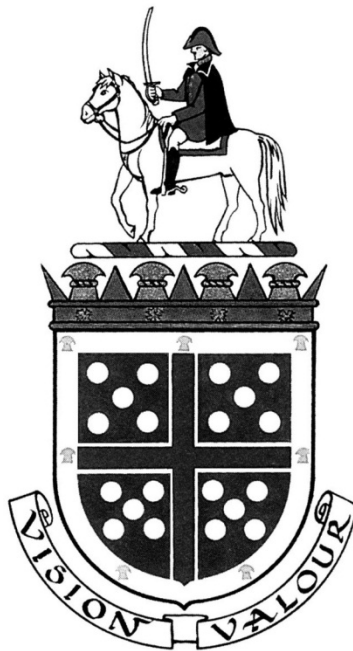


THE CORPORATION OF THE COUNTY OF WELLINGTON

PRELIMINARY 2015-2019

FIVE YEAR PLAN



PRESENTED TO:

ADMINISTRATION, FINANCE AND PERSONNEL COMMITTEE

NOVEMBER 18, 2014

**CORPORATION OF THE COUNTY OF WELLINGTON
PRELIMINARY 2015-19 FIVE YEAR PLAN**

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COMMITTEE REPORT

To: Chair and Members of the Administration, Finance and Personnel Committee
From: Ken DeHart, County Treasurer
Date: Tuesday, November 18, 2014
Subject: Preliminary 2015-2019 Five-Year Plan

Background:

The Five-Year Plan provides County Council with a comprehensive operating budget, capital budget and tax rate forecast. It is used as a method of coordinating the financing of major capital initiatives through the appropriate use of levy funding, debt and reserves. The five-year plan provides Council with a longer term view of the major issues impacting on the programmes and services provided to the residents and businesses within Wellington County. The scope and magnitude of services provided by the County necessitates this long-term view of service levels and the associated budget impacts.

The Five-Year Plan helps ensure Council's ability to measure the reasonableness of the proposed levels of service and sources of financing. The Five-Year Plan is presented in a series of high level schedules, supported by greater details in the appendices for cost shared programmes including Ontario Works, Child Care, Housing and Homes for the Aged.

1. Preliminary 2015-2019 Operating Budget and Tax Rate Forecast

The County's Budget projection is set out in the following table:

| | 2015 | 2016 | 2017 | 2018 | 2019 |
|---------------------------------|---------|---------|---------|---------|---------|
| Gross Expenditure (\$ millions) | \$187.4 | \$193.1 | \$199.6 | \$206.7 | \$212.7 |
| Tax Levy (\$ millions) | \$84.9 | \$89.1 | \$93.7 | \$98.2 | \$102.5 |
| County tax impact (% change) | 3.8% | 3.8% | 4.1 % | 3.8% | 3.4% |

Weighted assessment growth is currently estimated 1.00% and \$819,400 represents a 1% change in County property taxes. This report sets out the capital projects and specific operating budget impacts which are expected in 2015 and throughout the forecast. It should be noted that the figures and projects presented herein are preliminary, and the forecast will be updated in January 2015 as the detailed 2015 budgets are prepared.

2. 2015-2019 Capital Budget Forecast

The Five-Year Capital Plan is found in the appendices. The schedule on page 13 provides Council with a high level review of spending by programme, along with sources of financing. Detailed project lists are found on subsequent pages. In accordance with the Capital Budget and Long Term Financing Policy, the list of capital works includes those initiatives that have a long term benefit to the corporation and whose capital cost is at least \$25,000. The capital budget affects future operating budgets in several ways, including future operating and maintenance costs for infrastructure and facilities as well as debt servicing costs and certain reserve transfers.

Highlights of the capital programme include:

- \$122.0 million of capital investment over the five-year period
- Key initiatives include an ongoing investment in the County road and bridge network, continued improvements to the County Library system, the County contribution to local hospitals, and continuing improvements to Social Housing Units.
- Importantly, 45% of the entire capital budget is projected to be financed from tax levy revenues, and 39% from reserves
- The preliminary five-year forecast relies on only two debt issues totaling \$3 million.

Specific project highlights are as follows:

❑ **Roads (Pages 14-17)**

- \$53.8 million for the existing network of roads, bridges and signals
- \$9.4 million in growth related construction including the addition of passing lanes and various intersection improvements.
- The design and rebuild of the Erin Garage has been moved out to 2018 and 2019 and the replacement of the Drayton Garage has been pushed ahead to be included in the 2015 and 2016 budget. County staff have been working together with Mapleton staff regarding the possibility of relocating the Drayton shop to the current Township Administration centre. \$3.5 million is budgeted for the 20,000 square foot facility. The funding is shared between the Roads Capital Reserve at \$1.0 million, the tax levy at \$500,000, and a debt issue for the remaining \$2.0 million.
- \$8.9 million in equipment replacement: as in previous years, the equipment replacement expenditures are to be funded in full from the equipment replacement reserve, which in turn will be funded through reserve contributions from the tax levy.

