moved by:** Councillor Innes

**Seconded by:** Councillor Whale

That the new Willowdale Child Care Project Status Report #4 be received for information.

**Carried**

**4. Social Services Financial Statements as of October 31, 2014**

2/6/14

**Moved by:** Councillor Whale

**Seconded by:** Councillor Innes

That the Social Services Financial Statements as of October 31, 2014 be approved.

**Carried**

**5. Child Care**

5.1. Request for Purchase of Service Agreements – Little Learners Daycare Centre Sztaba Inc.

3/6/14

**Moved by:** Councillor Innes

**Seconded by:** Councillor Whale

That the Warden and Clerk be authorized to execute Purchase of Service Agreements for Fee and Wage Subsidy with Little Learners Daycare Centre Sztaba Inc. located at 214 Victoria Road South in Guelph subject to the programme meeting the priorities for consideration and all other requirements of the County of Wellington for Purchase of Service Agreements.

**Carried**

5.2. County of Wellington General Operating Grant

4/6/14

**Moved by:** Councillor Innes  
**Seconded by:** Warden White

That Committee and Council approve the recommended changes to Purchase of Service Agreements for Fee and Wage Subsidy and transition activities in the development of General Operating Grant funds to support the operation of the child care system as set out in the report, County of Wellington General Operating Grant CC-14-16, effective November 1, 2014.

**Carried**

6. **Housing**

6.1. 261-263 Speedvale Ave. Building Connection, Elevator and Accessible Units Project

5/6/14

**Moved by:** Warden White  
**Seconded by:** Councillor Whale

That the report on 261-263 Speedvale Ave Building Connection, Elevator and Accessible Units be received for information; and

That the project be referred to the 2015-2019 Budget and Five-Year Plan process.

**Carried**

6.2. Housing Statistics

6/6/14

**Moved by:** Councillor Whale  
**Seconded by:** Warden White

That the County of Wellington Housing Services Status and Activity Report be received for information.

**Carried**

**7. Ontario Works**

**7.1. Domiciliary Hostels Agreement - Whitehouse Lodge**

7/6/14

**Moved by:** Warden White

**Seconded by:** Councillor Whale

That the staff recommendation of not entering into a Domiciliary Hostels Agreement with Whitehouse Lodge under the CHPI programme is supported; and

That County staff issue a letter to the owners of Whitehouse Lodge confirming this decision and recommending that funding be pursued through more appropriate agencies.

**Carried**

**7.2. Implementation of Social Assistance Management System (SAMS)**

Mr. Stuart Beumer, Director of Ontario Works advised that the Province introduced a new technology system for social assistance, SAMS, on November 11th. The deployment is going reasonably well with our local OW office and IT staff working with the Province to identify and resolve issues as they emerge. A priority has been placed on ensuring that new and existing clients receive financial assistance and there have been no issues in this regard.

**7.3. Ontario Works Statistics**

8/6/14

**Moved by:** Warden White

**Seconded by:** Councillor Innes

That the October Ontario Works Statistics be received for information.

**Carried**



**8. OMSSA 47 Social Services Leaders Meeting**

9/6/14

**Moved by:** Warden White

**Seconded by:** Councillor Innes

That report AD-14-12 OMSSA 47 Social Services Leaders Report be received for information.

**Carried**

**9. Adjournment**

At 1:57 pm, the Chair adjourned the meeting until January 14, 2015.

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Gordon Tosh  
Chair  
Social Services Committee



# COUNTY OF WELLINGTON

## COMMITTEE REPORT

**To:** Chair and Members of the Social Services Committee  
**From:** Kevin Mulholland, Construction & Property Manager  
**Date:** Wednesday, November 12, 2014  
**Subject:** New Willowdale Child Care - Project Status Report #4

Status of project	<ul style="list-style-type: none"><li>- Drywall installation is complete</li><li>- Painting is completed</li><li>- Ceilings installation is scheduled for completion</li><li>- Flooring installation has begun</li><li>- Wood doors &amp; frames are installed</li><li>- Millwork installation has started</li><li>- Mechanical &amp; electrical installations have continued</li><li>- Concrete curbs &amp; sidewalks installation has begun</li><li>- Landscape work will begin</li></ul>
Upcoming work and deadlines	<ul style="list-style-type: none"><li>- Flooring finishes will be completed</li><li>- Millwork installation will be finished</li><li>- Washroom partitions &amp; accessories will be installed</li><li>- Mechanical &amp; electrical trades will complete installations</li><li>- Aluminum composite panels will be installed</li><li>- Fence installation will be finished</li><li>- Concrete curbs &amp; sidewalks will be installed</li><li>- Paving will be installed</li><li>- Landscape work will complete</li><li>- Playground will be installed</li><li>- Final review will be completed &amp; deficiency completion will begin</li></ul>
Status of construction schedule	<ul style="list-style-type: none"><li>- project completion is currently scheduled for late November 26, 2014</li></ul>
Change orders approved since last meeting	<ul style="list-style-type: none"><li>- 0</li></ul>
Total change orders approved to date	<ul style="list-style-type: none"><li>- 13</li></ul>
Total net value of change orders approved to date	<ul style="list-style-type: none"><li>- \$84,004.11 (New construction contract)</li></ul>

### Recommendation:

That the new Willowdale Child Care Project Status Report be received for information.

Respectfully submitted,

Kevin Mulholland  
Construction & Property Manager



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Social Services Committee

**From:** Luisa Artuso, Director of Child Care Services

CC-14-15

**Date:** November 12, 2014

**Subject:** Request for Purchase of Service Agreements – Little Learners Daycare Centre Sztaba Inc.

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### Background:

Little Learners Day Care Centre is operated by Little Learners Daycare Centre Sztaba Inc. which is a for-profit organization offering 15 toddler and 18 preschool spaces, Monday to Friday from 7:00 am to 5:30 pm at 214 Victoria Road South in Guelph.

The operator had Purchase of Service Agreements for Fee and Subsidy with the County of Wellington from 2005 to 2011. The agreements were terminated following staff recommendation and Council approval in June 2011. The concerns at that time were the operator's ongoing failure to meet a significant portion of the County of Wellington's Child Care Operating Criteria as well as non-compliance with distribution of wage subsidies.

### Update:

The operator submitted a letter of intent to enter Purchase of Service Agreements for Fee and Wage Subsidy on September 15, 2014.

### Attachments:

1. Letter dated September 15, 2014 from Derek Sztaba, Little Learners Daycare Centre Sztaba Inc.
2. License to Operate a Day Nursery dated August 17, 2014 issued to Little Learners Daycare Sztaba Inc. from the Ministry of Education

### Financial Implications:

Eligible families accessing fee subsidy can be accommodated within the existing child care funding allocation with no increase to municipal cost. The Centre will be placed on a pressures list for wage subsidies and will receive funding when available.

**Recommendation:**

That the Warden and Clerk be authorized to execute Purchase of Service Agreements for Fee and Wage Subsidy with Little Learners Daycare Centre Sztaba Inc. located at 214 Victoria Road South in Guelph subject to the programme meeting the priorities for consideration and all other requirements of the County of Wellington for Purchase of Service Agreements.”

Respectfully submitted,

A handwritten signature in cursive script that reads "Luisa Artuso".

Luisa Artuso  
Director of Child Care Services



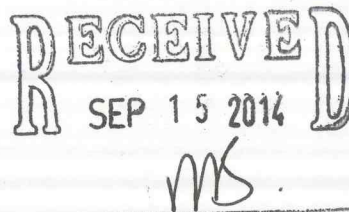
Monday September 15, 2014.

Dear, Director of Child Care services

This letter of intent is a request to enter a purchase of service agreement with the county for fee and wage subsidy. Little Learners Daycare Centre Sztaba Inc. is located at 214 Victoria rd. S Guelph, Ontario. We have a licensed capacity of 33 children and are group size for licensing is for 18 preschoolers and 15 toddlers. We are open Monday to Friday from 7:00 a.m. – 5:30 p.m. all year. If you have any further questions or requirements I can be reached at 519 837 8402.

Sincerely,

Derek Sztaba



214 Victoria Road South  
Guelph, Ontario  
N1E 5R1

Tel: (519) 837-8402  
Fax: (519) 837-3714  
Toll Free: 1-866-815-KIDS (5437)

Email: [info@littlelearnersdaycare.com](mailto:info@littlelearnersdaycare.com)  
Internet: [www.littlelearnersdaycare.co](http://www.littlelearnersdaycare.co)

Under the **Day Nurseries Act** and the regulations, and subject to the limitations thereof, this licence is granted to:

**Little Learners Daycare Centre Sztaba Inc.**

to operate a day nursery under the name of:

**Little Learners Day Care Centre**

at 214 Victoria Road South in Guelph, in the County of Wellington.

1. This licence expires on the **27th day of July, 2015.**

2. Licensed capacity of day nursery:

Toddler (18 – 30 months)	15
Preschool (31 Months – 5 Years)	18
Total	33

3. Director approval is granted for:

Director's approval has been granted for mixed age grouping under s. 55(2) of O. Reg. 262. Mixed age grouping can be implemented in only one group in each age category. 20% of the licensed capacity per age group is as follows: Toddler (15) 3 children; Preschool (16) 3 children.

4. This licence is subject to the following terms and conditions:

- (1) The operator shall ensure that the Licensing Inspection Summary is posted in a conspicuous place in the day nursery at or near an entrance commonly used by parents. The operator shall ensure that the completed Licensing Checklist and the Summary of Licensing Requirements and Recommendations sheets are readily available for parents.
- (2) The operator to ensure that the written plan for supervising the children transitioning between the centre and the playground is followed.
- (3) The operator to ensure that no more than 18 children are on the playground at one time.



LICENCE TO  
OPERATE A DAY NURSERY  
*Day Nurseries Act*  
No. 0002949  
Date of Issue: 17-Aug-2014

A handwritten signature in black ink, consisting of a large, stylized 'S' followed by a long, sweeping horizontal line.

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Sue Ewen, Director under the *Day Nurseries Act*  
Manager, Licensing and Compliance



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Social Services Committee  
**From:** Luisa Artuso, Director of Child Care Services CC-14-16  
**Date:** November 12, 2014  
**Subject:** County of Wellington General Operating Grant

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### Background:

The Ministry of Education introduced Ontario's New Child Care Funding Formula and Funding Framework in December 2012. Together, the new funding and funding framework provides municipalities the opportunity to increase service stability, reduce waitlists for subsidies and mitigate closures of child care centres. It also enables municipalities to respond better to the demands for service, help stabilize fees and improve reliability of child care to better support families as the system transitions to work effectively with the implementation of full day kindergarten.

The General Operating Grant (GOG) is a new approach intended to replace the current wage subsidy grants to operators. As per Ministry requirements, it is to be used to support the costs of operating licensed child care programmes to help stabilize and transform the existing system and to enable higher quality, consistent child care services. This may include costs such as wages, benefits, occupancy, operating and administrative costs.

This report discusses the first steps that Child Care Services is taking in order to shift to this new funding approach that meets our service system's priorities and the provincial requirements.

### Update:

Since 2012, Child Care Services has been researching and developing the plans for our local General Operating Grant approach that will replace wage subsidy as of January 2016. This new funding approach will be built on the following principles as its foundation:

- equity in availability
- equity in accessibility
- improved affordability, and
- sustained expectations for quality

As research evidence shows that participation in a high quality early childhood education programme for about 12 hours per week has the most impact on very young children's continued development, and, that strong, consistent and economically viable parental engagement in the workforce or in education opportunities is only possible if there are affordable, accessible, high quality alternative to parental care, our focus is to develop *a stronger Wellington early childhood education and child care system that prioritizes full time, full year child care for children ages birth to 3.8 years and to support full year school age programmes.*

As there are many complexities and nuances to the child care system to be considered while working towards a new funding model to support a stronger high quality early childhood education and child care system, staff are



recommending the following immediate and transitional changes to take place leading toward the full strategy that will be Wellington's General Operating Grant as of January 2016.

#### Immediate 2014 Recommendations

Staff recommend the following immediate changes to Purchase of Service Agreements for Fee and Wage Subsidies with the County of Wellington:

1. Operators must demonstrate participation in Wellington's Inclusion Support Services to support the inclusion of children with special needs and disabilities prior to submitting letters of intent for Purchase of Service Agreements.
2. County of Wellington will no longer enter into Purchase of Service Agreements for Wage Subsidy/GOG or Fee Subsidy with operators that can be publicly traded. (This recommendation is based on strong evidence from other jurisdictions in Ontario, across Canada, and in international contexts, in particular in the United States and Australia, which indicates that the presence of publicly traded commercial operators of child care programmes can have a negative impact on the local child care system by inflating parent fees, pressuring lower early childhood educator wages, destabilizing viabilities of other programmes in the area, and directly delivering child care that is low or marginal quality. The presence of publicly traded commercial child care operators in child care service delivery areas has also been linked to serious disruptions in system management processes for the fair distribution of public funding.)
3. County of Wellington will no longer enter Purchase of Service Agreements for Wage Subsidy/GOG with operators that do not wish to enter into a Purchase of Service Agreement for Fee Subsidy.
4. County of Wellington will only provide Wage Subsidy/GOG for school age spaces (including JK/SK spaces) that are offered in the community for the full year where there is a need. This includes P.D. days, school breaks and summer care.
5. To increase accountability, operators that deliver other community services must provide child care specific audited financial statements to meet the requirements of the Purchase of Service Agreements.

In addition, Child Care Services may make available a one time "Enhanced General Operating Grants" for full time, full year child care programmes that serve children birth to 3.8 years if possible within annual child care allocations.

This enhanced operating grant will provide specific programmes funding to help off-set the higher costs associated with the operation of spaces for infants and toddlers.

The short-term funding formula that we will use to distribute this funding, will be to allocate a proportion of a set total amount of available funding to each *eligible* programme by using the eligible programmes most current wage subsidy calculations as a variable in the formula (i.e., to distribute the funding in a fair way among eligible programmes).

In keeping with the provincial expenditure benchmark for administration, eligible expenses associated with operating infant and toddler spaces that this grant is being made available for could include administration costs, but only up to 10% of the overall expenses being considered for funding.

First funding priority will be given to child care programmes that operate full time, full year infant spaces, followed by child care programmes that operate full time, full year toddler spaces (yet do not offer infant care) and subsequently to programmes that operate full time, full year preschool spaces (yet do not offer infant or toddler care).

#### Transitional 2015 Recommendations

1. To provide notice to providers in January 2015 that current Purchase of Service Agreements for Wage Subsidy will be terminated as of December 31, 2015 and replaced with Purchase of Service Agreement for General Operating Grants subject to meeting requirements of the County of Wellington.
2. To provide notice to operators in January 2015 that Purchase of Service Agreements for General Operating Grants (2016) will:
  - a. Be contingent on the operator having a Purchase of Service Agreement for Fee Subsidy.
  - b. Be made available to school age spaces (including Extended Day) only if the operator provides services for the full year in the community where there is a need. This includes P.D. days, school breaks and summer care.
  - c. Not be available to support spaces that are identified as any form of full time kindergarten (JK/SK) care. This will facilitate Child Care Services' ability to provide more substantial operating grants for the purpose of better stabilizing high quality full time, full year infant, toddler, and preschool spaces. Children older than 3.8 years attending licensed child care will be supported in preschool spaces (up to five years of age).

Staff will continue to use the most reliable and current research and practice resources and new information to build the new GOG funding model as well will consult with our early childhood education and child care partners on the development of the full set of strategies that will become our comprehensive General Operating Grant approach.

#### **Recommendation:**

That Committee and Council approve the recommended changes to Purchase of Service Agreements for Fee and Wage Subsidy and transition activities in the development of General Operating Grant funds to support the operation of the child care system as set out the report, County of Wellington General Operating Grant CC-14-16, effective November 1, 2014.

Respectfully submitted,



Luisa Artuso  
Director of Child Care Services



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**HS – 14 - 10**

**To:** Chair and Members of the Social Services Committee  
**From:** Harry Blinkhorn, Acting Director of Housing  
**Date:** November 12, 2014  
**Subject:** **261-263 Speedvale Ave. Building Connection, Elevator and Accessible Units Project**

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### **Background:**

The County-owned social housing buildings located at 261 and 263 Speedvale Avenue in Guelph are two separate two-story buildings containing 31 units each. The buildings were not originally constructed with an elevator and the County is required to make the buildings accessible.

Staff have developed a plan to construct a link to connect the two buildings and the link would be constructed with an elevator that would service both buildings eliminating the need for an elevator in each building saving long term operational costs. To construct the link requires that two bachelor units in the 261 building be eliminated to create a hallway tying the building to the link.

The new construction area will contain two fully accessible one bedroom units to replace the bachelor units and currently there are no fully accessible units within the City of Guelph portion of the County owned social housing units. The staff prepared estimate for the project was placed in the 2014-2018 budget and five-year plan in 2015 at \$1,300,000.

### **Update:**

The consultant hired to complete construction documents has prepared a more detailed budget estimate when presenting the final drawings of \$2,000,000. During the finalization of the design several changes were made from the original concept which contributed to the higher budget estimate. It was decided to install in floor radiant heat in the new construction area rather than installing electric baseboard heat as in the original building construction. This change will provide a more even heat produced and a much lower cost than if we had gone with electric heat saving long term operating dollars, which raised construction costs including the requirement for a mechanical room to house the on demand boiler for the hot water heating.

Changes were also made to the original concept to add storage and charging space for mobility scooters or wheelchairs. There is a strong growing demand for this in our buildings as residents live longer and age brings new requirements for mobility assistance. These devices are very difficult to store in the apartments and cannot be kept in the halls for fire safety reasons. We have also provided for office space in the building that can be used for staff or agencies providing specialized services to the residents. The structure was also changed to provide a main entrance to the new combined building space that is aesthetically pleasing but also practical in a providing a main entrance for visitors for controlled entry, mail delivery boxes, and fire alarm annunciation.

## **Financial Implications:**

The budget for the project will be phased in over a two-year budget period. The \$1.3 million originally slated to fund the project will remain in 2015. The remaining \$700,000 will be included in the 2016 budget - \$350,000 of which will be incremental to the existing five-year plan. Some projects will be delayed to assist in accommodating the additional funding required in the budget.

According to the City and County cost-sharing formula, capital costs (including minor capital) and project management costs associated with County-owned 1189 units are allocated based on the year to date % split between the City and County based on prior residence of the tenant for all county-owned projects. The current split is 75.3% to the City and 24.7% to the County.

The City portion of the funding of the project totals \$1,506,000 (\$987,900 in 2015 and \$527,100 in 2016). Fifty percent of the cost of the project has been accommodated within the existing budget and five year plan forecasted allocation and the additional fifty percent are incremental.

The County portion of the original funding required for the project in 2015 will come from the Social Services Reserve (\$321,100) and the incremental funding required in 2016 will come from the Accessibility Reserve (\$172,900). Please see the attached 'Schedule A' for the expenditure and funding breakdown.

## **ATTACHMENTS:**

Schedule A Capital Project Expenditure and Financing Schedule

Site Drawings

## **Recommendation:**

That the report on 261-263 Speedvale Ave Building Connection, Elevator and Accessible Units be received for information; and

That the project be referred to the 2015-2019 Budget and Five-Year Plan process.

Respectfully submitted,



Harry Blinkhorn  
Acting Director of Housing

SCHEDULE A

<b>COUNTY OF WELLINGTON</b> <b>CAPITAL PROJECT EXPENDITURE AND FINANCING SCHEDULE</b>
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Project name: 261 and 263 Speedvale Ave Building Connection, Elevator and Accessible Units Project  
 Project number : 21540012

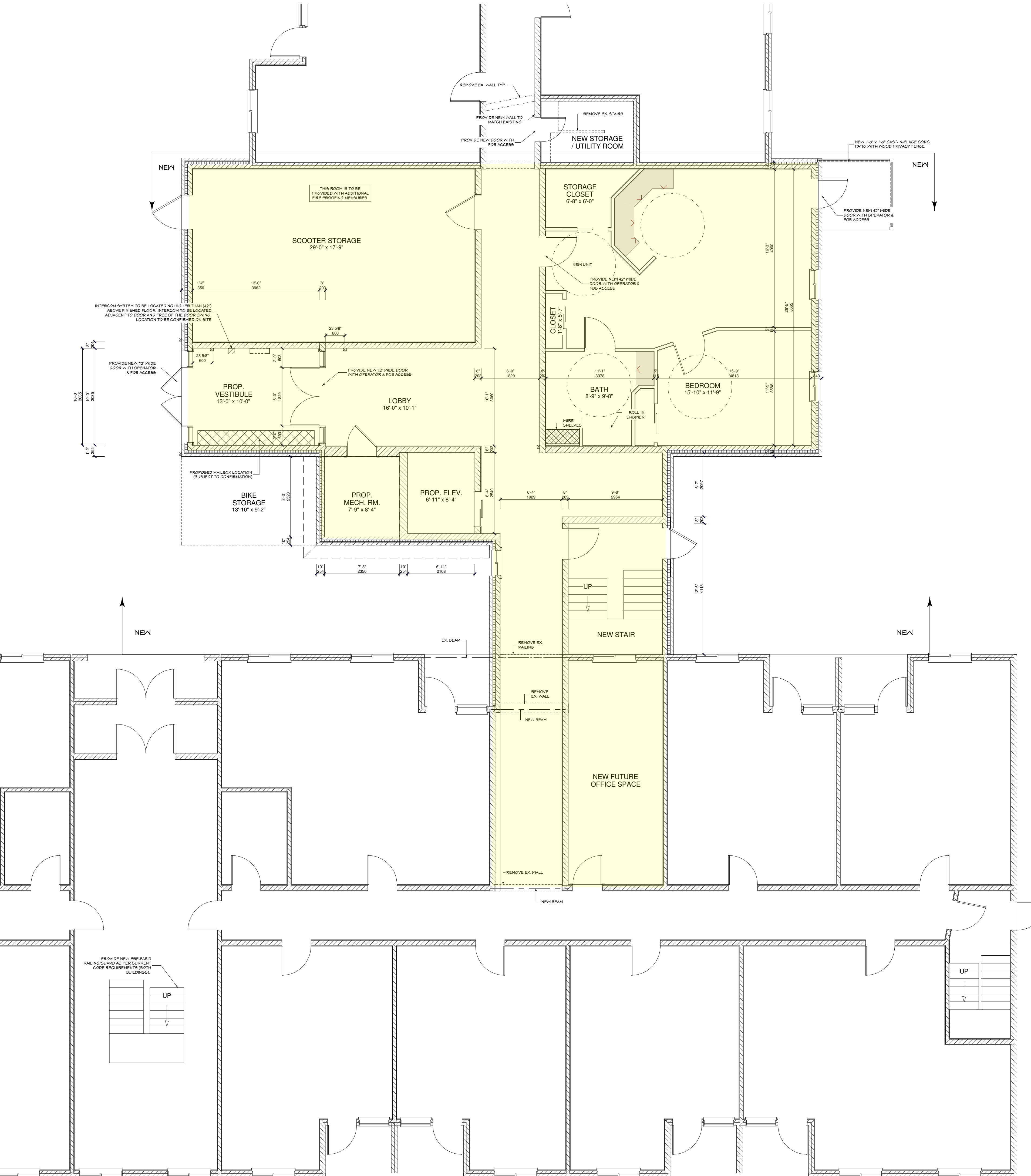
**PROJECT COSTS**

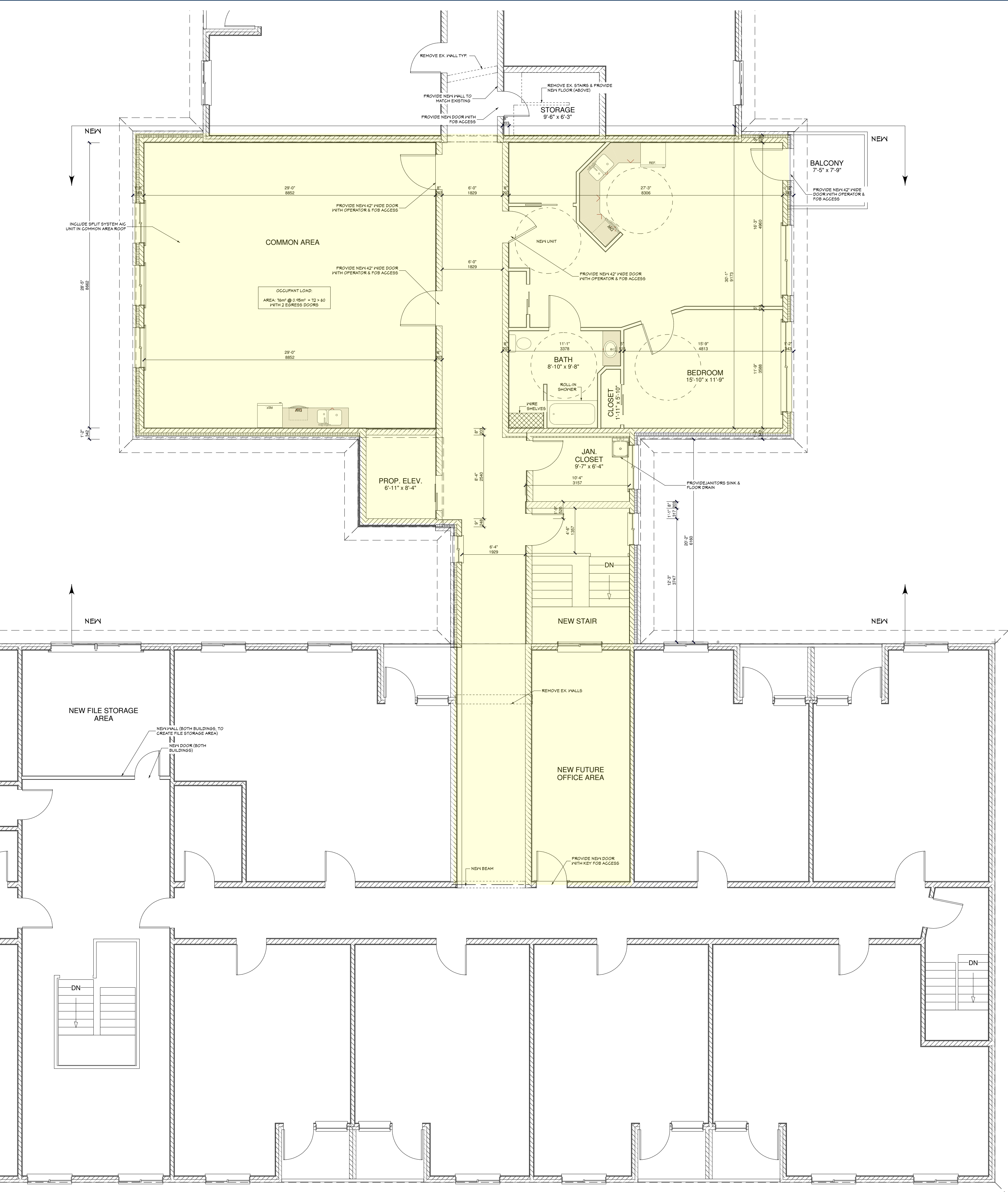
	<b>Total</b>
Building Addition*	\$1,226,200
Elevator Shaft and Components*	\$432,500
Professional Fees	\$115,000
Contingency	\$226,300
<b>Project total</b>	<b>\$2,000,000</b>

\* includes net cost to County of HST

**PROJECT BUDGET APPROVALS AND FINANCING**

	Gross cost	Municipal Recovery	Social Services Reserve	Accessibility Reserve
2015 Capital Budget Request	\$ 1,300,000	\$ 978,900	\$ 321,100	\$ -
2016 Capital Budget Request	\$ 700,000	\$ 527,100	\$ -	\$ 172,900
	\$ 2,000,000	\$ 1,506,000	\$ 321,100	\$ 172,900
<b>Revised cost and sources of financing</b>	<b>\$ 2,000,000</b>	<b>\$ 1,506,000</b>	<b>\$ 321,100</b>	<b>\$ 172,900</b>











Applicant Services								
<b>CWL Composition</b> (These figures represent the Centralized Waiting List composition on the last day of the corresponding quarter)								
Total 2014 Q3 Applications on CWL:		1291	Total 2014 Q3 Household Members:		2408	Average members per application:		1.87
Total 2014 Q2 Applications on CWL:		1320	Total 2014 Q2 Household Members:		2426	Average members per application:		1.84
<b>CWL Activity</b> (Total Centralized Waiting List actions between July 1, 2014 & September 30, 2014)						<b>Housed By Priority</b> (transfers not included)		
	Total	RGI	Housing Allowance	Affordable	Transfers	Chronological		57.5%
Housed	91	65	13	2	11	Special Priority		42.5%
%	100%	71.4%	14.2%	2.1%	12.0%	Local Priority		0.0%
<b>Wait Times</b> (These figures represent the average CWL wait times for those housed between October 1, 2013 & September 30, 2014)								
CMSM* Chronological		All Units Types	Bachelor	1 Bedroom	2 Bedroom	3 Bedroom	4 Bedroom	5 Bedroom
Wait Times (years)		2.0 Years	1.5 Years	2.7 Years	1.3 Years	2.1 Years	N/A**	N/A**
*(CMSM - Consolidated Municipal Service Manager, encompassing the geographic region of the County of Wellington, including the City of Guelph)								
**(N/A - Not Applicable, as no units of this size were housed chronologically during the time period specified)								
<b>Housing Help Centre</b> (these figures show the number of supports provided from July 1, 2014 & September 30, 2014)								
Housing Help Centre supports provided:			208	Rent Bank supports provided:			104	
Properties and Unit Composition								
<b>CWHS Unit Breakdown</b> (as of September 30, 2014)					<b>Housing Provider Breakdown</b> (Service Level Standard)			
CWHS* Owned Properties			31	Housing Providers			21	
CWHS* RGI Units			1189	Total Number of Properties			31	
Rent Support Units			235	Rent-geared-to-income Units			1089	
Housing Allowance Units			89	Market Rent Units			476	
Total Units with Rental Support			1513	Total Number of Housing Provider Units			1565	
*(CWHS) County of Wellington Housing Services					*100% of federal units are under "market rent units"			
Housing Operations								
<b>CWHS Maintenance Activity</b> (between July 1, 2014 & September 30, 2014)								
Work Orders Scheduled			831	Move Outs			50	
Work Orders Closed			783	Move ins			32	
Affordable Housing								
<b>Affordable Housing New Rental</b>					<b>Affordable Housing Units In Development</b>			
Affordable Housing Projects Built since 2005			6	Affordable Housing In Development			1	
Number of Affordable Housing Units			229	Number of Affordable Housing Units			8	
Affordable Units Directly Owned by CWHS			65	Occupancy Date			April 2015	



**To:** Chair and Members of the Social Services Committee  
**From:** Stuart Beumer, Director of Ontario Works  
**Date:** Wednesday, November 12, 2014  
**Subject:** **Domiciliary Hostels Agreement – Whitehouse Lodge**

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### **Background:**

In September of 2014, the owners of Whitehouse Lodge attended the Social Services Committee and requested support through the County of Wellington's Domiciliary Hostel program for at least 6 residents. The Social Services Committee referred the request to County staff for consideration and to bring back a report at a future meeting.

A requirement for an operator of a supported living environment to enter into a Domiciliary Hostels Agreement with the County of Wellington is to meet the requirements of the approved Domiciliary Hostel Standards.

The Domiciliary Hostel Standards have been created by the County to provide a set of facility standards, care requirements, and operational policies and protocols that ensure the health, safety and personal care of tenants is protected. The Domiciliary Hostel Standards incorporate the expectations of the Ministry of Municipal Affairs and Housing (MMAH) for service managers to develop local standards for domiciliary hostels that meet 40 provincial expectations. The MMAH is currently developing a new standards framework related to the category of housing with related supports under the Community Homelessness Prevention Initiative (CHPI). These standards will apply to domiciliary hostel environments and are anticipated to be implemented on April 1, 2015.

Currently the County of Wellington has domiciliary hostels agreements with 9 retirement homes, two transitional youth homes and two pregnancy care centres. Approximately 174 individuals in total are supported in these living environments. Client groups that are supported in these environments include older adults with complex needs, youth who require living supports and young women and their newborns.

### **Update:**

Whitehouse Lodge is a privately owned 16 bed home in Harriston, Ontario that provides a supportive living environment to adults that have significant mental health, brain injury and/or developmental challenges. The home provides residents with a room, meals and additional supports involved with daily living.

After purchase of the home in August of 2013, the current owners of Whitehouse Lodge contacted the Social Services Department in November of 2013 and indicated that they were interested in entering into a Domiciliary Hostel Agreement with the County. County staff completed an inspection of the home on November 20, 2013 and spoke with the owners of the home. On November 29, 2013 a letter

was sent to the owners of Whitehouse Lodge advising them that the home did not currently meet the Domiciliary Hostel Standards. A copy of the standards was sent with the letter.

In May of 2014, following further inquiries from the owners of Whitehouse Lodge , County staff again visited the home to perform an inspection and view any improvements that had been made to the facility. Following the visit, County staff spoke to the owners of the home by telephone to inform them that the home was still not adequately meeting the Domiciliary Hostel standards.

On October 9, 2014 County staff visited Whitehouse Lodge for a further inspection and discussion with the owners and residents of the home. Despite some improvements to the home, Whitehouse Lodge continues to not meet a significant portion of the Domiciliary Hostel standards. As a result, staff recommends that the County not enter into a Domiciliary Hostels agreement with Whitehouse Lodge.

The County of Wellington does not currently support group home type settings for individuals with more severe mental health issues or developmental disabilities under the domiciliary hostels programme. A decision to provide financial support to clients residing in these types of supported living environments would represent a significant shift to the current domiciliary hostel programme.

Although staff recognizes the housing and care challenges experienced by this client group; caution and further study are recommended before any decision is taken to fund services in this area due to the following:

- The availability of and potential overlap with existing provincially funded programmes
- The launch of new provincial programme standards related to the use of CHPI funding under the housing with related supports category
- The potential budgetary impacts to the County of service expansion in this area
- The implications for advancing other priorities of the County's Homelessness Strategy
- Potential risks to the County in providing oversight and sanction to living environments that are at higher risk of incident due to the complexity of the needs of the clients being served

**Recommendation:**

That the staff recommendation of not entering into a Domiciliary Hostels Agreement with Whitehouse Lodge under the CHPI programme is supported; and

That County staff issue a letter to the owners of Whitehouse Lodge confirming this decision and detailing specific areas of deficiency in relation to the Domiciliary Hostel Standards.

Respectfully submitted,



Stuart Beumer  
Director of Ontario Works

# County of Wellington - Ontario Works



## 2011-14 County / City Caseload

Wellington County					Change From Previous Month		Change From Previous Year	
	2011	2012	2013	2014	Cases	%	Cases	%
January	429	454	473	461	10	2.2%	(12)	-2.5%
February	441	458	498	470	9	2.0%	(28)	-5.6%
March	432	455	510	480	10	2.1%	(30)	-5.9%
April	423	452	490	469	(11)	-2.3%	(21)	-4.3%
May	432	462	488	479	10	2.1%	(9)	-1.8%
June	417	442	469	454	(25)	-5.2%	(15)	-3.2%
July	433	453	452	448	(6)	-1.3%	(4)	-0.9%
August	418	453	459	445	(3)	-0.7%	(14)	-3.1%
September	422	432	449	449	4	0.9%	-	0.0%
October	431	419	440	459	10	2.2%	19	4.3%
November	413	426	452					
December	431	458	451					
<b>Total</b>	5,122	5,364	5,631	4,614				
<b>Average</b>	427	447	469	461			-8	-1.7%

City of Guelph					Change From Previous Month		Change From Previous Year	
	2011	2012	2013	2014	Cases	%	Cases	%
January	1,432	1,438	1,460	1,497	60	4.2%	37	2.5%
February	1,410	1,426	1,499	1,522	25	1.7%	23	1.5%
March	1,429	1,412	1,482	1,532	10	0.7%	50	3.4%
April	1,444	1,413	1,502	1,572	40	2.6%	70	4.7%
May	1,452	1,425	1,559	1,559	(13)	-0.8%	-	0.0%
June	1,482	1,450	1,543	1,563	4	0.3%	20	1.3%
July	1,495	1,474	1,514	1,556	(7)	-0.4%	42	2.8%
August	1,445	1,470	1,530	1,568	12	0.8%	38	2.5%
September	1,436	1,416	1,502	1,578	10	0.6%	76	5.1%
October	1,396	1,338	1,443	1,585	7	0.4%	142	9.8%
November	1,395	1,400	1,434					
December	1,389	1,402	1,437					
<b>Total</b>	17,205	17,064	17,905	15,532				
<b>Average</b>	1,434	1,422	1,492	1,553			61	4.1%

# County of Wellington - Ontario Works

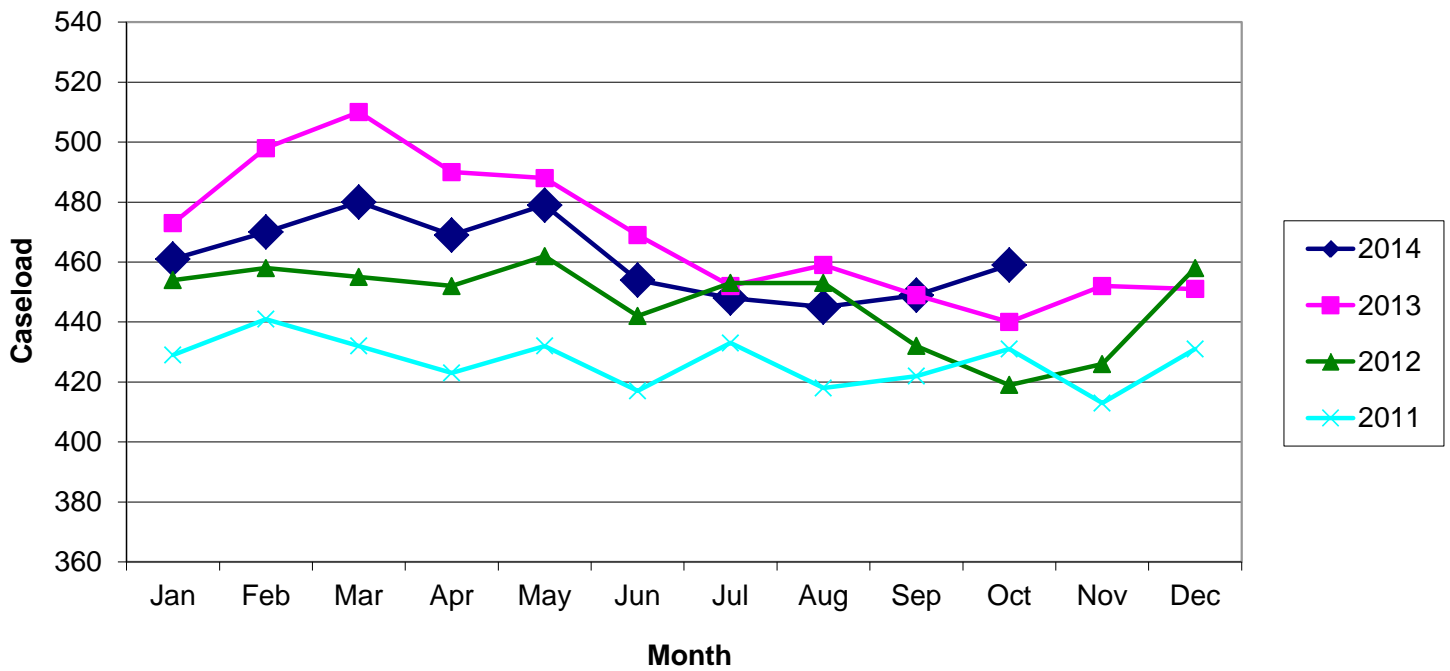


## 2011-14 County / City Caseload

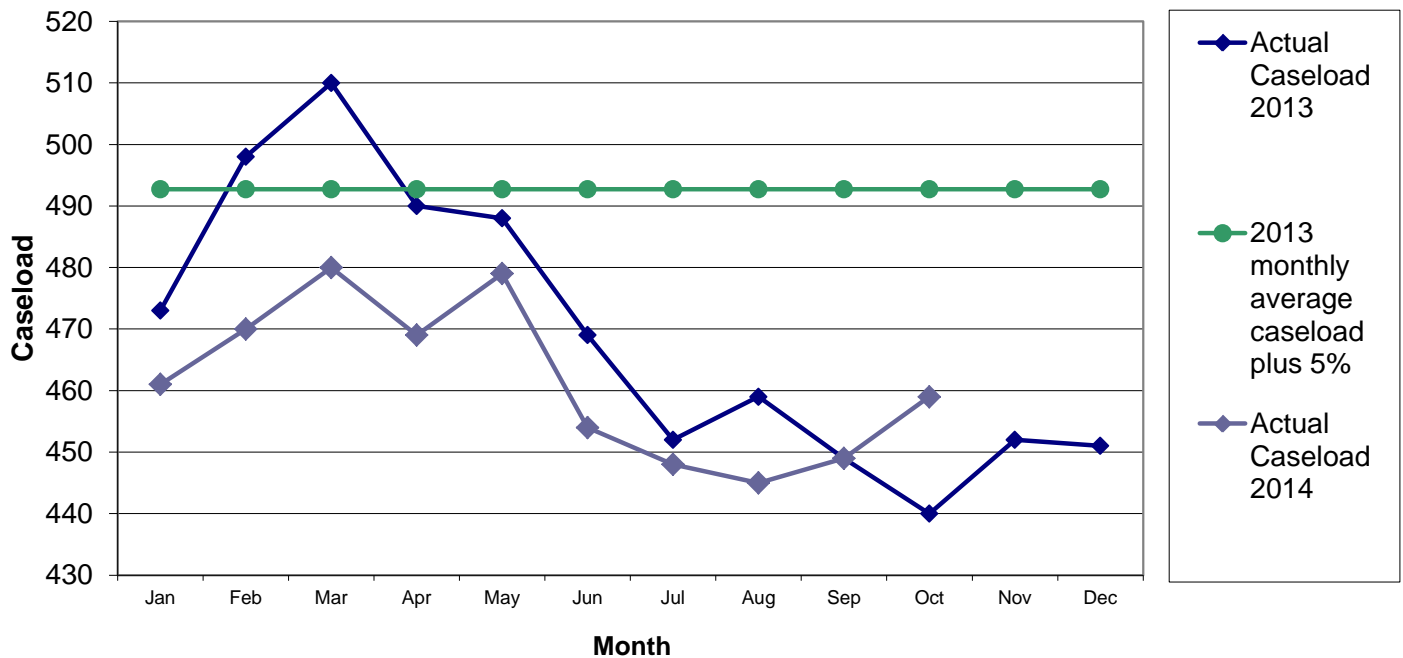
Total caseload					Change From Previous Month		Change From Previous Year	
	2011	2012	2013	2014	Cases	%	Cases	%
January	1,861	1,892	1,933	1,958	70	3.7%	25	1.3%
February	1,851	1,884	1,997	1,992	34	1.7%	(5)	-0.3%
March	1,861	1,867	1,992	2,012	20	1.0%	20	1.0%
April	1,867	1,865	1,992	2,041	29	1.4%	49	2.5%
May	1,884	1,887	2,047	2,038	(3)	-0.1%	(9)	-0.4%
June	1,899	1,892	2,012	2,017	(21)	-1.0%	5	0.2%
July	1,928	1,927	1,966	2,004	(13)	-0.6%	38	1.9%
August	1,863	1,923	1,989	2,013	9	0.4%	24	1.2%
September	1,858	1,848	1,951	2,027	14	0.7%	76	3.9%
October	1,827	1,757	1,883	2,044	17	0.8%	161	8.6%
November	1,808	1,826	1,886					
December	1,820	1,860	1,888					
<b>Total</b>	22,327	22,428	23,536	20,146				
<b>Average</b>	1,861	1,869	1,961	2,015			53	2.7%