❑ **Solid Waste Services (Page 18)**

- A total of \$6.1 million in expenditures is projected over the five-year period
- Capital expenditures related to closed landfill sites totals \$200,000 and includes work at Elora Transfer Station (closed Nichol Landfill). This work will be funded by the Landfill Closure and Post Closure Reserve Fund.
- A leachate collection system at the Riverstown landfill site is included in 2018 and 2019
- The equipment reserve will be used to fund both new and replacement equipment
- The proposed capital plan is funded entirely by tax levy and reserves

❑ **Planning (Page 19)**

- Upgrades to the Trans-Canada Trail continue in 2015 with an additional \$353,000 budgeted, of this \$289,000 is subsidized by Trans Canada Trail Ontario leaving \$64,000 as the County portion to be funded from reserve. There is no tax levy impact for this project.

❑ **Emergency Management (Page 20)**

- The current fire paging system is budgeted to be reviewed through the operating budget in 2015. A capital project for the upgrading of the County fire paging equipment is proposed at \$250,000 in 2016 to be funded from the General Capital Reserve.
- The Emergency Management Vehicle replacement is scheduled for 2019 at \$50,000.

❑ **County Property (Page 21)**

- Projects identified over the forecast period relate to major repairs or renovations to County owned facilities. These projects are funded from the Property reserve, which in turn receives an annual contribution from the operating budget.

❑ **Administration (Page 22)**

- The five-year plan includes capital works for both Applications and Technical Services. Applications plans the implementation of a new records management system to work together with The Ontario Municipal Records Management System (TOMRMS); continued work on the JD Edwards upgrade for reporting software; and future system enhancements throughout the five-year period. Technical Services plans for replacement activities in network, storage, servers and wifi systems. The proposed funding for all projects is the tax levy.

❑ **Police Services (Page 23)**

- The Rockwood OPP detachment has budgeted \$60,000 for furniture replacements and improvements to the community media room. The project is fully funded from the Property Reserve.
- Equipment, uniforms and vehicle radios for the new officers included in the operating budget projection totals \$108,000 over the five years.

❑ **Museum and Archives at Wellington Place (Page 24)**

- The coal room roof and wall repair is planned for 2015
- The Pump House Ruins project is scheduled for 2016. This will protect the ruins from further damage and turn the site into an interpretive exhibit. The proposed funding for this project is the Museum Donations Reserve.
- An archeological dig at the old McLeister farmhouse location has been pushed out to 2018 and 2019
- The Wellington Place property related capital needs include: new grounds equipment for a tractor and plow is included in 2015; the resurfacing of the driveways and parking lots in 2016 and 2017; and a project to upgrade the signage on the property in 2017. The funding of these projects is shared between the tax levy and the general capital reserve.
- The generator required for the property is a recommendation coming from the emergency services business continuity review and is proposed for 2018.

❑ **Library Services (Page 25)**

- The preliminary five-year plan incorporates the completion of a ten year investment in the redevelopment of the County library system.
- An expansion and renovation of the Palmerston Carnegie Library continues in 2015 with an additional \$2.5 million (project total is \$3.0 million). Funding is split \$1.5 million from the tax levy and \$1.0 million from the County Property reserve.
- A new branch in Hillsburgh is proposed for 2016 and 2017. The current Hillsburgh branch is one of only two branches in the system that is leased (the other being in Rockwood which is leased from the Township of Guelph/Eramosa). A preliminary cost estimate of \$4.0 million is identified. This project is funded with \$2 million from the County Property Reserve and \$2 million from the tax levy.
- Self- checkout terminals are proposed for 2015 at the Drayton and Mount Forest Branches.
- The library courier van is scheduled to be replaced in 2017.

❑ **Social Services (Page 26)**

- The renovation of the lobby area at 129 Wyndham is scheduled for 2015 to better utilize the existing space and to make it more client friendly. The preliminary budget is \$150,000 funded from reserve and cost recovery from the City of Guelph.
- The rooftop HVAC system at the Fergus Ontario Works location is scheduled to be replaced in 2019 and is budgeted at \$30,000 funded from the Social Services Reserve.

❑ **Housing (Pages 27-30)**

- Capital spending (major and minor) on County owned units in 2015 is budgeted at \$3.25 million. This level of spending was planned for in last year's five- year plan to accommodate significant work at the Speedvale properties to connect the two buildings with the addition of accessible units as well as an elevator. The most recent design work has indicated that an additional \$700,000 will be required in 2016 in order to complete this project. As a result the 2016 budget includes a 50% incremental cost for the project with the other 50% being accommodated within the existing budget. The incremental cost of \$350,000 will be cost shared with the City (City \$263,600 and County \$86,400). The County portion of this incremental cost in 2016 will be funded by the Accessibility Reserve. Planned expenditure details are outlined in the attached schedule.
- The capital budget includes \$1.3 million for the acquisition of property in Mount Forest. This acquisition will be funded through the Social Services Reserve.

❑ **Affordable Housing (Page 27)**

- The capital plan includes \$320,000 to install an emergency generator at Fergusson Place. This will allow proper backup functions and assist with dehumidification.
- Various projects, including work on creating a separate electrical room and the addition of security cameras, are planned for 182 George Street in Arthur and a total budget of \$50,000 has been allocated to making these improvements to this building.

❑ **Wellington Terrace (Page 31)**

- Nursing equipment replacements in each year of the five-year plan totaling \$250,000.
- An additional \$300,000 is included over the five years for resident lift equipment.
- The boiler replacement budgeted in 2015 for \$155,000 is an emergency repair to ensure heating in the facility as reported to Council in October. This will be fully funded from the Terrace Building Reserve.
- Furniture replacements includes dining chairs for residents and staff room chairs totaling \$40,000 to be funded from the Terrace Building Reserve.
- The end of the cost sharing agreement with the City results in a loss of 20% funding for non-building related capital projects.