Caseload Split								
	2011		2012		2013		2014	
	City	County	City	County	City	County	City	County
January	76.9%	23.1%	76.0%	24.0%	75.5%	24.5%	76.5%	23.5%
February	76.2%	23.8%	75.7%	24.3%	75.1%	24.9%	76.4%	23.6%
March	76.8%	23.2%	75.6%	24.4%	74.4%	25.6%	76.1%	23.9%
April	77.3%	22.7%	75.8%	24.2%	75.4%	24.6%	77.0%	23.0%
May	77.1%	22.9%	75.5%	24.5%	76.2%	23.8%	76.5%	23.5%
June	78.0%	22.0%	76.6%	23.4%	76.7%	23.3%	77.5%	22.5%
July	77.5%	22.5%	76.5%	23.5%	77.0%	23.0%	77.6%	22.4%
August	77.6%	22.4%	76.4%	23.6%	76.9%	23.1%	77.9%	22.1%
September	77.3%	22.7%	76.6%	23.4%	77.0%	23.0%	77.8%	22.2%
October	76.4%	23.6%	76.2%	23.8%	76.6%	23.4%	77.5%	22.5%
November	77.2%	22.8%	76.7%	23.3%	76.0%	24.0%		
December	76.3%	23.7%	75.4%	24.6%	76.1%	23.9%		
<b>Average</b>	77.1%	22.9%	76.1%	23.9%	76.1%	23.9%	77.1%	22.9%

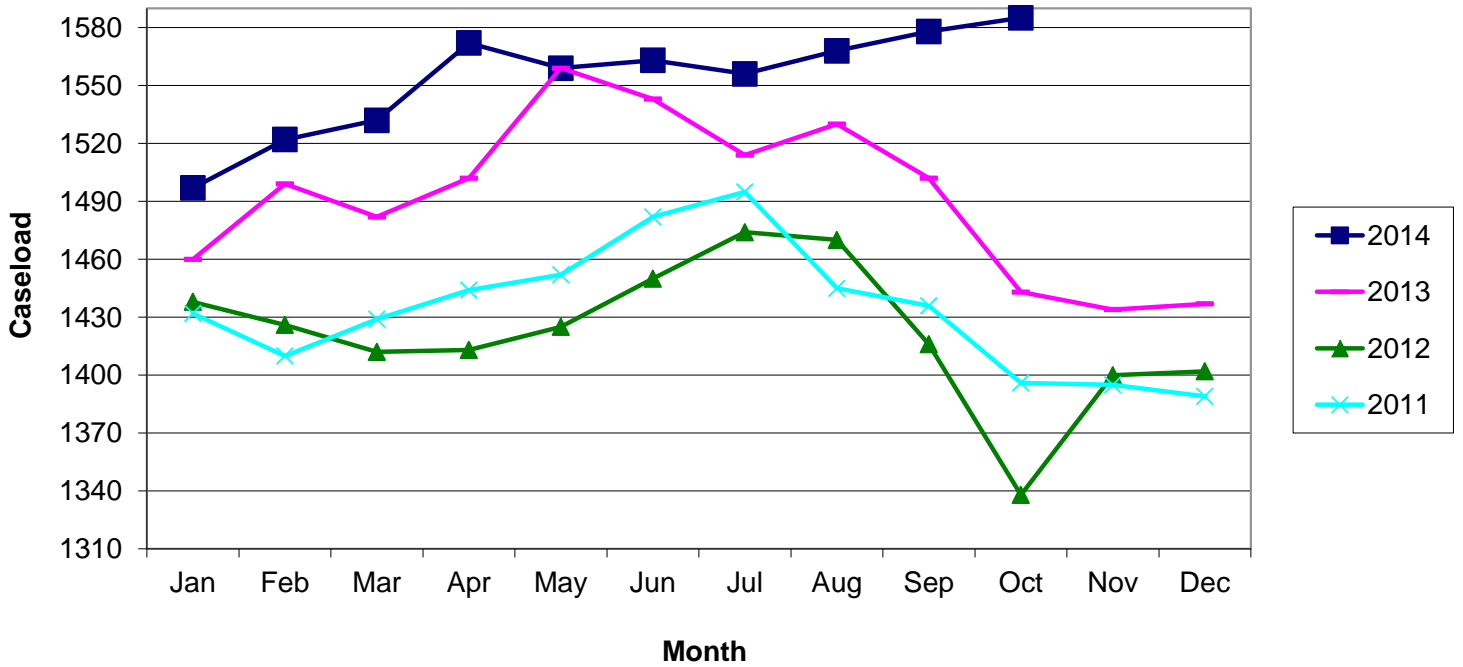
County of Wellington Ontario Works Caseload - January 2011 to October 2014



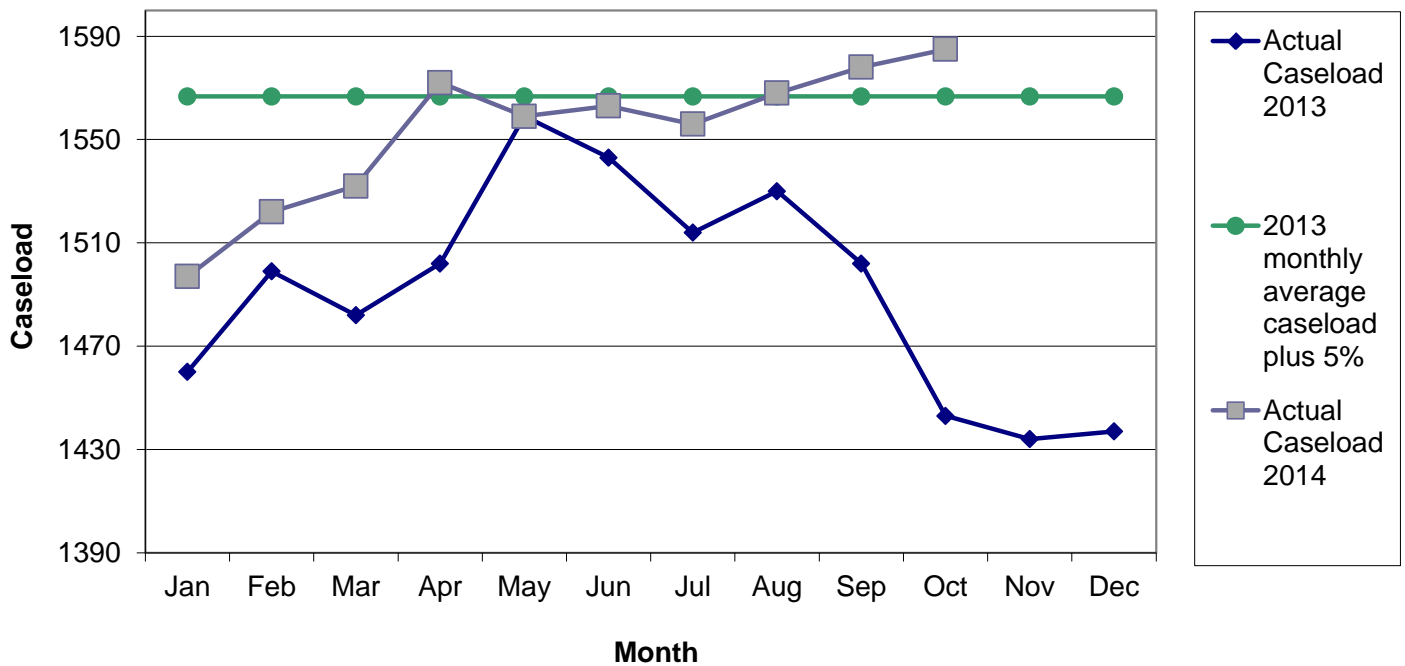
County of Wellington Ontario Works Caseload Budget/Actual Comparison



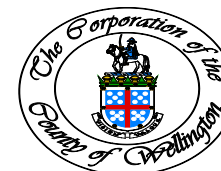
City of Guelph Ontario Works Caseload - January 2011 to October 2014



City of Guelph Ontario Works Caseload Budget/Actual Comparison



**WELLINGTON COUNTY SOCIAL SERVICES**  
**2014 County and City Caseloads and Services**



Programmes	1st Quarter			Total 1st Quarter	2nd Quarter			Total 2nd Quarter	3rd Quarter			Total 3rd Quarter
	Jan	Feb	Mar		Apr	May	June		July	Aug	Sept	
<b><u>Intake</u></b>												
Number of calls received	422	197	232	851	263	257	310	830	356	322	397	1075
Number of applications completed	241	162	203	606	179	190	183	552	222	208	232	662
Number of cases deemed to be eligible	205	189	158	552	188	173	153	514	174	149	180	503
Number of terminated cases	135	155	138	428	159	176	174	509	187	140	166	493
<b><u>Consolidated Verification Process</u></b>												
Number of Support Agreements/Orders	3	4	6	13	5	4	2	11	2	4	8	14
Number of Internal Reviews	8	1	2	11	6	0	2	8	2	6	1	9
Number of Social Benefit Tribunal Hearings	1	0	1	2	0	3	1	4	2	0	2	4
Number of Eligibility Review Interviews	7	7	9	23	13	18	13	44	7	15	15	37
Number of Eligibility Review Interviews Resulting in Terminations	1	0	1	2	1	2	1	4	1	2	3	6
Emergency Energy Funds Issued	\$ 6,437.00	\$ 7,171.00	\$ 8,290.00	\$ 21,898.00	\$ 8,325.00	\$ 7,688.00	\$ 745.00	\$ 16,758.00	\$ 365.00	\$ 5,854.00	\$ 5,217.00	\$ 11,436.00
<b><u>Special Services</u></b>												
Number of People Accessing Dom Hostel Beds	161	161	157	479	165	167	161	493	159	172	168	499
Number of People Accessing Emergency Hostel Beds	162	187	184	533	209	242	204	655	220	241	236	697
Number of Indigent Burials	8	2	5	15	2	5	4	11	8	5	1	14
Number of L.E.A.P. Cases	25	24	24	73	27	25	23	75	22	22	26	70
Temporary Care Cases	48	46	47	141	49	50	52	151	53	55	59	167
Number of Students	45	43	43	131	39	41	41	121	35	49	40	124
<b><u>Employment Services</u></b>												
Number of Employment Services Cases with Participation Agreements	2152	2160	2187	6499	2116	2200	2211	6527	2109	2143	2132	6384
Average Caseload for Employment Services Caseworkers	223	223	226	672	222	227	227	676	212	215	216	643
<b><u>Employment Workshops</u></b>												
Number of Workshops provided	3	6	6	15	6	7	4	17	5	6	5	16
Number of Individuals attending workshops	15	27	28	70	52	33	32	117	26	27	23	76
Number of Facilitators One on One Appointments	61	27	68	156	88	66	24	178	87	80	22	189
<b><u>Employment Resource Centre</u></b>												
Employment Resource Centre Traffic	2202	2064	3058	7324	3216	3063	3103	9382	3281	3030	3271	9582
<b><u>Life Skills</u></b>												
Number of participants on Life Skills caseloads	95	102	105	302	107	108	106	321	107	109	116	332
Average Caseload for Life Skills Caseworkers	31.67	34.00	35.00	33.56	35.67	36.00	35.33	35.67	35.67	36.33	38.67	36.89





## COMMITTEE REPORT

**AD-14-12**

**To:** Chair and Members of the Social Services Committee  
**From:** Eddie Alton, Social Services Administrator  
**Date:** Wednesday, November 12, 2014  
**Subject:** **OMSSA 47 Social Services Leaders Meeting**

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### Background:

The Ontario Municipal Social Services Association (OMSSA) is a non-profit organization whose members are the Consolidated Municipal Service Managers (CMSMs) and District Social Services Administration Boards (DSSABs) across Ontario. OMSSA supports leadership in integrated human services through strong local service system management in all municipalities. OMSSA provides a large array of services to support Service Managers in the delivery of programmes such as educational opportunities, networks and committees, task forces, etc., all specific to the delivery of social services. Another large role that OMSSA plays is their advocacy and government relations.

In 2013, OMSSA started a 47 Social Services Leaders Meeting group where the leaders would meet to discuss emerging issues with presentations from key representatives from organizations and the province.

### Report:

On October 21, 2014, a 47 Leaders Meeting was held and some very interesting presentations were made that I wanted to share with Committee. Therefore I am providing a brief summary of the topics discussed:

**Provincial Poverty Reduction Strategy** – Presented by Shamira Madhany, Assistant Deputy Minister, Health, Social, Education and Children's Policy Branch, Policy and Delivery Division, Cabinet Office and Karen Glass, Interim Executive Director, Poverty reduction Strategy Office

An overview was provided of the Poverty Reduction Strategy including suggested processes for implementation. Information was shared on areas where it makes sense to work as partners to advance of the Poverty Reduction Strategy and to meet the governments' targets. As the government is in very early stages of thinking and not clear on the path forward or how the funding will be allocated. This provided us with a good opportunity to promote a strong and effective relationship with the government as they move forward.

**Ontario Association of Food Banks** – Presented by Bill Laidlaw, Executive Director

Bill Laidlaw provided an overview of the Association and their role in trying to create a hunger-free Ontario. The Association has 120 member food banks and the Association tries to strengthen communities in Ontario by providing food banks with food, resources and solutions to address hunger. The basic premise is that better food results in Better Health which in the long term saves tax dollars. Also, if people are healthy, they may be able to get out of poverty and improve their life. It was also noted that the stats on the number of individuals using food banks are not getting any better so they play an important role in helping families.

An interesting programme that has been created is providing a tax credit to encourage farmers to donate fruit and vegetables to the food banks. It was explained that sometimes due to the costs that would be incurred to

harvest a crop it is cheaper to leave it in the field if the farmer does not have a buying for the crop. It is hoped that with a tax credit incentive, this helps offset some of the cost incurred by the farmer in harvesting the crops donated to the local food banks.

The Ontario Association also provides input on the HungerCount 2014 completed by Food Banks Canada. This report was release in earlier November and provides an overview of the usage of food banks across Canada as well as provides recommendations for addressing the issues.

**Unlocking the Public Service Economy, A new Approach to Public-Private Partnership in Services** – Presented by Josh Hjarteson, Vice President, Policy and Government Relations, Ontario Chamber of Commerce

A presentation was made on Alternative Service Delivery (ASD) models on how governments around the world are increasingly adopting new public-private service delivery partnerships. It is felt that by introducing greater competition and diversity into public services and creating more scope for partnerships with the private and not-for-profit sectors in public service delivery, government can help spur economic growth while enhancing its capacity to meet the evolving and increasingly sophisticated demands of its population.

The paper proposes that ASD models is a means by which governments can leverage the capital, technology, specialized skills, and expertise of its partners in order to meet specific public policy objectives, address complex social problems, and achieve better outcomes for their populations.

**Mental Health & Addictions Strategy: Supportive Housing Component** – Presented by Nancy Kennedy, Assistant Deputy Minister, Health System Strategy and Policy Division, Ontario Ministry of Health and Long-Term Care

An update on the Mental Health and Addictions Strategy, which is to be released soon, was provided. An overview was provided of what progress has been made to date, the continuing challenges and a strategic overview. A review of the strategic context on the cross-government focus to expand access to supportive housing was provided showing the link between the Poverty Reduction Strategy, 2014-2019, the Comprehensive Mental health and Addictions Strategy, the Investment in Affordable Housing in Ontario and the Developmental Services Task Force on Housing.

Recognizing that the Ministry has significant funding invested in supportive housing, the role of the LHINs in the Strategy and how to establish more effective relationships between LHINs and CMSMs and DSSABs was discussed as well as the possibility of forming a collaborative table. This provided an opportunity for some of the 47 Leaders to provide a better sense of experiences of working with LHINs both in terms of what is working well and existing challenges with recommendations on how to better align and collaborate. This is an ongoing issue and certainly will be discussed at future meetings.

## **Recommendation:**

That report AD-14-12 OMSSA 47 Social Services Leaders Report be received for information.

Respectfully submitted,

Eddie Alton  
Social Services Administrator



## **The Corporation of the County of Wellington Information, Heritage and Seniors Committee Minutes**

November 12, 2014  
Terrace Boardroom  
6:00 pm Library

**Present:** Warden Chris White  
Councillor Mark MacKenzie (Chair)  
Councillor Jean Innes  
Councillor Lou Maieron  
Councillor Gordon Tosh  
Walter Trachsel

**Regrets:** Jennifer Dixon  
Brad Whitcombe

**Also Present:** Councillor George Bridge  
Lloyd Grinham, Principal Architect, Grinham Architects  
Michael Trussell, Architect, Grinham Architects  
Rob Black, County Councillor - Elect

**Staff:** Kim Courts, Deputy Clerk  
Ken DeHart, County Treasurer  
Chanda Gilpin, Assistant Chief Librarian  
Murray McCabe, Chief Librarian  
Kevin Mulholland, Property and Construction Manager  
Scott Wilson, CAO

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### **1. Call to Order**

At 6:05 pm, the Chair called the meeting to order.

### **2. Declaration of Pecuniary Interest**

There were no declarations of pecuniary interest.

### 3. Library

#### 3.1. Fergus Library Renovation Project Status Report

1/8/14

**Moved by:** Councillor Innes

**Seconded by:** Walter Trachsel

That the Fergus Library Project Status Report #11 be received for information.

**Carried**

#### 3.2. Palmerston Library Renovations Presentation

Mr. Michael Trussell and Mr. Lloyd Grinham, Grinham Architects presented updated concept designs for the Palmerston Library.

2/8/14

**Moved by:** Councillor Maieron

**Seconded by:** Councillor Innes

That the updated concept designs as presented by Grinham Architects be endorsed; and

That Grinham Architects present the updated concept designs to County Council at the November 2014 meeting for approval.

**Carried**

#### 3.3. Library Financial Statements as of October 31, 2014

3/8/14

**Moved by:** Warden White

**Seconded by:** Walter Trachsel

That the Financial Statements as of October 31, 2014 for the County Library Service be approved.

**Carried**

3.4. Chief Librarian's Report

4/8/14

**Moved by:** Councillor Tosh

**Seconded by:** Councillor Maieron

That the Chief Librarian's report for October 2014 be received for information.

**Carried**

3.5. Library Use Statistics

5/8/14

**Moved by:** Walter Trachsel

**Seconded by:** Councillor Innes

That the Library Use Statistics for October 2014 be received for information.

**Carried**

3.6. Items for Information

3.6.1. Globe and Mail Article, November 2014

6/8/14

**Moved by:** Councillor Innes

**Seconded by:** Councillor Tosh

That the Globe and Mail article titled Libraries lend a hand to Development be received for information.

**Carried**



3.6.2. The Next Chapter, November 2014 edition of the Library Newsletter

7/8/14

**Moved by:** Councillor Innes

**Seconded by:** Councillor Tosh

That the Next Chapter, November 2014 edition of the library newsletter be received for information.

**Carried**

3.6.3. Remembrance Day Insert

8/8/14

**Moved by:** Councillor Innes

**Seconded by:** Councillor Tosh

That the Remembrance Day insert be received for information.

**Carried**

**4. Adjournment**

At 6:50 pm, the Chair adjourned the meeting until January 14, 2015 or call of the Chair.

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Mark Mackenzie  
Chair  
Information, Heritage and Seniors Committee



# COUNTY OF WELLINGTON

## COMMITTEE REPORT

**To:** Chair and Members of the Information, Heritage and Seniors Committee  
**From:** Kevin Mulholland, Construction & Property Manager  
**Date:** Wednesday, November 12, 2014  
**Subject:** Fergus Library Renovation - Project Status Report #11

Status of project	<ul style="list-style-type: none"><li>- Curtain wall installation has continued</li><li>- Steel studs &amp; drywall installation is complete</li><li>- Masonry has been continued</li><li>- Mechanical &amp; electrical installations have continued</li><li>- Front entrance stairs have been installed</li><li>- East concrete ramp is now complete</li><li>- South concrete ramp has begun</li><li>- Ceramic installation has begun</li><li>- Elevator installation is complete</li></ul>
Upcoming work and deadlines	<ul style="list-style-type: none"><li>- Curtain wall installation will be completed</li><li>- Front entrance railings will be installed</li><li>- west walkway will be completed</li><li>- south sidewalk &amp; stamped concrete will be installed</li><li>- paving will be complete</li><li>- South concrete ramp will be installed</li><li>- Metal siding will be installed</li><li>- Doors &amp; hardware will be completed</li><li>- Ceramic installation will be finished</li><li>- Carpet/linoleum installation scheduled to begin</li><li>- Washroom partitions &amp; accessories will be installed</li><li>- Interior glazing will be finished</li><li>- Drywall taping will be completed</li><li>- T-Bar ceilings &amp; painting will be complete</li><li>- Mechanical &amp; electrical installations will continue</li></ul>
Status of construction schedule	<ul style="list-style-type: none"><li>- substantial completion is currently scheduled for December 31, 2014</li></ul>
C.O.'s approved since last meeting	<ul style="list-style-type: none"><li>- 13</li></ul>
Total change orders approved to date	<ul style="list-style-type: none"><li>- 44</li></ul>
Net value of C.O.'s approved to date	<ul style="list-style-type: none"><li>- \$137,834.52</li><li>-</li></ul>

**Recommendation:**

That the Fergus Library Project Status Report be received for information.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read 'K Mulholland', written in a cursive style.

Kevin Mulholland  
Construction & Property Manager









































**GRINHAM ARCHITECTS**

15 Yarmouth Street, Guelph, Ontario, N1H 4G2  
 Telephone: 519.766.1580 | Fax: 519.766.1377  
 Email: info@grinham.ca | Web: www.grinham.ca

FROM CIRCULATION DESK | WELLINGTON COUNTY LIBRARY  
 TO LOUNGE AREA / COMPUTERS | PALMERSTON BRANCH  
 SCALE: N.T.S. | 265 BELL STREET, PALMERSTON, ONTARIO

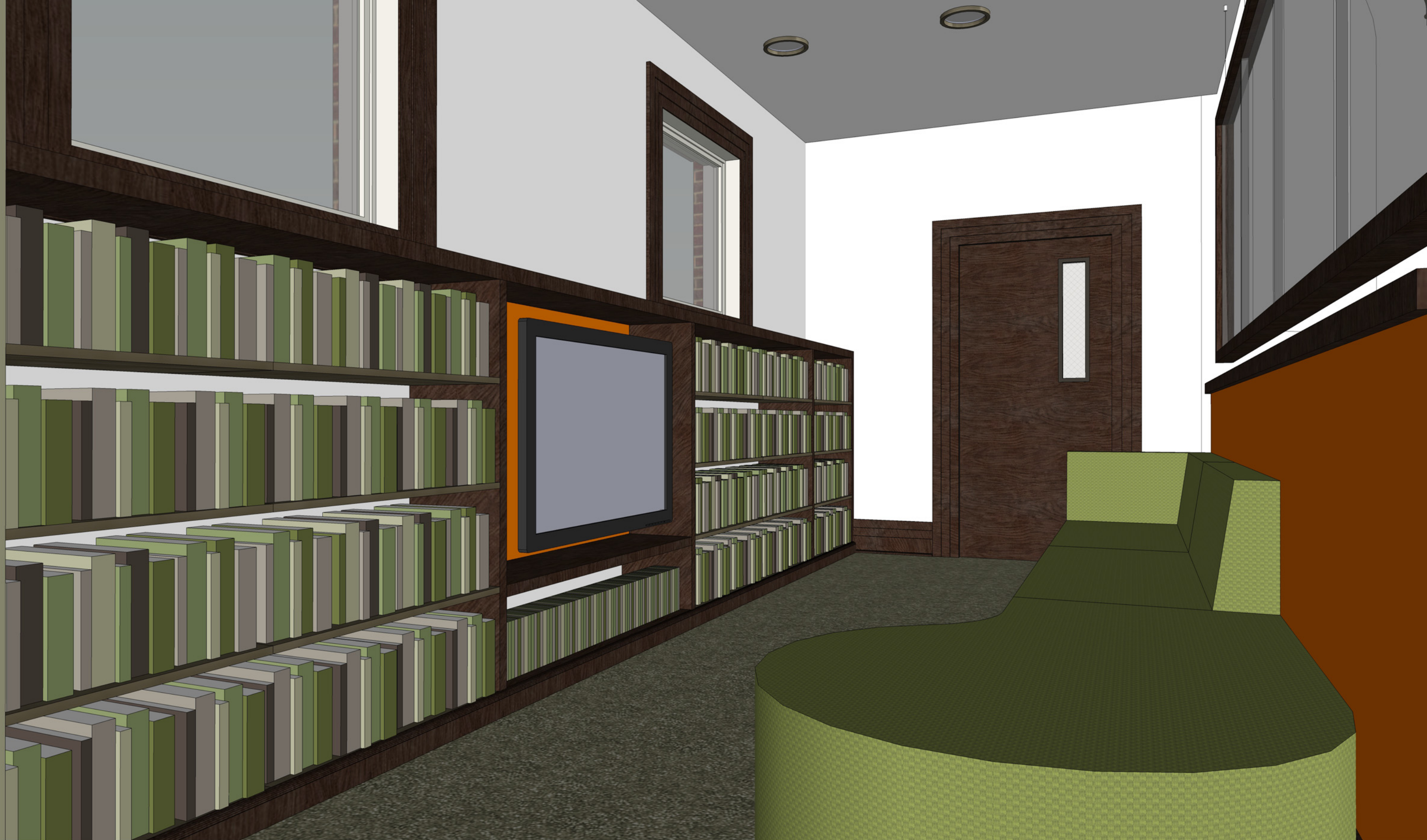




















# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Information, Heritage and Seniors Committee  
**From:** Murray McCabe, Chief Librarian  
**Date:** November 3, 2014

**Subject:** Report from Chief Librarian November 2014

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### **Background:**

To provide the Library Board with a brief overview of events and activities from across the library system.

### **Updates:**

Branch news: The Library Board's 14 library branches hosted numerous activities to celebrate national public library month and Ontario Public Library Week. Monthly reports from the branch supervisors in October were replete with programme success stories and photographs of crowds of engaged children and happy parents. At the end of this report you will see a sampling of the various events offered across the system. The special event children's programming is well received by children, parents and area teachers as they provide access to talented entertainers that would normally require a lengthy and expensive trip to a urban venue. Children's author Sharon Jennings, and children's entertainer Cindy Cook of the internationally acclaimed Polka Dot Door children's show, made appearances at a number of the county libraries. The Arthur branch and others provided magicians and cartoonists while library staff hosted numerous Halloween themed events, book draws and our successful story time sessions.

### **Rockwood Branch:**

On Wednesday, October 22 the new programme room at Rockwood was officially opened with the assistance of children's author Sharon Jennings and Warden Chris White. The morning started with Ms. Jennings reading from a number of her books to 25 children and their parents and by days end staff reported about a hundred residents coming in to see the new space. I'm happy to report that the community loves this new warm and welcoming programme room.

### **Fergus Branch:**

The temporary library continues to attract a solid number of patrons. Under the direction of Branch Supervisor, Rebecca Hine, Fergus library staff have done a wonderful job in continuing to provide high caliber library service to the community. Staff is currently tagging the existing collection with RFID tags in preparation for the move to the newly renovated library.

**Hillsburgh Branch:**

The branch once again offered their Paws for Literacy programme on Saturday, October 25 with 12 children coming out to read to the four literacy dogs. The event gives children the opportunity to practice their reading skills with the welcoming audience of a man's best friend. The success of this type of programme has been recognized by many libraries across North America and the programme in Hillsburgh has proven to be a perennial favourite. Branch Supervisor Donna Revell notes that boys are always keen to participate with eight of the twelve children this past month being males. As boys typically identified as reluctant readers, programmes like this provide a good opportunity to nurture entry level readers.

**Ontario Library Association:**

The provincial library association has begun to publish a new online journal for its members with the second edition being emailed out at the start of November. The current issue features a brief article by Rudi Denham, CEO at St Thomas Public Library on the modernization of Carnegie libraries in Ontario. The article gives honourable mention to the Carnegie libraries in Mt Forest and Harriston highlighting how their recent renovations have rejuvenated and expanded the buildings to meet the needs of each community including legislated accessibility requirements.

**Provincial Grant for public libraries:**

Ontario's Ministry of Tourism, Culture and Sport is preparing to announce the rollout of a new three-year \$10 million grant for public libraries. The Ontario Libraries Capacity Fund in its first year will provide funding for information technology related expenditures. In years two and three the focus of the grant will change to support research and innovation in the public library sector. The funding formula will be based on population served, the number of branches in a library system and geographical location in the province. The most recent email from the ministry states that grants will range from \$3,000 to \$300,000. This grant would be in addition to the annual operating grant all public libraries receive from the province, a grant amount that has been frozen since 1995.

**New Library Board:**

With a new council being inaugurated in December 2014, the County Clerk has published the required public notice for interested citizens to make application to sit on the library board. Applications will be accepted by the County Clerk until 4 p.m. November 24, 2014. Current citizen appointees to the board must make formal application to the Clerk if they want to be considered for a position on the new board. Appointments to the board are made by County Council.

My thanks to the outgoing library board for welcoming me to Wellington back in 2011. The board accomplished a great deal over the last few years and continued a building and renovation programme that has received admiration from many in the provincial library community. The board has governed during a time of considerable transformation in public libraries where the use of electronic resources has skyrocketed and the library, as an important community hub has been recognized by city builders. While these changes have been witnessed by library boards across the province, Wellington's ongoing strategic investment in staff and facilities ensure the past 100 year investment in library service will continue to meet the needs and expectations of residents throughout this large and diverse county.

Included in the board package for this month is an article from the Globe and Mail that speaks to the importance public libraries as one tool for keeping the downtown areas vibrant and being used to attract other investment.

**Recommendation:**

That the Chief Librarian's report for November 2014 be received for information.

Respectfully submitted,

*Murray McCabe*

Chief Librarian

## Ontario Public Library Week Branch Events



Arthur







Rockwood Programme Room Opening  
Author Sharon Jennings, Warden Chris White

# Wellington County Library

## OCTOBER 2014

### Use Statistics

Prepared for: Wellington County Library Board

Meeting Date: November 12, 2014

Prepared by: Chanda Gilpin, Assistant Chief Librarian

Date: November 5, 2014





# Use Statistics

	2014	2013
<b>System wide circulation:</b>	October	October
Print, cds, dvds, magazines and audiobooks:	79,722	85,081
eBooks borrowed:	4,447	3,409
Inter-library loan, material loaned:	265	440
Public computer usage within the libraries:	6,610	6,474
Programme attendance:	3,720	3,375
Database usage	10,382	12,003
Public wireless users:	4,146	4,211

### Circulation Statistics

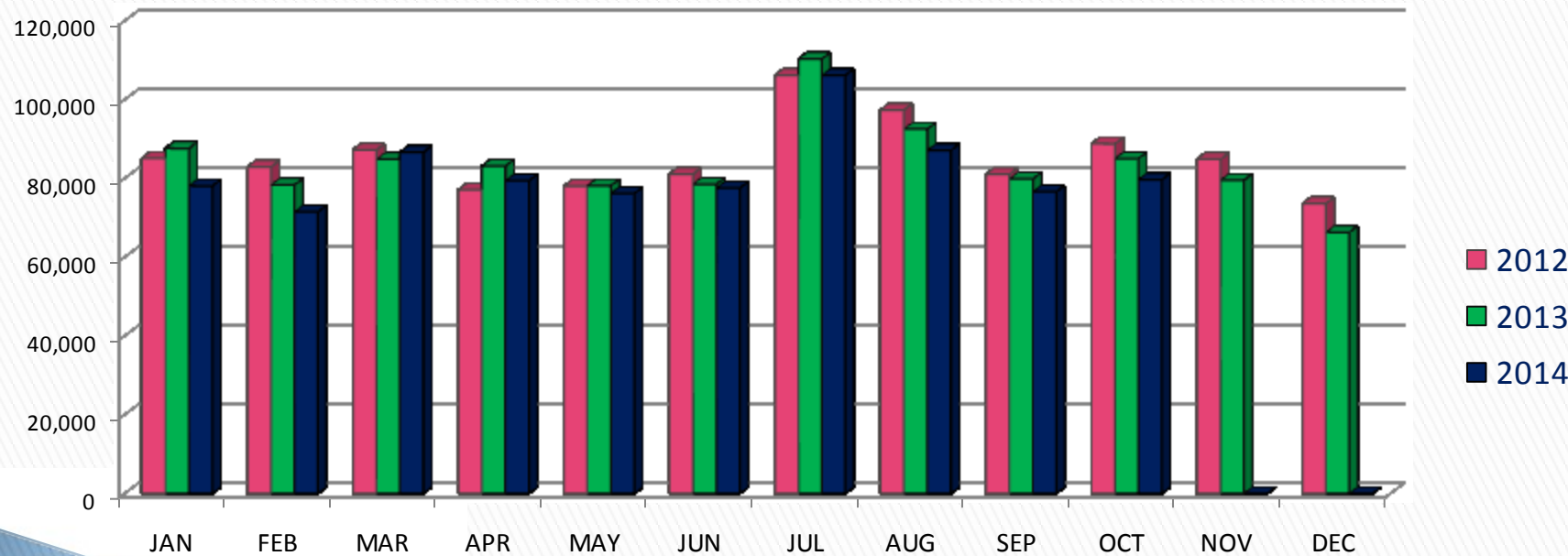
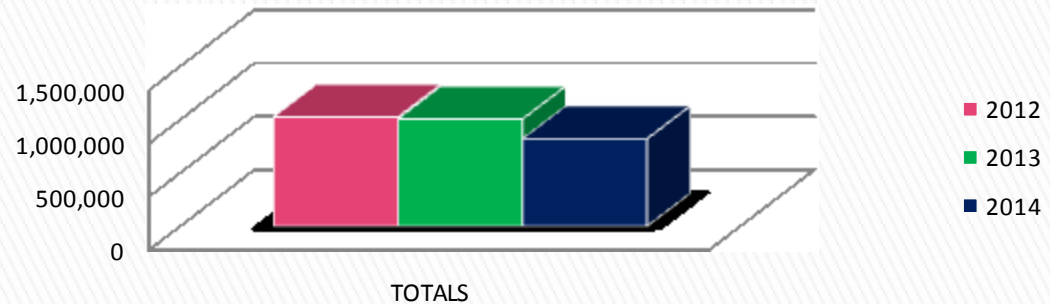
\*Circulation of Material – Traditional Formats

		JAN	FEB	MAR	APR	MAY	JUN	JULY	AUG	SEP	OCT	NOV	DEC	TOTALS	
ABOYNE	2012	11,215	11,405	12,283	10,976	10,132	11,626	13,819	13,053	10,872	12,152	12,324	10,184	140,041	
	2013	12,232	11,460	13,023	12,133	11,571	12,535	16,665	14,355	11,838	11,831	11,807	9,425	148,875	
	2014	12,479	10,993	14,565	11,264	12,268	12,391	16,870	13,469	10,593	11,634			126,526	
ARTHUR	2012	5,093	4,790	5,450	4,704	4,888	5,032	6,774	4,837	4,350	4,600	4,723	3,766	59,007	
	2013	4,965	3,996	4,722	4,529	4,542	4,913	6,924	5,380	4,737	5,162	4,567	3,414	57,851	
	2014	4,587	4,321	4,716	4,768	4,506	4,762	6,459	5,209	4,493	5,137			48,958	
CLIFFORD	2012	1,693	1,510	1,472	1,459	1,583	1,819	2,048	1,842	1,746	1,493	1,606	1,143	19,414	
	2013	1,543	1,367	1,538	1,357	1,490	1,557	2,045	1,624	1,184	1,576	1,254	1,177	17,712	
	2014	1,372	1,264	1,623	1,264	1,392	1,534	2,056	1,544	1,440	1,433			14,922	
DRAYTON	2012	12,320	11,291	10,937	10,190	9,668	10,391	14,934	12,304	9,889	11,984	10,286	9,228	133,422	
	2013	11,088	10,128	10,136	10,306	8,582	9,903	14,501	10,694	9,753	10,431	10,174	8,704	124,400	
	2014	9,908	9,502	10,947	9,314	8,648	9,901	13,317	10,716	9,503	9,266			101,022	
ELORA	2012	5,526	5,536	5,806	5,002	5,237	5,496	6,897	6,445	5,940	6,106	5,786	5,652	69,429	
	2013	5,961	5,162	5,718	5,789	5,513	4,902	7,933	6,589	5,727	5,698	5,659	4,704	69,355	
	2014	5,520	4,759	5,988	5,791	5,498	4,790	6,699	6,056	5,318	5,598			56,017	
ERIN	2012	4,593	5,031	5,695	4,757	4,502	4,824	6,076	5,959	4,817	5,473	5,236	4,608	61,571	
	2013	5,075	4,167	4,880	4,702	4,691	4,409	6,772	5,889	5,135	4,979	4,579	3,735	59,013	
	2014	4,214	3,793	4,766	4,285	4,198	4,226	6,107	4,765	4,521	4,604			45,479	
FERGUS	2012	12,362	12,127	12,301	10,893	11,437	11,232	13,940	14,062	11,250	12,311	11,834	10,247	143,996	
	2013	12,383	11,474	11,738	10,773	10,713	8,125	11,894	11,284	9,744	10,691	10,339	9,275	128,433	
	2014	10,052	9,000	10,803	11,077	10,023	8,008	13,506	11,435	10,249	10,272			104,425	
HARRISTON	2012	2,948	2,828	3,063	2,433	2,362	2,345	6,023	5,739	4,768	4,948	4,556	3,972	45,985	
	2013	4,794	4,264	4,625	4,353	4,126	4,184	6,310	5,535	4,543	4,980	4,385	2,790	54,889	
	2014	3,879	4,026	4,652	4,062	3,825	4,154	5,633	4,585	4,207	4,428			43,451	
HILLSBURGH	2012	3,397	3,167	3,519	3,042	3,251	3,293	4,614	4,102	3,255	3,324	3,385	3,025	41,374	
	2013	3,588	3,212	3,465	3,627	3,110	3,378	4,662	3,837	3,287	3,893	3,647	2,954	42,660	
	2014	3,547	2,845	3,440	3,632	3,147	3,370	4,271	3,524	2,835	2,923			33,534	
MARDEN	2012	4,600	4,282	4,702	4,033	4,146	3,942	4,764	4,452	4,289	4,918	4,084	3,936	52,148	
	2013	4,661	3,848	4,038	4,658	3,960	4,002	5,278	4,227	4,013	3,866	3,865	3,240	49,656	
	2014	3,887	3,267	4,276	3,843	3,502	3,905	5,040	4,634	3,841	3,943			40,138	
MT FOREST	2012	7,180	7,092	7,529	6,949	7,282	7,571	8,885	8,611	6,790	7,177	7,325	6,494	88,885	
	2013	7,566	7,008	7,674	7,820	7,011	7,284	9,789	8,694	7,904	8,652	7,754	6,919	94,075	
	2014	7,392	7,539	8,416	7,486	7,476	7,246	10,308	8,180	7,949	8,120			80,112	
PALMERSTON	2012	2,518	2,503	2,458	2,249	2,588	2,380	3,250	3,109	2,767	2,593	2,604	2,177	31,196	
	2013	2,804	2,530	2,496	2,822	2,738	2,430	3,190	2,684	2,293	2,635	2,304	2,272	31,198	
	2014	2,100	1,944	2,239	2,410	2,188	2,403	3,270	2,707	2,411	2,801			24,473	
PUSLINCH	2012	4,417	4,511	4,489	3,890	4,122	3,889	4,795	4,414	3,720	4,232	4,270	3,674	50,423	
	2013	3,924	3,595	3,886	3,827	3,902	3,910	4,501	4,032	3,088	3,763	3,177	2,738	44,343	
	2014	3,234	2,777	3,269	3,343	3,317	3,878	3,905	3,140	2,937	3,010			32,810	
ROCKWOOD	2012	7,273	6,892	7,557	6,563	6,847	7,292	9,420	8,456	6,639	7,508	6,855	5,516	86,818	
	2013	7,068	6,145	6,935	6,478	6,248	7,041	9,914	7,738	6,649	6,924	6,073	5,017	82,230	
	2014	5,942	5,473	6,930	6,867	6,236	6,997	8,758	7,191	6,339	6,553			67,286	
TOTALS	2012	85,135	82,965	87,261	77,140	78,045	81,132	106,239	97,385	81,092	88,819	84,874	73,622	1,023,709	
	2013	87,652	78,356	84,874	83,174	78,197	78,573	110,378	92,562	79,895	85,081	79,584	66,364	1,004,690	
	2014	78,113	71,503	86,630	79,406	76,224	77,565	106,199	87,155	76,636	79,722	0	0	819,153	
Annual Change		-11%	-9%	2%	-5%	-3%	-1%	-4%	-6%	-4%	-6%			80	-5%



# Circulation Activity

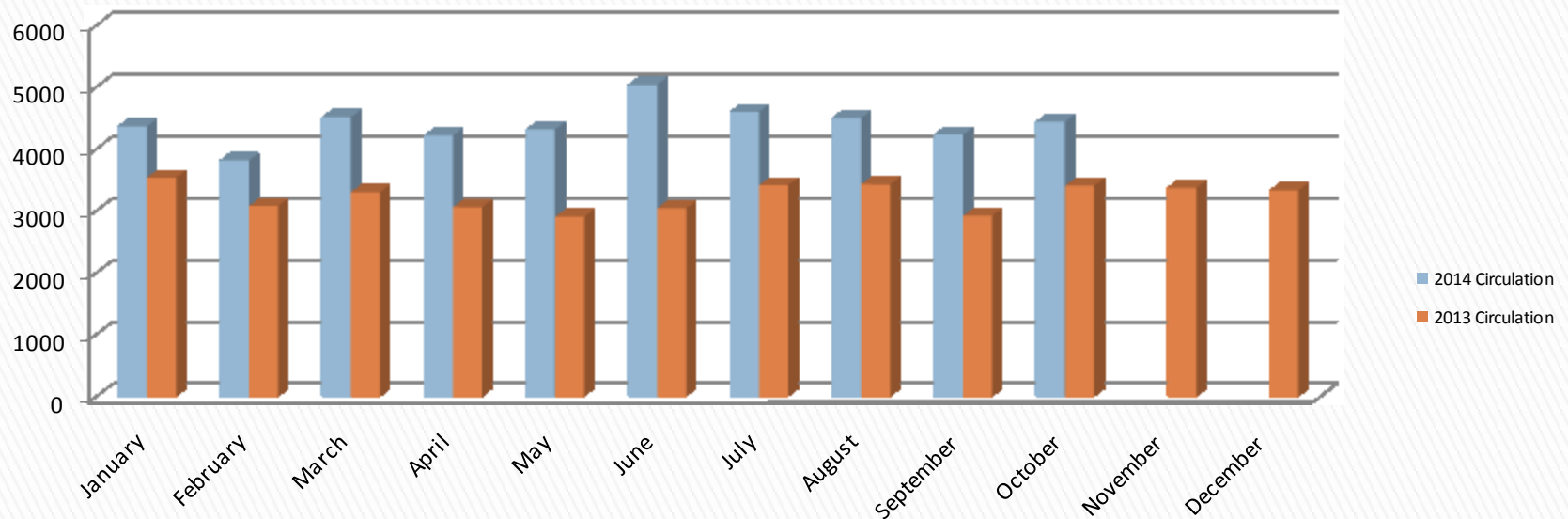
## Wellington County Library Total Circulation of Materials by Year



Monthly Circulation by Year

# eBook Circulation Activity

**eBook Circulation by Month\***



**\*includes eBooks, eAudiobooks, eVideo and eMusic circulation from OverDrive.**



# Website Statistics

## October 2014

### Top Pages Visited

Library Home Page	6,794
Online Resources	1,963
eBooks and More	1,928
Borrowing	1,405
Branch Locations	531

Our website was accessed in a variety of ways including 1,345 visits from tablets and 1,269 from Mobile Devices.

Mobile devices include Apple iPad, Apple iPhone, Google Nexus 4, Blackberry Playbook and Blackberry 9900 Dakota.

### Visits to Library Website

# of total visits	8,213
# of pages viewed	17,688

### Location of people accessing our website:

Canada, U.S., U.K., Malaysia, Germany, South Africa and Bermuda.

### The majority of visitors were within Ontario:

Guelph, Fergus, Toronto, Orangeville, Minto, Waterloo and Clifford.

Of the visitors 70% were returning and 30% were new visitors to our website.

# Programming Report

October 2014

BRANCH	TOTAL NUMBER OF PROGRAMMES OFFERED	ATTENDEES			
		CHILDREN/ TEENS	PARENTS/ CAREGIVERS	ADULTS	
ABOYNE	17	161	120	17	
ARTHUR	23	123	136	25	
CLIFFORD	16	73	48	5	
DRAYTON	30	494	168	4	
ELORA	13	129	58	11	
ERIN	19	168	72	24	
FERGUS	14	109	67	39	
HARRISTON	24	274	79	74	
HILLSBURGH	20	102	65	50	
MARDEN	17	47	37	33	
MT FOREST	25	149	61	71	
PALMERSTON	18	194	110	14	
PUSLINCH	11	62	50	42	
ROCKWOOD	14	100	37	18	
<b>TOTALS</b>	<b>261</b>	<b>2185</b>	<b>1108</b>	<b>427</b>	<b>3720</b>
					Total Participants

October 2013

BRANCH	TOTAL NUMBER OF PROGRAMMES OFFERED	ATTENDEES			
		CHILDREN/ TEENS	PARENTS/ CAREGIVERS	ADULTS	
ABOYNE	13	111	75	52	
ARTHUR	13	112	77	32	
CLIFFORD	14	67	41	3	
DRAYTON	36	374	140	18	
ELORA	9	61	25	37	
ERIN	19	131	46	26	
FERGUS	22	278	104	33	
HARRISTON	24	167	54	43	
HILLSBURGH	15	76	49	53	
MARDEN	13	121	28	16	
MT FOREST	19	171	29	83	
PALMERSTON	15	103	95	29	
PUSLINCH	20	76	49	57	
ROCKWOOD	19	158	59	16	
<b>TOTALS</b>	<b>251</b>	<b>2006</b>	<b>871</b>	<b>498</b>	<b>3375</b>
					Total Participants



November 3, 2014

## Libraries lend a hand to development

By JOSH O'KANE

*Dynamic new libraries in Calgary, Halifax and other cities act as magnets to attract density to city cores*

In a city often focused on history, it is a glistening monument to the future: Halifax's new central library<sup>1</sup>, set to open on Spring Garden Road by the end of the year, is no ode to the paper books of libraries past.

It's designed to be a gathering place, a learning space and an innovation centre. What will happen inside the building, though, may have less of an impact on the city than what happens around it. The Halifax Regional Municipality is consciously using the \$57.6-million library<sup>2</sup> to attract development along Spring Garden's bustling retail corridor.

The costs of the branch are covered, in part, by the sale of three adjacent parking lots to private developers, who in turn are building new mid-rise, mixed-use projects in the area, bringing much-needed density to the city's core.

The library is crucial infrastructure needed to bring Halifax into the 21st century, says Wadih Fares<sup>3</sup>, who, on top of developing two of those parking lots, just announced a \$100,000 donation to the branch. Mr. Fares sees it as a stimulus for downtown growth, likening it to the first spark in a fireplace: "It will ignite the whole fire."

Consumers are moving to e-books in droves, but the death of the conventional library may be greatly exaggerated. The dissemination of information no longer requires a printing press, but it remains a core component of democracy. Cities across Canada are building new libraries with a focus on broader learning and community building – and they're being financed in ways that complement and encourage nearby development. Those branches are paying their cities back in spades, bringing in greater density and community engagement.

In Halifax, Mr. Fares's donation will help pay for a community space within the library, which was built by Danish architects Schmidt Hammer Lassen with local partner Fowler, Bauld & Mitchell. Mr. Fares, who emigrated from Lebanon to Halifax in the 1980s, wants people to live and play downtown in the city that has supported his life and career. "The more community places you have, the more modern, 21st-century buildings that go up, it attracts people to that area," he says.

Paula Saulnier, interim chief executive officer of Halifax Public Libraries, says "any city that invests in their libraries makes a commitment to learning, to culture and democracy." That, in turn, brings people: "We're going to see this as a catalyst to encourage people to live and work in the downtown."

Two of the nearby parking lots have been sold, bringing in nearly \$14-million to cover municipal costs of the project, with up to \$10-million expected from the third, says Peter Stickings, the HRM's manager of corporate real estate.

New libraries are increasingly being seen as community focal points. Ottawa Mayor Jim Watson called a new central branch an "important community asset"<sup>4</sup> when campaigning for re-election in October. A planned branch on Vancouver's East Hastings Street, meanwhile, is part of a joint project<sup>5</sup> with YWCA Metro Vancouver that will include affordable housing for low-income single mothers and their children.

In Calgary, a \$245-million new central library<sup>6</sup> has been announced for the city's East Village, which is undergoing a multi-decade, 49-acre brownfield redevelopment project to transform it from neglected neighbourhood to family-friendly community. By the time the East Village is fully developed, more than 11,000 people are expected to call it home. The curved, glass downtown library, perched on top of a light-rail transit line, is set to open in 2018.

"We consider the library an educational anchor to the development" of the East Village, says Susan Veres, vice-president of marketing for the Calgary Municipal Land Corp. (CMLC), which was created by the city in 2007 to redevelop the neighbourhood.

When the East Village site was chosen for the new library, the CMLC committed \$70-million to the project from its community revitalization levy, a pot of money the corporation sets aside for infrastructure improvements. Rather than add a development levy to existing property taxes, CMLC struck a 20-year tax-incremental financing deal with the city to funnel income from new development into specific projects to improve the community, adding amenities to encourage further development.

So far the fund has invested \$345-million into public improvements in the East Village, Ms. Veres says. Though much of the land is already scooped up by developers, "I think [the new library will] affect people choosing to live here," she says. "The neighbourhood had a bad personality, and now that personality is changing favourably."

"I'm really proud that the library is the linchpin for all that," says Bill Ptacek, CEO of the Calgary Public Library. The Calgary system is aiming to double its membership in the near future as it makes its library cards free and beefs up its programs. The strategy includes, as reading goes electronic, getting rid of some of those pesky physical books. "We're trying to take up less space in our community library to make more space for people."

Calgary isn't the only city where a whole new downtown community is popping up. The former railway lands along Toronto's waterfront have turned into a sprawling community of condo towers that, until this year, was without a library. When planning the community, the city decided to apply a per-unit levy to developers building in the area to fund public services like a school, community centre and library.

The levies are charged to developers as soon as they apply for building permits. The original indexed library levy, set in 1994, was set at \$277 per unit, but rose to \$400 by 2008. This funded half – \$4.6-million – of the cost of the new Fort York branch, which opened in May.

This wasn't the only bonus the branch scored from private development. The developer Context, whose Library District condos are adjacent to the library, donated \$500,000 for the branch's public art installation<sup>7</sup>, a collaboration between visual artist Charles Pachter based on Margaret Atwood's poetry collection *The Journals of Susanna Moodie*<sup>8</sup>.

"I think it's been a really successful way, from the city's perspective, to deliver a complete neighbourhood," says Toronto planner Lynda Macdonald, who oversees that community. "We think the new library is fabulous and the community loves it."

Anne Bailey, Toronto's acting city librarian, says the new branch is an important step for the growing community. "Through the glass and openness of the facility, it declares to the neighbourhood that it's here, it's open and it's available for everyone."

## References

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## eBook Insider

The OverDrive times, they are a-changin'... for the better! If you're a regular user of our library eBooks through the OverDrive service, you may have noticed some great things have been happening lately.

### Changes to the Holds system:

- Suspend your holds – if you know you've got five books coming available around the same time, or if you're going to be out of downloading range, you can keep your place in line and make sure that the book will be ready for you, when you're ready for it. Ask staff for further questions or help.
  - Automatic holds checkouts – you still get an email, but you won't have that disappointment of losing access to the book you forgot to checkout. This is an option that can be turned off when holds are placed, or from the Holds page of your account.
- 
- A photograph showing a black tablet resting on a wooden surface. The tablet screen displays a list of books with titles and authors. To the left of the tablet, the spine of a physical book with a green cover and gold lettering is visible.

OverDrive Accounts will replace Adobe ID authentication on mobile devices, so if you're getting OverDrive Media Console for the first time on your tablet or smartphone, you'll find the registration process smoother and less confusing. This change doesn't affect people who are already using OverDrive Media Console or people using computers or eReaders to access their eBooks.



## Long Service Awards

On Friday, September 26 the County of Wellington recognized and celebrated their long service employees. Several members of the library staff were included.

Staff recognized for 10 years of service included Sheri Cockerill, Pat Kermath, Evelyn Lee, Janine Morin and Penny Presswood. Brooke McLean was recognized for 15 years of service and Deanna Stevens and Bep Vandenberg for 20 years. Elaine Salter was acknowledged for 25 years of service. Janet Degenais and Bonnie Moebus, recent retirees from the County were also honoured. Linda Hornick was recognized for 30 years of service and was congratulated on her recent retirement.



**Wellington County Library**  
552 Wellington Rd 18, RR 1, Fergus ON N1M2W3  
519.846.0918 • [www.wellington.ca/Library](http://www.wellington.ca/Library)



**ALTERNATE FORMATS AVAILABLE UPON REQUEST.**



# Wellington County Library Introduces New Parent Packages

The Wellington County Library has partnered with the Wellington Dufferin Guelph Public Health Team and is pleased to introduce our 'New Parent Packages' for parents or guardians of a newborn of 0 - 6 months of age. The package includes:

- Every Child Ready to Read Brochure (Library)
- A Board Book (Library)
- A pamphlet of 14 library branches and their hours (Library)
- The Next Chapter Library Newsletter (Library)
- Oral Health Booklet (Public Health)
- Public Health Business Card (Public Health)
- Growing Great Kids Brochure (Public Health)



The goal of this initiative is to distribute information on the early literacy and public health services available within the community. Parents and guardians of a newborn 0 – 6 months of age can register with staff to receive this informative package.

We also offer Baby Time programmes for parents with infants ages 0 - 12 months. Please visit our website [www.wellington.ca/Library](http://www.wellington.ca/Library) for programme details or ask library staff.

**Please check your local branch for availability.**

“There is not such a cradle of democracy upon the earth as the Free Public Library, this republic of letters, where neither rank, office, nor wealth receives the slightest consideration.” Andrew Carnegie



All Wellington County Library branches will be closed Tuesday, November 11 for Remembrance Day. Branches open on Mondays will open at 2:00 pm on Monday, November 24.

## What's Inside:

<b>Staff Review: Brave New Quilts</b>	<b>Page 2</b>
<b>Books on Disc</b>	<b>Page 2</b>
<b>Quilting Bee programme at Drayton Branch</b>	<b>Page 2</b>
<b>November Programme Highlights</b>	<b>Page 3</b>
<b>eBook Insider</b>	<b>Page 4</b>
<b>Long Service Awards</b>	<b>Page 4</b>

## Winter Weather

In case of inclement weather please call ahead. During stormy weather it is a good idea to call your branch to ensure that programmes will run. The library branch phone numbers can be found online at [www.wellington.ca/Library](http://www.wellington.ca/Library).





## Brave New Quilts

**By:** Kathreen Ricketson  
**Reviewer:** Jennifer McCready  
Elora Branch



This quilting book will take you places you've never been before! With great foundational techniques around colour and design principles, it provides you with all the skills to be able to design your own quilts in a way that other books do not.

Kathreen is not just riffing on the 'traditional' blocks that many modern quilters do- she is inventing whole new concepts based on art. Each of the twelve quilts presented in this book is an homage to a different artistic 'period' of twentieth Century Art such as Bauhaus, or Art Decoration; an interesting concept that leads to wonderful modern quilts.

While I wouldn't necessarily want to make exact replicas of her quilts, I did feel inspired by this book in a new way. The discussion of colour and design principles felt refreshing and new and her recommendations for how to make each of 'her' designs into your own are detailed and clearly stated. Sadly, Kathreen Ricketson died tragically just after finishing this book, so there won't be more quilts or books being produced by her. But she did herself proud with this first book.

## Quilting Bee programme at Drayton Branch



In September, Drayton Branch launched their Quilting Bee programme, which involved seven ladies working together to complete an entire quilt.

The finished quilt is on display at the branch for everyone to see, and will be donated to a third world country for bedding.

To register to participate in this programme please call the Drayton Branch at 519.638.3788.

## Books on Disc

Are you looking for a new book on disc title? Here is a list of our recently arrived books on discs.

- The Iron Trial (juvenile fiction) by Holly Black
- Flashpoint (juvenile fiction) by Gordon Korman
- Winter Sky (juvenile fiction) by Patricia Reilly Giff
- The Forbidden Stone (juvenile fiction) by Tony Abbott
- Zero to one: notes on startups, or how to build the future (adult non-fiction) by Peter A. Thiel
- A path appears: transforming lives, creating opportunity (adult non-fiction) by Nicholas D. Kristof
- Living courageously: you can face anything, just do it afraid (adult non-fiction) by Joyce Meyer
- The story of land and sea (adult non-fiction) by Katy Simpson Smith
- Rose Gold (adult fiction) by Walter Mosley
- The Marco effect (adult fiction) by Jussi Adler-Olsen

Please check your local branch for availability.



## November Programme Highlights

### Kids Programmes

**Free Family Movie Night: Muppets Most Wanted (all ages)**

Bring a pillow and pyjamas and join us for free popcorn and a movie! Featuring Muppets Most Wanted. Rated PG. Please register.

**Marden Branch 519.763.7445**

Thursday, November 13 6:00 - 8:00 pm

**A-"Mazing" P.A. Day at the library (Grades K- 6)**

Drop into the Hillsburgh Branch during open hours to try out our mazes from small to life-size.

**Hillsburgh Branch 519.855.4010**

Friday, November 21 2:00 - 4:30 pm

**PA Day: Lego Challenge (all ages)**

The Challenge is on! Bring a friend to the library and create a Lego masterpiece!

**Palmerston Branch 519.343.2142**

Friday, November 21 2:00 - 6:00 pm



### Teen Programmes

**Teen Book Club**

Join us as we discuss a variety of teen fiction. Please register.

**Arthur Branch 519.848.3999**

Thursday, November 27 4:00 - 5:00 pm

**Page Turners Book Club**

Join our teen book club as we discuss a variety of teen fiction. Please register.

**Drayton Branch 519.638.3788**

Friday, November 7 and 28 4:00 - 4:45 pm

### Adult Programmes

**eBook Workshop**

Join us at our eBook workshop to learn more about using our online OverDrive eBook collection! We will be discussing how to get started with your eReader, how to find and check out books, and where to go for more help. Everyone welcome. Please register.

**Aboyne Branch 519.846.0918**

Tuesday, November 18 2:00 pm



**Movie Night for Adults**

Join us for a movie and discussion. Showing Patch Adams in partnership with the H.O.P.E. Committee. Rated G. Please register.

**Mount Forest Branch 519.323.4541**

Thursday, November 13 6:00 pm

**Scrabble Club for Adults**

Join us for an afternoon of casual word building entertainment! No experience necessary. Please register.

**Puslinch Branch 519.763.8026**

Wednesday, November 12 and 26 2:00 - 4:00 pm

**Elora Branch 519.846.0190**

Monday, November 3, 10, 17 and 24 2:00 - 4:00 pm

**Evening Book Club**

Join us as we discuss "Mount Pleasant" by Don Gillmor.

**Clifford Branch 519.327.8328**

Wednesday, November 12 6:45 - 8:00 pm



# IN FLANDERS FIELDS

In Flanders fields the poppies blow  
Between the crosses, row on row,  
That mark our place; and in the sky  
The larks, still bravely singing, fly  
Scarce heard amid the guns below.

We are the Dead. Short days ago  
We lived, felt dawn, saw sunset glow,  
Loved and were loved, and now we lie  
In Flanders fields.

Take up our quarrel with the foe:  
To you from failing hands we throw  
The torch; be yours to hold it high.  
If ye break faith with us who die  
We shall not sleep, though poppies grow  
In Flanders fields.

**Lieutenant Colonel John McCrae, 1915**





**The Corporation of the County of Wellington  
Administration, Finance and Personnel Committee  
Minutes**

November 25, 2014  
County Administration Centre  
Guthrie Room

Present:                   Warden Chris White  
                              Councillor George Bridge  
                              Councillor John Green  
                              Councillor Dennis Lever

Regrets:                   Councillor Ross-Zuj

Staff:                     Susan Aram, Manager of Financial Services  
                              Donna Bryce, County Clerk  
                              Ken DeHart, County Treasurer  
                              Janice Hindley, Wellington Place Administrator  
                              Andrea Lawson, Director of Human Resources  
                              Emma Reddish, Property Tax Analyst  
                              Scott Wilson, CAO

Also Present:            Councillor Don McKay  
                              Gregg Davidson, County Councillor Elect

---

**1.     Call to Order**

At 10:00 am, the Chair called the meeting to order.

**2.     Declaration of Pecuniary Interest**

There were no declarations of pecuniary interest.



### 3. Administration

#### 3.1. 2016 International Plowing Match Update

1/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Councillor Lever

That the International Plowing Match Update for November 2014 be received for information.

**Carried**

#### 3.2. Closed Meeting Investigator Report

2/8/14

**Moved by:** Warden White

**Seconded by:** Councillor Lever

That Mr. John Maddox, JGM Consulting be appointed as the County of Wellington's Closed Meeting Investigator for a two-year term commencing January 1, 2015; and

That a by-law be presented to County Council authorizing the Warden and the Clerk to enter into an authorizing agreement; and

That those member municipalities that wish to participate in the services of Mr. Maddox be included in a Schedule to the agreement.

**Carried**

#### 3.3. Correspondence from Public Services Health and Safety Association

3/8/14

**Moved by:** Warden White

**Seconded by:** Councillor Bridge

That the correspondence dated October 31, 2014 from Public Services Health and Safety Association congratulating the County as one of Canada's Safest Employers be received for information.

**Carried**

**4. Finance**

**4.1. Financial Statements as of October 31, 2015**

4/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Warden White

That the Corporate Financial Statements for the County of Wellington as of October 31, 2014 be approved.

**Carried**

**4.2. 2014 Supplementary and Weighted Assessment Report**

5/8/14

**Moved by:** Councillor Lever

**Seconded by:** Councillor Bridge

That the 2014 Supplementary and Weighted Assessment Report - November be received for information.

**Carried**

**4.3. Insurance Programme for 2015**

6/8/14

**Moved by:** Warden White

**Seconded by:** Councillor Bridge

That the 2015 insurance programme submitted by Ostic Insurance of Fergus and the Frank Cowan Insurance Company of Princeton be accepted at the quoted premium of \$751,871 excluding applicable taxes; and

That staff be authorized to sign the required contract documents and issue the necessary purchase orders.

**Carried**

4.4. OMPF Funding Announcement

7/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Warden White

That the County Treasurer's report regarding Ontario Municipal Partnership Fund be received for information.

**Carried**

4.5. Preliminary 2015-2019 Five-Year Plan

The County Treasurer presented the Preliminary Five-Year Plan.

At 12:01 pm, the Chair recessed the Committee until 12:35 pm.

8/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Councillor Lever

That the County Preliminary 2015-2019 Five-Year Plan be endorsed and forwarded to County Council.

**Carried**

5. Closed Meeting

9/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Councillor Lever

That the Administration, Finance and Personnel Committee move into a closed meeting for the purposes of considering labour relations or employee negotiations and litigation or potential litigation.

**Carried**



**6. Rise and Report**

10/8/14

**Moved by:** Councillor Bridge

**Seconded by:** Councillor Lever

That the Administration, Finance and Personnel Committee rise and report from the closed meeting.

**Carried**

**7. Adjournment**

At 1:32 pm, the Chair adjourned the meeting until January 20, 2014 or at the call of the Chair.

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John Green  
Chair  
Administration, Finance and Personnel Committee



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Personnel Committee  
**From:** Janice Hindley, Wellington Place Administrator  
**Date:** Tuesday, November 18, 2014  
**Subject:** **International Plowing Match September 2016**

---

### Background:

The IPM executive met on Friday, November 14<sup>th</sup>. Also present at the meeting were directors from the Ontario Plowman's Association, Rick Dunnett, President Mel Switzer, and Cathy Lasby.

Some highlights from the meeting include:

1. Theme chosen for IPM 2016 "A Fresh Taste of Farming"
2. Land contracts – Ron, the OPA executive and all of the landowners will be meeting in December to finalize the land contracts.
3. Ron Faulkner will be attending a December 1<sup>st</sup> meeting with the Wellington County Plowman's Association to clarify roles and responsibilities. The OPA executive will also be present at that meeting.
4. Approximately 200 volunteers have registered. Ron, Bill White, Walter Trachsel and Gordon Duff will be reviewing the lists and deciding on Chairs for each committee.
5. Tri county meeting in Cobourg November 22<sup>nd</sup> – Ron and the Committee Chairs will be attending.
6. All vendors for tented city need to be vetted through Cathy Lasby at the OPA. She negotiates their contracts and assigns their space. We have no control over the layout of tented city although we can pass along our suggestions and feedback based on our observations at other IPMs. The local economic development officers can start sending Cathy vendor names and contact information any time now.
7. The OPA is in charge of producing maps, street signs, designating parking areas, and budgets. Every committee's budget must go through the OPA for approval.
8. Formal Hosting Agreement with the OPA – once the Committee Chairs have been decided, then Cathy Lasby, Ron Faulkner and the Executive will take a full day to sit down and complete this Agreement that spells out all of the duties and responsibilities. This will be done in January 2015.
9. OPA stressed keeping track of our revenue streams, including going after sponsors and tented city exhibitors. Temptation to spend money now without concrete revenue streams in place.
10. Ron Faulkner will start coming to County Council in April 2015 to provide updates.
11. The group is going to attempt to enter their float in as many Santa Claus parades as possible over the next few weeks. Bill White is coordinating.

**Recommendation:**

That the International Plowing Match Update for November 2014 be received for information.

Respectfully submitted,

*Janice Hindley*

Janice Hindley  
Wellington Place Administrator





# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Personnel Committee  
**From:** Donna Bryce, County Clerk  
**Date:** Tuesday, November 18, 2014  
**Subject:** Appoint a Closed Meeting Investigator

---

### Background:

The Municipal Act allows for any person to request an investigation of whether a municipality or a local board has complied with Section 239 of the Municipal Act, which gives Council authority to go into a closed session. In order to facilitate an investigation, the Act allows the municipality to appoint an investigator who has the function to investigate any complaint in an independent manner. Attached to this report is the County's Policy on closed meeting investigations.

Mr. Norm Gamble who has been the County's Meeting Investigator since 2008 has recently announced his retirement as of December 31, 2014. During that period he also entered into agreements with five of our member municipalities: Town of Minto, Township of Centre Wellington, Township of Mapleton, Township of Puslinch and the Township of Wellington North to act as their Investigator.

The County is recommending that a two-year agreement be entered into with Mr. John Maddox, JGM Consulting commencing January 1, 2015. Mr. Maddox has thirty years of experience in the municipal sector, as a former CAO and Regional Director with the Ministry of Municipal Affairs and Housing. Since his retirement in 2006, he has been retained by over 50 municipalities as a Closed Meeting Investigator including three counties – Hastings, Simcoe and Elgin.

Those member municipalities that wish to participate in the services of Mr. Maddox will be listed in a Schedule to the agreement. Six of our member municipalities have indicated an interest in joining in the agreement with the County – The Townships of Centre Wellington, Mapleton, Wellington North, Puslinch and the Towns of Erin and Minto.

The Closed Meeting Investigator position functions as an independent contractor. An annual retainer of \$1000.00 for the County and \$300.00 for each member municipality will be provided by the County in January of each year. The hourly fee will be \$100.00 with reasonable, receipted expenses being reimbursed, including the respective municipal mileage rate. This fee will be paid by the municipality in which the investigation is being conducted.

**Recommendation:**

That Mr. John Maddox, JGM Consulting be appointed as the County of Wellington's Closed Meeting Investigator for a two-year term commencing January 1, 2015;

And that a by-law be presented to County Council authorizing the Warden and the Clerk to enter into an authorizing agreement; and

That those member municipalities that wish to participate in the services of Mr. Maddox be included in a Schedule to the agreement.

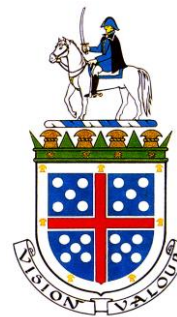
Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Donna Bryce".

Donna Bryce  
County Clerk

# COUNTY OF WELLINGTON

## POLICY & PROCEDURE MANUAL



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**DEPARTMENT:** C.A.O./CLERK'S

**POLICY NUMBER:**

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**SECTION:** CLERK'S

**EFFECTIVE DATE:** January 1, 2015

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**SUBJECT:** CLOSED MEETING REPORTING POLICY

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**AUTHORITY:** Wellington County Council

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### **POLICY STATEMENT:**

The County of Wellington is committed to ensuring that any request for an investigation under Section 239 of the Municipal Act, 2001 as amended (the Act) is dealt with in a fair, open and expeditious manner.

The municipality commits to full co-operation including the provision of all information requested by the Municipal Closed Session Investigator (Investigator), either written or through interviews, to assist the Municipal Investigator in his investigations.

The municipality commits to including any report received from the Investigator related to an investigation under the Act, on a public agenda and to considering such report in an open public session of Council or a Standing Committee of Council.

This policy shall be posted on the municipal website [www.wellington.ca](http://www.wellington.ca) and available from the Clerk's Department, 74 Woolwich Street, Guelph, N1H 3T9 or by contacting the Clerk, Donna Bryce at 519-837-2600 or through e-mail to [donnab@wellington.ca](mailto:donnab@wellington.ca).

This policy applies to all appointed Boards and sub-committees of the municipality with the exception of the Police Services Board and the Public Library Board.



## **BACKGROUND:**

Through By-law No. ----2014 the municipality has appointed John Maddox as a Municipal Closed Session Investigator and authorized him to conduct investigations upon receipt of a complaint in respect of meetings or part of meetings that are closed to the public to determine compliance with the Act or the Municipal procedure by-law and to report on the results of such investigations.

## **COMPLAINTS PROCEDURES:**

Members of the public, including corporations, may submit complaints to the Investigator relating to compliance with the Act or the Municipal Procedural By-law for meetings or part of meetings that are closed to the public.

All complaints will be treated as confidential, unless authorization is given by the complainant to release his or her identity.

Complaint forms can be downloaded from the County website and available in the Clerk's Department together with an envelope addressed to the Investigator and identified as a Complaint under Section 239 of the Act and a copy of this policy.

Complaints may be submitted on the Complaint form or otherwise in writing either:

- By delivery to the municipal Clerk in a sealed envelope clearly identified as a Complaint under Section 239 of the Municipal Act

or

- By mail directly to:

John Maddox, Municipal Closed Session Investigator  
99 Edgevalley Road, Unit #42  
London, Ontario  
N5Y 5N1

Inquiries only may be submitted by email to John Maddox: [maddoxjo@sympatico.ca](mailto:maddoxjo@sympatico.ca) or by telephone at 519-951-0330 during regular office hours.

All complaints must contain:

- Name of Municipality
- Complainant's name, mailing address, telephone number and e-mail address (if applicable)
- Date of Closed Meeting under consideration
- Nature and Background of the particular occurrence
- Any activities undertaken (if any) to resolve the concern
- Any other relevant information
- Direction with respect to release of identity
- Original signature

When complaints are submitted directly to the Clerk, the Clerk shall follow the following procedures:

1. Take all measures to ensure the envelope remains sealed and its contents remain confidential;
2. Assign a file number and record file number on the envelope;
3. Log the file number together with the date and time received;
4. Forward, forthwith to the Municipal Investigator by regular mail.

For all complaints the municipality shall supply forthwith the following or any other information or documentation as requested by the Investigator related to a complaint:

- Certified copy of Notice of Meeting
- Certified copy of Agenda
- Certified copy of Minutes of Meeting
- Relevant Resolutions
- Municipal contact list
- Other

### **RESPONSE TIME**

Upon receipt of a complaint, the investigator shall have 30 days in which to respond to the complainant.

October 31, 2014

Scott Wilson, Chief Administrative Officer  
County of Wellington  
74 Woolwich Street  
Guelph, Ontario  
N1H 3T9

Mr. Scott Wilson,

On behalf of the Public Services Health & Safety Association, I would like to extend my congratulations to the County of Wellington for your recognition as one of Canada's Safest Employers by the *Canadian Occupational Safety Magazine* for the second year in a row. Being named one of the safest employers in the country is a truly outstanding accomplishment, and all staff and stakeholders should be proud of everything that has been achieved.

This award is well deserved. Wellington County performed very well in the health and safety audit we conducted for you last fall. Your local consultant, Tanya Morose, continues to work with you to support the implementation of action items identified in the audit. And it was just last month that you hosted PSHSA's September 2014 Waterloo-Wellington Occupational Health and Safety networking meeting.

It is clear that the County of Wellington has made health and safety a priority and for this, we sincerely thank you. You are preventing unnecessary injuries and illnesses and you are saving lives! We are very grateful for your help in advancing health and safety in our province.

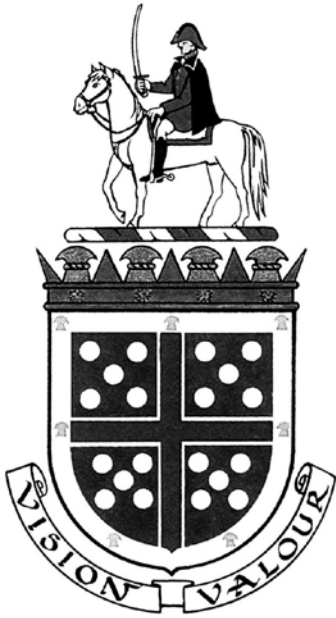
Congratulations again, and we look forward to continuing to work together in the future.

Kind regards,



Ron Kelusky  
President & CEO  
Public Services Health & Safety Association





# **THE COUNTY OF WELLINGTON**

**ADMINISTRATION, FINANCE  
AND PERSONNEL COMMITTEE**

## **CORPORATE FINANCIAL STATEMENTS**

**October 31, 2014**



**County of Wellington**  
**General Revenue & Expenditure**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Property Taxation	\$82,640,500	\$0	\$61,284,096	74%	\$21,356,404
Grants and Subsidies	\$6,120,600	\$902,750	\$4,935,867	81%	\$1,184,733
User Fees & Charges	\$0	\$0	\$62	0%	\$(62)
Sales Revenue	\$12,000	\$0	\$50	0%	\$11,950
Other Revenue	\$2,740,000	\$10,392	\$1,259,824	46%	\$1,480,176
Internal Recoveries	\$42,400	\$3,825	\$41,386	98%	\$1,014
<b>Total Revenue</b>	<b>\$91,555,500</b>	<b>\$916,966</b>	<b>\$67,521,285</b>	<b>74%</b>	<b>\$24,034,215</b>
<b>Expenditures</b>					
Supplies, Material & Equipment	\$18,000	\$2,959	\$3,669	20%	\$14,331
Purchased Services	\$1,952,600	\$341,023	\$1,496,478	77%	\$456,122
Insurance & Financial	\$1,195,000	\$3,398	\$158,055	13%	\$1,036,945
<b>Total Expenditures</b>	<b>\$3,165,600</b>	<b>\$347,380</b>	<b>\$1,658,202</b>	<b>52%</b>	<b>\$1,507,398</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$(88,389,900)</b>	<b>\$(569,587)</b>	<b>\$(65,863,083)</b>	<b>75%</b>	<b>\$(22,526,817)</b>
<b>Transfers</b>					
Transfers from Reserves	\$(300,000)	\$0	\$(300,000)	100%	\$0
Transfer to Reserves	\$5,249,600	\$0	\$1,324,867	25%	\$3,924,733
<b>Total Transfers</b>	<b>\$4,949,600</b>	<b>\$0</b>	<b>\$1,024,867</b>	<b>21%</b>	<b>\$3,924,733</b>
<b>NET COST (REVENUE)</b>	<b>\$(83,440,300)</b>	<b>\$(569,587)</b>	<b>\$(64,838,215)</b>	<b>78%</b>	<b>\$(18,602,085)</b>



**County of Wellington**  
**County Council**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Other Revenue	\$18,200	\$1,456	\$15,292	84%	\$2,908
<b>Total Revenue</b>	<b>\$18,200</b>	<b>\$1,456</b>	<b>\$15,292</b>	<b>84%</b>	<b>\$2,908</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$692,300	\$53,943	\$561,758	81%	\$130,542
Supplies, Material & Equipment	\$48,500	\$3,869	\$43,459	90%	\$5,041
Purchased Services	\$212,500	\$11,859	\$150,398	71%	\$62,102
Insurance & Financial	\$2,000	\$0	\$1,715	86%	\$285
<b>Total Expenditures</b>	<b>\$955,300</b>	<b>\$69,672</b>	<b>\$757,331</b>	<b>79%</b>	<b>\$197,969</b>
NET OPERATING COST / (REVENUE)	\$937,100	\$68,215	\$742,039	79%	\$195,061
<b>NET COST (REVENUE)</b>	<b>\$937,100</b>	<b>\$68,215</b>	<b>\$742,039</b>	<b>79%</b>	<b>\$195,061</b>





**County of Wellington**  
**Office of the CAO/Clerk**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
User Fees & Charges	\$600	\$30	\$460	77%	\$140
Internal Recoveries	\$1,526,500	\$127,212	\$1,272,120	83%	\$254,380
<b>Total Revenue</b>	<b>\$1,527,100</b>	<b>\$127,242</b>	<b>\$1,272,580</b>	<b>83%</b>	<b>\$254,520</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$2,836,100	\$266,399	\$2,297,006	81%	\$539,094
Supplies, Material & Equipment	\$225,800	\$20,180	\$195,124	86%	\$30,676
Purchased Services	\$1,044,300	\$40,791	\$683,635	65%	\$360,665
Insurance & Financial	\$2,200	\$0	\$2,234	102%	\$(34)
Internal Charges	\$700	\$28	\$1,932	276%	\$(1,232)
<b>Total Expenditures</b>	<b>\$4,109,100</b>	<b>\$327,398</b>	<b>\$3,179,932</b>	<b>77%</b>	<b>\$929,168</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,582,000</b>	<b>\$200,156</b>	<b>\$1,907,352</b>	<b>74%</b>	<b>\$674,648</b>
<b>Transfers</b>					
Transfer to Capital	\$335,000	\$0	\$335,000	100%	\$0
<b>Total Transfers</b>	<b>\$335,000</b>	<b>\$0</b>	<b>\$335,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$2,917,000</b>	<b>\$200,156</b>	<b>\$2,242,352</b>	<b>77%</b>	<b>\$674,648</b>



## County of Wellington

Office of the CAO/Clerk

### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
Guelph Campus Rewire	\$50,000	\$0	\$6,050	\$29,866	\$35,916	72%	\$14,084
Generator 138 Wyndham St	\$200,000	\$0	\$128,328	\$40,679	\$169,006	85%	\$30,994
Core Switch Replacement	\$70,000	\$0	\$0	\$0	\$0	0%	\$70,000
Storage Expansion	\$80,000	\$0	\$81,917	\$0	\$81,917	102%	\$(1,917)
Archiving Storage System	\$40,000	\$0	\$12,736	\$0	\$12,736	32%	\$27,264
Server Expansion	\$70,000	\$19,685	\$74,717	\$0	\$74,717	107%	\$(4,717)
Online GIS Upgrade	\$50,000	\$0	\$32,935	\$0	\$32,935	66%	\$17,065
Housing System Upgrade	\$25,000	\$25,440	\$25,440	\$0	\$25,440	102%	\$(440)
JD Edwards Upgrade	\$320,000	\$29,954	\$86,073	\$191,660	\$277,733	87%	\$42,267
<b>Total Capital</b>	<b>\$905,000</b>	<b>\$75,080</b>	<b>\$448,196</b>	<b>\$262,204</b>	<b>\$710,400</b>	<b>78%</b>	<b>194,600</b>



**County of Wellington**  
**Treasury**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Other Revenue	\$0	\$0	\$25,006	0%	\$(25,006)
Internal Recoveries	\$390,200	\$32,516	\$325,159	83%	\$65,041
<b>Total Revenue</b>	<b>\$390,200</b>	<b>\$32,516</b>	<b>\$350,165</b>	<b>90%</b>	<b>\$40,035</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,281,900	\$106,581	\$1,021,147	80%	\$260,753
Supplies, Material & Equipment	\$39,300	\$1,305	\$23,500	60%	\$15,800
Purchased Services	\$237,300	\$65,610	\$148,569	63%	\$88,731
Insurance & Financial	\$35,000	\$2,443	\$186,545	533%	\$(151,545)
Internal Charges	\$4,400	\$175	\$3,874	88%	\$526
<b>Total Expenditures</b>	<b>\$1,597,900</b>	<b>\$176,113</b>	<b>\$1,383,634</b>	<b>87%</b>	<b>\$214,266</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$1,207,700</b>	<b>\$143,597</b>	<b>\$1,033,469</b>	<b>86%</b>	<b>\$174,231</b>
<b>Transfers</b>					
Transfers from Reserves	\$(49,700)	\$0	\$(164,186)	330%	\$114,486
Transfer to Reserves	\$50,000	\$0	\$50,000	100%	\$0
<b>Total Transfers</b>	<b>\$300</b>	<b>\$0</b>	<b>\$(114,186)</b>	<b>(38,062%)</b>	<b>\$114,486</b>
<b>NET COST (REVENUE)</b>	<b>\$1,208,000</b>	<b>\$143,597</b>	<b>\$919,283</b>	<b>76%</b>	<b>\$288,717</b>