❑ **Ambulance (Page 32)**

- The capital plan includes replacement ambulances, the purchase of ambulance equipment and ambulance related IT replacements and is based on preliminary information provided by the City of Guelph. Total County costs over the five-years are estimated at \$1.8 million fully funded by the Ambulance reserve.

❑ **Hospital Capital Grants (Page 33)**

- The site development for the new Groves Memorial Hospital is continuing.
- Additional hospital funding requests were approved by Council in June 2014 totaling \$9.4 million shared between Groves Memorial (\$5 million), Palmerston and District Hospital (\$2.2 million) and Louise Marshall Hospital (\$2.2 million). The preliminary forecast shows these payments in 2019, with \$8.4 million coming from reserve and an additional \$1 million in debentures.

❑ **Economic Development (Page 34)**

- The County has been approached by the Southwest Integrated Fibre Technology (SWIFT) initiative requesting a municipal contribution to fund this joint project between the Western Ontario Wardens' Caucus (WOWC) and the Southwest Economic Alliance (SWEA). The total cost of SWIFT is \$240 million, broken up into \$160 million in federal and provincial funding, \$60 million from internet service providers and \$20 million from municipalities. The preliminary five year plan allows for a \$200,000 contribution to reserve in each of the five years to provide \$1 million in funding in 2019.
- The Wellington signage strategy and rollout project is proposed for 2015 at \$70,000 funded from the tax levy. Working together with the public works departments and road authorities, the project will reflect the various lower tier signage programmes and create a cohesive Wellington theme.

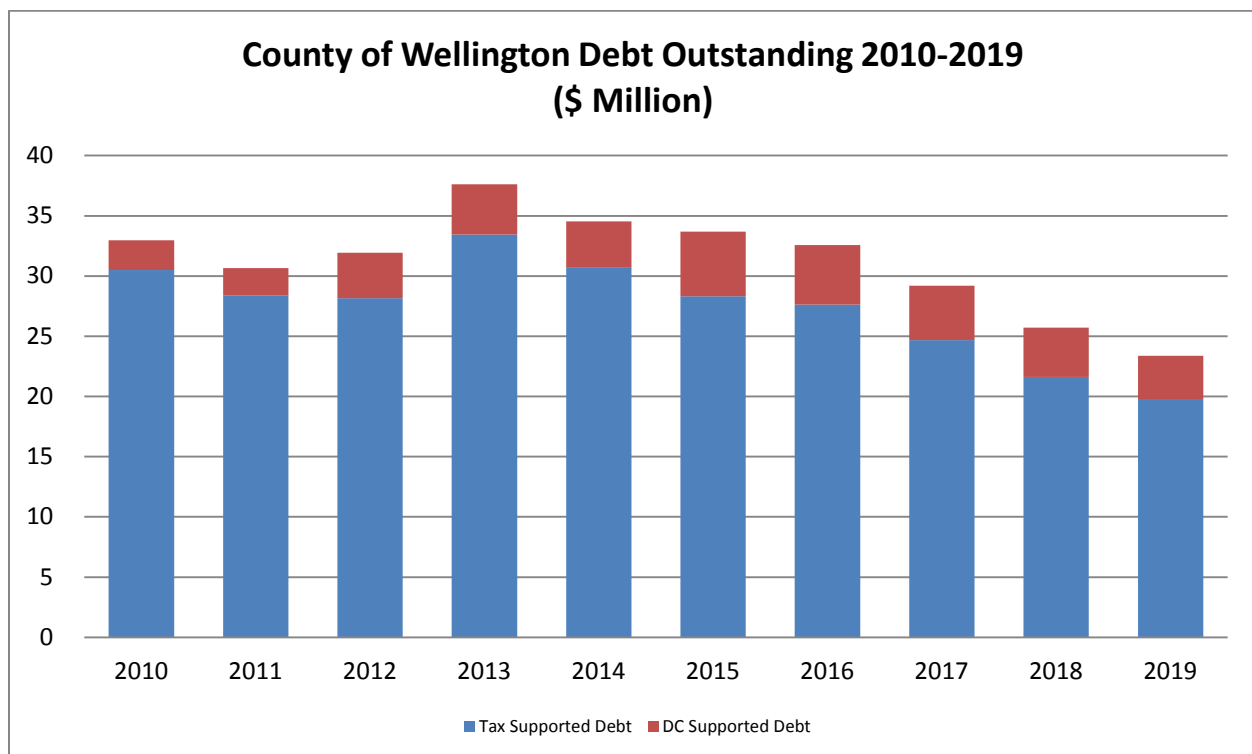
❑ **Provincial Offences Act (POA) (Page 35)**

- A provision of \$134,000 is included in 2015 as the County's portion of the roof work at the Court House at City Hall.
- POA IT replacements are included in 2019. The County's portion of this project is \$32,000.
- POA capital is currently funded from the tax levy.

3. Debt Outstanding

Projections for debt outstanding take into account the County's existing debt, proposed issues for projects previously approved by Council but not yet funded (referred to as unfunded debt), and proposed new issues set out in the five-year plan. The proposed new debt in the five-year plan includes a \$2 million issue to fund the construction of the Drayton garage in 2016, and a \$1 million issue to fund the hospital grant requests in 2019.