**County of Wellington**  
**Human Resources**  
Statement of Operations as of  
31 Oct 2014

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Revenue</b>					
Internal Recoveries	\$953,600	\$77,270	\$774,527	81%	\$179,073
<b>Total Revenue</b>	<b>\$953,600</b>	<b>\$77,270</b>	<b>\$774,527</b>	<b>81%</b>	<b>\$179,073</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,378,900	\$116,975	\$1,141,915	83%	\$236,985
Supplies, Material & Equipment	\$103,300	\$17,404	\$77,499	75%	\$25,801
Purchased Services	\$412,000	\$79,550	\$227,935	55%	\$184,065
Transfer Payments	\$70,000	\$0	\$20,000	29%	\$50,000
Insurance & Financial	\$188,200	\$0	\$188,236	100%	\$(36)
Internal Charges	\$1,800	\$58	\$1,352	75%	\$448
<b>Total Expenditures</b>	<b>\$2,154,200</b>	<b>\$213,988</b>	<b>\$1,656,938</b>	<b>77%</b>	<b>\$497,262</b>
NET OPERATING COST / (REVENUE)	\$1,200,600	\$136,718	\$882,411	73%	\$318,189
<b>Transfers</b>					
Transfers from Reserves	\$(418,500)	\$(13,055)	\$(331,653)	79%	\$(86,847)
<b>Total Transfers</b>	<b>\$(418,500)</b>	<b>\$(13,055)</b>	<b>\$(331,653)</b>	<b>79%</b>	<b>\$(86,847)</b>
<b>NET COST (REVENUE)</b>	<b>\$782,100</b>	<b>\$123,662</b>	<b>\$550,758</b>	<b>70%</b>	<b>\$231,342</b>



**County of Wellington**  
**Property Services**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Licenses, Permits and Rents	\$976,800	\$113,826	\$876,084	90%	\$100,716
User Fees & Charges	\$202,800	\$17,053	\$127,206	63%	\$75,594
Other Revenue	\$1,500	\$0	\$0	0%	\$1,500
Internal Recoveries	\$686,400	\$59,569	\$595,688	87%	\$90,712
<b>Total Revenue</b>	<b>\$1,867,500</b>	<b>\$190,448</b>	<b>\$1,598,977</b>	<b>86%</b>	<b>\$268,523</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$774,600	\$66,883	\$661,064	85%	\$113,536
Supplies, Material & Equipment	\$151,900	\$6,427	\$116,316	77%	\$35,584
Purchased Services	\$718,500	\$41,903	\$543,603	76%	\$174,897
Insurance & Financial	\$28,600	\$0	\$31,381	110%	\$(2,781)
Minor Capital Expenses	\$255,500	\$18,170	\$122,295	48%	\$133,205
Debt Charges	\$443,300	\$0	\$297,740	67%	\$145,560
<b>Total Expenditures</b>	<b>\$2,372,400</b>	<b>\$133,383</b>	<b>\$1,772,399</b>	<b>75%</b>	<b>\$600,001</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$504,900</b>	<b>\$(57,065)</b>	<b>\$173,422</b>	<b>34%</b>	<b>\$331,478</b>
<b>Transfers</b>					
Transfers from Reserves	\$(159,000)	\$(17,960)	\$(61,642)	39%	\$(97,358)
Transfer to Reserves	\$840,900	\$0	\$603,100	72%	\$237,800
<b>Total Transfers</b>	<b>\$681,900</b>	<b>\$(17,960)</b>	<b>\$541,458</b>	<b>79%</b>	<b>\$140,442</b>
<b>NET COST (REVENUE)</b>	<b>\$1,186,800</b>	<b>\$(75,025)</b>	<b>\$714,880</b>	<b>60%</b>	<b>\$471,920</b>



## County of Wellington

### Property Services

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
Solar Panel Projects	\$2,624,200	\$0	\$0	\$889,606	\$889,606	34%	\$1,734,594
129 Wyndham: Window Glazing	\$80,000	\$2,491	\$9,331	\$0	\$9,331	12%	\$70,669
Green Energy Plan	\$100,000	\$305	\$3,002	\$6,041	\$9,043	9%	\$90,957
Admin Centre: Heating System	\$25,000	\$0	\$0	\$0	\$0	0%	\$25,000
116 Woolwich St Interior	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
<b>Total Capital</b>	<b>\$2,879,200</b>	<b>\$2,796</b>	<b>\$12,333</b>	<b>\$895,647</b>	<b>\$907,980</b>	<b>32%</b>	<b>1,971,220</b>





**County of Wellington**  
**Grants & Contributions**  
Statement of Operations as of  
31 Oct 2014

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Expenditures</b>					
Transfer Payments	\$49,400	\$5,500	\$47,100	95%	\$2,300
<b>Total Expenditures</b>	<b>\$49,400</b>	<b>\$5,500</b>	<b>\$47,100</b>	<b>95%</b>	<b>\$2,300</b>
NET OPERATING COST / (REVENUE)	\$49,400	\$5,500	\$47,100	95%	\$2,300
<b>NET COST (REVENUE)</b>	<b>\$49,400</b>	<b>\$5,500</b>	<b>\$47,100</b>	<b>95%</b>	<b>\$2,300</b>



**County of Wellington**  
**POA Administration**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Municipal Recoveries	\$656,000	\$(1,267)	\$394,504	60%	\$261,496
<b>Total Revenue</b>	<b>\$656,000</b>	<b>\$(1,267)</b>	<b>\$394,504</b>	<b>60%</b>	<b>\$261,496</b>
<b>Expenditures</b>					
Debt Charges	\$257,700	\$0	\$223,026	87%	\$34,674
<b>Total Expenditures</b>	<b>\$257,700</b>	<b>\$0</b>	<b>\$223,026</b>	<b>87%</b>	<b>\$34,674</b>
NET OPERATING COST / (REVENUE)	\$(398,300)	\$1,267	\$(171,478)	43%	\$(226,822)
<b>NET COST (REVENUE)</b>	<b>\$(398,300)</b>	<b>\$1,267</b>	<b>\$(171,478)</b>	<b>43%</b>	<b>\$(226,822)</b>



**County of Wellington**  
**Land Ambulance**  
Statement of Operations as of  
31 Oct 2014

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
<b>Expenditures</b>					
Transfer Payments	\$3,153,800	\$307,534	\$2,710,430	86%	\$443,370
<b>Total Expenditures</b>	<b>\$3,153,800</b>	<b>\$307,534</b>	<b>\$2,710,430</b>	<b>86%</b>	<b>\$443,370</b>
NET OPERATING COST / (REVENUE)	\$3,153,800	\$307,534	\$2,710,430	86%	\$443,370
<b>Transfers</b>					
Transfer to Reserves	\$250,000	\$0	\$250,000	100%	\$0
<b>Total Transfers</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$250,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$3,403,800</b>	<b>\$307,534</b>	<b>\$2,960,430</b>	<b>87%</b>	<b>\$443,370</b>





## County of Wellington

### Land Ambulance

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
2014 Replacement Ambulances	\$220,000	\$4,597	\$198,077	\$0	\$198,077	90%	\$21,923
2014 Ambulance Equipment	\$36,000	\$9,724	\$13,818	\$0	\$13,818	38%	\$22,182
<b>Total Capital</b>	<b>\$256,000</b>	<b>\$14,321</b>	<b>\$211,895</b>	<b>\$0</b>	<b>\$211,895</b>	<b>83%</b>	<b>44,105</b>



**County of Wellington**  
**Public Health Unit**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Expenditures</b>					
Transfer Payments	\$2,288,000	\$525,886	\$2,313,090	101%	\$(25,090)
Debt Charges	\$379,600	\$0	\$261,585	69%	\$118,015
<b>Total Expenditures</b>	<b>\$2,667,600</b>	<b>\$525,886</b>	<b>\$2,574,675</b>	<b>97%</b>	<b>\$92,925</b>
NET OPERATING COST / (REVENUE)	\$2,667,600	\$525,886	\$2,574,675	97%	\$92,925
<b>NET COST (REVENUE)</b>	<b>\$2,667,600</b>	<b>\$525,886</b>	<b>\$2,574,675</b>	<b>97%</b>	<b>\$92,925</b>



## County of Wellington

### Public Health Unit

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			Remaining Budget
			Current Year	Previous Years	Total	% of Budget
Health Unit Facilities	\$7,700,000	\$0	\$864,436	\$5,179,009	\$6,043,445	78%
<b>Total Capital</b>	<b>\$7,700,000</b>	<b>\$0</b>	<b>\$864,436</b>	<b>\$5,179,009</b>	<b>\$6,043,445</b>	<b>78%</b>





**County of Wellington**  
**Roads and Engineering**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Municipal Recoveries	\$650,000	\$240	\$643,256	99%	\$6,744
User Fees & Charges	\$210,000	\$6,159	\$169,689	81%	\$40,311
Sales Revenue	\$350,000	\$0	\$382,835	109%	\$(32,835)
Internal Recoveries	\$1,600,000	\$64,568	\$1,623,097	101%	\$(23,097)
<b>Total Revenue</b>	<b>\$2,810,000</b>	<b>\$70,967</b>	<b>\$2,818,878</b>	<b>100%</b>	<b>\$(8,878)</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$4,645,800	\$338,675	\$3,769,928	81%	\$875,872
Supplies, Material & Equipment	\$3,614,500	\$111,320	\$3,822,309	106%	\$(207,809)
Purchased Services	\$1,212,600	\$216,066	\$1,432,061	118%	\$(219,461)
Insurance & Financial	\$279,100	\$0	\$285,389	102%	\$(6,289)
Minor Capital Expenses	\$625,700	\$116,153	\$639,176	102%	\$(13,476)
Debt Charges	\$225,900	\$0	\$140,837	62%	\$85,063
Internal Charges	\$1,510,300	\$52,492	\$1,520,376	101%	\$(10,076)
<b>Total Expenditures</b>	<b>\$12,113,900</b>	<b>\$834,706</b>	<b>\$11,610,075</b>	<b>96%</b>	<b>\$503,825</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$9,303,900</b>	<b>\$763,739</b>	<b>\$8,791,197</b>	<b>94%</b>	<b>\$512,703</b>
<b>Transfers</b>					
Transfers from Reserves	\$(225,900)	\$0	\$0	0%	\$(225,900)
Transfer to Capital	\$8,297,800	\$0	\$8,297,800	100%	\$0
Transfer to Reserves	\$1,714,200	\$0	\$1,617,035	94%	\$97,165
<b>Total Transfers</b>	<b>\$9,786,100</b>	<b>\$0</b>	<b>\$9,914,835</b>	<b>101%</b>	<b>\$(128,735)</b>
<b>NET COST (REVENUE)</b>	<b>\$19,090,000</b>	<b>\$763,739</b>	<b>\$18,706,033</b>	<b>98%</b>	<b>\$383,967</b>



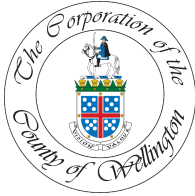
## County of Wellington

### Roads and Engineering

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS				Remaining Budget
			Current Year	Previous Years	Total	% of Budget	
<b>Roads General</b>							
Various Shop Repairs 2014	\$100,000	\$16,821	\$71,282	\$2,756	\$74,039	74%	\$25,961
Roads Equipment 2014	\$1,545,000	\$181,339	\$1,124,932	\$0	\$1,124,932	73%	\$420,068
Rebuild/Renovate Erin Shop	\$125,000	\$0	\$2,235	\$18,432	\$20,667	17%	\$104,333
Central Garage Phase 2	\$5,037,000	\$13,052	\$146,695	\$4,899,030	\$5,045,725	100%	\$(8,725)
<b>Subtotal Roads General</b>	<b>\$6,807,000</b>	<b>\$211,212</b>	<b>\$1,345,144</b>	<b>\$4,920,218</b>	<b>\$6,265,362</b>	<b>92 %</b>	<b>\$541,638</b>
<b>Growth Related Construction</b>							
WR 30 at Road 3, Signals & L	\$120,000	\$0	\$0	\$38,937	\$38,937	32%	\$81,063
WR 46, WR 34 to 401	\$1,200,000	\$0	\$0	\$34,130	\$34,130	3%	\$1,165,870
WR 124, Passing Lane N of 125	\$200,000	\$1,284	\$5,580	\$26,430	\$32,010	16%	\$167,990
WR7 Psng Lanes Elora/Ponsonby	\$2,950,000	\$1,122,158	\$1,340,360	\$2,133	\$1,342,492	46%	\$1,607,508
WR109 AT WR7 Int Improvmnts	\$100,000	\$8,828	\$15,470	\$0	\$15,470	15%	\$84,531
WR7 PL Design Salem to Tev	\$150,000	\$1,298	\$1,298	\$0	\$1,298	1%	\$148,702
WR109 @ WR5 Intersection	\$25,000	\$0	\$9,213	\$0	\$9,213	37%	\$15,787
WR124 @ Whitelaw Intersection	\$50,000	\$1,917	\$1,917	\$0	\$1,917	4%	\$48,083
WR124 @ Guelph Rd 1 Inter	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
WR 46 Maltby to WR 34 2 km	\$1,100,000	\$8,902	\$33,132	\$184,213	\$217,345	20%	\$882,655
WR 124 at Jones Baseline, Left	\$533,900	\$3,272	\$435,137	\$49,090	\$484,228	91%	\$49,672
<b>Subtotal Growth Related Construction</b>	<b>\$6,478,900</b>	<b>\$1,147,659</b>	<b>\$1,842,107</b>	<b>\$334,933</b>	<b>\$2,177,040</b>	<b>34 %</b>	<b>\$4,301,860</b>



## County of Wellington

### Roads and Engineering

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
<b>Roads Construction</b>							
WR 45,WR 11 to Glen Allan 1.4	\$854,900	\$0	\$33,491	\$792,665	\$826,156	97%	\$28,744
WR 50, 3rd Line to WR 24	\$2,425,000	\$3,954	\$172,708	\$313,634	\$486,342	20%	\$1,938,658
WR14, Eliza & Frederick Arthur	\$2,670,000	\$650,151	\$717,643	\$17,145	\$734,788	28%	\$1,935,212
WR 29, Wellington/Halton Bound	\$1,956,500	\$985,149	\$1,141,444	\$37,915	\$1,179,359	60%	\$777,141
WR 10, McGivern St Moorefield	\$100,000	\$4,346	\$4,346	\$17,843	\$22,188	22%	\$77,812
WR109, HWY89 S to end of curb	\$50,000	\$5,609	\$5,609	\$0	\$5,609	11%	\$44,391
WR109 WR7 Traffic Imp Study	\$50,000	\$2,215	\$3,551	\$0	\$3,551	7%	\$46,449
WR123, WR109 Traffic Imp Study	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
WR12 @ WR8 Intersection Improv	\$25,000	\$0	\$9,826	\$0	\$9,826	39%	\$15,174
WR86, COG to WR9 Traffic Study	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
WR86 @ WR12 Intersection	\$100,000	\$0	\$0	\$0	\$0	0%	\$100,000
WR109 @ WR16 Intersection	\$25,000	\$5,539	\$8,482	\$0	\$8,482	34%	\$16,518
WR51, WR7 @ Hwy 6 2.3km	\$100,000	\$0	\$0	\$0	\$0	0%	\$100,000
WR124, Concept Plan	\$35,000	\$516	\$21,733	\$0	\$21,733	62%	\$13,267
WR25 - WR52 to WR42 7.0km	\$850,000	\$0	\$14,207	\$196,532	\$210,739	25%	\$639,261
<b>Subtotal Roads Construction</b>	<b>\$9,341,400</b>	<b>\$1,657,479</b>	<b>\$2,133,038</b>	<b>\$1,375,734</b>	<b>\$3,508,772</b>	<b>38 %</b>	<b>\$5,832,628</b>





## County of Wellington

### Roads and Engineering

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	LIFE-TO-DATE ACTUALS						
	Approved Budget	October Actual	Current Year	Previous Years	Total	% of Budget	Remaining Budget
Bridges							
WR87, Maitland Bridge 87137	\$45,000	\$7,418	\$27,870	\$0	\$27,870	62%	\$17,130
WR87, Bridge 87138	\$80,000	\$19,251	\$60,945	\$0	\$60,945	76%	\$19,055
WR124, Bridge 124135	\$200,000	\$722	\$56,528	\$4,309	\$60,837	30%	\$139,163
WR36, Bridge 36122	\$100,000	\$7,841	\$28,149	\$1,531	\$29,680	30%	\$70,320
WR109, Bridge 109132	\$225,000	\$0	\$0	\$0	\$0	0%	\$225,000
WR35, Paddock Bridge 35087	\$200,000	\$461	\$29,763	\$2,613	\$32,376	16%	\$167,624
Various Bridge and Culvert Rep	\$400,000	\$9,264	\$48,943	\$121,010	\$169,953	42%	\$230,047
WR6, B006010, design repair	\$150,000	\$35,647	\$61,012	\$0	\$61,012	41%	\$88,988
WR7, Bosworth Bridge 07028	\$150,000	\$381	\$27,803	\$0	\$27,803	19%	\$122,197
WR8, Main St Bridge 008089	\$50,000	\$1,189	\$1,642	\$0	\$1,642	3%	\$48,358
WR10, Moorefield Bridge 010023	\$50,000	\$7,519	\$23,822	\$0	\$23,822	48%	\$26,178
WR10, Wyandot Bridge 010024	\$75,000	\$6,858	\$18,357	\$0	\$18,357	24%	\$56,643
WR16, Penford Bridge 16038	\$100,000	\$10,152	\$14,483	\$0	\$14,483	14%	\$85,517
WR30, Bridge 030124	\$200,000	\$466	\$10,850	\$0	\$10,850	5%	\$189,150
WR27, Bridge 27106 1km S of WR	\$65,000	\$0	\$237	\$24,938	\$25,174	39%	\$39,826
Subtotal Bridges	\$2,090,000	\$107,169	\$410,402	\$154,401	\$564,803	27 %	\$1,525,197
Culverts							
WR6, Culvert 06082, 0.6 km N	\$280,000	\$4,262	\$95,461	\$56,689	\$152,150	54%	\$127,850
WR12, Culvert 120070 & 120240	\$590,400	\$5,717	\$136,787	\$72,768	\$209,555	35%	\$380,845
WR 86, Culvert 86170 & 86180	\$590,000	\$9,460	\$44,574	\$11,157	\$55,731	9%	\$534,269
WR 109, Culvert 109123, Rehab	\$50,000	\$0	\$0	\$287	\$287	1%	\$49,713
WR11, Culvert 11005, D & Liner	\$450,000	\$4,726	\$39,873	\$6,633	\$46,505	10%	\$403,495
WR18, Culvert 18021, D & Liner	\$350,000	\$1,859	\$34,629	\$7,258	\$41,887	12%	\$308,113
WR6, Culvert 06081 replace	\$75,000	\$0	\$2,211	\$0	\$2,211	3%	\$72,789
WR11 Culvert, 1.7km S of 6th L	\$50,000	\$823	\$15,288	\$2,880	\$18,168	36%	\$31,832
WR22, Culvert east of WR23	\$575,000	\$959	\$66,306	\$10,856	\$77,162	13%	\$497,838
WR5, Culvert 0.9km s 7th line	\$50,000	\$0	\$2,454	\$0	\$2,454	5%	\$47,546
WR11, Culvert 111020	\$100,000	\$3,712	\$16,213	\$0	\$16,213	16%	\$83,787
WR12, Culvert 12086	\$25,000	\$1,986	\$1,986	\$0	\$1,986	8%	\$23,014
WR12, Culvert 12087	\$50,000	\$2,381	\$2,381	\$0	\$2,381	5%	\$47,619
Subtotal Culverts	\$3,235,400	\$35,886	\$458,162	\$168,528	\$626,690	19 %	\$2,608,710



## County of Wellington

### Roads and Engineering

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
<b>County Bridges on Local Roads</b>							
E-W Luther TL Bridge 000101	\$600,000	\$1,232	\$6,258	\$38,007	\$44,265	7%	\$555,735
Bridge # 00075, Erin/Eramosa	\$1,928,400	\$105,437	\$152,924	\$1,802,964	\$1,955,888	101%	\$(27,488)
<b>Subtotal County Bridges on Local Roads</b>	<b>\$2,528,400</b>	<b>\$106,669</b>	<b>\$159,182</b>	<b>\$1,840,971</b>	<b>\$2,000,153</b>	<b>79 %</b>	<b>\$528,247</b>
<b>Roads Resurfacing</b>							
WR6, Hwy6 w for 200m	\$125,000	\$0	\$78,257	\$0	\$78,257	63%	\$46,743
WR10, WR86 to Conc 4 5.4km	\$1,200,000	\$145,129	\$1,255,828	\$0	\$1,255,828	105%	\$(55,828)
WR16, WR15 to Hwy89 5.4km	\$647,300	\$69,369	\$738,651	\$0	\$738,651	114%	\$(91,351)
WR39, WR30 to WR51, 3.1km	\$418,000	\$3,116	\$452,141	\$0	\$452,141	108%	\$(34,141)
WR124, COG to Era pvmt preserv	\$812,600	\$0	\$876,478	\$0	\$876,478	108%	\$(63,878)
<b>Subtotal Roads Resurfacing</b>	<b>\$3,202,900</b>	<b>\$217,613</b>	<b>\$3,401,355</b>	<b>\$0</b>	<b>\$3,401,355</b>	<b>106 %</b>	<b>\$(198,455)</b>
<b>Total Capital</b>	<b>\$33,684,000</b>	<b>\$3,483,686</b>	<b>\$9,749,391</b>	<b>\$8,794,785</b>	<b>\$18,544,175</b>	<b>55%</b>	<b>15,139,825</b>



**County of Wellington**  
**Solid Waste Services**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$693,000	\$8,010	\$416,147	60%	\$276,853
Licenses, Permits and Rents	\$12,900	\$6,443	\$12,887	100%	\$13
User Fees & Charges	\$2,032,900	\$202,894	\$1,840,422	91%	\$192,478
Sales Revenue	\$915,300	\$5,558	\$514,711	56%	\$400,589
Internal Recoveries	\$365,100	\$30,994	\$285,416	78%	\$79,684
<b>Total Revenue</b>	<b>\$4,019,200</b>	<b>\$253,900</b>	<b>\$3,069,583</b>	<b>76%</b>	<b>\$949,617</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$2,286,400	\$198,522	\$1,905,670	83%	\$380,730
Supplies, Material & Equipment	\$930,600	\$44,699	\$549,775	59%	\$380,825
Purchased Services	\$4,427,400	\$396,425	\$3,102,220	70%	\$1,325,180
Insurance & Financial	\$140,100	\$4,264	\$126,988	91%	\$13,112
Internal Charges	\$366,400	\$30,721	\$278,629	76%	\$87,771
<b>Total Expenditures</b>	<b>\$8,150,900</b>	<b>\$674,630</b>	<b>\$5,963,281</b>	<b>73%</b>	<b>\$2,187,619</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$4,131,700</b>	<b>\$420,730</b>	<b>\$2,893,698</b>	<b>70%</b>	<b>\$1,238,002</b>
<b>Transfers</b>					
Transfers from Reserves	\$(274,900)	\$0	\$0	0%	\$(274,900)
Transfer to Capital	\$55,000	\$0	\$55,000	100%	\$0
Transfer to Reserves	\$900,000	\$0	\$900,000	100%	\$0
<b>Total Transfers</b>	<b>\$680,100</b>	<b>\$0</b>	<b>\$955,000</b>	<b>140%</b>	<b>\$(274,900)</b>
<b>NET COST (REVENUE)</b>	<b>\$4,811,800</b>	<b>\$420,730</b>	<b>\$3,848,698</b>	<b>80%</b>	<b>\$963,102</b>





## County of Wellington

### Solid Waste Services

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
Elora Transfer clsd Nichol LF	\$1,100,000	\$0	\$55,866	\$950,703	\$1,006,569	92%	\$93,431
Aberfoyle TS Development	\$950,000	\$145,106	\$408,468	\$538,053	\$946,521	100%	\$3,479
Site Scale Replacements	\$105,000	(\$37,142)	\$107,357	\$0	\$107,357	102%	\$(2,357)
Aberfoyle Closed Site	\$200,000	\$0	\$0	\$0	\$0	0%	\$200,000
Belwood Closed Site	\$360,000	\$0	\$6,411	\$0	\$6,411	2%	\$353,589
<b>Total Capital</b>	<b>\$2,715,000</b>	<b>\$107,963</b>	<b>\$578,102</b>	<b>\$1,488,757</b>	<b>\$2,066,858</b>	<b>76%</b>	<b>648,142</b>



**County of Wellington**  
**Planning**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$0	\$0	\$22,500	0%	\$(22,500)
Municipal Recoveries	\$40,000	\$6,348	\$29,463	74%	\$10,537
User Fees & Charges	\$240,000	\$10,175	\$212,300	88%	\$27,700
Internal Recoveries	\$500	\$0	\$146	29%	\$354
<b>Total Revenue</b>	<b>\$280,500</b>	<b>\$16,523</b>	<b>\$264,409</b>	<b>94%</b>	<b>\$16,091</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,527,900	\$128,832	\$1,191,383	78%	\$336,517
Supplies, Material & Equipment	\$53,700	\$7,165	\$32,032	60%	\$21,668
Purchased Services	\$284,400	\$16,888	\$123,706	43%	\$160,694
Transfer Payments	\$590,000	\$425,000	\$489,149	83%	\$100,852
Internal Charges	\$6,100	\$347	\$3,953	65%	\$2,147
<b>Total Expenditures</b>	<b>\$2,462,100</b>	<b>\$578,232</b>	<b>\$1,840,222</b>	<b>75%</b>	<b>\$621,878</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,181,600</b>	<b>\$561,710</b>	<b>\$1,575,813</b>	<b>72%</b>	<b>\$605,787</b>
<b>Transfers</b>					
Transfer to Reserves	\$150,000	\$0	\$150,000	100%	\$0
<b>Total Transfers</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$150,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$2,331,600</b>	<b>\$561,710</b>	<b>\$1,725,813</b>	<b>74%</b>	<b>\$605,787</b>



## County of Wellington

### Planning

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			Remaining Budget
			Current Year	Previous Years	Total	% of Budget
Trans Canada Trail	\$375,000	\$0	\$0	\$0	\$0	0%
Official Plan Update	\$40,000	\$2,547	\$23,935	\$0	\$23,935	60%
<b>Total Capital</b>	<b>\$415,000</b>	<b>\$2,547</b>	<b>\$23,935</b>	<b>\$0</b>	<b>\$23,935</b>	<b>6%</b>





**County of Wellington**  
**Green Legacy**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$0	\$0	\$7,617	0%	\$(7,617)
Sales Revenue	\$2,000	\$0	\$257	13%	\$1,743
Other Revenue	\$0	\$0	\$1,310	0%	\$(1,310)
<b>Total Revenue</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$9,184</b>	<b>459%</b>	<b>\$(7,184)</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$457,400	\$43,500	\$418,319	91%	\$39,081
Supplies, Material & Equipment	\$101,100	\$5,605	\$63,510	63%	\$37,590
Purchased Services	\$79,500	\$1,630	\$37,653	47%	\$41,847
Insurance & Financial	\$9,500	\$0	\$8,586	90%	\$914
Internal Charges	\$5,000	\$530	\$4,233	85%	\$767
<b>Total Expenditures</b>	<b>\$652,500</b>	<b>\$51,266</b>	<b>\$532,301</b>	<b>82%</b>	<b>\$120,199</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$650,500</b>	<b>\$51,266</b>	<b>\$523,117</b>	<b>80%</b>	<b>\$127,383</b>
<b>NET COST (REVENUE)</b>	<b>\$650,500</b>	<b>\$51,266</b>	<b>\$523,117</b>	<b>80%</b>	<b>\$127,383</b>



**County of Wellington**  
**Emergency Management**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$272,400	\$22,529	\$219,994	81%	\$52,406
Supplies, Material & Equipment	\$19,900	\$263	\$11,233	56%	\$8,667
Purchased Services	\$156,600	\$4,641	\$108,521	69%	\$48,079
Transfer Payments	\$141,000	\$0	\$69,019	49%	\$71,981
Insurance & Financial	\$700	\$360	\$1,465	209%	\$(765)
<b>Total Expenditures</b>	<b>\$590,600</b>	<b>\$27,793</b>	<b>\$410,232</b>	<b>69%</b>	<b>\$180,368</b>
NET OPERATING COST / (REVENUE)	\$590,600	\$27,793	\$410,232	69%	\$180,368
<b>Transfers</b>					
Transfers from Reserves	\$(68,000)	\$(5,272)	\$(52,179)	77%	\$(15,821)
<b>Total Transfers</b>	<b>\$(68,000)</b>	<b>\$(5,272)</b>	<b>\$(52,179)</b>	<b>77%</b>	<b>\$(15,821)</b>
<b>NET COST (REVENUE)</b>	<b>\$522,600</b>	<b>\$22,521</b>	<b>\$358,053</b>	<b>69%</b>	<b>\$164,547</b>



## County of Wellington

### Emergency Management

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
Communication Tower	\$400,000	\$0	\$310,511	\$30,892	\$341,404	85%	\$58,596
<b>Total Capital</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$310,511</b>	<b>\$30,892</b>	<b>\$341,404</b>	<b>85%</b>	<b>58,596</b>





**County of Wellington**  
**Police Services**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$267,600	\$11,538	\$113,972	43%	\$153,628
Licenses, Permits and Rents	\$153,600	\$13,500	\$138,343	90%	\$15,257
Fines and Penalties	\$75,000	\$4,376	\$54,292	72%	\$20,708
User Fees & Charges	\$79,000	\$5,010	\$66,616	84%	\$12,384
Other Revenue	\$1,000	\$0	\$62	6%	\$938
<b>Total Revenue</b>	<b>\$576,200</b>	<b>\$34,424</b>	<b>\$373,286</b>	<b>65%</b>	<b>\$202,914</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$137,400	\$12,569	\$116,190	85%	\$21,210
Supplies, Material & Equipment	\$40,500	\$10,363	\$46,862	116%	\$(6,362)
Purchased Services	\$359,800	\$32,328	\$334,247	93%	\$25,553
Transfer Payments	\$17,796,000	\$0	\$13,521,562	76%	\$4,274,438
Insurance & Financial	\$10,200	\$0	\$7,596	74%	\$2,604
Minor Capital Expenses	\$4,000	\$0	\$4,172	104%	\$(172)
Debt Charges	\$594,500	\$153,127	\$395,692	67%	\$198,808
Internal Charges	\$1,500	\$51	\$1,239	83%	\$261
<b>Total Expenditures</b>	<b>\$18,943,900</b>	<b>\$208,438</b>	<b>\$14,427,560</b>	<b>76%</b>	<b>\$4,516,340</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$18,367,700</b>	<b>\$174,014</b>	<b>\$14,054,275</b>	<b>77%</b>	<b>\$4,313,425</b>
<b>Transfers</b>					
Transfers from Reserves	\$(93,000)	\$0	\$0	0%	\$(93,000)
Transfer to Capital	\$52,000	\$0	\$52,000	100%	\$0
Transfer to Reserves	\$90,000	\$0	\$90,000	100%	\$0
<b>Total Transfers</b>	<b>\$49,000</b>	<b>\$0</b>	<b>\$142,000</b>	<b>290%</b>	<b>\$(93,000)</b>
<b>NET COST (REVENUE)</b>	<b>\$18,416,700</b>	<b>\$174,014</b>	<b>\$14,196,275</b>	<b>77%</b>	<b>\$4,220,425</b>



## County of Wellington

### Police Services

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
NW OPP Operations Centre	\$7,500,000	\$397	\$725,214	\$6,327,781	\$7,052,995	94%	\$447,005
CW OPP Ramp Heating System	\$80,000	\$36,837	\$36,837	\$2,230	\$39,067	49%	\$40,933
New Officers Equipment 2014	\$12,000	\$0	\$6,332	\$0	\$6,332	53%	\$5,668
Live Scan Fingerprinting	\$60,000	\$0	\$0	\$0	\$0	0%	\$60,000
<b>Total Capital</b>	<b>\$7,652,000</b>	<b>\$37,234</b>	<b>\$768,383</b>	<b>\$6,330,010</b>	<b>\$7,098,394</b>	<b>93%</b>	<b>553,606</b>



**County of Wellington**  
**Museum & Archives at WP**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$52,300	\$0	\$0	0%	\$52,300
Licenses, Permits and Rents	\$25,000	\$1,372	\$34,429	138%	\$(9,429)
User Fees & Charges	\$60,000	\$3,185	\$57,990	97%	\$2,010
Sales Revenue	\$11,000	\$427	\$2,657	24%	\$8,344
Other Revenue	\$7,000	\$38	\$4,218	60%	\$2,782
<b>Total Revenue</b>	<b>\$155,300</b>	<b>\$5,022</b>	<b>\$99,293</b>	<b>64%</b>	<b>\$56,007</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$1,298,700	\$110,662	\$1,074,771	83%	\$223,929
Supplies, Material & Equipment	\$166,000	\$10,055	\$115,229	69%	\$50,771
Purchased Services	\$251,300	\$19,441	\$223,280	89%	\$28,020
Transfer Payments	\$7,000	\$0	\$3,875	55%	\$3,125
Insurance & Financial	\$19,000	\$0	\$17,410	92%	\$1,590
Internal Charges	\$0	\$0	\$10	0%	\$(10)
<b>Total Expenditures</b>	<b>\$1,742,000</b>	<b>\$140,158</b>	<b>\$1,434,576</b>	<b>82%</b>	<b>\$307,424</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$1,586,700</b>	<b>\$135,135</b>	<b>\$1,335,283</b>	<b>84%</b>	<b>\$251,417</b>
<b>Transfers</b>					
Transfer to Capital	\$175,000	\$0	\$175,000	100%	\$0
<b>Total Transfers</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$175,000</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$1,761,700</b>	<b>\$135,135</b>	<b>\$1,510,283</b>	<b>86%</b>	<b>\$251,417</b>



## County of Wellington

### Museum & Archives at WP

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
Terrace / OPP Road Upgrade	\$1,300,000	\$101,351	\$462,060	\$7,579	\$469,638	36%	\$830,362
Groves Hospital Grant	\$3,882,000	\$475,546	\$1,405,700	\$7,120	\$1,412,819	36%	\$2,469,181
WP& Artifact Storage Buildings	\$730,000	\$0	\$235	\$206,468	\$206,703	28%	\$523,297
Commons Development	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
<b>Total Capital</b>	<b>\$5,962,000</b>	<b>\$576,897</b>	<b>\$1,867,994</b>	<b>\$221,166</b>	<b>\$2,089,160</b>	<b>35%</b>	<b>3,872,840</b>





**County of Wellington**  
**Library Services**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$157,500	\$4,133	\$4,633	3%	\$152,867
Municipal Recoveries	\$24,700	\$0	\$14,880	60%	\$9,820
Licenses, Permits and Rents	\$33,000	\$7,478	\$31,518	96%	\$1,482
User Fees & Charges	\$94,100	\$7,558	\$70,475	75%	\$23,625
Sales Revenue	\$7,900	\$586	\$8,485	107%	\$(585)
Other Revenue	\$0	\$722	\$4,717	0%	\$(4,717)
<b>Total Revenue</b>	<b>\$317,200</b>	<b>\$20,476</b>	<b>\$134,709</b>	<b>42%</b>	<b>\$182,491</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$3,597,300	\$288,046	\$2,865,759	80%	\$731,541
Supplies, Material & Equipment	\$795,900	\$88,039	\$651,883	82%	\$144,017
Purchased Services	\$775,000	\$67,607	\$704,780	91%	\$70,220
Insurance & Financial	\$25,100	\$0	\$22,118	88%	\$2,982
Minor Capital Expenses	\$47,000	\$14,258	\$74,305	158%	\$(27,305)
Debt Charges	\$693,400	\$44,871	\$629,945	91%	\$63,455
Internal Charges	\$1,500	\$0	\$350	23%	\$1,150
<b>Total Expenditures</b>	<b>\$5,935,200</b>	<b>\$502,821</b>	<b>\$4,949,140</b>	<b>83%</b>	<b>\$986,060</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$5,618,000</b>	<b>\$482,344</b>	<b>\$4,814,431</b>	<b>86%</b>	<b>\$803,569</b>
<b>Transfers</b>					
Transfers from Reserves	\$(209,700)	\$(14,258)	\$(74,305)	35%	\$(135,395)
Transfer to Capital	\$300,000	\$0	\$300,000	100%	\$0
Transfer to Reserves	\$1,500,000	\$0	\$1,500,000	100%	\$0
<b>Total Transfers</b>	<b>\$1,590,300</b>	<b>\$(14,258)</b>	<b>\$1,725,695</b>	<b>109%</b>	<b>\$(135,395)</b>
<b>NET COST (REVENUE)</b>	<b>\$7,208,300</b>	<b>\$468,086</b>	<b>\$6,540,126</b>	<b>91%</b>	<b>\$668,174</b>



## County of Wellington

### Library Services

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
Aboyne Facility Improvements	\$570,000	\$0	\$0	\$106,166	\$106,166	19%	\$463,834
Fergus Branch Exp and Reno	\$5,000,000	\$373,378	\$1,919,683	\$1,326,512	\$3,246,195	65%	\$1,753,805
Fergus Branch Coll Enhancement	\$50,000	\$1,292	\$2,581	\$0	\$2,581	5%	\$47,419
Palmerston Branch Exp	\$500,000	\$0	\$20,623	\$0	\$20,623	4%	\$479,377
Radio Frequency ID System	\$50,000	\$0	\$11,054	\$0	\$11,054	22%	\$38,946
<b>Total Capital</b>	<b>\$6,170,000</b>	<b>\$374,670</b>	<b>\$1,953,941</b>	<b>\$1,432,677</b>	<b>\$3,386,618</b>	<b>55%</b>	<b>2,783,382</b>



**County of Wellington**  
**Ontario Works**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$18,693,500	\$1,640,021	\$15,740,757	84%	\$2,952,743
Municipal Recoveries	\$3,772,200	\$283,726	\$2,850,796	76%	\$921,404
Other Revenue	\$56,900	\$3,525	\$53,558	94%	\$3,342
Internal Recoveries	\$10,300	\$0	\$11,425	111%	\$(1,125)
<b>Total Revenue</b>	<b>\$22,532,900</b>	<b>\$1,927,272</b>	<b>\$18,656,537</b>	<b>83%</b>	<b>\$3,876,363</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$5,725,200	\$480,181	\$4,854,528	85%	\$870,672
Supplies, Material & Equipment	\$213,800	\$8,838	\$136,439	64%	\$77,361
Purchased Services	\$372,600	\$34,183	\$295,434	79%	\$77,166
Social Assistance	\$16,740,000	\$1,414,332	\$13,671,816	82%	\$3,068,184
Transfer Payments	\$24,300	\$0	\$12,171	50%	\$12,129
Insurance & Financial	\$0	\$0	\$569	0%	\$(569)
Internal Charges	\$1,269,900	\$105,284	\$1,065,045	84%	\$204,855
<b>Total Expenditures</b>	<b>\$24,345,800</b>	<b>\$2,042,819</b>	<b>\$20,036,001</b>	<b>82%</b>	<b>\$4,309,799</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$1,812,900</b>	<b>\$115,547</b>	<b>\$1,379,464</b>	<b>76%</b>	<b>\$433,436</b>
<b>NET COST (REVENUE)</b>	<b>\$1,812,900</b>	<b>\$115,547</b>	<b>\$1,379,464</b>	<b>76%</b>	<b>\$433,436</b>



**County of Wellington**  
**Child Care Services**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$11,080,300	\$1,535,455	\$9,826,099	89%	\$1,254,201
Municipal Recoveries	\$2,223,100	\$318,219	\$1,465,661	66%	\$757,439
User Fees & Charges	\$241,000	\$14,524	\$138,477	57%	\$102,523
Internal Recoveries	\$313,100	\$81,731	\$305,723	98%	\$7,377
<b>Total Revenue</b>	<b>\$13,857,500</b>	<b>\$1,949,928</b>	<b>\$11,735,959</b>	<b>85%</b>	<b>\$2,121,541</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$3,210,100	\$256,447	\$2,469,049	77%	\$741,051
Supplies, Material & Equipment	\$168,100	\$15,781	\$130,592	78%	\$37,508
Purchased Services	\$139,800	\$99,958	\$313,446	224%	\$(173,646)
Social Assistance	\$10,126,200	\$1,532,533	\$8,573,110	85%	\$1,553,090
Transfer Payments	\$100,000	\$25,000	\$122,994	123%	\$(22,994)
Insurance & Financial	\$0	\$0	\$3,607	0%	\$(3,607)
Minor Capital Expenses	\$119,600	\$7,584	\$33,930	28%	\$85,670
Internal Charges	\$951,700	\$133,512	\$819,147	86%	\$132,553
<b>Total Expenditures</b>	<b>\$14,815,500</b>	<b>\$2,070,816</b>	<b>\$12,465,875</b>	<b>84%</b>	<b>\$2,349,625</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$958,000</b>	<b>\$120,887</b>	<b>\$729,916</b>	<b>76%</b>	<b>\$228,084</b>
<b>Transfers</b>					
Transfers from Reserves	\$(100,000)	\$0	\$(102,811)	103%	\$2,811
<b>Total Transfers</b>	<b>\$(100,000)</b>	<b>\$0</b>	<b>\$(102,811)</b>	<b>103%</b>	<b>\$2,811</b>
<b>NET COST (REVENUE)</b>	<b>\$858,000</b>	<b>\$120,887</b>	<b>\$627,105</b>	<b>73%</b>	<b>\$230,895</b>





**County of Wellington**  
**Social Housing**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$7,254,500	\$772,357	\$6,183,912	85%	\$1,070,588
Municipal Recoveries	\$15,458,300	\$1,148,183	\$11,825,972	77%	\$3,632,328
Licenses, Permits and Rents	\$5,125,000	\$435,008	\$4,352,215	85%	\$772,785
User Fees & Charges	\$52,500	\$5,962	\$52,998	101%	\$(498)
Other Revenue	\$0	\$0	\$1,798	0%	\$(1,798)
<b>Total Revenue</b>	<b>\$27,890,300</b>	<b>\$2,361,510</b>	<b>\$22,416,895</b>	<b>80%</b>	<b>\$5,473,405</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$3,416,700	\$282,795	\$2,765,536	81%	\$651,164
Supplies, Material & Equipment	\$339,700	\$33,417	\$242,220	71%	\$97,480
Purchased Services	\$6,067,700	\$374,341	\$5,174,805	85%	\$892,895
Social Assistance	\$17,574,500	\$1,366,512	\$13,601,373	77%	\$3,973,127
Transfer Payments	\$1,225,300	\$306,336	\$1,225,344	100%	\$(44)
Insurance & Financial	\$224,100	\$0	\$184,894	83%	\$39,206
Minor Capital Expenses	\$1,325,000	\$177,995	\$777,406	59%	\$547,594
Internal Charges	\$653,800	\$54,482	\$553,405	85%	\$100,395
<b>Total Expenditures</b>	<b>\$30,826,800</b>	<b>\$2,595,878</b>	<b>\$24,524,982</b>	<b>80%</b>	<b>\$6,301,818</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$2,936,500</b>	<b>\$234,368</b>	<b>\$2,108,087</b>	<b>72%</b>	<b>\$828,413</b>
<b>Transfers</b>					
Transfer to Capital	\$290,200	\$0	\$290,200	100%	\$0
Transfer to Reserves	\$1,500,000	\$0	\$1,500,000	100%	\$0
<b>Total Transfers</b>	<b>\$1,790,200</b>	<b>\$0</b>	<b>\$1,790,200</b>	<b>100%</b>	<b>\$0</b>
<b>NET COST (REVENUE)</b>	<b>\$4,726,700</b>	<b>\$234,368</b>	<b>\$3,898,287</b>	<b>82%</b>	<b>\$828,413</b>



**County of Wellington**  
**County Affordable Housing**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$206,400	\$0	\$157,049	76%	\$49,352
Licenses, Permits and Rents	\$404,200	\$48,150	\$409,066	101%	\$(4,866)
User Fees & Charges	\$0	\$25	\$975	0%	\$(975)
<b>Total Revenue</b>	<b>\$610,600</b>	<b>\$48,175</b>	<b>\$567,089</b>	<b>93%</b>	<b>\$43,511</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$3,600	\$225	\$3,814	106%	\$(214)
Supplies, Material & Equipment	\$14,200	\$1,109	\$19,343	136%	\$(5,143)
Purchased Services	\$294,900	\$30,313	\$230,145	78%	\$64,755
Transfer Payments	\$3,500	\$3,364	\$3,364	96%	\$136
Insurance & Financial	\$9,900	\$1,216	\$10,746	109%	\$(846)
Minor Capital Expenses	\$26,600	\$19,843	\$30,914	116%	\$(4,314)
Debt Charges	\$301,600	\$0	\$230,500	76%	\$71,100
<b>Total Expenditures</b>	<b>\$654,300</b>	<b>\$56,070</b>	<b>\$528,827</b>	<b>81%</b>	<b>\$125,473</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$43,700</b>	<b>\$7,894</b>	<b>\$(38,263)</b>	<b>(88%)</b>	<b>\$81,963</b>
<b>Transfers</b>					
Transfers from Reserves	\$(43,700)	\$(3,364)	\$(3,364)	8%	\$(40,336)
Transfer to Reserves	\$500,000	\$0	\$500,000	100%	\$0
<b>Total Transfers</b>	<b>\$456,300</b>	<b>\$(3,364)</b>	<b>\$496,636</b>	<b>109%</b>	<b>\$(40,336)</b>
<b>NET COST (REVENUE)</b>	<b>\$500,000</b>	<b>\$4,531</b>	<b>\$458,374</b>	<b>92%</b>	<b>\$41,626</b>



## County of Wellington

### Social Services

#### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS				Remaining Budget
			Current Year	Previous Years	Total	% of Budget	
<b>Child Care Services</b>							
Willowdale Construction	\$2,375,000	\$464,980	\$1,635,019	\$0	\$1,635,019	69%	\$739,981
<b>Subtotal Child Care Services</b>	<b>\$2,375,000</b>	<b>\$464,980</b>	<b>\$1,635,019</b>	<b>\$0</b>	<b>\$1,635,019</b>	<b>69 %</b>	<b>\$739,981</b>
<b>Social Housing</b>							
261-263 Speedvale Elevator	\$40,000	\$0	\$0	\$0	\$0	0%	\$40,000
221 Mary Landscape upgrade	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
263 Speedvale Fire System	\$60,000	\$0	\$0	\$0	\$0	0%	\$60,000
500 Ferrier Front Entrance	\$40,000	\$10,696	\$10,696	\$0	\$10,696	27%	\$29,304
Applewood Sunset Parking Lot	\$100,000	\$51,385	\$51,385	\$0	\$51,385	51%	\$48,615
51 John St Make up Air Unit	\$70,000	\$12,453	\$12,453	\$0	\$12,453	18%	\$57,547
Willow Dawson Parking Lot	\$130,000	\$100,019	\$100,019	\$0	\$100,019	77%	\$29,981
450 Albert Front Entrance	\$40,000	\$11,778	\$11,778	\$0	\$11,778	29%	\$28,222
229 Dublin Roof	\$25,000	\$0	\$0	\$0	\$0	0%	\$25,000
212 Whites Rd Parking Lot	\$100,000	\$30,835	\$30,835	\$0	\$30,835	31%	\$69,165
130 Grange Balcony Waterproof	\$170,000	\$41,764	\$44,766	\$0	\$44,766	26%	\$125,234
212 Whites Rd Make up Air Unit	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
411 Waterloo Retaining Wall	\$180,000	\$3,204	\$131,734	\$0	\$131,734	73%	\$48,266
212 Whites Rd Balcony	\$120,000	\$36,954	\$36,954	\$0	\$36,954	31%	\$83,046
<b>Subtotal Social Housing</b>	<b>\$1,175,000</b>	<b>\$299,088</b>	<b>\$430,621</b>	<b>\$0</b>	<b>\$430,621</b>	<b>37 %</b>	<b>\$744,379</b>
<b>Affordable Housing</b>							
Investing in Affordable Hsing	\$600,000	\$0	\$0	\$0	\$0	0%	\$600,000
Gordon St Moisture Remediation	\$350,000	\$8,864	\$248,404	\$62,582	\$310,986	89%	\$39,014
Purchase Arthur Affordable Hsg	\$1,100,000	\$0	\$1,074,861	\$0	\$1,074,861	98%	\$25,140
<b>Subtotal Affordable Housing</b>	<b>\$2,050,000</b>	<b>\$8,864</b>	<b>\$1,323,264</b>	<b>\$62,582</b>	<b>\$1,385,847</b>	<b>68 %</b>	<b>\$664,153</b>
<b>Total Capital</b>	<b>\$5,600,000</b>	<b>\$772,933</b>	<b>\$3,388,904</b>	<b>\$62,582</b>	<b>\$3,451,487</b>	<b>62%</b>	<b>2,148,513</b>



**County of Wellington**  
**Homes for the Aged**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$7,898,200	\$735,082	\$6,783,411	86%	\$1,114,789
Municipal Recoveries	\$1,309,000	\$84,135	\$1,065,379	81%	\$243,621
User Fees & Charges	\$4,182,500	\$349,938	\$3,441,433	82%	\$741,067
Other Revenue	\$0	\$313	\$16,802	0%	\$(16,802)
<b>Total Revenue</b>	<b>\$13,389,700</b>	<b>\$1,169,467</b>	<b>\$11,307,025</b>	<b>84%</b>	<b>\$2,082,675</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$13,989,300	\$1,164,319	\$11,783,099	84%	\$2,206,201
Supplies, Material & Equipment	\$1,182,300	\$65,765	\$890,827	75%	\$291,473
Purchased Services	\$974,800	\$76,718	\$880,772	90%	\$94,028
Insurance & Financial	\$32,000	\$0	\$31,682	99%	\$318
Minor Capital Expenses	\$0	\$0	\$12,890	0%	\$(12,890)
Debt Charges	\$1,964,000	\$107,146	\$1,604,392	82%	\$359,608
Internal Charges	\$1,083,100	\$88,069	\$882,511	81%	\$200,589
<b>Total Expenditures</b>	<b>\$19,225,500</b>	<b>\$1,502,016</b>	<b>\$16,086,172</b>	<b>84%</b>	<b>\$3,139,328</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$5,835,800</b>	<b>\$332,549</b>	<b>\$4,779,147</b>	<b>82%</b>	<b>\$1,056,653</b>
<b>Transfers</b>					
Transfer to Capital	\$128,000	\$0	\$128,000	100%	\$0
Transfer to Reserves	\$1,393,000	\$0	\$250,000	18%	\$1,143,000
<b>Total Transfers</b>	<b>\$1,521,000</b>	<b>\$0</b>	<b>\$378,000</b>	<b>25%</b>	<b>\$1,143,000</b>
<b>NET COST (REVENUE)</b>	<b>\$7,356,800</b>	<b>\$332,549</b>	<b>\$5,157,147</b>	<b>70%</b>	<b>\$2,199,653</b>





## County of Wellington

Homes for the Aged

### Capital Work-in-Progress Expenditures by Department

All Open Projects For The Period Ending October 31, 2014

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS			% of Budget	Remaining Budget
			Current Year	Previous Years	Total		
Resident Vans	\$85,000	\$0	\$0	\$21,821	\$21,821	26%	\$63,179
Terrace Roof Replacement	\$2,500,000	\$0	\$85,832	\$2,418,690	\$2,504,521	100%	\$(4,521)
Nursing Equipment Replacements	\$50,000	\$0	\$51,627	\$0	\$51,627	103%	\$(1,627)
Resident Equipment Lifts	\$60,000	\$0	\$49,375	\$0	\$49,375	82%	\$10,625
Boiler Replacements	\$155,000	\$0	\$0	\$0	\$0	0%	\$155,000
<b>Total Capital</b>	<b>\$2,850,000</b>	<b>\$0</b>	<b>\$186,834</b>	<b>\$2,440,510</b>	<b>\$2,627,344</b>	<b>92%</b>	<b>222,656</b>



**County of Wellington**  
**Economic Development**  
Statement of Operations as of  
31 Oct 2014

	<b>Annual Budget</b>	<b>October Actual \$</b>	<b>YTD Actual \$</b>	<b>YTD Actual %</b>	<b>Remaining Budget</b>
<b>Revenue</b>					
Grants and Subsidies	\$81,000	\$0	\$41,484	51%	\$39,516
Municipal Recoveries	\$17,500	\$0	\$17,500	100%	\$0
User Fees & Charges	\$71,500	\$13,140	\$42,729	60%	\$28,771
Other Revenue	\$11,000	\$664	\$3,413	31%	\$7,587
<b>Total Revenue</b>	<b>\$181,000</b>	<b>\$13,804</b>	<b>\$105,125</b>	<b>58%</b>	<b>\$75,875</b>
<b>Expenditures</b>					
Salaries, Wages and Benefits	\$239,100	\$21,188	\$195,735	82%	\$43,365
Supplies, Material & Equipment	\$18,900	\$3,224	\$18,064	96%	\$836
Purchased Services	\$382,200	\$26,895	\$197,303	52%	\$184,897
Transfer Payments	\$255,000	\$100,000	\$208,000	82%	\$47,000
<b>Total Expenditures</b>	<b>\$895,200</b>	<b>\$151,306</b>	<b>\$619,101</b>	<b>69%</b>	<b>\$276,099</b>
<b>NET OPERATING COST / (REVENUE)</b>	<b>\$714,200</b>	<b>\$137,503</b>	<b>\$513,976</b>	<b>72%</b>	<b>\$200,224</b>
<b>Transfers</b>					
Transfers from Reserves	\$(175,000)	\$0	\$0	0%	\$(175,000)
Transfer to Reserves	\$100,000	\$0	\$100,000	100%	\$0
<b>Total Transfers</b>	<b>\$(75,000)</b>	<b>\$0</b>	<b>\$100,000</b>	<b>(133%)</b>	<b>\$(175,000)</b>
<b>NET COST (REVENUE)</b>	<b>\$639,200</b>	<b>\$137,503</b>	<b>\$613,976</b>	<b>96%</b>	<b>\$25,224</b>



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Personnel Committee  
**From:** Ken DeHart, County Treasurer  
**Date:** Tuesday, November 18, 2014  
**Subject:** **2014 Supplementary and Weighted Assessment Report - November**

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### Background:

This report provides an update on the status of supplementary and omitted assessments processed by the Municipal Property Assessment Corporation (MPAC) since the last roll return. Three production runs dated May 16, August 15 and October 31 had been scheduled for 2014. The October 31 extract is expected to produce revenue totals as shown on the attached Schedule A. Supplementary assessments relate to 2014 while omitted assessments can go back two years covering 2012 and 2013.

Supplementary and omitted assessment values of \$116.3 million are expected to generate revenue for County purposes of \$502,179 from the third and final extract for a combined year-to-date estimated revenue of \$1,281,944 which is higher than the \$1,000,000 allowed for in the budget. This figure does not take into account the effect of write-offs and other adjustments made during the year.

As of November 7, the 2014 assessment roll was 1.37% higher than the roll returned in December 2013. The in-year weighted assessment roll used for tax rate setting purposes has increased by 1.49%. Upon reconciliation by member municipalities, staff will report final assessment growth, supplementary revenue and write-off adjustment totals to the Committee early in 2015.

2015 will be the third year of the legislated 4-year assessment phase in cycle. Assessment notices for those properties experiencing a change were mailed earlier this month. 2014 Notice based Market Change Profile reports have been released by MPAC however due to timing they may not include all adjustments yet to be made prior to roll delivery on December 9. Based on OPTA Tax Tool reports, early projections of assessment to be phased-in for 2015 are approximately 4.85% over the 2014 roll as returned. Staff will begin tax impact studies and provide an update to the Committee early next year.

### Comments relating to this report:

- Due to an unusually poor August supplementary run, local and County staff reviewed permits and compiled target inspection lists for MPAC to be included on the November extract
- These efforts resulted in increased revenue and growth to the assessment roll
- In Puslinch, a large new commercial facility, Mammoet Crane Inc., was assessed adding \$9 million to their commercial CVA base
- Development has begun at the new site of Mark Wilson's Used Car lot in Guelph/Eramosa. MPAC has changed the farm tax class to vacant industrial land until it opens for business commercially
- A large million dollar addition to Musashi was assessed in Wellington North

- MPAC and County staff caution municipalities to expect supplementary and omitted assessment amounts to decline year by year as MPAC catches up on outstanding permits. This becomes evident when we break down annual supplementary revue of \$1,281,944 into the tax years:

2012	\$ 78,745
2013	\$299,277
2014	\$903,022

- This caution seems to contradict the outstanding building permit statistics stated below and staff plan to discuss this issue with Municipal Relations Representatives from MPAC at an upcoming treasurers meeting in December
- MPAC has provided a list of top ten outstanding Assessment Review Board appeals in Wellington County based on assessment value at risk. Five of the top ten are in Puslinch, comprised of three gravel pit properties, Morguard and Con-Cast having a combined valuation of \$78.9 million in the commercial and industrial classes
- The remaining significant appeals are Jefferson Elora, Walmart, Target and Riocan shopping plazas in Centre Wellington and TG Minto in Palmerston
- Municipalities with gravel pits under appeal should continue to budget higher than typical write-off estimates as appeal cases have not been heard or mediated during 2014 as expected

The most recent Municipal Status Report released by MPAC dated September 30, 2014 continues to show a significant number of building permits remain outstanding throughout Wellington County.

	Outstanding Building Permits		
	Major (+\$10,000)	Minor (-\$10,000)	Total
Puslinch	224	79	<b>303</b>
Guelph/Eramosa	295	141	<b>436</b>
Erin	300	146	<b>446</b>
Centre Wellington	548	347	<b>895</b>
Mapleton	355	124	<b>479</b>
Minto	70	80	<b>150</b>
Wellington North	248	146	<b>394</b>
<b>County Total</b>	<b>2040</b>	<b>1063</b>	<b>3103</b>

Included in the above figures are 927 permits issued two years ago or longer. County and local municipal staff will continue to review all outstanding building permits issued or completed. Follow up lists will be provided to MPAC for property inspection and assessment.

## Recommendation:

That the 2014 Supplementary and Weighted Assessment Report - November be received for information.

Respectfully submitted,



Ken DeHart, CPA, CGA  
County Treasurer



**SCHEDULE A**  
**Supplementary and Weighted Assessment Report - November 2014**

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**OCTOBER 31, 2014 SUPPLEMENTARY REVENUE ESTIMATE**

	Upper-Tier	Lower-Tier	Education	TOTAL
PUSLINCH	108,087	27,308	82,698	218,093
GUELPH ERAMOSA	68,179	27,274	48,000	143,453
ERIN	55,433	24,316	26,834	106,583
CENTRE WELL	139,913	63,696	49,895	253,504
MAPLETON	54,856	32,024	40,550	127,430
MINTO	21,799	18,169	11,840	51,808
WELL NORTH	53,912	44,082	33,148	131,142
<b>COUNTY</b>	<b>502,179</b>	<b>236,869</b>	<b>292,965</b>	<b>1,032,013</b>
<b>AUG 15, 2014 SUPP RUN</b>	<b>204,333</b>	<b>96,428</b>	<b>64,925</b>	<b>365,686</b>
<b>MAY 15, 2014 SUPP RUN</b>	<b>575,432</b>	<b>298,759</b>	<b>260,121</b>	<b>1,134,311</b>
<b>YTD SUPP REVENUES</b>	<b>1,281,944</b>	<b>632,056</b>	<b>618,011</b>	<b>2,532,010</b>

**NOVEMBER ?, 2014 IN-YEAR CVA ASSESSMENT GROWTH \***

	2014 Roll CVA	In-Year Growth	Growth	% Change	Wtd Assmt
PUSLINCH	1,854,567,270	1,886,348,335	31,781,065	1.71%	1.63%
GUELPH ERAMOSA	2,284,905,611	2,298,562,750	13,657,139	0.60%	0.64%
ERIN	2,144,224,947	2,168,405,538	24,180,591	1.13%	1.21%
CENTRE WELL	3,823,270,947	3,895,843,043	72,572,096	1.90%	1.89%
MAPLETON	1,683,621,917	1,710,037,627	26,415,710	1.57%	2.45%
MINTO	902,592,006	908,028,782	5,436,776	0.60%	0.67%
WELL NORTH	1,433,336,257	1,452,129,995	18,793,738	1.31%	1.58%
<b>COUNTY</b>	<b>14,126,518,955</b>	<b>14,319,356,070</b>	<b>192,837,115</b>	<b>1.37%</b>	<b>1.49%</b>

\* CVA totals include taxable, PIL and exempt



# COUNTY OF WELLINGTON

## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Personnel Committee  
**From:** Mark Bolzon, Manager of Purchasing and Risk Management Services  
**Date:** Tuesday, November 18, 2014  
**Subject:** **Renewal of County of Wellington Insurance Programme - 2015**

### Background:

Last year County Council awarded the insurance tender for 2014 coverage to Frank Cowan Company Limited with the option to renew annually for an additional six years.

The County's existing coverage includes \$25,000,000 general liability with no aggregate and a deductible of \$50,000 on all policies excluding fleet which continues to have a deductible of \$10,000 per occurrence. Environmental Liability coverage is \$3 million per occurrence with a \$5 million aggregate.

The estimated insured values of the County's assets including Social Housing units are as follows, with the equipment schedules and listing having being reconciled with our insurers and includes corrections based on updated data, information and calculations –

#### 2015 Insured Values

- Property \$334,330,084.00 (includes contents and solar panels)
- Licenced Equipment \$9,415,625.52
- Unlicenced Equipment \$6,821,196.52

The County has experienced a very low loss history in the past. The insurers credit the County's employees and their risk awareness, as well as our operations including standards for road and building maintenance. As a result our insurance premiums have remained stable. Our claims history summary is as follows –

YEAR	NUMBER OF INCIDENTS*	NUMBER OF CLAIMS**	INCURRED AMOUNT***
2004-2005	Not avail	14	\$37,700
2005-2006	25	12	\$86,300
2006-2007	20	5	\$221
2007	25	0	\$2,200
2008	50	26	\$28,700
2009	43	19	\$2,000
2010	36	6	\$6,000
2011	33	6	\$40,100
2012	47	2	\$10,049
2013	47	9	\$108,185
2014	42	3	\$34,000 to date

\* **Number of Incidents** – is the number of incidents actually received by the County of Wellington.

\*\***Number of Claims** – is the number of incidents that required reporting to the County's insurers and adjusters.

\*\*\***Incurred Amount** – is the amount of money paid to claimants by the insurers and the County but excludes any amounts that have not been settled (court claims)

There were four settlements made by our insurers for the first half of 2014 for claims made from 2009-2013. The County's payment, under the deductible of \$50,000, totaled \$134,177 which was paid from the insurance reserve. Additional payments have been made as a result of claim settlements negotiated between the County's insurers and third parties that total another \$27,362 (net of recoveries). The total amount transferred from the County's insurance reserve in 2014 to date for all of these settlements is \$166,628.

The total 2015 premium are quoted at \$751,871 exclusive of applicable taxes. Total premiums paid in 2014 were \$738,040. This represents an increase of approximately 1.9%, and includes the addition (full year coverage) of the North Wellington OPP Operations (Teviotdale OPP) and the affordable housing building (10 unit apartment complex) in Arthur.

**Recommendation:**

That the 2015 insurance programme submitted by Ostic Insurance of Fergus and the Frank Cowan Insurance Company of Princeton be accepted at the quoted premium of \$751,871 excluding applicable taxes; and

That staff be authorized to sign the required contract documents and issue the necessary purchase orders.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Mark Bolzon', with a long horizontal flourish extending to the right.

Mark Bolzon  
Manager, Purchasing and Risk Management Services



# COUNTY OF WELLINGTON

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Personnel Committee  
**From:** Ken DeHart, County Treasurer  
**Date:** Tuesday, November 18, 2014  
**Subject:** Ontario Municipal Partnership Fund

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### **Background:**

In 2005 the Province created the Ontario Municipal Partnership Fund (OMPF), which replaced the Community Reinvestment Fund (CRF) as the province's primary transfer payment to municipalities. The OMPF now consists of five components: Assessment Equalization, Northern Communities, Rural Communities, Fiscal Circumstances and Transitional. Previous grant components dedicated to policing, farmland and managed forests have been eliminated. The County's 2015 OMPF funding amount is identified entirely under transitional assistance. The newly redesigned OMPF programme is intended to support municipalities with limited property assessment and targets funding to rural municipalities with the most challenging fiscal circumstances. It continues to move away from assisting rural municipalities to mitigate the original farm tax rebate download by the province over 15 years ago. This is putting rural municipalities at a competitive disadvantage with its urban counterparts.

On November 14, 2014, the province announced additional changes to the OMPF funding for the 2015 year. These changes follow significant ones made in 2013 and 2014 and reported to committee at that time. This report highlights some of those changes and the expected impact to the County.

### **2015 OMPF Allocation**

In 2013 the government announced that the OMPF would be reviewed and phased down to \$500 million by 2016, in connection with the Provincial-Municipal Fiscal and Service Delivery Review. Reductions to the social programmes grant component of the fund have occurred since 2008 as the upload of social services costs has proceeded to reflect that some of the costs are no longer the responsibility of the municipalities. The phase-down schedule for the OMPF grant indicated a \$25 million drop in funding each year beginning in 2013 which would reduce the overall funding to \$500 million by 2016. In 2015, the drop in annual funding has been accelerated to \$35 million, with a further \$15 million drop in 2016.

The correspondence received from the government indicates a reduction in OMPF funding for the County in 2015 of 20% down to \$2,888,800. This results in a decrease of \$722,200 in funding for the County in 2015 (or a 0.9% impact to the tax levy). The 2014-2018 five-year plan had incorporated a 15% forecasted drop in 2015 funding or \$542,000.

### **2016-2019 OMPF**

The details of the 2016 allocation are undetermined at this time. Staff recommend a prudent approach of anticipating further reductions to the County allocation in order to mitigate additional future unexpected drop-offs in funding. The following chart provides an illustration of OMPF funding for the County based on a further reduction of 10% in 2016, after which time it is assumed that the OMPF would remain at this consistent funding level. The resulting impact of the reductions could have the County's OMPF allocations down to \$2.6 million in 2016 or an overall reduction of over \$2.1 million from the \$4.7 million received in 2012.



COUNTY OF WELLINGTON O.M.P.F. PAYMENTS		
Year	Original/Final Allocation	Amount
2009	Final Reconciliation	\$ 4,110,600
2010	Final Reconciliation	\$ 4,330,700
2011	Original Allocation	\$ 4,331,500
2012	Original Allocation	\$ 4,720,200
2013	Original Allocation	\$ 4,248,200
2014	Original Allocation	\$ 3,611,000
2015	Original Allocation	\$ 2,888,800
2016	Forecasted Allocation	\$ 2,600,000

**Recommendation:**

That the County Treasurer's report re: Ontario Municipal Partnership Fund be received for information.

Respectfully submitted,



Ken DeHart, CPA, CGA  
County Treasurer

**Ministry of Finance**

Office of the Minister  
7<sup>th</sup> Floor  
Frost Building South  
7 Queen's Park Cr  
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**Ministry of  
Municipal Affairs and Housing**

Office of the Minister  
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Toronto, ON M5G 2E5  
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www.mah.gov.on.ca



November 13, 2014

Dear Head of Council:

We are writing to announce the release of the Ontario Municipal Partnership Fund (OMPF) program allocations for 2015.

In 2015, the province will provide a total of \$515 million in unconditional funding through the OMPF to 388 municipalities across the province. This funding, combined with the municipal benefit resulting from the provincial uploads, will total more than \$ 2.2 billion in 2015. This is three and a half times the level of funding provided in 2004.

As you know, the review of the OMPF and the phase-down of the program to \$500 million by 2016 was announced in 2012, and was also part of our 2008 upload agreement with the Association of Municipalities of Ontario (AMO) and other municipalities.

The OMPF was redesigned in 2014 following consultations with municipalities from across the province. The redesigned program supports municipalities with limited property assessment, and recognizes the unique challenges of northern and rural municipalities. In addition, the program has been transformed to better target funding to northern and rural municipalities with the most challenging fiscal circumstances.

Over the past year, the Province has continued to consult with AMO and other municipal representatives on how best to support municipalities through the program.

The 2015 OMPF builds on the redesigned program that was announced last Fall, and responds to municipal input that the program should further target funding to municipalities with the greatest fiscal challenges.

The government also recognizes the importance of ensuring a manageable transition towards a program that is more targeted to these municipalities. In response to the feedback that we have heard through the consultations, the OMPF will continue to provide a significant amount of transitional assistance to ensure that municipalities receive a guaranteed level of support based on their 2014 OMPF allocation.

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Northern municipalities will receive at least 90 per cent of their 2014 OMPF allocation, while municipalities in other regions of the province will receive at least 80 per cent. These minimum levels of support will be enhanced up to 100 per cent for municipalities with more challenging fiscal circumstances.

The 2015 OMPF reflects the government's commitment to move toward a program that better targets funding to northern and rural municipalities with the most challenging fiscal circumstances. We look forward to continuing to work with our municipal partners to ensure the design of the OMPF continues to reflect the long-term priorities of municipalities.

The Ministry of Finance's (MOF) Provincial-Local Finance Division will be providing your municipal Treasurers and Clerk-Treasurers with further details on the 2015 OMPF. This information and other supporting materials will be posted in both English and French on the MOF website:

<http://www.fin.gov.on.ca/en/budget/ompf/2015>

We are also pleased to continue our commitment to the upload of municipal costs in accordance with the 2008 Provincial Municipal Fiscal and Service Delivery Review (PMFSDR) agreement.

In 2015, we will continue the phased upload of Ontario Works (OW) benefit costs and court security and prisoner transportation costs. This builds on our previous uploads of Ontario Drug Benefits (ODB) and Ontario Disability Support Program (ODSP).

As a result of the upload, municipalities will benefit from more than \$1.7 billion in reduced costs in 2015 alone. Combined with the OMPF, this is the equivalent of 13 per cent of municipal property tax revenue in the province.

Despite the phase-down of the OMPF, our commitment to the provincial uploads means that overall support to municipalities will continue to increase, with the provincial uploads more than offsetting the reduction to the program.

It is important to acknowledge that in two-tier systems, the removal of these costs off the property tax base benefits all local taxpayers including those residing in lower-tier municipalities. We encourage upper and lower tier municipalities to engage in discussions to ensure that the savings resulting from the uploads benefit their shared taxpayers in the most effective way possible.

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Our government has a very strong record of supporting and working with municipalities. In 2015, municipalities will benefit from approximately \$3.7 billion in ongoing support through the OMPF, provincial uploads, and other provincial initiatives – an increase of \$2.6 billion from the level provided in 2003.

Our significant investments in municipal infrastructure are supporting communities across Ontario. Most recently, our government announced the new permanent \$100 million per year Ontario Community Infrastructure Fund (OCIF) to support the revitalization and repair of roads, bridges and other critical infrastructure in small, rural and northern communities.

We look forward to continuing to work with our municipal partners to strengthen and support communities across the province.

Sincerely,

*Information Copy*  
*Original Signed By*

Charles Sousa  
Minister  
Ministry of Finance

*Information Copy*  
*Original Signed By*

Ted McMeekin  
Minister  
Ministry of Municipal Affairs and Housing



# Ontario Municipal Partnership Fund (OMPF) 2015 Allocation Notice



County of Wellington

75000

## 2015 Highlights for the County of Wellington

- The County of Wellington's estimated benefit of the 2015 provincial uploads totals \$4,764,100.
- In addition, the County of Wellington will receive \$2,888,800 through the 2015 OMPF.
- The 2015 uploads combined with the OMPF exceed the payments received in 2004 by \$6,395,900.

<b>A</b>	<b>Total 2015 OMPF</b>	<b>\$2,888,800</b>
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1. Assessment Equalization Grant	-
2. Northern Communities Grant	-
3. Rural Communities Grant	-
4. Northern and Rural Fiscal Circumstances Grant	-
5. Transitional Assistance	\$2,888,800

<b>B</b>	<b>2015 Combined Benefit of OMPF and Provincial Uploads (Line B1 + Line B2)</b>	<b>\$7,652,900</b>
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1. Total OMPF (Equal to Line A)	\$2,888,800
2. Provincial Uploads	\$4,764,100

<b>C</b>	<b>Other Ongoing Provincial Support</b>	<b>\$4,006,900</b>
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1. Public Health	\$2,271,400
2. Land Ambulance	\$1,735,500

## D Key OMPF Data Inputs

1. Households	35,924
2. Total Weighted Assessment per Household	\$358,893
3. Rural and Small Community Measure	72.2%
4. Northern and Rural Municipal Fiscal Circumstances Index	n/a
5. 2015 Guaranteed Level of Support	80.0%
6. 2014 OMPF (Line A from 2014 Allocation Notice)	\$3,611,000

Issued: November 2014

# Ontario Municipal Partnership Fund (OMPF) 2015 Allocation Notice



County of Wellington

75000

## 2015 OMPF Allocation Notice - Line Item Descriptions

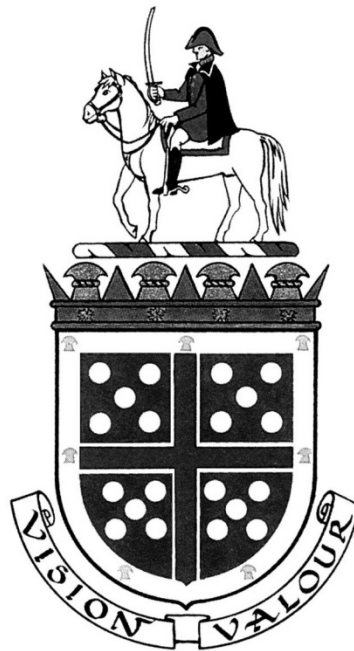
- A** The OMPF grants are described in detail in the OMPF Technical Guide – this document can be found on the Ministry of Finance's website at: <http://www.fin.gov.on.ca/en/budget/ompf/2015>
- A5** If applicable, reflects the amount of transitional support provided to assist the municipality in adjusting to the redesigned OMPF program.
- B1** Sum of 2015 OMPF grants. (Equal to Line A)
- B2** Estimated 2015 benefit of the Province's upload of social assistance benefit program as well as court security and prisoner transportation costs.
- C1** The estimated 2015 municipal benefit of the Province's 75 per cent share of public health funding relative to its 50 per cent share in 2004. In two-tier systems, this benefit is identified at the upper-tier level. Actual municipal savings may not correspond with the Allocation Notice due to budget approvals made by the local Boards of Health. Municipalities may provide additional funding beyond their obligated cost share. Any additional municipal funding is not included in the calculation of the public health figure.
- C2** The estimated 2015 municipal benefit of the Province's 50 per cent share of land ambulance funding is relative to its share in 2005. This incremental increase in land ambulance funding delivers on the Province's commitment to strengthen land ambulance services and maintain the 50:50 sharing of land ambulance costs. In two-tier systems, this benefit is identified at the upper-tier level.
- D2** Refers to the total assessment for a municipality weighted by the tax ratio for each class of property (including payments in lieu of property taxes retained by the municipality) divided by the total number of households.
- D3** Represents the proportion of a municipality's population that resides in rural areas or small communities. For additional information see the 2015 OMPF Technical Guide.
- D4** The northern and rural Municipal Fiscal Circumstances Index (MFCI) measures a municipality's fiscal circumstances relative to other northern and rural municipalities in the province, and ranges from 0 to 10. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. For additional information see the 2015 OMPF Technical Guide.
- D5** Represents the guaranteed level of support the municipality will receive from the Province through the 2015 OMPF. For additional information see the 2015 OMPF Technical Guide.
- D6** 2014 OMPF allocation.

*Note: Provincial funding and other ongoing provincial support initiatives rounded to multiples of \$100.*

# **THE CORPORATION OF THE COUNTY OF WELLINGTON**

PRELIMINARY 2015-2019

FIVE YEAR PLAN



## **PRESENTED TO:**

ADMINISTRATION, FINANCE AND PERSONNEL COMMITTEE

## **NOVEMBER 18, 2014**

**CORPORATION OF THE COUNTY OF WELLINGTON  
PRELIMINARY 2015-19 FIVE YEAR PLAN**

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## COMMITTEE REPORT

**To:** Chair and Members of the Administration, Finance and Personnel Committee  
**From:** Ken DeHart, County Treasurer  
**Date:** Tuesday, November 18, 2014  
**Subject:** Preliminary 2015-2019 Five-Year Plan

### Background:

The Five-Year Plan provides County Council with a comprehensive operating budget, capital budget and tax rate forecast. It is used as a method of coordinating the financing of major capital initiatives through the appropriate use of levy funding, debt and reserves. The five-year plan provides Council with a longer term view of the major issues impacting on the programmes and services provided to the residents and businesses within Wellington County. The scope and magnitude of services provided by the County necessitates this long-term view of service levels and the associated budget impacts.

The Five-Year Plan helps ensure Council's ability to measure the reasonableness of the proposed levels of service and sources of financing. The Five-Year Plan is presented in a series of high level schedules, supported by greater details in the appendices for cost shared programmes including Ontario Works, Child Care, Housing and Homes for the Aged.

#### 1. Preliminary 2015-2019 Operating Budget and Tax Rate Forecast

The County's Budget projection is set out in the following table:

	2015	2016	2017	2018	2019
Gross Expenditure (\$ millions)	\$187.4	\$193.1	\$199.6	\$206.7	\$212.7
Tax Levy (\$ millions)	\$84.9	\$89.1	\$93.7	\$98.2	\$102.5
County tax impact (% change)	3.8%	3.8%	4.1 %	3.8%	3.4%

Weighted assessment growth is currently estimated 1.00% and \$819,400 represents a 1% change in County property taxes. This report sets out the capital projects and specific operating budget impacts which are expected in 2015 and throughout the forecast. It should be noted that the figures and projects presented herein are preliminary, and the forecast will be updated in January 2015 as the detailed 2015 budgets are prepared.

#### 2. 2015-2019 Capital Budget Forecast

The Five-Year Capital Plan is found in the appendices. The schedule on page 13 provides Council with a high level review of spending by programme, along with sources of financing. Detailed project lists are found on subsequent pages. In accordance with the Capital Budget and Long Term Financing Policy, the list of capital works includes those initiatives that have a long term benefit to the corporation and whose capital cost is at least \$25,000. The capital budget affects future operating budgets in several ways, including future operating and maintenance costs for infrastructure and facilities as well as debt servicing costs and certain reserve transfers.

Highlights of the capital programme include:

- \$122.0 million of capital investment over the five-year period
- Key initiatives include an ongoing investment in the County road and bridge network, continued improvements to the County Library system, the County contribution to local hospitals, and continuing improvements to Social Housing Units.
- Importantly, 45% of the entire capital budget is projected to be financed from tax levy revenues, and 39% from reserves
- The preliminary five-year forecast relies on only two debt issues totaling \$3 million.

Specific project highlights are as follows:

❑ **Roads (Pages 14-17)**

- \$53.8 million for the existing network of roads, bridges and signals
- \$9.4 million in growth related construction including the addition of passing lanes and various intersection improvements.
- The design and rebuild of the Erin Garage has been moved out to 2018 and 2019 and the replacement of the Drayton Garage has been pushed ahead to be included in the 2015 and 2016 budget. County staff have been working together with Mapleton staff regarding the possibility of relocating the Drayton shop to the current Township Administration centre. \$3.5 million is budgeted for the 20,000 square foot facility. The funding is shared between the Roads Capital Reserve at \$1.0 million, the tax levy at \$500,000, and a debt issue for the remaining \$2.0 million.
- \$8.9 million in equipment replacement: as in previous years, the equipment replacement expenditures are to be funded in full from the equipment replacement reserve, which in turn will be funded through reserve contributions from the tax levy.

❑ **Solid Waste Services (Page 18)**

- A total of \$6.1 million in expenditures is projected over the five-year period
- Capital expenditures related to closed landfill sites totals \$200,000 and includes work at Elora Transfer Station (closed Nichol Landfill). This work will be funded by the Landfill Closure and Post Closure Reserve Fund.
- A leachate collection system at the Riverstown landfill site is included in 2018 and 2019
- The equipment reserve will be used to fund both new and replacement equipment
- The proposed capital plan is funded entirely by tax levy and reserves

❑ **Planning (Page 19)**

- Upgrades to the Trans-Canada Trail continue in 2015 with an additional \$353,000 budgeted, of this \$289,000 is subsidized by Trans Canada Trail Ontario leaving \$64,000 as the County portion to be funded from reserve. There is no tax levy impact for this project.

❑ **Emergency Management (Page 20)**

- The current fire paging system is budgeted to be reviewed through the operating budget in 2015. A capital project for the upgrading of the County fire paging equipment is proposed at \$250,000 in 2016 to be funded from the General Capital Reserve.
- The Emergency Management Vehicle replacement is scheduled for 2019 at \$50,000.

❑ **County Property (Page 21)**

- Projects identified over the forecast period relate to major repairs or renovations to County owned facilities. These projects are funded from the Property reserve, which in turn receives an annual contribution from the operating budget.

❑ **Administration (Page 22)**

- The five-year plan includes capital works for both Applications and Technical Services. Applications plans the implementation of a new records management system to work together with The Ontario Municipal Records Management System (TOMRMS); continued work on the JD Edwards upgrade for reporting software; and future system enhancements throughout the five-year period. Technical Services plans for replacement activities in network, storage, servers and wifi systems. The proposed funding for all projects is the tax levy.

❑ **Police Services (Page 23)**

- The Rockwood OPP detachment has budgeted \$60,000 for furniture replacements and improvements to the community media room. The project is fully funded from the Property Reserve.
- Equipment, uniforms and vehicle radios for the new officers included in the operating budget projection totals \$108,000 over the five years.

❑ **Museum and Archives at Wellington Place (Page 24)**

- The coal room roof and wall repair is planned for 2015
- The Pump House Ruins project is scheduled for 2016. This will protect the ruins from further damage and turn the site into an interpretive exhibit. The proposed funding for this project is the Museum Donations Reserve.
- An archeological dig at the old McLeister farmhouse location has been pushed out to 2018 and 2019
- The Wellington Place property related capital needs include: new grounds equipment for a tractor and plow is included in 2015; the resurfacing of the driveways and parking lots in 2016 and 2017; and a project to upgrade the signage on the property in 2017. The funding of these projects is shared between the tax levy and the general capital reserve.
- The generator required for the property is a recommendation coming from the emergency services business continuity review and is proposed for 2018.

❑ **Library Services (Page 25)**

- The preliminary five-year plan incorporates the completion of a ten year investment in the redevelopment of the County library system.
- An expansion and renovation of the Palmerston Carnegie Library continues in 2015 with an additional \$2.5 million (project total is \$3.0 million). Funding is split \$1.5 million from the tax levy and \$1.0 million from the County Property reserve.
- A new branch in Hillsburgh is proposed for 2016 and 2017. The current Hillsburgh branch is one of only two branches in the system that is leased (the other being in Rockwood which is leased from the Township of Guelph/Eramosa). A preliminary cost estimate of \$4.0 million is identified. This project is funded with \$2 million from the County Property Reserve and \$2 million from the tax levy.
- Self- checkout terminals are proposed for 2015 at the Drayton and Mount Forest Branches.
- The library courier van is scheduled to be replaced in 2017.