The County's plan for long term borrowing remains modest and sustainable. The County is making progress towards paying down its long term debt by reducing the total debt outstanding by over 35% from its peak in 2013 by 2019. The following chart outlines the County's projected debt outstanding through 2019 and is broken down to show both tax related and development charge recoverable amounts.



4. 2015-2019 Operating Budget Major Impacts

The high level operating budget forecast is set out on page 36. Items of significance which are expected to be included in the 2014 and future operating budgets include:

❑ **Roads (Page 37)**

- The addition of winter equipment operator hours and radio shift operator hours in 2015 in order to meet the staffing needs experienced in the past two winters. The additional staffing results in a 1.7 FTE increase and an impact to the budget of \$120,000. In addition to staffing increase, the budget for purchased services (\$50,000) and supplies materials and equipment (\$100,000) has been increased to reflect experience from the past two winters and provide adequate funding for future years.
- Debt servicing costs associated with Drayton Shop are expected to commence in 2016 with the majority of the charges to begin in 2017. The majority of debt servicing costs associated with WR 7 passing lane review will commence in 2016.
- A transfer to roads capital reserve of \$500,000 in 2015 and \$200,000 thereafter has been added in the five-year plan in order to fund a portion of the Drayton garage in 2016 and the rebuild of the Erin shop in 2019, thereby minimizing or eliminating the need to issue debt for those two projects

❑ **Solid Waste Services (Page 38)**

- The transfer to the Solid Waste Equipment reserve has been reduced from \$300,000 per year to \$200,000 each year throughout the five-year plan. This is in line with a completed review of forecasted reserve balances and future equipment needs.

❑ **Planning (Page 39)**

- The grant programme for the Local Municipal Trail Fund (for applications from member municipalities as part of the Active Transportation Plan implementation) includes allocations of \$150,000 in both 2015 and 2016 and the remaining \$50,000 in 2017.

❑ **Green Legacy (Page 40)**

- Additional seasonal hours in 2015 in order to cover staff holidays and work with volunteers at the Southern Nursery

❑ **Community Emergency Management (Page 41)**

- The reserve transfer to fund the Service Continuity Coordinator has been removed in 2015
- A County Emergency Management Brochure is planned for 2015
- Consulting fees of \$25,000 have been added in 2015 in order to assess the current paging system and determine the needs and scope of replacement

❑ **Police Services (Page 42)**

- Each year of the five-year plan allows for two new uniformed officers to keep pace with growth in the County and to address service level requirements.
- OPP contract estimate: the proposed base service contract with the OPP is estimated at \$16,426,500. This represents a decrease of 7.6% over the budgeted contract cost in 2014. The OPP contract with the two officer enhancement results in a 5.8% decrease over the 2014 budget. The impact of the new officers is provided in the chart below as well as the expected year costs for the OPP contract with and without the enhancement. The new funding model provided to the County for Police Services estimates yearly increases of approximately 4% throughout the five-year plan.

| | 2014 budget | 2015 estimate | 2016 estimate | 2017 estimate | 2018 estimate | 2019 estimate | 2015/14 change |
|---------------------------------------|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| OPP Base Contract | \$17,776,000 | \$16,426,500 | \$16,775,000 | \$17,139,500 | \$17,534,500 | \$17,956,500 | (7.6%) |
| OPP Contract with Officer Enhancement | \$17,776,000 | \$16,745,000 | \$17,419,000 | \$18,132,000 | \$18,884,000 | \$19,678,000 | (5.8%) |
| Two Officer Enhancement | - | \$318,500 | \$644,000 | \$992,500 | \$1,349,500 | \$1,721,500 | |

- ❑ **Library Services (Page 43)**
 - Additional Assistant Branch Supervisor and Page hours at the Fergus location as it is set to re-open in early 2015. The additional staffing is required to service the larger library space as well as additional public hours in 2015.
 - Increased hours for the Information Services Librarian to bring the position to full-time in order to manage the growing number of electronic information products and the associated training.
 - Increased Assistant Branch Supervisor hours at Rockwood and Puslinch to replace the coverage the part-time Information Services Librarian has been providing at those locations
- ❑ **Museum and Archives (Page 44)**
 - Annualization of part-time Programme Assistant and Curatorial Assistant
 - A new part-time Archives Assistant beginning in June to replace a long-time volunteer and the work that they were completing
 - An archives digitization project is planned for 2016 in order to have more print materials available in digitized formats that would be accessible from the County Museum's website. The project is to be fully funded from Archives Donation reserves
- ❑ **Treasury (Page 46)**
 - Asset management planning required by the Province is requiring additional dedicated staff time. The new Capital Accounting Position in 2016 would look after the majority of the accounting duties to allow the existing Financial Analyst to maintain their focus on asset management planning.
- ❑ **CAO & Clerks (Page 47)**
 - Annualization of the Business Analyst and Deputy Clerk added in 2014.
 - Costing increases include Microsoft renewal costs, increased user based licenses as well as record management software to implement an electronic records management system
- ❑ **Ambulance (Page 49)**
 - The five-year forecast includes the increases to County costs as a result of the City's Ambulance Response Time Improvement Plan approved by Social Services committee in October 2013. Contingencies have been added to plan for staffing negotiations and expected compensation.
- ❑ **Community Grants (Page 50)**
 - Included in Community Grants are yearly transfers to the Hospital Capital Grants reserve in order to provide funding for the approved Hospital grants projected to be spent in 2019.
- ❑ **Economic Development (Page 52)**
 - The County will continue with the strategic direction of its Economic Development Department set out in the previous five-year plan.
 - New initiatives and existing activities to be undertaken over the next few years include the County Business Retention and Expansion programme; BR&E Local Implementation Fund; continued Safe Communities Canada designation (for 2015); Festival and Events guide; Taste Real Local Food programme; funding towards the International Plowing Match as well as an annual reserve transfer of \$200,000 to fund the SWIFT Rural Ultra-High-Speed Broadband project in 2019.
- ❑ **Social Services - Ontario Works (Page 53)**
 - Ontario Works caseload in the County is on average 1.7% lower in 2014 than it was in 2013. In the City the 2014 average is 4.1% above 2013 actuals. The 2015 budget includes an adjustment of 3% for projected caseload increase and an additional 1% for a rate increase. These assumptions have been applied to 2014 year-end projected actuals for both the City and the County.

- In 2015 the municipal cost share for Ontario Works falls to 8.6% (from 11.4%) as a result of the continuation of the provincial upload. Projected net savings resulting from the upload total \$421,000 (\$323,000 City and \$98,000 County).
- The provincial budget announced that four benefits provided to clients will be consolidated into one in order to make obtaining the funds easier for clients. This consolidation will involve three benefits moving from the provincially uncapped income maintenance funding (currently being uploaded) to the shared administration and employment supports funding envelope (which is capped). The exact impact of this shift is unknown, but the Province has communicated that they expect it to be cost neutral for the municipality. Any future updates received will be included in the second draft of the 2015 budget.
- Staffing levels in 2014 are increasing by the addition of a full time Employment Facilitator to start in April. This position will assist with the County's increased role in the Circles programme and allow for better provision of services to clients. The funding of this position can be accommodated within the projected administration funding allocation for 2015. After provincial funding of \$27,300 is applied the net municipal cost will be \$19,800 (\$14,900 City and \$4,900 County).
- Preliminary five year plan projections result in a County tax levy requirement of \$1.73 million for 2015. This represents a 5% decrease from the levy requirement in 2014.

❑ **Social Services - Child Care Services (Page 54)**

- The budget has been prepared to include a full year of operations for the new Willowdale Child Care Centre. This has resulted in a large increase in FTE (8.9) in line with what was projected in last year's five year plan.
- The salary and benefits line includes the addition of a full time Data Analysis Coordinator (DAC). This position is currently held by Guelph Community Health Centre with a small amount of Provincial funding being received. Due to the nature of the position, it is planned for this DAC to move in house at the County in April 2015. Provincial funding of \$36,800 is expected to assist with offsetting this cost. The net municipal cost of this position is projected to be \$32,800 (\$25,300 City and \$7,500 County) in 2015.
- Funding of \$100,000 provided to Public Health for the Data Coordinator position is currently being transferred through the Best Start Reserve. Starting in 2015 this funding will be provided through the annual child care planning allocation rather than the reserve.
- The projected tax levy requirement in 2015 for the City is \$2.7 million which is 22% higher than the 2014 levy requirements. For the County, the 2015 projected tax levy requirement is \$964,000 which is 12% higher than the 2014 levy requirement. These projections are very much in line with the 2015 projections that were a part of the 2014 budget process.

❑ **Social Services - Housing Services (Page 55)**

- Staffing levels include the addition of a New Housing Special Projects Manager expected to start in January. The position will look after the administration of the new Investment in Affordable Housing funding (IAH) as well as assist with some of the housing providers that are 'projects-in-difficulty.' Administration funding of \$50,000 will be utilized from the IAH programme with the remaining estimated cost of \$82,800 (\$68,300 City and \$14,500 County) being funded municipally.
- Significant pressures have been seen in the last few years relating to the costs of repairing County owned social housing units after tenants have moved out. Depending on the state the unit is left in the costs to return the unit to a rentable condition can be significant. To allow for the increased costs \$50,000 has been added to the budget in each of 2015 and 2016.
- The budget for grounds maintenance at the County owned buildings has been increased by \$50,000 in each of 2015 and 2016.
- The funding extension of the Investment in Affordable Housing for Ontario (IAH) programme for the next six years will result in an increased funding investment in the Wellington and Guelph service delivery area. Notional funding allocations for future years are to be based on new census data and have therefore not been announced by the Province. The preliminary five-year plan does not include a plan for the allocation of these funds. Once allocations are known and staff have developed a plan for the funds information will be brought to Committee and Council.