❑ **Social Services (Page 26)**

- The renovation of the lobby area at 129 Wyndham is scheduled for 2015 to better utilize the existing space and to make it more client friendly. The preliminary budget is \$150,000 funded from reserve and cost recovery from the City of Guelph.
- The rooftop HVAC system at the Fergus Ontario Works location is scheduled to be replaced in 2019 and is budgeted at \$30,000 funded from the Social Services Reserve.

❑ **Housing (Pages 27-30)**

- Capital spending (major and minor) on County owned units in 2015 is budgeted at \$3.25 million. This level of spending was planned for in last year's five- year plan to accommodate significant work at the Speedvale properties to connect the two buildings with the addition of accessible units as well as an elevator. The most recent design work has indicated that an additional \$700,000 will be required in 2016 in order to complete this project. As a result the 2016 budget includes a 50% incremental cost for the project with the other 50% being accommodated within the existing budget. The incremental cost of \$350,000 will be cost shared with the City (City \$263,600 and County \$86,400). The County portion of this incremental cost in 2016 will be funded by the Accessibility Reserve. Planned expenditure details are outlined in the attached schedule.
- The capital budget includes \$1.3 million for the acquisition of property in Mount Forest. This acquisition will be funded through the Social Services Reserve.

❑ **Affordable Housing (Page 27)**

- The capital plan includes \$320,000 to install an emergency generator at Fergusson Place. This will allow proper backup functions and assist with dehumidification.
- Various projects, including work on creating a separate electrical room and the addition of security cameras, are planned for 182 George Street in Arthur and a total budget of \$50,000 has been allocated to making these improvements to this building.

❑ **Wellington Terrace (Page 31)**

- Nursing equipment replacements in each year of the five-year plan totaling \$250,000.
- An additional \$300,000 is included over the five years for resident lift equipment.
- The boiler replacement budgeted in 2015 for \$155,000 is an emergency repair to ensure heating in the facility as reported to Council in October. This will be fully funded from the Terrace Building Reserve.
- Furniture replacements includes dining chairs for residents and staff room chairs totaling \$40,000 to be funded from the Terrace Building Reserve.
- The end of the cost sharing agreement with the City results in a loss of 20% funding for non-building related capital projects.

❑ **Ambulance (Page 32)**

- The capital plan includes replacement ambulances, the purchase of ambulance equipment and ambulance related IT replacements and is based on preliminary information provided by the City of Guelph. Total County costs over the five-years are estimated at \$1.8 million fully funded by the Ambulance reserve.

❑ **Hospital Capital Grants (Page 33)**

- The site development for the new Groves Memorial Hospital is continuing.
- Additional hospital funding requests were approved by Council in June 2014 totaling \$9.4 million shared between Groves Memorial (\$5 million), Palmerston and District Hospital (\$2.2 million) and Louise Marshall Hospital (\$2.2 million). The preliminary forecast shows these payments in 2019, with \$8.4 million coming from reserve and an additional \$1 million in debentures.

❑ **Economic Development (Page 34)**

- The County has been approached by the Southwest Integrated Fibre Technology (SWIFT) initiative requesting a municipal contribution to fund this joint project between the Western Ontario Wardens' Caucus (WOWC) and the Southwest Economic Alliance (SWEA). The total cost of SWIFT is \$240 million, broken up into \$160 million in federal and provincial funding, \$60 million from internet service providers and \$20 million from municipalities. The preliminary five year plan allows for a \$200,000 contribution to reserve in each of the five years to provide \$1 million in funding in 2019.
- The Wellington signage strategy and rollout project is proposed for 2015 at \$70,000 funded from the tax levy. Working together with the public works departments and road authorities, the project will reflect the various lower tier signage programmes and create a cohesive Wellington theme.



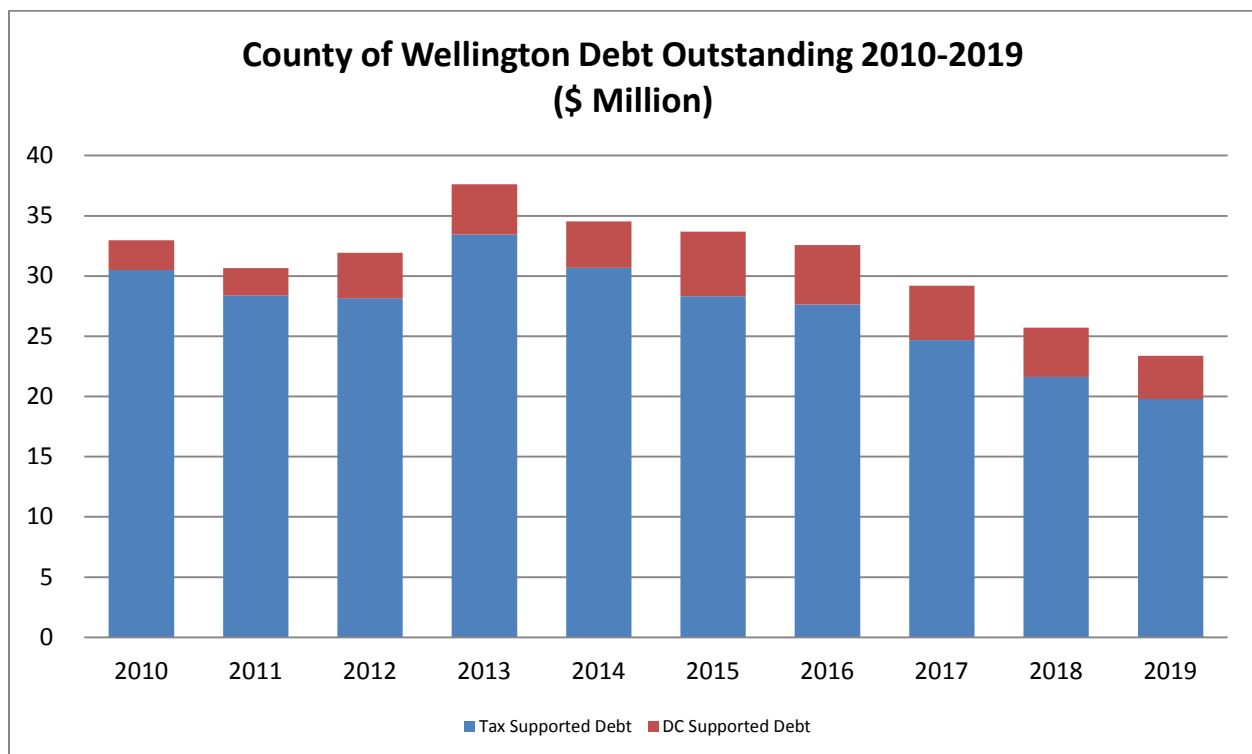
❑ **Provincial Offences Act (POA) (Page 35)**

- A provision of \$134,000 is included in 2015 as the County's portion of the roof work at the Court House at City Hall.
- POA IT replacements are included in 2019. The County's portion of this project is \$32,000.
- POA capital is currently funded from the tax levy.

### 3. Debt Outstanding

Projections for debt outstanding take into account the County's existing debt, proposed issues for projects previously approved by Council but not yet funded (referred to as unfunded debt), and proposed new issues set out in the five-year plan. The proposed new debt in the five-year plan includes a \$2 million issue to fund the construction of the Drayton garage in 2016, and a \$1 million issue to fund the hospital grant requests in 2019.

The County's plan for long term borrowing remains modest and sustainable. The County is making progress towards paying down its long term debt by reducing the total debt outstanding by over 35% from its peak in 2013 by 2019. The following chart outlines the County's projected debt outstanding through 2019 and is broken down to show both tax related and development charge recoverable amounts.



### 4. 2015-2019 Operating Budget Major Impacts

The high level operating budget forecast is set out on page 36. Items of significance which are expected to be included in the 2014 and future operating budgets include:

❑ **Roads (Page 37)**

- The addition of winter equipment operator hours and radio shift operator hours in 2015 in order to meet the staffing needs experienced in the past two winters. The additional staffing results in a 1.7 FTE increase and an impact to the budget of \$120,000. In addition to staffing increase, the budget for purchased services (\$50,000) and supplies materials and equipment (\$100,000) has been increased to reflect experience from the past two winters and provide adequate funding for future years.
- Debt servicing costs associated with Drayton Shop are expected to commence in 2016 with the majority of the charges to begin in 2017. The majority of debt servicing costs associated with WR 7 passing lane review will commence in 2016.
- A transfer to roads capital reserve of \$500,000 in 2015 and \$200,000 thereafter has been added in the five-year plan in order to fund a portion of the Drayton garage in 2016 and the rebuild of the Erin shop in 2019, thereby minimizing or eliminating the need to issue debt for those two projects

❑ **Solid Waste Services (Page 38)**

- The transfer to the Solid Waste Equipment reserve has been reduced from \$300,000 per year to \$200,000 each year throughout the five-year plan. This is in line with a completed review of forecasted reserve balances and future equipment needs.

❑ **Planning (Page 39)**

- The grant programme for the Local Municipal Trail Fund (for applications from member municipalities as part of the Active Transportation Plan implementation) includes allocations of \$150,000 in both 2015 and 2016 and the remaining \$50,000 in 2017.

❑ **Green Legacy (Page 40)**

- Additional seasonal hours in 2015 in order to cover staff holidays and work with volunteers at the Southern Nursery

❑ **Community Emergency Management (Page 41)**

- The reserve transfer to fund the Service Continuity Coordinator has been removed in 2015
- A County Emergency Management Brochure is planned for 2015
- Consulting fees of \$25,000 have been added in 2015 in order to assess the current paging system and determine the needs and scope of replacement

❑ **Police Services (Page 42)**

- Each year of the five-year plan allows for two new uniformed officers to keep pace with growth in the County and to address service level requirements.
- OPP contract estimate: the proposed base service contract with the OPP is estimated at \$16,426,500. This represents a decrease of 7.6% over the budgeted contract cost in 2014. The OPP contract with the two officer enhancement results in a 5.8% decrease over the 2014 budget. The impact of the new officers is provided in the chart below as well as the expected year costs for the OPP contract with and without the enhancement. The new funding model provided to the County for Police Services estimates yearly increases of approximately 4% throughout the five-year plan.

	<b>2014 budget</b>	<b>2015 estimate</b>	<b>2016 estimate</b>	<b>2017 estimate</b>	<b>2018 estimate</b>	<b>2019 estimate</b>	<b>2015/14 change</b>
OPP Base Contract	\$17,776,000	\$16,426,500	\$16,775,000	\$17,139,500	\$17,534,500	\$17,956,500	(7.6%)
OPP Contract with Officer Enhancement	\$17,776,000	\$16,745,000	\$17,419,000	\$18,132,000	\$18,884,000	\$19,678,000	(5.8%)
Two Officer Enhancement	-	\$318,500	\$644,000	\$992,500	\$1,349,500	\$1,721,500	

- ❑ **Library Services (Page 43)**
  - Additional Assistant Branch Supervisor and Page hours at the Fergus location as it is set to re-open in early 2015. The additional staffing is required to service the larger library space as well as additional public hours in 2015.
  - Increased hours for the Information Services Librarian to bring the position to full-time in order to manage the growing number of electronic information products and the associated training.
  - Increased Assistant Branch Supervisor hours at Rockwood and Puslinch to replace the coverage the part-time Information Services Librarian has been providing at those locations
- ❑ **Museum and Archives (Page 44)**
  - Annualization of part-time Programme Assistant and Curatorial Assistant
  - A new part-time Archives Assistant beginning in June to replace a long-time volunteer and the work that they were completing
  - An archives digitization project is planned for 2016 in order to have more print materials available in digitized formats that would be accessible from the County Museum's website. The project is to be fully funded from Archives Donation reserves
- ❑ **Treasury (Page 46)**
  - Asset management planning required by the Province is requiring additional dedicated staff time. The new Capital Accounting Position in 2016 would look after the majority of the accounting duties to allow the existing Financial Analyst to maintain their focus on asset management planning.
- ❑ **CAO & Clerks (Page 47)**
  - Annualization of the Business Analyst and Deputy Clerk added in 2014.
  - Costing increases include Microsoft renewal costs, increased user based licenses as well as record management software to implement an electronic records management system
- ❑ **Ambulance (Page 49)**
  - The five-year forecast includes the increases to County costs as a result of the City's Ambulance Response Time Improvement Plan approved by Social Services committee in October 2013. Contingencies have been added to plan for staffing negotiations and expected compensation.
- ❑ **Community Grants (Page 50)**
  - Included in Community Grants are yearly transfers to the Hospital Capital Grants reserve in order to provide funding for the approved Hospital grants projected to be spent in 2019.
- ❑ **Economic Development (Page 52)**
  - The County will continue with the strategic direction of its Economic Development Department set out in the previous five-year plan.
  - New initiatives and existing activities to be undertaken over the next few years include the County Business Retention and Expansion programme; BR&E Local Implementation Fund; continued Safe Communities Canada designation (for 2015); Festival and Events guide; Taste Real Local Food programme; funding towards the International Plowing Match as well as an annual reserve transfer of \$200,000 to fund the SWIFT Rural Ultra-High-Speed Broadband project in 2019.
- ❑ **Social Services - Ontario Works (Page 53)**
  - Ontario Works caseload in the County is on average 1.7% lower in 2014 than it was in 2013. In the City the 2014 average is 4.1% above 2013 actuals. The 2015 budget includes an adjustment of 3% for projected caseload increase and an additional 1% for a rate increase. These assumptions have been applied to 2014 year-end projected actuals for both the City and the County.

- In 2015 the municipal cost share for Ontario Works falls to 8.6% (from 11.4%) as a result of the continuation of the provincial upload. Projected net savings resulting from the upload total \$421,000 (\$323,000 City and \$98,000 County).
- The provincial budget announced that four benefits provided to clients will be consolidated into one in order to make obtaining the funds easier for clients. This consolidation will involve three benefits moving from the provincially uncapped income maintenance funding (currently being uploaded) to the shared administration and employment supports funding envelope (which is capped). The exact impact of this shift is unknown, but the Province has communicated that they expect it to be cost neutral for the municipality. Any future updates received will be included in the second draft of the 2015 budget.
- Staffing levels in 2014 are increasing by the addition of a full time Employment Facilitator to start in April. This position will assist with the County's increased role in the Circles programme and allow for better provision of services to clients. The funding of this position can be accommodated within the projected administration funding allocation for 2015. After provincial funding of \$27,300 is applied the net municipal cost will be \$19,800 (\$14,900 City and \$4,900 County).
- Preliminary five year plan projections result in a County tax levy requirement of \$1.73 million for 2015. This represents a 5% decrease from the levy requirement in 2014.

❑ **Social Services - Child Care Services (Page 54)**

- The budget has been prepared to include a full year of operations for the new Willowdale Child Care Centre. This has resulted in a large increase in FTE (8.9) in line with what was projected in last year's five year plan.
- The salary and benefits line includes the addition of a full time Data Analysis Coordinator (DAC). This position is currently held by Guelph Community Health Centre with a small amount of Provincial funding being received. Due to the nature of the position, it is planned for this DAC to move in house at the County in April 2015. Provincial funding of \$36,800 is expected to assist with offsetting this cost. The net municipal cost of this position is projected to be \$32,800 (\$25,300 City and \$7,500 County) in 2015.
- Funding of \$100,000 provided to Public Health for the Data Coordinator position is currently being transferred through the Best Start Reserve. Starting in 2015 this funding will be provided through the annual child care planning allocation rather than the reserve.
- The projected tax levy requirement in 2015 for the City is \$2.7 million which is 22% higher than the 2014 levy requirements. For the County, the 2015 projected tax levy requirement is \$964,000 which is 12% higher than the 2014 levy requirement. These projections are very much in line with the 2015 projections that were a part of the 2014 budget process.

❑ **Social Services - Housing Services (Page 55)**

- Staffing levels include the addition of a New Housing Special Projects Manager expected to start in January. The position will look after the administration of the new Investment in Affordable Housing funding (IAH) as well as assist with some of the housing providers that are 'projects-in-difficulty.' Administration funding of \$50,000 will be utilized from the IAH programme with the remaining estimated cost of \$82,800 (\$68,300 City and \$14,500 County) being funded municipally.
- Significant pressures have been seen in the last few years relating to the costs of repairing County owned social housing units after tenants have moved out. Depending on the state the unit is left in the costs to return the unit to a rentable condition can be significant. To allow for the increased costs \$50,000 has been added to the budget in each of 2015 and 2016.
- The budget for grounds maintenance at the County owned buildings has been increased by \$50,000 in each of 2015 and 2016.
- The funding extension of the Investment in Affordable Housing for Ontario (IAH) programme for the next six years will result in an increased funding investment in the Wellington and Guelph service delivery area. Notional funding allocations for future years are to be based on new census data and have therefore not been announced by the Province. The preliminary five-year plan does not include a plan for the allocation of these funds. Once allocations are known and staff have developed a plan for the funds information will be brought to Committee and Council.



- The preliminary five-year plan estimates the City tax levy requirement for housing in the amount of \$17.2 million. This is an increase of 5.5% over the 2013 requirement of \$16.3 million. The County tax levy requirement based on the preliminary five year plan is \$4.3 million. This is a decrease of 9.5% over the 2014 requirement of \$4.7 million (as a result of the County's capital requirements now being funded from reserves).
- **Social Services – Affordable Housing (Page 56)**
  - There are no significant budget impacts identified for Fergusson place and it is estimated that a year-end surplus of approximately \$50,000 will be available to transfer to the Housing Development Reserve.
  - The affordable housing budget includes the addition on the property recently purchased at 182 George Street in Arthur. It is anticipated that this property will produce an operating surplus of approximately \$36,000 to be transferred to the Housing Development Reserve.
- **Wellington Terrace (Page 57)**
  - Annualization of the Maintenance Worker and Dietician added in 2014
  - Staff are proposing a reallocation of part-time hours to full-time hours for existing Personal Support Workers. In an effort to maintain staff satisfaction and retention as well as ensure consistency of resident care eight full-time positions will be created utilizing a reduction to hours worked by existing part time and permanent part time staff. The impact of these changes is an increase to staffing costs of \$100,000 and 1.2 FTE as a result of the increased benefits as well as additional backfill requirements due to the increased FT staffing.
  - The end of the cost sharing agreement with the City of Guelph in January 2015 will result in a significant reduction to the municipal recoveries. The revenue has been reduced by approximately \$1.2 million to one month's funding in 2015 (\$113,000). The transfer to reserves line has been reduced to \$250,000 (from approx. \$1.4 million) as an offset for the drop in City funding.
- **Public Health (Page 58)**
  - The five-year plan currently reflects an increase of 4% to Public Health funding in 2015. The County has yet to receive updated budget information from the Wellington-Dufferin-Guelph Health Unit. It is anticipated that the budget will be updated in advance of the January budget meetings.
- **General Revenues and Expenditures (Page 60)**
  - OMPF amounts have been adjusted to reflect updated information regarding the County's allocation for 2015, which represents a 20% or \$722,000 decrease from 2014. The 2016 estimated grant amount has been adjusted down by a further 10% to reflect the expected decrease to the County as the OMPF is phased down.
  - Estimates for supplementary tax revenues have been maintained at \$1.0 million, reflecting indications from MPAC that supplementary taxes will not increase over the near future.
  - Tax write-offs have been adjusted down to \$850,000 as the number of the appeals is expected to return to previous levels and the impact of the gravel pit appeals will be substantially addressed in 2014.

## 5. Concluding Comment

The projected tax impacts set out in the following table are shown relative to last year's forecast:

Projected County tax impact	2015	2016	2017	2018	2019
Last year's 5-year plan	3.9%	4.3%	4.1%	3.0%	N/A
Current 5-year plan	3.8%	3.8%	4.1%	3.8%	3.4%

The preliminary five-year plan continues the capital investment strategy set out in the 2014 budget. The traditional emphasis on roads and bridges is complemented by capital investments in libraries, roads facilities and investments in local hospitals. Any revisions to the capital plan will be presented along with the detailed 2015 operating budgets in January of 2015.

### Recommendation:

That the County's Preliminary 2015-2019 Five-Year Plan be endorsed and forwarded to County Council.

Respectfully submitted,



Ken DeHart, CPA, CGA  
County Treasurer

## 2015 Staffing Summary

2014 Approved staff complement (expressed as full time equivalents)	598.2
Annualization of positions approved in the 2014 budget	1.8
Child Care: Willowdale Re-Opening	9.6
<b>2014 in year adjustments</b>	
Economic Development: change Economic Co-ordinator from part-time to full-time	0.3
<b>Adjusted 2014 staff complement</b>	<b>609.9</b>
<b>2015 Budget Changes</b>	
Roads: new snow plow operators for weekend coverage	1.7
Green Legacy: additional seasonal hours	0.3
Ontario Works: new Employment Facilitator	0.8
Housing: new Housing Special Projects Manager	1.0
Library: additional hours at Fergus, Rockwood and Puslinch branches, change Information Services Librarian from part-time to full-time	2.1
Museum: new part-time Archives Assistant	0.3
Terrace: PT PSW changed to FT PSW with additional PSW backfill hours	1.2
<b>2015 Proposed Staff Complement (full time equivalents)</b>	<b>617.3</b>

**COUNTY OF WELLINGTON**  
**2015-2019 CAPITAL BUDGET SUMMARY**  
(All figures in \$000's)

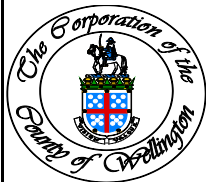
**PROJECT EXPENDITURE**

Programme / Service	2015	2016	2017	2018	2019	5 yr total	% of total
Roadways	\$ 16,831	\$ 16,242	\$ 15,590	\$ 14,212	\$ 15,885	\$ 78,760	64.6%
Solid Waste Services	\$ 140	\$ 240	\$ 240	\$ 3,205	\$ 2,245	\$ 6,070	5.0%
County Property	\$ 164	\$ 125	\$ 130	\$ 145	\$ 85	\$ 649	0.5%
Planning	\$ 353	\$ -	\$ -	\$ -	\$ -	\$ 353	0.3%
Green Legacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Emergency Management	\$ -	\$ 250	\$ -	\$ -	\$ 50	\$ 300	0.2%
CAO & Clerks	\$ 225	\$ 250	\$ 400	\$ 500	\$ 330	\$ 1,705	1.4%
Treasury	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Police Services	\$ 88	\$ 12	\$ 28	\$ 12	\$ 28	\$ 168	0.1%
Museum	\$ 335	\$ 300	\$ 600	\$ 250	\$ 125	\$ 1,610	1.3%
County Library System	\$ 2,710	\$ 500	\$ 3,625	\$ -	\$ -	\$ 6,835	5.6%
Housing Services	\$ 4,313	\$ 2,060	\$ 1,922	\$ 1,624	\$ 2,254	\$ 12,173	10.0%
Wellington Terrace	\$ 305	\$ 110	\$ 110	\$ 110	\$ 110	\$ 745	0.6%
Economic Development	\$ 70	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,070	0.9%
Hospital and Other Capital Grants	\$ -	\$ -	\$ -	\$ -	\$ 9,400	\$ 9,400	7.7%
Ambulance Service	\$ 361	\$ 357	\$ 228	\$ 521	\$ 346	\$ 1,813	1.5%
Social Services	\$ 150	\$ -	\$ -	\$ -	\$ 30	\$ 180	0.1%
Child Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Provincial Offences Act (POA)	\$ 134	\$ -	\$ -	\$ -	\$ 32	\$ 166	0.1%
Public Health	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
<b>Total expenditure</b>	<b>\$ 26,179</b>	<b>\$ 20,446</b>	<b>\$ 22,873</b>	<b>\$ 20,579</b>	<b>\$ 31,920</b>	<b>\$ 121,997</b>	<b>100.0%</b>
% of total	21%	17%	19%	17%	26%		

**PROJECT FINANCING**

Source of Financing	2015	2016	2017	2018	2019	5 yr total	% of total
Recoveries	\$ 4,602	\$ 1,642	\$ 1,447	\$ 1,873	\$ 1,697	\$ 11,261	9.2%
Subsidy	\$ 289	\$ -	\$ -	\$ -	\$ -	\$ 289	0.2%
Current Revenues	\$ 11,382	\$ 9,557	\$ 10,849	\$ 11,597	\$ 11,909	\$ 55,295	45.3%
Reserves	\$ 9,753	\$ 6,808	\$ 9,029	\$ 6,499	\$ 15,983	\$ 48,072	39.4%
Development Charges	\$ 153	\$ 439	\$ 1,548	\$ 610	\$ 1,331	\$ 4,081	3.3%
Growth Related Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Debentures	\$ -	\$ 2,000	\$ -	\$ -	\$ 1,000	\$ 3,000	2.5%
<b>Total financing</b>	<b>\$ 26,179</b>	<b>\$ 20,446</b>	<b>\$ 22,873</b>	<b>\$ 20,579</b>	<b>\$ 31,920</b>	<b>\$ 121,997</b>	





# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Roadways**  
Department: **Engineering Services**  
Governance: **Roads Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
<b>Facilities</b>											
1 Various shop repairs	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 500		\$ 500			
2 Rebuild Drayton Shop	\$ 500	\$ 3,000				\$ 3,500		\$ 500	\$ 1,000		\$ 2,000
3 Rebuild Erin Shop				\$ 50	\$ 2,500	\$ 2,550		\$ 734	\$ 1,000	\$ 816	
Subtotal	\$ 600	\$ 3,100	\$ 100	\$ 150	\$ 2,600	\$ 6,550	\$ -	\$ 1,734	\$ 2,000	\$ 816	\$ 2,000
<b>Equipment</b>											
4 Pickup	\$ 148	\$ 152		\$ 152	\$ 152	\$ 604			\$ 604		
5 3 Ton Dump			\$ 120			\$ 120			\$ 120		
6 6 Ton Trucks	\$ 1,020	\$ 1,020	\$ 1,020	\$ 1,020	\$ 1,020	\$ 5,100			\$ 5,100		
7 Loader	\$ 180	\$ 180	\$ 180	\$ 180		\$ 720			\$ 720		
8 Grader	\$ 333				\$ 333	\$ 666			\$ 666		
9 Forklift				\$ 60		\$ 60			\$ 60		
10 Steam Jenny		\$ 40				\$ 40			\$ 40		
11 Trailers			\$ 30			\$ 30			\$ 30		
12 Slide in sander unit		\$ 95	\$ 95			\$ 190			\$ 190		
13 Tractor		\$ 80			\$ 80	\$ 160			\$ 160		
14 Bucket Truck		\$ 275				\$ 275			\$ 275		
15 Backhoe				\$ 180		\$ 180			\$ 180		
16 Manual Line Stripers			\$ 20			\$ 20			\$ 20		
17 Loadstar Float				\$ 45		\$ 45			\$ 45		
18 Excavator			\$ 250			\$ 250			\$ 250		
19 Miscellaneous Equipment	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 500			\$ 500		
Subtotal	\$ 1,781	\$ 1,942	\$ 1,815	\$ 1,737	\$ 1,685	\$ 8,960	\$ -	\$ -	\$ 8,960	\$ -	\$ -
<b>Roads Capital Works</b>											
20 Roads Capital works (See attached list)	\$ 14,450	\$ 11,200	\$ 13,675	\$ 12,325	\$ 11,600	\$ 63,250	\$ 3,240	\$ 42,467	\$ 14,339	\$ 3,205	\$ -
Subtotal	\$ 14,450	\$ 11,200	\$ 13,675	\$ 12,325	\$ 11,600	\$ 63,250	\$ 3,240	\$ 42,467	\$ 14,339	\$ 3,205	\$ -
<b>TOTAL</b>	\$ 16,831	\$ 16,242	\$ 15,590	\$ 14,212	\$ 15,885	\$ 78,760	\$ 3,240	\$ 44,201	\$ 25,299	\$ 4,021	\$ 2,000

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ 2,499	\$ 91	\$ -	\$ 650	\$ -	\$ 3,240
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 8,900	\$ 8,585	\$ 8,556	\$ 8,625	\$ 9,534	\$ 44,201
Reserves	\$ 5,309	\$ 5,127	\$ 5,516	\$ 4,327	\$ 5,020	\$ 25,299
Development Charges	\$ 123	\$ 439	\$ 1,518	\$ 610	\$ 1,331	\$ 4,021
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ 2,000
Totals	\$ 16,831	\$ 16,242	\$ 15,590	\$ 14,212	\$ 15,885	\$ 78,760



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Roadways**  
Department: **Engineering Services**  
Governance: **Roads Committee**

PROJECT DESCRIPTION	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
<b>ENGINEERING</b>											
WR 7, Concrete Road investigation at Ponsonby			\$ 50			\$ 50		\$ 50			
WR 18, at WR 26, intersection improvement review	\$ 50					\$ 50		\$ 50			
WR 18, Geddes Street, Elora, storm sewer design	\$ 50					\$ 50	\$ 15	\$ 35			
WR 18, Geddes Street, Elora, retaining wall review and design	\$ 50					\$ 50		\$ 50			
WR 21, Inverhaugh, storm sewer design	\$ 50					\$ 50		\$ 50			
WR 29, at WR 22, intersection improvement review	\$ 50					\$ 50		\$ 50			
WR 32, Puslinch Lake area, structural road design	\$ 50					\$ 50		\$ 50			
WR 35, just north of Highway 401, structural road design	\$ 50					\$ 50		\$ 50			
Asset Management	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 125	\$ 125	\$ -			
<b>TOTAL ENGINEERING</b>	<b>\$ 375</b>	<b>\$ 25</b>	<b>\$ 75</b>	<b>\$ 25</b>	<b>\$ 25</b>	<b>\$ 525</b>	<b>\$ 140</b>	<b>\$ 385</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Growth Related Construction</b>											
WR 7, Passing Lane Design, Salem to Teviotdale		\$ 50	\$ 500		\$ 750	\$ 1,300		\$ 442		\$ 858	
WR 30, at T. of G/E Road 3, intersection improvements				\$ 950		\$ 950		\$ 447		\$ 504	
WR 46, Malby Road to WR 34, 2.0 km			\$ 2,100			\$ 2,100		\$ 1,061	\$ 271	\$ 768	
WR 46, WR 34 to 401, 3.0 km design and construction	\$ 600	\$ 1,000				\$ 1,600		\$ 1,296		\$ 304	
WR 109, at WR 7, intersection improvements		\$ 600				\$ 600		\$ 492		\$ 108	
WR 109, at WR 16, intersection improvements	\$ 25					\$ 25		\$ 21		\$ 5	
WR 109, at WR5 Intersection improvements	\$ 25	\$ 600				\$ 625		\$ 513		\$ 113	
WR 124, Passing Lane north of WR 125 (Ospringle)			\$ 1,500			\$ 1,500		\$ 1,080		\$ 420	
WR 124, intersection improvements, Whitelaw Road				\$ 500		\$ 500		\$ 410		\$ 90	
WR 124, intersection improvements, Guelph Road 1					\$ 200	\$ 200		\$ 164		\$ 36	
<b>Roads Construction</b>											
WR 8, Main Street, Drayton, storm sewer design and construction	\$ 50	\$ 500				\$ 550	\$ 100	\$ 450			
WR 10, McGivern Street, Moorefield, 1.0 km	\$ 50	\$ 2,350				\$ 2,400		\$ 2,400			
WR 12, at WR 8, intersection improvements	\$ 900					\$ 900		\$ 900			
WR 12 & 14, Charles, Eliza, Frederick, Arthur, 1,450 m	\$ 400					\$ 400		\$ 400			
WR 25, WR 52 to WR 42, 7.0 km (Region of Peel project)			\$ 1,250		\$ 500	\$ 1,750		\$ 1,750			
WR 109, Hwy 89 S to end of curb in Harrison, 1.2km	\$ 2,600					\$ 2,600	\$ 1,750	\$ 850			
WR 50, Third Line to WR 24, 5.8 km design and const		\$ 750				\$ 750		\$ 750			
WR 50, Hwy 7 to railway tracks, 1.1 km	\$ 50		\$ 500			\$ 550		\$ 550			
WR 51, WR 7 to Hwy 6, 2.3 km				\$ 2,000		\$ 2,000		\$ 2,000			
<b>TOTAL ROAD CONSTRUCTION</b>	<b>\$ 4,700</b>	<b>\$ 5,850</b>	<b>\$ 5,850</b>	<b>\$ 3,450</b>	<b>\$ 1,450</b>	<b>\$ 21,300</b>	<b>\$ 1,850</b>	<b>\$15,974</b>	<b>\$ 271</b>	<b>\$ 3,205</b>	<b>\$ -</b>
<b>BRIDGE CONSTRUCTION</b>											
WR 6, Spring Creek Bridge, 006010, design and repair	\$ 300					\$ 300		\$ 300			
WR 7, Rothsay Bridge, 07019, design and replacement			\$ 150			\$ 150		\$ 150			
WR 7, Bosworth Bridge, 07028, design and replacement				\$ 2,800		\$ 2,800		\$ 2,800			
WR 8, Main St. Bridge, 008089, design and rehabilitation		\$ 700				\$ 700		\$ 700			
WR 10, Moorefield Bridge, 010023, design and rehab	\$ 300					\$ 300		\$ 75	\$ 225		
WR 10, Wyandot Bridge, 010024, design and rehabilitation	\$ 500					\$ 500		\$ 125	\$ 375		
WR 16, Penford Bridge # 16038, design and replace			\$ 1,200			\$ 1,200		\$ 120	\$ 1,080		
WR 18, Carroll Creek Bridge, design and reahilitation		\$ 50		\$ 500		\$ 550		\$ 50	\$ 500		
WR 21, Badley Bridge, 021057, replace sidewalks	\$ 725					\$ 725		\$ 73	\$ 653		
WR 27, Bridge # 27106, design and replacement	\$ 500					\$ 500		\$ 500			
WR 30, Bridge 030124, design and rehabilitation		\$ 450				\$ 450		\$ 450			
WR 35, Paddock Bridge # 35087, deign and replace					\$ 1,000	\$ 1,000		\$ 1,000			
WR 36, Bridge 36122, design and replacement		\$ 25	\$ 500			\$ 525		\$ 525			
WR 36, Bridge 36086, design and rehabilitation	\$ 50	\$ 200				\$ 250		\$ 50	\$ 200		
WR 86, Conestogo River Bridge #086125, design and rehabilitation	\$ 1,200					\$ 1,200	\$ 600	\$ -	\$ 600		
WR 87, Bridge # 87137 (Maitland Overflow), rehabilitation	\$ 600					\$ 600		\$ 60	\$ 540		
WR 87, Bridge # 87138 (Maitland River), rehabilitation	\$ 1,200					\$ 1,200		\$ 200	\$ 1,000		
WR 109, Maitland River Bridge, 109128, design and rehab		\$ 50		\$ 400		\$ 450		\$ 50	\$ 400		
WR 109, Mallet River Bridge, 109129, design and rehab		\$ 50		\$ 300		\$ 350		\$ 50	\$ 300		
WR 109, Conestogo River Bridge #5, 109123, design and replace			\$ 200			\$ 200		\$ 200			
WR 124, Bridge # 124135 (Eramosa River), replacement			\$ 100	\$ 600	\$ 2,300	\$ 3,000		\$ 3,000			
<b>CULVERTS CONSTRUCTION</b>											
WR 5, Culvert 050780, design and rehabilitation	\$ 50		\$ 100			\$ 150		\$ 50	\$ 100		
WR 5, Culvert, 0.9 km south of 7th Line, design and widen	\$ 150					\$ 150		\$ 15	\$ 135		
WR 6, Culvert 06081, replacement, design and construction		\$ 600				\$ 600		\$ 600			
WR 7, Culvert 071270, design and rehabilitation	\$ 50		\$ 100			\$ 150		\$ 50	\$ 100		
WR 7, Municipal drain culvert, 330 m E of SR 12, design and replace	\$ 50	\$ 250				\$ 300		\$ 300			
WR 11, Culvert, 1.7 km south of Sixth Line, replacement		\$ 250				\$ 250		\$ 250			
WR 11, Culvert 11092, design and rehabilitation	\$ 50		\$ 300			\$ 350		\$ 50	\$ 300		
WR 11, Culvert 111020, design and rehabilitation		\$ 300				\$ 300		\$ 25	\$ 275		
WR 12, Culvert 120860, design and rehabilitation			\$ 350			\$ 350		\$ 350			
WR 12, Culvert 120870, design and replacement		\$ 400				\$ 400		\$ 40	\$ 360		
WR 16, Culvert, 0.5 km south of 2nd Line, design and widen		\$ 50		\$ 150		\$ 200		\$ 50	\$ 150		
WR 22, Culvert east of WR 23, design and replacement	\$ 100					\$ 100		\$ 100			
WR 32, Culvert # 321140 design and replacement			\$ 50		\$ 400	\$ 450		\$ 450			
WR 109, Culvert 109142, design and rehabilitation	\$ 50		\$ 150			\$ 200		\$ 50	\$ 150		
Various, bridge and culvert repairs	\$ 200	\$ 200	\$ 200			\$ 600		\$ 600			
<b>TOTAL BRIDGE AND CULVERT CONSTRUCTION</b>	<b>\$ 6,075</b>	<b>\$ 3,575</b>	<b>\$ 3,400</b>	<b>\$ 4,750</b>	<b>\$ 3,700</b>	<b>\$ 21,500</b>	<b>\$ 600</b>	<b>\$ 13,458</b>	<b>\$ 7,443</b>	<b>\$ -</b>	<b>\$ -</b>
<b>COUNTY BRIDGES ON LOCAL ROADS</b>											

PROJECT DESCRIPTION	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
E/W Luther TL, Hay's Bridge, 000001, design and replace	\$ 50		\$ 350			\$ 400		\$ 400			
E/W Luther TL, Extra T-beam bridge, 000004, design and replace			\$ 50		\$ 300	\$ 350		\$ 350			
Jones Baseline, Ostrander Bridge, 000032, design and rehab			\$ 50		\$ 325	\$ 375		\$ 375			
Jones Baseline, Armstrong Bridge, 000070, design and rehab		\$ 50		\$ 550		\$ 600		\$ 600			
<b>TOTAL COUNTY BRIDGES ON LOCAL ROADS</b>	<b>\$ 50</b>	<b>\$ 50</b>	<b>\$ 450</b>	<b>\$ 550</b>	<b>\$ 625</b>	<b>\$ 1,725</b>	<b>\$ -</b>	<b>\$ 1,725</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ASPHALT RESURFACING</b>											
WR 7, Alma to Salem, 6 km		\$ 100	\$ 1,700			\$ 1,800		\$ 1,800			
WR 7, Rothsay to 700 m south of Sideroad 3, 2.6 km				\$ 100	\$ 1,000	\$ 1,100		\$ 1,100			
WR 10, Conc 8 to 4, 5.4 km	\$ 1,300					\$ 1,300		\$ 1,300			
WR 11, WR 7 to 300 m south of the 16th Line, 3.8 km					\$ 100	\$ 100		\$ 100			
WR 11, WR 7 to Emmerson Simmons Bridge, 3.8 km					\$ 100	\$ 100		\$ 100			
WR 14, old railway tracks north for 5.1 km		\$ 100	\$ 1,200			\$ 1,300		\$ 100	\$ 1,200		
WR 18, WR 7 to Region of Waterloo boundary, 6.3 km				\$ 100	\$ 1,000	\$ 1,100		\$ 100	\$ 1,000		
WR 22, WR 26 to 300 m south of WR 24, 9.3 km				\$ 100	\$ 1,000	\$ 1,100		\$ 1,100			
WR 30, WR 39 to WR 86, 1.7 km			\$ 50	\$ 375		\$ 425		\$ 50	\$ 375		
WR 32, WR 124 to Hwy 7, 5.3 km	\$ 1,500					\$ 1,500		\$ 1,500			
WR 35, WR 34 to Hamilton boundary, 6.6 km					\$ 100	\$ 100		\$ 100			
WR 38, City of Guelph to Highway 6, 3.7 km	\$ 100		\$ 850			\$ 950		\$ 450	\$ 500		
WR 86, Region of Waterloo boundary to Sideroad 19, 4.1 km			\$ 100	\$ 1,200		\$ 1,300	\$ 650	\$ 650			
WR 52, WR 124 to WR 25, 3.2 km				\$ 100	\$ 700	\$ 800		\$ 800			
WR 87, Hwy 23 to Minto/Howick townline, 6.8 km	\$ 100	\$ 1,500				\$ 1,600		\$ 250	\$ 1,350		
WR 109, WR 7 to WR 10, 5.9 km				\$ 75	\$ 700	\$ 775		\$ 75	\$ 700		
WR 124, Guelph to Eramosa pavement preservation 4.6km	\$ 100					\$ 100		\$ 100			
WR 124, Guelph to Region of Waterloo, 6.5 km	\$ 150			\$ 1,500	\$ 1,100	\$ 2,750		\$ 1,250	\$ 1,500		
<b>TOTAL ASPHALT RESURFACING</b>	<b>\$ 3,250</b>	<b>\$ 1,700</b>	<b>\$ 3,900</b>	<b>\$ 3,550</b>	<b>\$ 5,800</b>	<b>\$ 18,200</b>	<b>\$ 650</b>	<b>\$10,925</b>	<b>\$ 6,625</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL</b>	<b>\$ 14,450</b>	<b>\$ 11,200</b>	<b>\$ 13,675</b>	<b>\$ 12,325</b>	<b>\$ 11,600</b>	<b>\$ 63,250</b>	<b>\$ 3,240</b>	<b>\$ 42,467</b>	<b>\$ 14,339</b>	<b>\$ 3,205</b>	<b>\$ -</b>