- The preliminary five-year plan estimates the City tax levy requirement for housing in the amount of \$17.2 million. This is an increase of 5.5% over the 2013 requirement of \$16.3 million. The County tax levy requirement based on the preliminary five year plan is \$4.3 million. This is a decrease of 9.5% over the 2014 requirement of \$4.7 million (as a result of the County's capital requirements now being funded from reserves).
- **Social Services – Affordable Housing (Page 56)**
 - There are no significant budget impacts identified for Fergusson place and it is estimated that a year-end surplus of approximately \$50,000 will be available to transfer to the Housing Development Reserve.
 - The affordable housing budget includes the addition on the property recently purchased at 182 George Street in Arthur. It is anticipated that this property will produce an operating surplus of approximately \$36,000 to be transferred to the Housing Development Reserve.
- **Wellington Terrace (Page 57)**
 - Annualization of the Maintenance Worker and Dietician added in 2014
 - Staff are proposing a reallocation of part-time hours to full-time hours for existing Personal Support Workers. In an effort to maintain staff satisfaction and retention as well as ensure consistency of resident care eight full-time positions will be created utilizing a reduction to hours worked by existing part time and permanent part time staff. The impact of these changes is an increase to staffing costs of \$100,000 and 1.2 FTE as a result of the increased benefits as well as additional backfill requirements due to the increased FT staffing.
 - The end of the cost sharing agreement with the City of Guelph in January 2015 will result in a significant reduction to the municipal recoveries. The revenue has been reduced by approximately \$1.2 million to one month's funding in 2015 (\$113,000). The transfer to reserves line has been reduced to \$250,000 (from approx. \$1.4 million) as an offset for the drop in City funding.
- **Public Health (Page 58)**
 - The five-year plan currently reflects an increase of 4% to Public Health funding in 2015. The County has yet to receive updated budget information from the Wellington-Dufferin-Guelph Health Unit. It is anticipated that the budget will be updated in advance of the January budget meetings.
- **General Revenues and Expenditures (Page 60)**
 - OMPF amounts have been adjusted to reflect updated information regarding the County's allocation for 2015, which represents a 20% or \$722,000 decrease from 2014. The 2016 estimated grant amount has been adjusted down by a further 10% to reflect the expected decrease to the County as the OMPF is phased down.
 - Estimates for supplementary tax revenues have been maintained at \$1.0 million, reflecting indications from MPAC that supplementary taxes will not increase over the near future.
 - Tax write-offs have been adjusted down to \$850,000 as the number of the appeals is expected to return to previous levels and the impact of the gravel pit appeals will be substantially addressed in 2014.

5. Concluding Comment

The projected tax impacts set out in the following table are shown relative to last year's forecast:

| Projected County tax impact | 2015 | 2016 | 2017 | 2018 | 2019 |
|-----------------------------|------|------|------|------|------|
| Last year's 5-year plan | 3.9% | 4.3% | 4.1% | 3.0% | N/A |
| Current 5-year plan | 3.8% | 3.8% | 4.1% | 3.8% | 3.4% |

The preliminary five-year plan continues the capital investment strategy set out in the 2014 budget. The traditional emphasis on roads and bridges is complemented by capital investments in libraries, roads facilities and investments in local hospitals. Any revisions to the capital plan will be presented along with the detailed 2015 operating budgets in January of 2015.

Recommendation:

That the County's Preliminary 2015-2019 Five-Year Plan be endorsed and forwarded to County Council.

Respectfully submitted,



Ken DeHart, CPA, CGA
County Treasurer

2015 Staffing Summary

| | |
|--|--------------|
| 2014 Approved staff complement (expressed as full time equivalents) | 598.2 |
| Annualization of positions approved in the 2014 budget | 1.8 |
| Child Care: Willowdale Re-Opening | 9.6 |
| 2014 in year adjustments | |
| Economic Development: change Economic Co-ordinator from part-time to full-time | 0.3 |
| Adjusted 2014 staff complement | 609.9 |
| 2015 Budget Changes | |
| | |
| Roads: new snow plow operators for weekend coverage | 1.7 |
| Green Legacy: additional seasonal hours | 0.3 |
| Ontario Works: new Employment Facilitator | 0.8 |
| Housing: new Housing Special Projects Manager | 1.0 |
| Library: additional hours at Fergus, Rockwood and Puslinch branches, change Information Services Librarian from part-time to full-time | 2.1 |
| Museum: new part-time Archives Assistant | 0.3 |
| Terrace: PT PSW changed to FT PSW with additional PSW backfill hours | 1.2 |
| 2015 Proposed Staff Complement (full time equivalents) | 617.3 |

COUNTY OF WELLINGTON
2015-2019 CAPITAL BUDGET SUMMARY
(All figures in \$000's)

PROJECT EXPENDITURE

| Programme / Service | 2015 | 2016 | 2017 | 2018 | 2019 | 5 yr total | % of total |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|---------------|
| Roadways | \$ 16,831 | \$ 16,242 | \$ 15,590 | \$ 14,212 | \$ 15,885 | \$ 78,760 | 64.6% |
| Solid Waste Services | \$ 140 | \$ 240 | \$ 240 | \$ 3,205 | \$ 2,245 | \$ 6,070 | 5.0% |
| County Property | \$ 164 | \$ 125 | \$ 130 | \$ 145 | \$ 85 | \$ 649 | 0.5% |
| Planning | \$ 353 | \$ - | \$ - | \$ - | \$ - | \$ 353 | 0.3% |
| Green Legacy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% |
| Emergency Management | \$ - | \$ 250 | \$ - | \$ - | \$ 50 | \$ 300 | 0.2% |
| CAO & Clerks | \$ 225 | \$ 250 | \$ 400 | \$ 500 | \$ 330 | \$ 1,705 | 1.4% |
| Treasury | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% |
| Police Services | \$ 88 | \$ 12 | \$ 28 | \$ 12 | \$ 28 | \$ 168 | 0.1% |
| Museum | \$ 335 | \$ 300 | \$ 600 | \$ 250 | \$ 125 | \$ 1,610 | 1.3% |
| County Library System | \$ 2,710 | \$ 500 | \$ 3,625 | \$ - | \$ - | \$ 6,835 | 5.6% |
| Housing Services | \$ 4,313 | \$ 2,060 | \$ 1,922 | \$ 1,624 | \$ 2,254 | \$ 12,173 | 10.0% |
| Wellington Terrace | \$ 305 | \$ 110 | \$ 110 | \$ 110 | \$ 110 | \$ 745 | 0.6% |
| Economic Development | \$ 70 | \$ - | \$ - | \$ - | \$ 1,000 | \$ 1,070 | 0.9% |
| Hospital and Other Capital Grants | \$ - | \$ - | \$ - | \$ - | \$ 9,400 | \$ 9,400 | 7.7% |
| Ambulance Service | \$ 361 | \$ 357 | \$ 228 | \$ 521 | \$ 346 | \$ 1,813 | 1.5% |
| Social Services | \$ 150 | \$ - | \$ - | \$ - | \$ 30 | \$ 180 | 0.1% |
| Child Care | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% |
| Provincial Offences Act (POA) | \$ 134 | \$ - | \$ - | \$ - | \$ 32 | \$ 166 | 0.1% |
| Public Health | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% |
| Total expenditure | \$ 26,179 | \$ 20,446 | \$ 22,873 | \$ 20,579 | \$ 31,920 | \$ 121,997 | 100.0% |
| % of total | 21% | 17% | 19% | 17% | 26% | | |