						\$ 53,850
SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ 2,499	\$ 91	\$ -	\$ 650	\$ -	\$ 3,240
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 8,300	\$ 8,485	\$ 8,456	\$ 8,491	\$ 8,734	\$ 42,467
Reserves	\$ 3,528	\$ 2,185	\$ 3,701	\$ 2,590	\$ 2,335	\$ 14,339
Development Charges	\$ 123	\$ 439	\$ 1,518	\$ 594	\$ 531	\$ 3,205
Growth Related Debenture	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 14,450	\$ 11,200	\$ 13,675	\$ 12,325	\$ 11,600	\$ 63,250

Schedule "A"		
Proposed projects to be funded from Federal Gas Tax revenues in 2015-2019		
Bridge / Culvert Projects		
Description	Year	Funding
WR 10 Moorefield Bridge, 010023, design and rehab	2015	\$ 225,000.00
WR 10 Wyandot Bridge. 010024, design and rehab	2015	\$ 375,000.00
WR 21, Badley Bridge, 021057, replace sidewalks	2015	\$ 653,000.00
WR 86, Conestogo River Bridge, 086125, design & rehab	2015	\$ 600,000.00
WR 87, Bridge # 87137 (Maitland Overflow), rehab	2015	\$ 540,000.00
WR 87 Bridge # 87138 (Maitland River) rehab	2015	\$ 1,000,000.00
WR 5 Culvert .9km south of 7th line design and widen	2015	\$ 135,000.00
WR 36 Bridge 36086, design and rehab	2016	\$ 200,000.00
WR 11 Culvert 111020, design and rehab	2016	\$ 275,000.00
WR 12 Culvert 12087, design and rehab	2016	\$ 360,000.00
WR 16 Penford Bridge # 16038, design & rehab	2017	\$ 1,080,000.00
WR 5 Culvert 050780, design and rehab	2017	\$ 100,000.00
WR 7 Culvert 071270, design and rehab	2017	\$ 100,000.00
WR 11, Culvert 11092, design and rehab	2017	\$ 300,000.00
WR 109 Culvert 109142, design and rehab	2017	\$ 150,000.00
WR 18, Carroll Creek Bridge	2018	\$ 500,000.00
WR 109 Maitland River Bridge, 109128, design and rehab	2018	\$ 400,000.00
WR 109 Mallet River Bridge, 109129, design and rehab	2018	\$ 300,000.00
WR 16 Culvert .5km s of 2nd line, design and widen	2018	\$ 150,000.00
<b>Bridge and Culvert Totals</b>		<b>\$ 7,443,000.00</b>
Roads Construction		
Description	Year	Funding
WR 46 Maltby to WR 34 2 KM	2017	\$ 271,000.00
Asphalt Resurfacing		
Description	Year	Funding
WR 87, Hwy 23 to Minto/Howick townline, 6.8km	2016	\$ 1,350,000.00
WR 14, old railway tracks north for 5.1 km	2017	\$ 1,200,000.00
WR 38, City of Guelph to Hwy 6, 3.7km	2017	\$ 500,000.00
WR 30, WR 39 to WR 86 1.7km	2018	\$ 375,000.00
WR 124, Guelph to Region of Waterloo	2018 / 2019	\$ 1,500,000.00
WR 18 WR7 to Region of Waterloo boundary	2019	\$ 1,000,000.00
WR 109, WR 7 to WR 10	2019	\$ 700,000.00
<b>Asphalt Total</b>		<b>\$ 6,625,000.00</b>
<b>Grand Total</b>		<b>\$ 14,339,000.00</b>



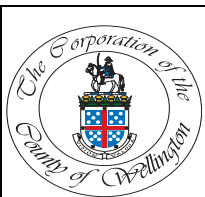


# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Solid Waste Services**  
Department: **Engineering Services**  
Governance: **Solid Waste Services Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves & Other	Development Charges	Debentures
<b><u>Equipment</u></b>											
1 Collection: Van		\$ 40				\$ 40			\$ 40		
2 General Ops: Pickup	\$ 40				\$ 40	\$ 80			\$ 80		
3 Collections Ops Pickup			\$ 40			\$ 40			\$ 40		
4 Disposal Ops: Pickup			\$ 40			\$ 40			\$ 40		
5 Transfer Ops: Backhoe				\$ 105		\$ 105			\$ 105		
6 Rolloff Ops: Lugger				\$ 200	\$ 200	\$ 400			\$ 400		
7 Disposal Ops: Compactor				\$ 600		\$ 600			\$ 600		
8 Transfer Ops: Pickup					\$ 40	\$ 40			\$ 40		
9 Disposal Ops: Loader					\$ 225	\$ 225			\$ 225		
10 Rolloff Ops: Pickup					\$ 40	\$ 40			\$ 40		
Subtotal	\$ 40	\$ 40	\$ 80	\$ 905	\$ 545	\$ 1,610	\$ -	\$ -	\$ 1,610	\$ -	\$ -
<b><u>Active Landfill Sites and Transfer Stations</u></b>											
11 Leachate Collection System: Riverstown				\$ 1,700	\$ 1,700	\$ 3,400		\$ 3,400			
12 Riverstown - New Cell Development Phase 1			\$ 100			\$ 100		\$ 100			
13 Riverstown - Cell Development Phase 2				\$ 300		\$ 300		\$ 300			
14 Riverstown - Passive Methane System Study			\$ 60			\$ 60		\$ 60			
15 Site Improvements - road maintenance all sites		\$ 100				\$ 100		\$ 100			
16 Waste Management Strategy				\$ 300		\$ 300		\$ 300			
Subtotal	\$ -	\$ 100	\$ 160	\$ 2,300	\$ 1,700	\$ 4,260	\$ -	\$ 4,260	\$ -	\$ -	\$ -
<b><u>Closed Landfill Sites</u></b>											
17 Elora Transfer (closed Nichol LF)	\$ 100	\$ 100				\$ 200			\$ 200		
Subtotal	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ 200	\$ -	\$ -
<b><u>TOTAL</u></b>	\$ 140	\$ 240	\$ 240	\$ 3,205	\$ 2,245	\$ 6,070	\$ -	\$ 4,260	\$ 1,810	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ 100	\$ 160	\$ 2,300	\$ 1,700	\$ 4,260
Reserves and Other	\$ 140	\$ 140	\$ 80	\$ 905	\$ 545	\$ 1,810
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 140	\$ 240	\$ 240	\$ 3,205	\$ 2,245	\$ 6,070



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

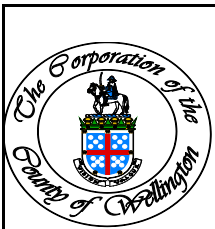
Programme/Service: **Planning**

Department:

Governance: **Planning and Land Division Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Trans-Canada Trail	\$ 353					\$ 353	\$ 289		\$ 64		
<b>TOTAL</b>	<b>\$ 353</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 353</b>	<b>\$ 289</b>	<b>\$ -</b>	<b>\$ 64</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ 289	\$ -	\$ -	\$ -	\$ -	\$ 289
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 64	\$ -	\$ -	\$ -	\$ -	\$ 64
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 353</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 353</b>

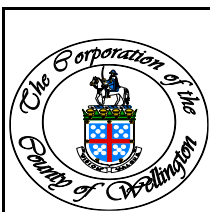


# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Emergency Management**  
 Department: **Planning**  
 Governance: **Planning and Land Division Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Upgrade County Fire Paging Equip		\$ 250				\$ 250			\$ 250		
2 CEM Vehicle Replacement					\$ 50	\$ 50		\$ 50			
<b>TOTAL</b>	\$ -	\$ 250	\$ -	\$ -	\$ 50	\$ 300	\$ -	\$ 50	\$ 250	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50
Reserves	\$ -	\$ 250	\$ -	\$ -	\$ -	\$ 250
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	\$ -	\$ 250	\$ -	\$ -	\$ 50	\$ 300



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **County Property**  
Department: **Maintenance Division (Office of the CAO)**  
Governance: **Administration, Finance & Personnel Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Court House: Elevator System		\$ 60				\$ 60			\$ 60		
2 Court House: Electrical System				\$ 50		\$ 50			\$ 50		
3 Court House: Mechanical			\$ 50			\$ 50			\$ 50		
4 Admin Centre: Site Work Pave corner lot		\$ 40				\$ 40			\$ 40		
5 Admin Centre.: Roofing Systems				\$ 45		\$ 45			\$ 45		
6 Admin Centre.: Heating System	\$ 25		\$ 30			\$ 55			\$ 55		
7 Admin Centre: Furniture Replacements	\$ 60					\$ 60			\$ 60		
8 Gaol: Rooftop Heating	\$ 25					\$ 25			\$ 25		
9 Gaol: Roofing System		\$ 25				\$ 25			\$ 25		
10 Gaol: Elevator System	\$ 54				\$ 85	\$ 139			\$ 139		
11 21 Douglas St. : Roofing Systems			\$ 50			\$ 50			\$ 50		
12 129 Wyndham: Elevator				\$ 25		\$ 25			\$ 25		
13 15 Douglas: Roofing				\$ 25		\$ 25			\$ 25		
						\$ -			\$ -		
<b>TOTAL</b>	<b>\$ 164</b>	<b>\$ 125</b>	<b>\$ 130</b>	<b>\$ 145</b>	<b>\$ 85</b>	<b>\$ 649</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 649</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 164	\$ 125	\$ 130	\$ 145	\$ 85	\$ 649
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 164</b>	<b>\$ 125</b>	<b>\$ 130</b>	<b>\$ 145</b>	<b>\$ 85</b>	<b>\$ 649</b>





# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Information Technology**  
 Department: **Office of the C.A.O.**  
 Governance: **Administration, Finance & Personnel Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
<b>Technical Services Capital</b>											
1 Network Replacement Cycle			\$ 200			\$ 200		\$ 200			
2 Storage Replacement Cycle				\$ 100		\$ 100		\$ 100			
3 Server Replacement Cycle				\$ 100		\$ 100		\$ 100			
4 Main Core Switches Cycle					\$ 80	\$ 80		\$ 80			
5 Terrace Network Cycle				\$ 100		\$ 100		\$ 100			
6 Wifi Unit Replacement Cycle		\$ 50				\$ 50		\$ 50			
7 Archive Storage Cycle					\$ 50	\$ 50		\$ 50			
8 Terrace UPS	\$ 40					\$ 40		\$ 40			
9 Server Expansion (3)	\$ 55					\$ 55		\$ 55			
<b>Application Services Capital</b>											
1 Records Management Implementation	\$ 80					\$ 80		\$ 80			
2 JDE Upgrade	\$ 50					\$ 50		\$ 50			
3 Future Application System Enhancements		\$ 200	\$ 200	\$ 200	\$ 200	\$ 800		\$ 800			
<b>TOTAL</b>	<b>\$ 225</b>	<b>\$ 250</b>	<b>\$ 400</b>	<b>\$ 500</b>	<b>\$ 330</b>	<b>\$ 1,705</b>	<b>\$ -</b>	<b>\$ 1,705</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 225	\$ 250	\$ 400	\$ 500	\$ 330	\$ 1,705
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 225</b>	<b>\$ 250</b>	<b>\$ 400</b>	<b>\$ 500</b>	<b>\$ 330</b>	<b>\$ 1,705</b>



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Police Services**  
 Department: **Provided under contract by Ont. Prov. Police**  
 Governance: **Wellington County Police Services Board**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	Equipment for New Police Officers	\$ 16	\$ 12	\$ 16	\$ 12	\$ 16	\$ 72		\$ 72			
2	New Vehicle Radio (1 per every 4 officers hired)	\$ 12		\$ 12		\$ 12	\$ 36		\$ 36			
3	Rockwood OPP Furniture Replacement	\$ 60					\$ 60			\$ 60		
<b>TOTAL</b>		\$ 88	\$ 12	\$ 28	\$ 12	\$ 28	\$ 168	\$ -	\$ 108	\$ 60	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 28	\$ 12	\$ 28	\$ 12	\$ 28	\$ 108
Reserves	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ 60
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	\$ 88	\$ 12	\$ 28	\$ 12	\$ 28	\$ 168

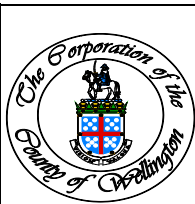


# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Museum and Archives at Wellington Place**  
 Department: **County Museum and Archives**  
 Governance: **Information, Heritage and Seniors' Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
<b>Museum and Archives</b>												
1	Coal room roof and wall repairs	\$ 200					\$ 200		\$ 200			
2	Pump House/Lime Kiln Ruins		\$ 150				\$ 150			\$ 150		
3	Farm House Archeological Dig				\$ 50	\$ 125	\$ 175		\$ 175			
<b>Wellington Place</b>												
4	Grounds Equipment	\$ 85					\$ 85		\$ 85			
5	Development of "The Commons"	\$ 50					\$ 50		\$ 50			
6	Resurface Driveway & Parking Lot		\$ 150	\$ 250			\$ 400			\$ 400		
7	Wellington Place Signage			\$ 350			\$ 350			\$ 350		
8	Generator				\$ 200		\$ 200			\$ 200		
<b>TOTAL</b>		<b>\$ 335</b>	<b>\$ 300</b>	<b>\$ 600</b>	<b>\$ 250</b>	<b>\$ 125</b>	<b>\$ 1,610</b>	<b>\$ -</b>	<b>\$ 510</b>	<b>\$ 1,100</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 335	\$ -	\$ -	\$ 50	\$ 125	\$ 510
Reserves	\$ -	\$ 300	\$ 600	\$ 200	\$ -	\$ 1,100
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 335</b>	<b>\$ 300</b>	<b>\$ 600</b>	<b>\$ 250</b>	<b>\$ 125</b>	<b>\$ 1,610</b>




# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **County Library System**  
 Department: **Library Services**  
 Governance: **Wellington County Public Library Board**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges and DC Supported Debt	Debentures
1 Aboyne Library: Interior Improvements	\$ 100					\$ 100			\$ 100		
2 New Hillsburgh Branch		\$ 500	\$ 3,500			\$ 4,000		\$ 2,000	\$ 2,000		
3 Hillsburgh Collection Enhancement			\$ 50			\$ 50		\$ 20		\$ 30	
4 Palmerston Branch: Expand and Renovate	\$ 2,500					\$ 2,500		\$ 1,500	\$ 1,000		
5 Palmerston Collection Enhancement	\$ 50					\$ 50		\$ 20		\$ 30	
6 Self Check-Out Terminals Drayton & Mount Forest	\$ 60					\$ 60		\$ 60			
7 Replacement Van			\$ 75			\$ 75		\$ 75			
<b>TOTAL</b>	<b>\$ 2,710</b>	<b>\$ 500</b>	<b>\$ 3,625</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,835</b>	<b>\$ -</b>	<b>\$ 3,675</b>	<b>\$ 3,100</b>	<b>\$ 60</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 1,580	\$ 500	\$ 1,595	\$ -	\$ -	\$ 3,675
Reserves	\$ 1,100	\$ -	\$ 2,000	\$ -	\$ -	\$ 3,100
Development Charges	\$ 30	\$ -	\$ 30	\$ -	\$ -	\$ 60
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 2,710</b>	<b>\$ 500</b>	<b>\$ 3,625</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,835</b>





COUNTY OF WELLINGTON

2015-2019 CAPITAL BUDGET

Programme/Service: Ontario Works

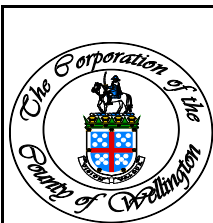
Department: Social Services

Governance: Social Services Committee

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	129 Wyndham, Lobby Renovations	\$ 150					\$ 150	\$ 113		\$ 37		
2	Fergus Office HVAC Rooftop					\$ 30	\$ 30	\$ -		\$ 30		
<u>TOTAL</u>		\$ 150	\$ -	\$ -	\$ -	\$ 30	\$ 180	\$ 113	\$ -	\$ 67	\$ -	\$ -

SOURCES OF FUNDING BY YEAR

	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ 113	\$ -	\$ -	\$ -	\$ -	\$ 113
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 37	\$ -	\$ -	\$ -	\$ 30	\$ 67
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 150	\$ -	\$ -	\$ -	\$ 30	\$ 180



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Wellington/Guelph Housing Services**  
 Department: **Social Services**  
 Governance: **Social Services Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
<b>Wellington/Guelph Housing Services</b>											
1 Housing Services Capital Improvements (see attached)	\$ 1,343	\$ 1,360	\$ 1,922	\$ 1,624	\$ 2,254	\$ 8,503	\$ 6,403		\$ 2,100		
2 Speedvale Building Addition and Elevator	\$ 1,300	\$ 700				\$ 2,000	\$ 1,506		\$ 494		
3 Mount Forest Property Acquisition	\$ 1,300					\$ 1,300			\$ 1,300		
<b>Affordable Housing</b>											
4 165 Gordon Generator, dehumidification	\$ 320					\$ 320			\$ 320		
5 182 George Street Capital Improvements	\$ 50					\$ 50			\$ 50		
<b>TOTAL</b>	<b>\$ 4,313</b>	<b>\$ 2,060</b>	<b>\$ 1,922</b>	<b>\$ 1,624</b>	<b>\$ 2,254</b>	<b>\$ 12,173</b>	<b>\$ 7,909</b>	<b>\$ -</b>	<b>\$ 4,264</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ 1,990	\$ 1,551	\$ 1,447	\$ 1,223	\$ 1,697	\$ 7,908
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 2,323	\$ 509	\$ 475	\$ 401	\$ 557	\$ 4,265
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 4,313</b>	<b>\$ 2,060</b>	<b>\$ 1,922</b>	<b>\$ 1,624</b>	<b>\$ 2,254</b>	<b>\$ 12,173</b>

**WELLINGTON-GUELPH HOUSING SERVICES**
**2015-2019 MAJOR CAPITAL PROJECTS (\$000's)**

<b>LOCATION</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>GUELPH OH-1 A18C, MOHAWK/DELAWARE</b>					
Siding Replacement			100		
Window Replacement			207		
<b>LOCATION TOTAL</b>	<b>0</b>	<b>0</b>	<b>307</b>	<b>0</b>	<b>0</b>
<b>GUELPH OH-2 A27C, 263 SPEEDVALE</b>					
Bathroom Upgrades					120
Elevator Installation/Accessible Unit Reno	650	350			
Roof Replacement Design/Construction			25	200	
Window Replacement					10
Fire System Upgrade	20				
<b>LOCATION TOTAL</b>	<b>670</b>	<b>350</b>	<b>25</b>	<b>200</b>	<b>130</b>
<b>GUELPH OH-3 A19C, ALGONQUIN/FERNDALE</b>					
Parking lot Resurfacing & Reatining wall					100
Fencing Replacement					160
Siding Replacement				200	
Window Replacement					15
<b>LOCATION TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>275</b>
<b>GUELPH OH-4 A29C, 261 SPEEDVALE</b>					
Bathroom Upgrades					120
Elevator Installation/Accessible Unit Reno	650	350			
Window Replacement					10
Fire System Upgrade	20				
<b>LOCATION TOTAL</b>	<b>670</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>130</b>
<b>GUELPH OH-5 A20C, APPLEWOOD/SUNESSET</b>					
Siding Replacement					200
Window Replacement				20	250
<b>LOCATION TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20</b>	<b>450</b>
<b>GUELPH OH-7 A22C, 576 WOOLWICH</b>					
Kitchen Cupboard Replacement		300			
Elevator Retrofit		5	100		
Window Replacement				15	85
Fire System Upgrade	40				
<b>LOCATION TOTAL</b>	<b>40</b>	<b>305</b>	<b>100</b>	<b>15</b>	<b>85</b>
<b>GUELPH OH-8 A15C, 232 DELHI/33 MARLBOROUGH</b>					
Kitchen Cupboard Replacement			330		
MUA Replacement		130			
Window Replacement				250	
Balcony Repairs/Waterproofing/Railings					250
Fire System Upgrade	80				
<b>LOCATION TOTAL</b>	<b>80</b>	<b>130</b>	<b>330</b>	<b>250</b>	<b>250</b>
<b>GUELPH OH-9 A07C, WILLOW/DAWSON</b>					
Siding Replacement					25
<b>LOCATION TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25</b>
<b>GUELPH OH-12 A17C, 229 DUBLIN</b>					
Kitchen Cupboard Replacement				222	
Work-Energy Audit/Conv. to Gas				30	400
Roof Replacement	285				
MUA Replacement	50				
Fire System Upgrade	40				
<b>LOCATION TOTAL</b>	<b>375</b>	<b>0</b>	<b>0</b>	<b>252</b>	<b>400</b>

**GUELPH OH-13 A03C, 387 WATERLOO**

Kitchen Cupboard Replacement		20	250		
MUA Replacement					75
Mansard Siding Replacement		220			
Window Replacement					22
Fire System Upgrade	40				
<b>LOCATION TOTAL</b>	<b>40</b>	<b>240</b>	<b>250</b>	<b>0</b>	<b>97</b>

**GUELPH OH-14 A12C, HADATI/MOUNTFORD**

Kitchen Cupboard Replacement				70	
Siding Replacement			90		
Window Replacement			200		
<b>LOCATION TOTAL</b>	<b>0</b>	<b>0</b>	<b>290</b>	<b>70</b>	<b>0</b>

**GUELPH OH-15 A04C, 130 GRANGE**

Kitchen Cupboard Replacement			225		
Elevator Retrofit				120	
Fire System Upgrade	40				
<b>LOCATION TOTAL</b>	<b>40</b>	<b>0</b>	<b>225</b>	<b>120</b>	<b>0</b>

**GUELPH OH-16 A06C, 411 WATERLOO**

Kitchen Cupboard Replacement					150
MUA Replacement					75
Mansard Siding Replacement		120			
Fire System Upgrade	40				
<b>LOCATION TOTAL</b>	<b>40</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>225</b>

**GUELPH OH-17 A31C, 32 HADATI**

Site Improvements		10	100		
Parking Lot Resurfacing			80		
Shingle Replacement	20	225			
MUA Replacement		90			
Fire System Upgrade	40				
<b>LOCATION TOTAL</b>	<b>60</b>	<b>325</b>	<b>180</b>	<b>0</b>	<b>0</b>

<b>TOTAL GUELPH LOCATIONS</b>	<b>2,015</b>	<b>1,820</b>	<b>1,707</b>	<b>1,127</b>	<b>2,067</b>
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**ARTHUR OH-1 Edward St. A25C**

Concrete Walkways/patios				55	
Retaining Wall Replacement				70	
Parking Lot Resurfacing				30	
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>155</b>	<b>0</b>

**ARTHUR OH-3 FREDERICK ST. A10C**

Concrete Walkways/patios				50	
Retaining Wall - New West Side				100	
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>0</b>

**ELORA OH-1 A09C, 221 Mary Street**

Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ERIN OH-1 A23C, 22 Church**

Septic System Replacement		65			
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ERIN OH-2 A05C, 14 Centre**

Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FERGUS OH-1 A21C, Edinburgh Ave.**

Siding Replacement		75			
Window Replacement		100			
<b>LOCATION TOTAL</b>	<b>0</b>	<b>175</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FERGUS OH-2 A26C 500 Ferrier Ct.**

Window Replacement				102	
Fire System Upgrade	17				
<b>LOCATION TOTALS</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>102</b>	<b>0</b>

**FERGUS OH-3 A08C, 450 Ferrier Ct.**

Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**HARRISTON OH-1 ELIZABETH ST. A28C**

Shingle Replacement	60				
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>77</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**HARRISTON OH-2 56 MILL ST. A13C**

Front Entry Renovations	100				
Shingle Replacement	60				
Window Replacement			50		
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>177</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>0</b>

**HARRISTON OH-3 51 JOHN ST. A30C**

Window Replacement			65		
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>65</b>	<b>0</b>	<b>0</b>

**MT. FOREST OH-1 A24C, 235 Egremont St.**

Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**MT. FOREST OH-2 A11C, 450 Albert St.**

Shingle Replacement	100				
MUA Replacement	70				
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>187</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PALMERSTON OH-1 DERBY ST. A14C**

Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PALMERSTON OH-2 A16C, 212 Whites Rd.**

Window Replacement				90	
Fire System Upgrade	17				
<b>LOCATION TOTAL</b>	<b>17</b>	<b>0</b>	<b>0</b>	<b>90</b>	<b>0</b>

**PALMERSTON FP1/63 A02E**

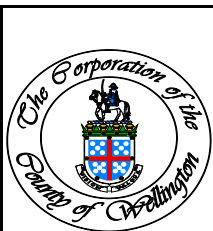
Shingle Replacement			100		
Siding Replacement					100
Window Replacement					87
<b>LOCATION TOTAL</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>187</b>

TOTAL COUNTY LOCATIONS	628	240	215	497	187
TOTAL CITY LOCATIONS	2,015	1,820	1,707	1,127	2,067
TOTAL ALL LOCATIONS	2,643	2,060	1,922	1,624	2,254

Minor Capital Total	607	990	878	1276	746
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<b>TOTAL ALL LOCATIONS</b>	<b>3,250</b>	<b>3,050</b>	<b>2,800</b>	<b>2,900</b>	<b>3,000</b>
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# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Wellington Terrace**  
 Department: **Homes for the Aged**  
 Governance: **Information, Heritage and Seniors' Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Nursing Equipment Replacements	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 250		\$ 250			
2 Resident Equipment Lifts	\$ 60	\$ 60	\$ 60	\$ 60	\$ 60	\$ 300		\$ 300			
3 Boiler Replacement	\$ 155					\$ 155			\$ 155		
4 Furniture Replacements	\$ 40					\$ 40			\$ 40		
<b>TOTAL</b>	<b>\$ 305</b>	<b>\$ 110</b>	<b>\$ 110</b>	<b>\$ 110</b>	<b>\$ 110</b>	<b>\$ 745</b>	<b>\$ -</b>	<b>\$ 550</b>	<b>\$ 195</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 550
Reserves	\$ 195	\$ -	\$ -	\$ -	\$ -	\$ 195
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 305</b>	<b>\$ 110</b>	<b>\$ 110</b>	<b>\$ 110</b>	<b>\$ 110</b>	<b>\$ 745</b>



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Ambulance Service**  
Department: **Administered by City of Guelph**  
Governance: **City of Guelph**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Replacement Ambulances	\$ 221	\$ 285	\$ 204	\$ 246	\$ 305	\$ 1,261			\$ 1,261		
3 Ambulance Equipment	\$ 36			\$ 193		\$ 229			\$ 229		
5 Ambulance IT Implementations	\$ 28	\$ 28				\$ 56		\$ -	\$ 56		
6 Ambulance IT Replacements	\$ 76	\$ 44	\$ 24	\$ 82	\$ 41	\$ 267			\$ 267		
<b>TOTAL</b>	<b>\$ 361</b>	<b>\$ 357</b>	<b>\$ 228</b>	<b>\$ 521</b>	<b>\$ 346</b>	<b>\$ 1,813</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,813</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 361	\$ 357	\$ 228	\$ 521	\$ 346	\$ 1,813
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 361</b>	<b>\$ 357</b>	<b>\$ 228</b>	<b>\$ 521</b>	<b>\$ 346</b>	<b>\$ 1,813</b>



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

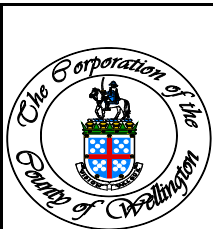
Programme/Service: **Hospital and Other Capital Grants**

Department:

Governance: **Administration, Finance & Personnel Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Groves Memorial Hospital Grant					\$ 5,000	\$ 5,000			\$ 4,000		\$ 1,000
2 Louise Marshall Hospital Grant					\$ 2,200	\$ 2,200			\$ 2,200		
3 Palmerston Hospital Grant					\$ 2,200	\$ 2,200			\$ 2,200		
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ 9,400	\$ 9,400	\$ -	\$ -	\$ 8,400	\$ -	\$ 1,000

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ -	\$ -	\$ 8,400	\$ 8,400
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 9,400	\$ 9,400



# COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Administration**  
 Department: **Economic Development**  
 Governance: **Economic Development Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 SWIFT Rural Ultra High-Speed Broadband					\$ 1,000	\$ 1,000			\$ 1,000		
2 Wellington Signage Strategy and Rollout	\$ 70					\$ 70		\$ 70			
<b>TOTAL</b>	<b>\$ 70</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ 70
Reserves	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 70</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,070</b>



# COUNTY OF WELLINGTON

## 2015-2019 CAPITAL BUDGET

Programme/Service: **Provincial Offences Act (POA) Administration**

Department: **Delivered by City of Guelph**

Governance: **Administration, Finance and Personnel Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2015	2016	2017	2018	2019		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Courthouse Roof Repairs	\$ 134					\$ 134		\$ 134			
2 POA IT replacements					\$ 32	\$ 32		\$ 32			
<b>TOTAL</b>	<b>\$ 134</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32</b>	<b>\$ 166</b>	<b>\$ -</b>	<b>\$ 166</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

SOURCES OF FUNDING BY YEAR	2015	2016	2017	2018	2019	TOTAL
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 134	\$ -	\$ -	\$ -	\$ 32	\$ 166
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 134</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32</b>	<b>\$ 166</b>



**COUNTY OF WELLINGTON  
5 YEAR OPERATING BUDGET  
AND TAX RATE FORECAST**

	Approved	Projected					2014-19
	2014	2015	2016	2017	2018	2019	AA%l
<b>EXPENDITURE (\$000's)</b>							
Salaries, Wages and Benefits	\$47,972	\$50,505	\$53,028	\$55,422	\$57,844	\$60,050	4.6%
Supplies, Materials and Equipment	\$8,246	\$8,732	\$8,974	\$9,243	\$9,521	\$9,807	3.5%
Purchased Services	\$20,356	\$21,367	\$22,413	\$22,788	\$23,584	\$24,412	3.7%
Social Assistance	\$44,441	\$44,791	\$45,597	\$46,480	\$47,418	\$48,341	1.7%
Transfer Payments	\$25,703	\$25,284	\$26,259	\$27,342	\$27,973	\$29,179	2.6%
Minor Capital Expenses	\$2,403	\$1,409	\$1,802	\$1,657	\$2,066	\$1,502	-9.0%
Debt Charges	\$4,860	\$4,824	\$4,728	\$4,808	\$4,796	\$4,610	-1.0%
Insurance and Financial	\$2,201	\$2,087	\$2,139	\$2,193	\$2,251	\$2,311	1.0%
Internal Charges	\$5,655	\$5,850	\$5,978	\$6,118	\$6,278	\$6,441	2.6%
Total expenditures	\$161,837	\$164,849	\$170,917	\$176,051	\$181,731	\$186,655	2.9%
yr/yr % change		1.9%	3.7%	3.0%	3.2%	2.7%	
<b>TRANSFERS (\$000's)</b>							
Transfer from Reserves	(\$2,108)	(\$2,065)	(\$2,115)	(\$1,690)	(\$1,806)	(\$1,725)	-3.9%
Transfer to Capital	\$9,633	\$11,382	\$9,840	\$11,503	\$12,662	\$13,386	6.8%
Transfer to Reserves	\$14,228	\$13,213	\$14,496	\$13,726	\$14,129	\$14,415	0.3%
Total Transfers	\$21,753	\$22,530	\$22,221	\$23,539	\$24,985	\$26,076	3.7%
yr/yr % change		3.6%	-1.4%	5.9%	6.1%	4.4%	
<b>REVENUE (\$000's)</b>							
Grants and Subsidies	\$52,505	\$53,150	\$53,488	\$54,616	\$55,941	\$56,842	1.6%
Municipal Recoveries	\$24,151	\$22,872	\$23,757	\$24,163	\$24,985	\$25,357	1.0%
Licences, Permits and Rents	\$6,731	\$6,913	\$6,920	\$6,913	\$6,928	\$6,943	0.6%
Fines and Penalties	\$75	\$75	\$75	\$75	\$75	\$75	0.0%
User Fees and Charges	\$7,467	\$7,544	\$7,660	\$7,721	\$7,835	\$7,958	1.3%
Sales Revenue	\$1,298	\$1,326	\$1,355	\$1,385	\$1,416	\$1,447	2.2%
Other Revenue	\$2,836	\$2,899	\$2,978	\$3,039	\$3,124	\$3,213	2.5%
Internal Recoveries	\$5,888	\$6,110	\$6,275	\$6,449	\$6,632	\$6,819	3.0%
PILs and Supplementary Taxes	\$1,516	\$1,531	\$1,547	\$1,563	\$1,580	\$1,598	1.1%
Total revenue	\$102,466	\$102,419	\$104,054	\$105,925	\$108,516	\$110,253	1.5%
yr/yr % change		0.0%	1.6%	1.8%	2.4%	1.6%	
<b>TAX LEVY REQUIREMENT</b>							
yr/yr % change	\$81,125 3.4%	\$84,960 4.7%	\$89,084 4.9%	\$93,665 5.1%	\$98,200 4.8%	\$102,479 4.4%	4.8%
Weighted Assessment (\$ Millions)	\$12,406	\$12,950	\$13,503	\$14,110	\$14,745	\$15,409	4.4%
yr/yr % change	5.66%	4.38%	4.27%	4.50%	4.50%	4.50%	
Phase in growth %	3.53%	3.38%	3.27%	3.50%	3.50%	3.50%	
Real growth % from new properties	2.13%	1.00%	1.00%	1.00%	1.00%	1.00%	
<b>County tax summary</b>							
Residential tax rate	0.6539%	0.6561%	0.6597%	0.6638%	0.6660%	0.6651%	
Per \$100,000 of Assessment (2013)	\$ 96,620	\$ 100,000	\$103,270	\$106,884	\$110,625	\$114,497	
Taxes per \$100,000 of Assessment	\$ 632	\$ 656	\$ 681	\$ 710	\$ 737	\$ 761	3.8%
yr/yr \$ change	\$ 16	\$ 24	\$ 25	\$ 28	\$ 27	\$ 25	
yr/yr % residential impact	2.4%	3.8%	3.8%	4.1%	3.8%	3.4%	
yr/yr % budget impact	2.4%	3.8%	3.8%	4.1%	3.8%	3.4%	

Projected tax impact from 2014-2018 plan	3.9%	4.3%	4.1%	3.0%
Projected tax impact from 2013-2017 plan	4.0%	4.2%	4.0%	
Projected tax impact from 2012-2016 plan	3.5%	3.2%		
Projected tax impact from 2011-2015 plan	3.5%			



# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **Roads**  
 Department: **Engineering Services**  
 Governance: **Roads Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Municipal Recoveries	\$ 650	\$ 670	\$ 690	\$ 710	\$ 732	\$ 754
User Fees and Charges	\$ 210	\$ 216	\$ 223	\$ 229	\$ 236	\$ 243
Sales revenue	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350
Internal Recoveries	\$ 1,600	\$ 1,648	\$ 1,697	\$ 1,748	\$ 1,801	\$ 1,855
<b>Total Revenue</b>	<b>\$ 2,810</b>	<b>\$ 2,884</b>	<b>\$ 2,960</b>	<b>\$ 3,038</b>	<b>\$ 3,119</b>	<b>\$ 3,202</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 4,646	\$ 4,887	\$ 5,084	\$ 5,288	\$ 5,500	\$ 5,720
Supplies, Materials and Equipment	\$ 3,615	\$ 3,873	\$ 3,989	\$ 4,109	\$ 4,232	\$ 4,359
Purchased Services	\$ 1,213	\$ 1,303	\$ 1,294	\$ 1,337	\$ 1,382	\$ 1,428
Insurance and Financial	\$ 279	\$ 290	\$ 302	\$ 314	\$ 327	\$ 340
Minor Capital	\$ 626	\$ 591	\$ 591	\$ 591	\$ 591	\$ 591
Debt Charges	\$ 226	\$ 226	\$ 365	\$ 569	\$ 569	\$ 570
Internal Charges	\$ 1,510	\$ 1,556	\$ 1,602	\$ 1,650	\$ 1,700	\$ 1,751
<b>Total Expenditure</b>	<b>\$ 12,114</b>	<b>\$ 12,726</b>	<b>\$ 13,227</b>	<b>\$ 13,858</b>	<b>\$ 14,300</b>	<b>\$ 14,758</b>
Net Operating Cost / (Revenue)	\$ 9,304	\$ 9,842	\$ 10,267	\$ 10,820	\$ 11,181	\$ 11,556
<b>Transfers</b>						
Transfer from Reserves	\$ (226)	\$ (226)	\$ (323)	\$ (321)	\$ (321)	\$ (322)
Transfers to Capital	\$ 8,298	\$ 8,900	\$ 8,843	\$ 9,077	\$ 9,425	\$ 10,731
Transfers to Reserves	\$ 1,714	\$ 2,214	\$ 1,914	\$ 1,914	\$ 1,914	\$ 1,914
<b>Total Transfers</b>	<b>\$ 9,786</b>	<b>\$ 10,888</b>	<b>\$ 10,434</b>	<b>\$ 10,670</b>	<b>\$ 11,018</b>	<b>\$ 12,323</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 19,090</b>	<b>\$ 20,730</b>	<b>\$ 20,701</b>	<b>\$ 21,490</b>	<b>\$ 22,199</b>	<b>\$ 23,879</b>
<b>Year to Year Percentage Change</b>		8.6%	-0.1%	3.8%	3.3%	7.6%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Solid Waste Services**  
Department: **Engineering Services**  
Governance: **Solid Waste Services Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 693	\$ 693	\$ 693	\$ 693	\$ 693	\$ 693
Licenses Permits and Rents	\$ 13	\$ 13	\$ 14	\$ 14	\$ 15	\$ 15
User Fees and Charges	\$ 2,033	\$ 2,058	\$ 2,083	\$ 2,108	\$ 2,133	\$ 2,158
Sales Revenue	\$ 915	\$ 943	\$ 971	\$ 1,000	\$ 1,030	\$ 1,061
Internal Recoveries	\$ 365	\$ 376	\$ 387	\$ 399	\$ 411	\$ 423
<b>Total Revenue</b>	<b>\$ 4,019</b>	<b>\$ 4,083</b>	<b>\$ 4,148</b>	<b>\$ 4,214</b>	<b>\$ 4,282</b>	<b>\$ 4,350</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 2,286	\$ 2,318	\$ 2,404	\$ 2,493	\$ 2,585	\$ 2,681
Supplies, Materials and Equipment	\$ 931	\$ 959	\$ 987	\$ 1,017	\$ 1,047	\$ 1,079
Purchased Services	\$ 4,427	\$ 4,562	\$ 4,701	\$ 4,844	\$ 4,992	\$ 5,145
Insurance and Financial	\$ 140	\$ 146	\$ 152	\$ 158	\$ 164	\$ 170
Internal Charges	\$ 366	\$ 377	\$ 389	\$ 400	\$ 412	\$ 425
<b>Total Expenditure</b>	<b>\$ 8,151</b>	<b>\$ 8,362</b>	<b>\$ 8,633</b>	<b>\$ 8,912</b>	<b>\$ 9,201</b>	<b>\$ 9,500</b>
Net Operating Cost / (Revenue)	\$ 4,132	\$ 4,279	\$ 4,485	\$ 4,698	\$ 4,920	\$ 5,149
<b>Transfers</b>						
Transfer from Reserves	\$ (275)	\$ (283)	\$ (292)	\$ (300)	\$ (309)	\$ (319)
Transfers to Capital	\$ 55	\$ -	\$ 103	\$ 170	\$ 2,513	\$ 1,913
Transfer to Reserves	\$ 900	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800
<b>Total Transfers</b>	<b>\$ 680</b>	<b>\$ 517</b>	<b>\$ 611</b>	<b>\$ 669</b>	<b>\$ 3,004</b>	<b>\$ 2,395</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 4,812</b>	<b>\$ 4,796</b>	<b>\$ 5,096</b>	<b>\$ 5,368</b>	<b>\$ 7,924</b>	<b>\$ 7,544</b>
<b>Year to Year Percentage Change</b>		-0.3%	6.3%	5.3%	47.6%	-4.8%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Planning**

Department:

Governance: **Planning and Land Division Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Municipal Recoveries	\$ 40	\$ 40	\$ 40	\$ 40	\$ 40	\$ 40
User Fees and Charges	\$ 240	\$ 250	\$ 260	\$ 270	\$ 280	\$ 290
Internal Recoveries	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
<b>Total Revenue</b>	<b>\$ 281</b>	<b>\$ 291</b>	<b>\$ 301</b>	<b>\$ 311</b>	<b>\$ 321</b>	<b>\$ 331</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 1,528	\$ 1,563	\$ 1,621	\$ 1,681	\$ 1,743	\$ 1,807
Supplies, Materials and Equipment	\$ 54	\$ 55	\$ 57	\$ 59	\$ 60	\$ 62
Purchased Services	\$ 284	\$ 293	\$ 302	\$ 311	\$ 320	\$ 330
Transfer Payments	\$ 590	\$ 740	\$ 740	\$ 640	\$ 590	\$ 590
Internal Charges	\$ 6	\$ 6	\$ 6	\$ 7	\$ 7	\$ 7
<b>Total Expenditure</b>	<b>\$ 2,462</b>	<b>\$ 2,657</b>	<b>\$ 2,726</b>	<b>\$ 2,697</b>	<b>\$ 2,720</b>	<b>\$ 2,796</b>
Net Operating Cost / (Revenue)	\$ 2,182	\$ 2,367	\$ 2,425	\$ 2,386	\$ 2,400	\$ 2,466
<b>Transfers</b>						
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserve	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Transfers</b>	<b>\$ 150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 2,332</b>	<b>\$ 2,367</b>	<b>\$ 2,425</b>	<b>\$ 2,386</b>	<b>\$ 2,400</b>	<b>\$ 2,466</b>
<b>Year to Year Percentage Change</b>		1.5%	2.5%	-1.6%	0.6%	2.8%



**COUNTY OF WELLINGTON**  
**2015-2019 OPERATING**

Programme/Service: **Green Legacy**

Department:

Governance: **Planning and Land Division Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Sales Revenue	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
<b>Total Revenue</b>	<b>\$ 2</b>	<b>\$ 2</b>	<b>\$ 2</b>	<b>\$ 2</b>	<b>\$ 2</b>	<b>\$ 2</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 457	\$ 473	\$ 491	\$ 509	\$ 528	\$ 547
Supplies, Materials and Equipment	\$ 101	\$ 104	\$ 107	\$ 110	\$ 114	\$ 117
Purchased Services	\$ 80	\$ 82	\$ 85	\$ 87	\$ 90	\$ 93
Insurance & Financial	\$ 10	\$ 10	\$ 10	\$ 11	\$ 11	\$ 12
Internal Charges	\$ 5	\$ 5	\$ 5	\$ 5	\$ 6	\$ 6
<b>Total Expenditure</b>	<b>\$ 653</b>	<b>\$ 674</b>	<b>\$ 698</b>	<b>\$ 723</b>	<b>\$ 749</b>	<b>\$ 775</b>
Net Operating Cost / (Revenue)	\$ 651	\$ 672	\$ 696	\$ 721	\$ 746	\$ 773
<b>Transfers</b>						
Transfer from Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 651</b>	<b>\$ 672</b>	<b>\$ 696</b>	<b>\$ 721</b>	<b>\$ 746</b>	<b>\$ 773</b>
<b>Year to Year Percentage Change</b>		3.3%	3.5%	3.5%	3.5%	3.5%





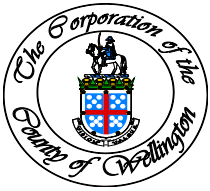
# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Community Emergency Management**

Department:

Governance: **Planning and Land Division Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 272	\$ 282	\$ 289	\$ 300	\$ 311	\$ 323
Supplies, Materials and Equipment		\$ 20	\$ 40	\$ 21	\$ 22	\$ 22	\$ 23
Purchased Services		\$ 157	\$ 152	\$ 127	\$ 127	\$ 127	\$ 127
Transfer Payments		\$ 141	\$ 141	\$ 141	\$ 141	\$ 141	\$ 141
Insurance and Financial		\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
<b>Total Expenditure</b>		<b>\$ 591</b>	<b>\$ 615</b>	<b>\$ 579</b>	<b>\$ 590</b>	<b>\$ 602</b>	<b>\$ 614</b>
Net Operating Cost / (Revenue)		\$ 591	\$ 615	\$ 579	\$ 590	\$ 602	\$ 614
<b>Transfers</b>							
Transfer from Reserves		\$ (68)	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56
<b>Total Transfers</b>		<b>\$ (68)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 56</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 523</b>	<b>\$ 615</b>	<b>\$ 579</b>	<b>\$ 590</b>	<b>\$ 602</b>	<b>\$ 670</b>
<b>Year to Year Percentage Change</b>			17.7%	-5.9%	2.0%	2.0%	11.4%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Police Services**  
 Department: **Provided under contract by Ont. Prov. Police**  
 Governance: **Wellington County Police Services Board**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 268	\$ 273	\$ 108	\$ 55	\$ 55	\$ 55
Licenses., Permits and Rents	\$ 154	\$ 154	\$ 123	\$ 101	\$ 101	\$ 101
Fines and Penalties	\$ 75	\$ 75	\$ 75	\$ 75	\$ 75	\$ 75
User Fees and Charges	\$ 79	\$ 79	\$ 79	\$ 79	\$ 79	\$ 79
Other Revenue	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
<b>Total Revenue</b>	<b>\$ 576</b>	<b>\$ 581</b>	<b>\$ 385</b>	<b>\$ 311</b>	<b>\$ 311</b>	<b>\$ 311</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 137	\$ 140	\$ 145	\$ 150	\$ 156	\$ 162
Supplies, Materials and Equipment	\$ 41	\$ 42	\$ 44	\$ 46	\$ 48	\$ 50
Purchased Services	\$ 360	\$ 374	\$ 389	\$ 404	\$ 420	\$ 437
Transfer Payments	\$ 17,796	\$ 16,745	\$ 17,419	\$ 18,132	\$ 18,884	\$ 19,678
Insurance and Financial	\$ 10	\$ 11	\$ 11	\$ 11	\$ 12	\$ 12
Minor Capital	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Charges	\$ 595	\$ 595	\$ 408	\$ 405	\$ 405	\$ 405
Internal Charges	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
<b>Total Expenditure</b>	<b>\$ 18,944</b>	<b>\$ 17,908</b>	<b>\$ 18,418</b>	<b>\$ 19,151</b>	<b>\$ 19,927</b>	<b>\$ 20,746</b>
Net Operating Cost / (Revenue)	\$ 18,368	\$ 17,327	\$ 18,033	\$ 18,841	\$ 19,616	\$ 20,436
<b>Transfers</b>						
Transfers from Reserves	\$ (93)	\$ (90)	\$ (95)	\$ (99)	\$ (104)	\$ (110)
Transfers to Capital	\$ 52	\$ 28	\$ 12	\$ 30	\$ 13	\$ 32
Transfers to Reserves	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90
<b>Total Transfers</b>	<b>\$ 49</b>	<b>\$ 28</b>	<b>\$ 8</b>	<b>\$ 20</b>	<b>\$ (1)</b>	<b>\$ 12</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 18,417</b>	<b>\$ 17,354</b>	<b>\$ 18,040</b>	<b>\$ 18,861</b>	<b>\$ 19,615</b>	<b>\$ 20,447</b>
<b>Year to Year Percentage Change</b>		-5.8%	4.0%	4.5%	4.0%	4.2%



# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **County Library System**

Department: **Library Services**

Governance: **Information, Heritage and Seniors' Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 158	\$ 158	\$ 158	\$ 158	\$ 158	\$ 158
Municipal Recoveries	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25
Licenses Permits and Rents	\$ 33	\$ 34	\$ 35	\$ 35	\$ 35	\$ 35
User Fees and Charges	\$ 94	\$ 97	\$ 100	\$ 103	\$ 106	\$ 109
Sales Revenue	\$ 8	\$ 8	\$ 8	\$ 9	\$ 9	\$ 9
<b>Total Revenue</b>	<b>\$ 317</b>	<b>\$ 322</b>	<b>\$ 325</b>	<b>\$ 328</b>	<b>\$ 332</b>	<b>\$ 336</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 3,597	\$ 3,799	\$ 3,976	\$ 4,144	\$ 4,319	\$ 4,479
Supplies, Materials and Equipment	\$ 796	\$ 820	\$ 844	\$ 870	\$ 896	\$ 923
Purchased Services	\$ 775	\$ 801	\$ 828	\$ 857	\$ 886	\$ 916
Insurance and Financial	\$ 25	\$ 26	\$ 27	\$ 28	\$ 29	\$ 31
Minor Capital Expenses	\$ 47	\$ 10	\$ 10	\$ 10	\$ 10	\$ -
Debt Charges	\$ 693	\$ 690	\$ 690	\$ 688	\$ 681	\$ 479
Internal Charges	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
<b>Total Expenditure</b>	<b>\$ 5,935</b>	<b>\$ 6,148</b>	<b>\$ 6,378</b>	<b>\$ 6,598</b>	<b>\$ 6,823</b>	<b>\$ 6,829</b>
Net Operating Cost / (Revenue)	\$ 5,618	\$ 5,826	\$ 6,052	\$ 6,269	\$ 6,491	\$ 6,493
<b>Transfers</b>						
Transfers from Reserves	\$ (210)	\$ (172)	\$ (151)	\$ (190)	\$ (169)	\$ (187)
Transfer to Reserve	\$ 1,500	\$ -	\$ 1,000	\$ -	\$ -	\$ -
Transfers to Capital	\$ 300	\$ 1,580	\$ 515	\$ 1,692	\$ -	\$ -
<b>Total Transfers</b>	<b>\$ 1,590</b>	<b>\$ 1,408</b>	<b>\$ 1,364</b>	<b>\$ 1,502</b>	<b>\$ (169)</b>	<b>\$ (187)</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 7,208</b>	<b>\$ 7,234</b>	<b>\$ 7,416</b>	<b>\$ 7,772</b>	<b>\$ 6,321</b>	<b>\$ 6,307</b>
<b>Year to Year Percentage Change</b>		0.4%	2.5%	4.8%	-18.7%	-0.2%



# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **Museum and Archives at Wellington Place**  
 Department: **County Museum and Archives**  
 Governance: **Information, Heritage and Seniors' Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 52	\$ 52	\$ 52	\$ 52	\$ 52	\$ 52
Licenses Permits and Rents	\$ 25	\$ 30	\$ 31	\$ 31	\$ 32	\$ 32
User Fees and Charges	\$ 60	\$ 62	\$ 64	\$ 66	\$ 68	\$ 70
Sales Revenue	\$ 11	\$ 11	\$ 12	\$ 12	\$ 12	\$ 13
Other Revenue	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7
<b>Total Revenue</b>	<b>\$ 155</b>	<b>\$ 162</b>	<b>\$ 165</b>	<b>\$ 168</b>	<b>\$ 171</b>	<b>\$ 174</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 1,299	\$ 1,362	\$ 1,431	\$ 1,484	\$ 1,539	\$ 1,596
Supplies, Materials and Equipment	\$ 166	\$ 171	\$ 176	\$ 181	\$ 187	\$ 192
Purchased Services	\$ 251	\$ 261	\$ 292	\$ 283	\$ 294	\$ 306
Transfer Payments	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7
Insurance and Financial	\$ 19	\$ 20	\$ 21	\$ 21	\$ 22	\$ 23
<b>Total Expenditure</b>	<b>\$ 1,742</b>	<b>\$ 1,821</b>	<b>\$ 1,926</b>	<b>\$ 1,977</b>	<b>\$ 2,049</b>	<b>\$ 2,124</b>
Net Operating Cost / (Revenue)	\$ 1,587	\$ 1,658	\$ 1,761	\$ 1,809	\$ 1,878	\$ 1,950
<b>Transfers</b>						
Transfer from Reserves	\$ -	\$ -	\$ (20)	\$ -	\$ -	\$ -
Transfers to Capital	\$ 175	\$ 335	\$ -	\$ -	\$ 55	\$ 141
<b>Total Transfers</b>	<b>\$ 175</b>	<b>\$ 335</b>	<b>\$ 20</b>	<b>\$ -</b>	<b>\$ 55</b>	<b>\$ 141</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 1,762</b>	<b>\$ 1,993</b>	<b>\$ 1,741</b>	<b>\$ 1,809</b>	<b>\$ 1,933</b>	<b>\$ 2,091</b>
<b>Year to Year Percentage Change</b>		13.2%	-12.7%	3.9%	6.9%	8.2%



# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **Property Management**  
 Department: **Maintenance Division**  
 Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Licenses Permits and Rents		\$ 977	\$ 979	\$ 1,004	\$ 1,006	\$ 1,008	\$ 1,011
User Fees and Charges		\$ 203	\$ 157	\$ 157	\$ 100	\$ 94	\$ 94
Other Revenue		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Internal Recoveries		\$ 686	\$ 707	\$ 728	\$ 750	\$ 773	\$ 796
<b>Total Revenue</b>		<b>\$ 1,868</b>	<b>\$ 1,844</b>	<b>\$ 1,891</b>	<b>\$ 1,858</b>	<b>\$ 1,877</b>	<b>\$ 1,902</b>
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 775	\$ 788	\$ 817	\$ 848	\$ 879	\$ 912
Supplies, Materials and Equipment		\$ 152	\$ 156	\$ 161	\$ 166	\$ 171	\$ 176
Purchased Services		\$ 719	\$ 748	\$ 779	\$ 811	\$ 845	\$ 880
Insurance and Financial		\$ 29	\$ 30	\$ 31	\$ 32	\$ 33	\$ 35
Minor Capital Expenses		\$ 256	\$ 54	\$ 43	\$ 15	\$ 25	\$ -
Debt Charges		\$ 443	\$ 445	\$ 394	\$ 394	\$ 393	\$ 384
<b>Total Expenditure</b>		<b>\$ 2,372</b>	<b>\$ 2,221</b>	<b>\$ 2,226</b>	<b>\$ 2,267</b>	<b>\$ 2,346</b>	<b>\$ 2,387</b>
Net Operating Cost / (Revenue)		\$ 505	\$ 377	\$ 335	\$ 409	\$ 470	\$ 485
<b>Transfers</b>							
Transfers from Reserves		\$ (159)	\$ (104)	\$ (43)	\$ (15)	\$ (25)	\$ (25)
Transfers to Reserves		\$ 841	\$ 744	\$ 744	\$ 687	\$ 681	\$ 681
<b>Total Transfers</b>		<b>\$ 682</b>	<b>\$ 640</b>	<b>\$ 701</b>	<b>\$ 672</b>	<b>\$ 656</b>	<b>\$ 656</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 1,187</b>	<b>\$ 1,016</b>	<b>\$ 1,036</b>	<b>\$ 1,080</b>	<b>\$ 1,125</b>	<b>\$ 1,141</b>
<b>Year to Year Percentage Change</b>			-14.4%	1.9%	4.3%	4.2%	1.4%





# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **Administration**

Department: **Treasury**

Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Internal Recoveries		\$ 390	\$ 402	\$ 414	\$ 426	\$ 439	\$ 452
<b>Total Revenue</b>		<b>\$ 390</b>	<b>\$ 402</b>	<b>\$ 414</b>	<b>\$ 426</b>	<b>\$ 439</b>	<b>\$ 452</b>
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 1,282	\$ 1,310	\$ 1,429	\$ 1,515	\$ 1,571	\$ 1,629
Supplies, Materials and Equipment		\$ 39	\$ 40	\$ 42	\$ 43	\$ 44	\$ 46
Purchased Services		\$ 237	\$ 244	\$ 327	\$ 262	\$ 269	\$ 277
Insurance and Financial		\$ 35	\$ 36	\$ 38	\$ 39	\$ 41	\$ 43
Internal Charges		\$ 4	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5
<b>Total Expenditure</b>		<b>\$ 1,598</b>	<b>\$ 1,636</b>	<b>\$ 1,840</b>	<b>\$ 1,863</b>	<b>\$ 1,930</b>	<b>\$ 1,999</b>
Net Operating Cost / (Revenue)		\$ 1,208	\$ 1,234	\$ 1,426	\$ 1,437	\$ 1,491	\$ 1,547
<b>Transfers</b>							
Transfers from Reserves		\$ (50)	\$ (51)	\$ (120)	\$ (56)	\$ (56)	\$ (58)
Transfers to Reserves		\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50
<b>Total Transfers</b>		<b>\$ 0</b>	<b>\$ (1)</b>	<b>\$ (70)</b>	<b>\$ (6)</b>	<b>\$ (6)</b>	<b>\$ (8)</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 1,208</b>	<b>\$ 1,233</b>	<b>\$ 1,356</b>	<b>\$ 1,431</b>	<b>\$ 1,485</b>	<b>\$ 1,540</b>
<b>Year to Year Percentage Change</b>			2.1%	9.9%	5.6%	3.8%	3.7%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Administration**  
 Department: **Office of CAO/Clerk**  
 Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
User Fees and Charges		\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
Internal Recoveries		\$ 1,527	\$ 1,572	\$ 1,619	\$ 1,668	\$ 1,718	\$ 1,770
<b>Total Revenue</b>		<b>\$ 1,527</b>	<b>\$ 1,573</b>	<b>\$ 1,620</b>	<b>\$ 1,669</b>	<b>\$ 1,719</b>	<b>\$ 1,770</b>
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 2,836	\$ 2,992	\$ 3,103	\$ 3,218	\$ 3,337	\$ 3,461
Supplies, Materials and Equipment		\$ 226	\$ 233	\$ 240	\$ 247	\$ 254	\$ 262
Purchased Services		\$ 1,044	\$ 1,156	\$ 1,220	\$ 1,257	\$ 1,295	\$ 1,333
Insurance and Financial		\$ 2	\$ 2	\$ 2	\$ 2	\$ 3	\$ 3
Internal Charges		\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
<b>Total Expenditure</b>		<b>\$ 4,109</b>	<b>\$ 4,384</b>	<b>\$ 4,566</b>	<b>\$ 4,725</b>	<b>\$ 4,889</b>	<b>\$ 5,059</b>
Net Operating Cost / (Revenue)		\$ 2,582	\$ 2,811	\$ 2,946	\$ 3,056	\$ 3,170	\$ 3,289
<b>Transfers</b>							
Transfers to Capital		\$ 335	\$ 225	\$ 258	\$ 424	\$ 546	\$ 371
<b>Total Transfers</b>		<b>\$ 335</b>	<b>\$ 225</b>	<b>\$ 258</b>	<b>\$ 424</b>	<b>\$ 546</b>	<b>\$ 371</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 2,917</b>	<b>\$ 3,036</b>	<b>\$ 3,203</b>	<b>\$ 3,481</b>	<b>\$ 3,717</b>	<b>\$ 3,660</b>
<b>Year to Year Percentage Change</b>			4.1%	5.5%	8.6%	6.8%	-1.5%



# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **County Council**  
 Department: **County Council**  
 Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Other Revenue		\$ 18	\$ 19	\$ 19	\$ 20	\$ 20	\$ 21
<b>Total Revenue</b>		<b>\$ 18</b>	<b>\$ 19</b>	<b>\$ 19</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 21</b>
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 692	\$ 718	\$ 741	\$ 765	\$ 790	\$ 815
Supplies, Materials and Equipment		\$ 49	\$ 50	\$ 51	\$ 53	\$ 55	\$ 56
Purchased Services		\$ 213	\$ 223	\$ 234	\$ 246	\$ 258	\$ 271
Insurance and Financial		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
<b>Total Expenditure</b>		<b>\$ 955</b>	<b>\$ 993</b>	<b>\$ 1,029</b>	<b>\$ 1,066</b>	<b>\$ 1,105</b>	<b>\$ 1,145</b>
Net Operating Cost / (Revenue)		\$ 937	\$ 975	\$ 1,010	\$ 1,047	\$ 1,085	\$ 1,124
<b>Net Cost / (Revenue)</b>		<b>\$ 937</b>	<b>\$ 975</b>	<b>\$ 1,010</b>	<b>\$ 1,047</b>	<b>\$ 1,085</b>	<b>\$ 1,124</b>
<b>Year to Year Percentage Change</b>			4.0%	3.6%	3.6%	3.6%	3.6%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Ambulance Service**  
 Department: **Administered by City of Guelph**  
 Governance: **Ambulance Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Expenditure</b>							
Transfer Payments		\$ 3,154	\$ 3,713	\$ 4,062	\$ 4,405	\$ 4,201	\$ 4,473
<b>Total Expenditure</b>		<b>\$ 3,154</b>	<b>\$ 3,713</b>	<b>\$ 4,062</b>	<b>\$ 4,405</b>	<b>\$ 4,201</b>	<b>\$ 4,473</b>
Net Operating Cost / (Revenue)		\$ 3,154	\$ 3,713	\$ 4,062	\$ 4,405	\$ 4,201	\$ 4,473
<b>Transfers</b>							
Transfers to Capital		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers to Reserve		\$ 250	\$ 250	\$ 350	\$ 350	\$ 350	\$ 350
<b>Total Transfers</b>		<b>\$ 250</b>	<b>\$ 250</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 350</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 3,404</b>	<b>\$ 3,963</b>	<b>\$ 4,412</b>	<b>\$ 4,755</b>	<b>\$ 4,551</b>	<b>\$ 4,823</b>
<b>Year to Year Percentage Change</b>			16.4%	11.3%	7.8%	-4.3%	6.0%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Administration**  
 Department: **Community Grants**  
 Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Expenditure</b>							
Transfer Payments		\$ 49	\$ 51	\$ 52	\$ 54	\$ 56	\$ 57
Debt Charges		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26
<b>Total Expenditure</b>		<b>\$ 49</b>	<b>\$ 51</b>	<b>\$ 52</b>	<b>\$ 54</b>	<b>\$ 56</b>	<b>\$ 84</b>
Net Operating Cost / (Revenue)		\$ 49	\$ 51	\$ 52	\$ 54	\$ 56	\$ 84
<b>Transfers</b>							
Transfer to reserves		\$ -	\$ 1,200	\$ 1,500	\$ 1,700	\$ 1,900	\$ 2,100
Transfers from Reserves		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Transfers</b>		<b>\$ -</b>	<b>\$ 1,200</b>	<b>\$ 1,500</b>	<b>\$ 1,700</b>	<b>\$ 1,900</b>	<b>\$ 2,100</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 49</b>	<b>\$ 1,251</b>	<b>\$ 1,552</b>	<b>\$ 1,754</b>	<b>\$ 1,956</b>	<b>\$ 2,184</b>
<b>Year to Year Percentage Change</b>			2432.2%	24.1%	13.0%	11.5%	11.7%






# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Administration**

Department: **Human Resources**

Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Internal Recoveries		\$ 954	\$ 982	\$ 1,012	\$ 1,042	\$ 1,073	\$ 1,105
<b>Total Revenue</b>		<b>\$ 954</b>	<b>\$ 982</b>	<b>\$ 1,012</b>	<b>\$ 1,042</b>	<b>\$ 1,073</b>	<b>\$ 1,105</b>
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 1,379	\$ 1,414	\$ 1,466	\$ 1,520	\$ 1,577	\$ 1,635
Supplies, Materials and Equipment		\$ 103	\$ 106	\$ 110	\$ 113	\$ 116	\$ 120
Purchased Services		\$ 412	\$ 424	\$ 437	\$ 450	\$ 464	\$ 478
Transfer Payments		\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70
Insurance and Financial		\$ 188	\$ 196	\$ 204	\$ 212	\$ 220	\$ 229
Internal Charges		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
<b>Total Expenditure</b>		<b>\$ 2,154</b>	<b>\$ 2,212</b>	<b>\$ 2,288</b>	<b>\$ 2,367</b>	<b>\$ 2,449</b>	<b>\$ 2,533</b>
Net Operating Cost / (Revenue)		\$ 1,201	\$ 1,230	\$ 1,277	\$ 1,325	\$ 1,376	\$ 1,428
<b>Transfers</b>							
Transfers from Reserves		\$ (419)	\$ (431)	\$ (444)	\$ (457)	\$ (471)	\$ (485)
<b>Total Transfers</b>		<b>\$ (419)</b>	<b>\$ (431)</b>	<b>\$ (444)</b>	<b>\$ (457)</b>	<b>\$ (471)</b>	<b>\$ (485)</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 782</b>	<b>\$ 799</b>	<b>\$ 833</b>	<b>\$ 868</b>	<b>\$ 904</b>	<b>\$ 943</b>
<b>Year to Year Percentage Change</b>			2.1%	4.2%	4.2%	4.2%	4.2%

 <b>COUNTY OF WELLINGTON</b> <b>2015-2019 OPERATING</b> <b>Programme/Service: Administration</b> <b>Department: Economic Development</b> <b>Governance: Economic Development Committee</b>						
Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 81	\$ 32				
Municipal Recoveries	\$ 18	\$ 18	\$ 18	\$ 18	\$ 18	\$ 18
User Fees and Charges	\$ 72	\$ 65	\$ 65	\$ 65	\$ 65	\$ 65
Other Revenue	\$ 11					
<b>Total Revenue</b>	<b>\$ 181</b>	<b>\$ 115</b>	<b>\$ 83</b>	<b>\$ 83</b>	<b>\$ 83</b>	<b>\$ 83</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 239	\$ 290	\$ 302	\$ 314	\$ 326	\$ 338
Supplies, Materials and Equipment	\$ 19	\$ 19	\$ 19	\$ 20	\$ 21	\$ 21
Purchased Services	\$ 382	\$ 332	\$ 492	\$ 192	\$ 192	\$ 193
Transfer Payments	\$ 255	\$ 255	\$ 230	\$ 230	\$ 230	\$ 231
<b>Total Expenditure</b>	<b>\$ 895</b>	<b>\$ 897</b>	<b>\$ 1,043</b>	<b>\$ 756</b>	<b>\$ 769</b>	<b>\$ 784</b>
Net Operating Cost / (Revenue)	\$ 714	\$ 782	\$ 961	\$ 673	\$ 686	\$ 701
<b>Transfers</b>						
Transfers from Reserves	\$ (175)	\$ (75)	\$ (200)	\$ -	\$ -	\$ -
Transfer to Capital		\$ 70	\$ -	\$ -	\$ -	\$ -
Transfers to Reserves	\$ 100	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
<b>Total Transfers</b>	<b>\$ (75)</b>	<b>\$ 195</b>	<b>\$ -</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 200</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 639</b>	<b>\$ 977</b>	<b>\$ 961</b>	<b>\$ 873</b>	<b>\$ 886</b>	<b>\$ 901</b>
<b>Year to Year Percentage Change</b>		52.8%	-1.6%	-9.1%	1.5%	1.7%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Ontario Works**  
Department: **Social Services**  
Governance: **Social Services Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 18,694	\$ 19,585	\$ 20,417	\$ 21,478	\$ 22,594	\$ 23,299
Municipal Recoveries	\$ 3,772	\$ 3,524	\$ 3,517	\$ 3,367	\$ 3,195	\$ 3,363
Other Revenue	\$ 57	\$ 52	\$ 51	\$ 28	\$ 28	\$ 28
Internal Recoveries	\$ 10	\$ 10	\$ 3	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 22,533</b>	<b>\$ 23,172</b>	<b>\$ 23,988</b>	<b>\$ 24,873</b>	<b>\$ 25,816</b>	<b>\$ 26,690</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 5,725	\$ 5,893	\$ 6,083	\$ 6,271	\$ 6,442	\$ 6,617
Supplies, Materials and Equipment	\$ 214	\$ 220	\$ 227	\$ 234	\$ 241	\$ 249
Purchased Services	\$ 373	\$ 377	\$ 388	\$ 400	\$ 412	\$ 424
Social Assistance	\$ 16,740	\$ 17,079	\$ 17,707	\$ 18,339	\$ 19,021	\$ 19,730
Transfer Payments	\$ 24	\$ 24	\$ 24	\$ 24	\$ 24	\$ 24
Internal Charges	\$ 1,270	\$ 1,306	\$ 1,321	\$ 1,345	\$ 1,385	\$ 1,426
<b>Total Expenditure</b>	<b>\$ 24,346</b>	<b>\$ 24,899</b>	<b>\$ 25,751</b>	<b>\$ 26,614</b>	<b>\$ 27,526</b>	<b>\$ 28,470</b>
Net Operating Cost / (Revenue)	\$ 1,813	\$ 1,728	\$ 1,763	\$ 1,741	\$ 1,710	\$ 1,781
<b>Net Cost / (Revenue)</b>	<b>\$ 1,813</b>	<b>\$ 1,728</b>	<b>\$ 1,763</b>	<b>\$ 1,741</b>	<b>\$ 1,710</b>	<b>\$ 1,781</b>
<b>Year to Year Percentage Change</b>		-4.7%	2.1%	-1.3%	-1.8%	4.1%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Child Care Services**  
Department: **Social Services**  
Governance: **Social Services Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Grants and Subsidies		\$ 11,080	\$ 11,117	\$ 11,117	\$ 11,117	\$ 11,117	\$ 11,311
Municipal Recoveries		\$ 2,223	\$ 2,716	\$ 2,943	\$ 3,151	\$ 3,365	\$ 3,391
User Fees and Charges		\$ 241	\$ 254	\$ 254	\$ 254	\$ 254	\$ 254
Internal Recoveries		\$ 313	\$ 370	\$ 370	\$ 370	\$ 370	\$ 370
<b>Total Revenue</b>		<b>\$ 13,858</b>	<b>\$ 14,457</b>	<b>\$ 14,684</b>	<b>\$ 14,892</b>	<b>\$ 15,106</b>	<b>\$ 15,326</b>
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 3,210	\$ 3,944	\$ 4,084	\$ 4,198	\$ 4,313	\$ 4,432
Supplies, Materials and Equipment		\$ 168	\$ 212	\$ 218	\$ 223	\$ 230	\$ 236
Purchased Services		\$ 140	\$ 261	\$ 269	\$ 276	\$ 284	\$ 293
Social Assistance		\$ 10,126	\$ 9,844	\$ 9,967	\$ 10,092	\$ 10,220	\$ 10,304
Transfer Payments		\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -
Minor Capital		\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120
Internal Charges		\$ 952	\$ 1,017	\$ 1,033	\$ 1,049	\$ 1,066	\$ 1,083
<b>Total Expenditure</b>		<b>\$ 14,816</b>	<b>\$ 15,398</b>	<b>\$ 15,690</b>	<b>\$ 15,958</b>	<b>\$ 16,233</b>	<b>\$ 16,467</b>
Net Operating Cost / (Revenue)		\$ 958	\$ 941	\$ 1,006	\$ 1,066	\$ 1,127	\$ 1,141
<b>Transfers</b>							
Transfer from reserves		\$ (100)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Transfers</b>		<b>\$ (100)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 858</b>	<b>\$ 941</b>	<b>\$ 1,006</b>	<b>\$ 1,066</b>	<b>\$ 1,127</b>	<b>\$ 1,141</b>
<b>Year to Year Percentage Change</b>			9.7%	6.9%	6.0%	5.7%	1.3%



# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **Social Housing**  
 Department: **Social Services**  
 Governance: **Social Services Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Grants and Subsidies		\$ 7,255	\$ 7,555	\$ 7,297	\$ 7,289	\$ 7,243	\$ 7,112
Municipal Recoveries		\$ 15,458	\$ 15,254	\$ 16,036	\$ 16,377	\$ 17,142	\$ 17,296
Licenses Permits and Rents		\$ 5,125	\$ 5,125	\$ 5,125	\$ 5,125	\$ 5,125	\$ 5,125
User Fees and Charges		\$ 53	\$ 53	\$ 53	\$ 53	\$ 53	\$ 53
<b>Total Revenue</b>		<b>\$ 27,890</b>	<b>\$ 27,986</b>	<b>\$ 28,510</b>	<b>\$ 28,843</b>	<b>\$ 29,563</b>	<b>\$ 29,585</b>
<b>Expenditure</b>							
Salaries, Wages and Benefits		\$ 3,417	\$ 3,635	\$ 3,762	\$ 3,892	\$ 4,025	\$ 4,160
Supplies, Materials and Equipment		\$ 340	\$ 348	\$ 358	\$ 368	\$ 379	\$ 391
Purchased Services		\$ 6,068	\$ 6,426	\$ 6,801	\$ 7,091	\$ 7,394	\$ 7,713
Social Assistance		\$ 17,575	\$ 17,867	\$ 17,922	\$ 18,049	\$ 18,177	\$ 18,306
Transfer Payments		\$ 1,225	\$ 1,158	\$ 1,015	\$ 1,015	\$ 1,015	\$ 1,015
Insurance and Financial		\$ 224	\$ 236	\$ 249	\$ 263	\$ 279	\$ 296
Minor Capital Expenditures		\$ 1,325	\$ 607	\$ 990	\$ 878	\$ 1,276	\$ 746
Internal Charges		\$ 654	\$ 674	\$ 694	\$ 715	\$ 737	\$ 759
<b>Total Expenditure</b>		<b>\$ 30,827</b>	<b>\$ 30,951</b>	<b>\$ 31,791</b>	<b>\$ 32,271</b>	<b>\$ 33,283</b>	<b>\$ 33,387</b>
Net Operating Cost / (Revenue)		\$ 2,937	\$ 2,965	\$ 3,282	\$ 3,428	\$ 3,720	\$ 3,802
<b>Transfers</b>							
Transfers from Reserves		\$ -	\$ (150)	\$ (245)	\$ (217)	\$ (315)	\$ (184)
Transfer to Reserves		\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Transfers to Capital		\$ 290	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Transfers</b>		<b>\$ 1,790</b>	<b>\$ 1,350</b>	<b>\$ 1,255</b>	<b>\$ 1,283</b>	<b>\$ 1,185</b>	<b>\$ 1,316</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 4,727</b>	<b>\$ 4,315</b>	<b>\$ 4,537</b>	<b>\$ 4,711</b>	<b>\$ 4,904</b>	<b>\$ 5,118</b>
<b>Year to Year Percentage Change</b>			-8.7%	5.2%	3.8%	4.1%	4.4%





# COUNTY OF WELLINGTON

## 2015-2019 OPERATING

Programme/Service: **Affordable Housing**  
 Department: **Social Services**  
 Governance: **Social Services Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 206	\$ 207	\$ 206	\$ 205	\$ 203	\$ 203
Licenses Permits and Rents	\$ 404	\$ 578	\$ 589	\$ 601	\$ 612	\$ 624
<b>Total Revenue</b>	<b>\$ 611</b>	<b>\$ 784</b>	<b>\$ 795</b>	<b>\$ 806</b>	<b>\$ 816</b>	<b>\$ 828</b>
<b>Expenditure</b>						
Salaries, Wages, and Benefits	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4
Supplies, Materials and Equipment	\$ 14	\$ 49	\$ 51	\$ 52	\$ 54	\$ 55
Purchased Services	\$ 295	\$ 333	\$ 343	\$ 353	\$ 364	\$ 374
Transfer Payments	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance and Financial	\$ 10	\$ 14	\$ 15	\$ 16	\$ 17	\$ 19
Minor Capital	\$ 27	\$ 27	\$ 48	\$ 44	\$ 45	\$ 46
Debt Charges	\$ 302	\$ 302	\$ 302	\$ 301	\$ 299	\$ 299
<b>Total Expenditure</b>	<b>\$ 654</b>	<b>\$ 729</b>	<b>\$ 762</b>	<b>\$ 770</b>	<b>\$ 782</b>	<b>\$ 797</b>
Net Operating Cost / (Revenue)	\$ 44	\$ (55)	\$ (32)	\$ (36)	\$ (33)	\$ (30)
<b>Transfers</b>						
Transfers from Reserves	\$ (34)	\$ (32)	\$ (33)	\$ (34)	\$ (35)	\$ (36)
Transfers to Reserves	\$ 491	\$ 587	\$ 565	\$ 569	\$ 568	\$ 566
<b>Total Transfers</b>	<b>\$ 456</b>	<b>\$ 556</b>	<b>\$ 532</b>	<b>\$ 536</b>	<b>\$ 533</b>	<b>\$ 530</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>
<b>Year to Year Percentage Change</b>		0.0%	0.0%	0.0%	0.0%	0.0%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Wellington Terrace**  
Department: **Homes for the Aged**  
Governance: **Information, Heritage and Seniors' Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
<b>Revenue</b>						
Grants and Subsidies	\$ 7,898	\$ 8,081	\$ 8,207	\$ 8,335	\$ 8,466	\$ 8,600
Municipal Recoveries	\$ 1,309	\$ 113	\$ -	\$ -	\$ -	\$ -
User Fees and Charges	\$ 4,183	\$ 4,253	\$ 4,323	\$ 4,395	\$ 4,468	\$ 4,543
<b>Total Revenue</b>	<b>\$ 13,390</b>	<b>\$ 12,446</b>	<b>\$ 12,529</b>	<b>\$ 12,730</b>	<b>\$ 12,934</b>	<b>\$ 13,142</b>
<b>Expenditure</b>						
Salaries, Wages and Benefits	\$ 14,191	\$ 14,593	\$ 15,030	\$ 15,480	\$ 15,944	\$ 16,422
Supplies, Materials and Equipment	\$ 1,182	\$ 1,216	\$ 1,252	\$ 1,290	\$ 1,329	\$ 1,369
Purchased Services	\$ 975	\$ 1,004	\$ 1,034	\$ 1,065	\$ 1,097	\$ 1,130
Insurance and Financial	\$ 32	\$ 33	\$ 34	\$ 35	\$ 36	\$ 37
Debt Charges	\$ 1,964	\$ 1,964	\$ 1,964	\$ 1,849	\$ 1,849	\$ 1,849
Internal Charges	\$ 882	\$ 899	\$ 917	\$ 935	\$ 954	\$ 973
<b>Total Expenditure</b>	<b>\$ 19,226</b>	<b>\$ 19,709</b>	<b>\$ 20,231</b>	<b>\$ 20,654</b>	<b>\$ 21,209</b>	<b>\$ 21,780</b>
Net Operating Cost / (Revenue)	\$ 5,836	\$ 7,264	\$ 7,702	\$ 7,925	\$ 8,276	\$ 8,638
<b>Transfers</b>						
Transfers to Reserves	\$ 1,393	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250
Transfers to Capital	\$ 128	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110
<b>Total Transfers</b>	<b>\$ 1,521</b>	<b>\$ 360</b>	<b>\$ 360</b>	<b>\$ 360</b>	<b>\$ 360</b>	<b>\$ 360</b>
<b>Net Cost / (Revenue)</b>	<b>\$ 7,357</b>	<b>\$ 7,624</b>	<b>\$ 8,062</b>	<b>\$ 8,285</b>	<b>\$ 8,636</b>	<b>\$ 8,998</b>
<b>Year to Year Percentage Change</b>		3.6%	5.8%	2.8%	4.2%	4.2%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Public Health**

Department:

Governance: **Wellington-Dufferin-Guelph Health Unit**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Expenditure</b>							
Transfer Payments		\$ 2,288	\$ 2,380	\$ 2,499	\$ 2,623	\$ 2,755	\$ 2,892
Debt Charges		\$ 380	\$ 344	\$ 347	\$ 344	\$ 344	\$ 344
<b>Total Expenditure</b>		<b>\$ 2,668</b>	<b>\$ 2,724</b>	<b>\$ 2,846</b>	<b>\$ 2,968</b>	<b>\$ 3,099</b>	<b>\$ 3,236</b>
Net Operating Cost / (Revenue)		\$ 2,668	\$ 2,724	\$ 2,846	\$ 2,968	\$ 3,099	\$ 3,236
<b>Transfers</b>							
Transfer from reserve debt charge funding		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Transfers</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Cost / (Revenue)</b>		<b>\$ 2,668</b>	<b>\$ 2,724</b>	<b>\$ 2,846</b>	<b>\$ 2,968</b>	<b>\$ 3,099</b>	<b>\$ 3,236</b>
<b>Year to Year Percentage Change</b>			2.1%	4.5%	4.3%	4.4%	4.4%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Provincial Offences Act (POA)**  
 Department: **Delivered by City of Guelph**  
 Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Municipal Recoveries		\$ 656	\$ 514	\$ 490	\$ 475	\$ 469	\$ 472
<b>Total Revenue</b>		<b>\$ 656</b>	<b>\$ 514</b>	<b>\$ 490</b>	<b>\$ 475</b>	<b>\$ 469</b>	<b>\$ 472</b>
<b>Expenditure</b>							
Debt Charges		\$ 258	\$ 258	\$ 257	\$ 257	\$ 256	\$ 255
<b>Total Expenditure</b>		<b>\$ 258</b>	<b>\$ 258</b>	<b>\$ 257</b>	<b>\$ 257</b>	<b>\$ 256</b>	<b>\$ 255</b>
<b>Transfers</b>							
Transfer to Capital		\$ -	\$ 134	\$ -	\$ -	\$ -	\$ 32
<b>Total Transfers</b>		<b>\$ -</b>	<b>\$ 134</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32</b>
<b>Net Cost / (Revenue)</b>		<b>\$ (398)</b>	<b>\$ (122)</b>	<b>\$ (232)</b>	<b>\$ (218)</b>	<b>\$ (213)</b>	<b>\$ (185)</b>
<b>Year to Year Percentage Change</b>			-69.3%	90.2%	-6.2%	-2.3%	-13.0%



# COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **General Expenditure and Revenue**

Department: **Treasury**

Governance: **Administration, Finance and Personnel Committee**

Description		Operating Budget (\$000's)					
		2014	2015	2016	2017	2018	2019
<b>Revenue</b>							
Property Taxation		\$ 82,641	\$ 86,491	\$ 90,631	\$ 95,229	\$ 99,780	\$ 104,077
Grants and Subsidies		\$ 6,121	\$ 5,398	\$ 5,235	\$ 5,235	\$ 5,360	\$ 5,360
Sales revenue		\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12
Other Revenue		\$ 2,740	\$ 2,818	\$ 2,898	\$ 2,981	\$ 3,066	\$ 3,154
Internal Recoveries		\$ 42	\$ 42	\$ 44	\$ 45	\$ 46	\$ 48
<b>Total Revenue</b>		<b>\$ 91,556</b>	<b>\$ 94,762</b>	<b>\$ 98,820</b>	<b>\$ 103,501</b>	<b>\$ 108,264</b>	<b>\$ 112,650</b>
<b>Expenditure</b>							
Supplies, Materials and Equipment		\$ 18	\$ 19	\$ 19	\$ 20	\$ 20	\$ 21
Purchased Services		\$ 1,953	\$ 2,011	\$ 2,072	\$ 2,134	\$ 2,198	\$ 2,264
Insurance and Financial		\$ 1,195	\$ 1,035	\$ 1,041	\$ 1,047	\$ 1,053	\$ 1,060
<b>Total Expenditure</b>		<b>\$ 3,166</b>	<b>\$ 3,065</b>	<b>\$ 3,132</b>	<b>\$ 3,200</b>	<b>\$ 3,271</b>	<b>\$ 3,344</b>
Net Operating Cost / (Revenue)		\$ (88,390)	\$ (91,697)	\$ (95,688)	\$ (100,301)	\$ (104,993)	\$ (109,306)
<b>Transfers</b>							
Transfers from Reserves		\$ (300)	\$ (450)	\$ (150)	\$ -	\$ -	\$ -
Transfers to Reserves		\$ 5,250	\$ 5,328	\$ 5,533	\$ 5,616	\$ 5,826	\$ 5,914
Reserve Transfer: Stabilization/Capital		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Transfers</b>		<b>\$ 4,950</b>	<b>\$ 4,878</b>	<b>\$ 5,383</b>	<b>\$ 5,616</b>	<b>\$ 5,826</b>	<b>\$ 5,914</b>
<b>Net Cost / (Revenue)</b>		<b>\$ (83,440)</b>	<b>\$ (86,820)</b>	<b>\$ (90,305)</b>	<b>\$ (94,685)</b>	<b>\$ (99,167)</b>	<b>\$ (103,392)</b>