PROJECT FINANCING

| Source of Financing | 2015 | 2016 | 2017 | 2018 | 2019 | 5 yr total | % of total |
|---------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|------------|
| Recoveries | \$ 4,602 | \$ 1,642 | \$ 1,447 | \$ 1,873 | \$ 1,697 | \$ 11,261 | 9.2% |
| Subsidy | \$ 289 | \$ - | \$ - | \$ - | \$ - | \$ 289 | 0.2% |
| Current Revenues | \$ 11,382 | \$ 9,557 | \$ 10,849 | \$ 11,597 | \$ 11,909 | \$ 55,295 | 45.3% |
| Reserves | \$ 9,753 | \$ 6,808 | \$ 9,029 | \$ 6,499 | \$ 15,983 | \$ 48,072 | 39.4% |
| Development Charges | \$ 153 | \$ 439 | \$ 1,548 | \$ 610 | \$ 1,331 | \$ 4,081 | 3.3% |
| Growth Related Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% |
| Debentures | \$ - | \$ 2,000 | \$ - | \$ - | \$ 1,000 | \$ 3,000 | 2.5% |
| Total financing | \$ 26,179 | \$ 20,446 | \$ 22,873 | \$ 20,579 | \$ 31,920 | \$ 121,997 | |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Roadways**
Department: **Engineering Services**
Governance: **Roads Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|--|--|-----------|-----------|-----------|-----------|--------------------------|-------------------------|---------------------|-----------|------------------------|------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| Facilities | | | | | | | | | | | |
| 1 Various shop repairs | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 500 | | \$ 500 | | | |
| 2 Rebuild Drayton Shop | \$ 500 | \$ 3,000 | | | | \$ 3,500 | | \$ 500 | \$ 1,000 | | \$ 2,000 |
| 3 Rebuild Erin Shop | | | | \$ 50 | \$ 2,500 | \$ 2,550 | | \$ 734 | \$ 1,000 | \$ 816 | |
| Subtotal | \$ 600 | \$ 3,100 | \$ 100 | \$ 150 | \$ 2,600 | \$ 6,550 | \$ - | \$ 1,734 | \$ 2,000 | \$ 816 | \$ 2,000 |
| Equipment | | | | | | | | | | | |
| 4 Pickup | \$ 148 | \$ 152 | | \$ 152 | \$ 152 | \$ 604 | | | \$ 604 | | |
| 5 3 Ton Dump | | | \$ 120 | | | \$ 120 | | | \$ 120 | | |
| 6 6 Ton Trucks | \$ 1,020 | \$ 1,020 | \$ 1,020 | \$ 1,020 | \$ 1,020 | \$ 5,100 | | | \$ 5,100 | | |
| 7 Loader | \$ 180 | \$ 180 | \$ 180 | \$ 180 | | \$ 720 | | | \$ 720 | | |
| 8 Grader | \$ 333 | | | | \$ 333 | \$ 666 | | | \$ 666 | | |
| 9 Forklift | | | | \$ 60 | | \$ 60 | | | \$ 60 | | |
| 10 Steam Jenny | | \$ 40 | | | | \$ 40 | | | \$ 40 | | |
| 11 Trailers | | | \$ 30 | | | \$ 30 | | | \$ 30 | | |
| 12 Slide in sander unit | | \$ 95 | \$ 95 | | | \$ 190 | | | \$ 190 | | |
| 13 Tractor | | \$ 80 | | | \$ 80 | \$ 160 | | | \$ 160 | | |
| 14 Bucket Truck | | \$ 275 | | | | \$ 275 | | | \$ 275 | | |
| 15 Backhoe | | | | \$ 180 | | \$ 180 | | | \$ 180 | | |
| 16 Manual Line Stripers | | | \$ 20 | | | \$ 20 | | | \$ 20 | | |
| 17 Loadstar Float | | | | \$ 45 | | \$ 45 | | | \$ 45 | | |
| 18 Excavator | | | \$ 250 | | | \$ 250 | | | \$ 250 | | |
| 19 Miscellaneous Equipment | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 500 | | | \$ 500 | | |
| Subtotal | \$ 1,781 | \$ 1,942 | \$ 1,815 | \$ 1,737 | \$ 1,685 | \$ 8,960 | \$ - | \$ - | \$ 8,960 | \$ - | \$ - |
| Roads Capital Works | | | | | | | | | | | |
| 20 Roads Capital works (See attached list) | \$ 14,450 | \$ 11,200 | \$ 13,675 | \$ 12,325 | \$ 11,600 | \$ 63,250 | \$ 3,240 | \$ 42,467 | \$ 14,339 | \$ 3,205 | \$ - |
| Subtotal | \$ 14,450 | \$ 11,200 | \$ 13,675 | \$ 12,325 | \$ 11,600 | \$ 63,250 | \$ 3,240 | \$ 42,467 | \$ 14,339 | \$ 3,205 | \$ - |
| TOTAL | \$ 16,831 | \$ 16,242 | \$ 15,590 | \$ 14,212 | \$ 15,885 | \$ 78,760 | \$ 3,240 | \$ 44,201 | \$ 25,299 | \$ 4,021 | \$ 2,000 |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Recoveries | \$ 2,499 | \$ 91 | \$ - | \$ 650 | \$ - | \$ 3,240 |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 8,900 | \$ 8,585 | \$ 8,556 | \$ 8,625 | \$ 9,534 | \$ 44,201 |
| Reserves | \$ 5,309 | \$ 5,127 | \$ 5,516 | \$ 4,327 | \$ 5,020 | \$ 25,299 |
| Development Charges | \$ 123 | \$ 439 | \$ 1,518 | \$ 610 | \$ 1,331 | \$ 4,021 |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ 2,000 | \$ - | \$ - | \$ - | \$ 2,000 |
| Totals | \$ 16,831 | \$ 16,242 | \$ 15,590 | \$ 14,212 | \$ 15,885 | \$ 78,760 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Roadways**
Department: **Engineering Services**
Governance: **Roads Committee**

| PROJECT DESCRIPTION | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|---|--|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|---------------------|-----------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| ENGINEERING | | | | | | | | | | | |
| WR 7, Concrete Road investigation at Ponsonby | | | \$ 50 | | | \$ 50 | | \$ 50 | | | |
| WR 18, at WR 26, intersection improvement review | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| WR 18, Geddes Street, Elora, storm sewer design | \$ 50 | | | | | \$ 50 | \$ 15 | \$ 35 | | | |
| WR 18, Geddes Street, Elora, retaining wall review and design | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| WR 21, Inverhaugh, storm sewer design | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| WR 29, at WR 22, intersection improvement review | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| WR 32, Puslinch Lake area, structural road design | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| WR 35, just north of Highway 401, structural road design | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| Asset Management | \$ 25 | \$ 25 | \$ 25 | \$ 25 | \$ 25 | \$ 125 | \$ 125 | \$ - | | | |
| TOTAL ENGINEERING | \$ 375 | \$ 25 | \$ 75 | \$ 25 | \$ 25 | \$ 525 | \$ 140 | \$ 385 | \$ - | \$ - | \$ - |
| Growth Related Construction | | | | | | | | | | | |
| WR 7, Passing Lane Design, Salem to Teviotdale | | \$ 50 | \$ 500 | | \$ 750 | \$ 1,300 | | \$ 442 | | \$ 858 | |
| WR 30, at T. of G/E Road 3, intersection improvements | | | | \$ 950 | | \$ 950 | | \$ 447 | | \$ 504 | |
| WR 46, Malby Road to WR 34, 2.0 km | | | \$ 2,100 | | | \$ 2,100 | | \$ 1,061 | \$ 271 | \$ 768 | |
| WR 46, WR 34 to 401, 3.0 km design and construction | \$ 600 | \$ 1,000 | | | | \$ 1,600 | | \$ 1,296 | | \$ 304 | |
| WR 109, at WR 7, intersection improvements | | \$ 600 | | | | \$ 600 | | \$ 492 | | \$ 108 | |
| WR 109, at WR 16, intersection improvements | \$ 25 | | | | | \$ 25 | | \$ 21 | | \$ 5 | |
| WR 109, at WR5 Intersection improvements | \$ 25 | \$ 600 | | | | \$ 625 | | \$ 513 | | \$ 113 | |
| WR 124, Passing Lane north of WR 125 (Ospringle) | | | \$ 1,500 | | | \$ 1,500 | | \$ 1,080 | | \$ 420 | |
| WR 124, intersection improvements, Whitelaw Road | | | | \$ 500 | | \$ 500 | | \$ 410 | | \$ 90 | |
| WR 124, intersection improvements, Guelph Road 1 | | | | | \$ 200 | \$ 200 | | \$ 164 | | \$ 36 | |
| Roads Construction | | | | | | | | | | | |
| WR 8, Main Street, Drayton, storm sewer design and construction | \$ 50 | \$ 500 | | | | \$ 550 | \$ 100 | \$ 450 | | | |
| WR 10, McGivern Street, Moorefield, 1.0 km | \$ 50 | \$ 2,350 | | | | \$ 2,400 | | \$ 2,400 | | | |
| WR 12, at WR 8, intersection improvements | \$ 900 | | | | | \$ 900 | | \$ 900 | | | |
| WR 12 & 14, Charles, Eliza, Frederick, Arthur, 1,450 m | \$ 400 | | | | | \$ 400 | | \$ 400 | | | |
| WR 25, WR 52 to WR 42, 7.0 km (Region of Peel project) | | | \$ 1,250 | | \$ 500 | \$ 1,750 | | \$ 1,750 | | | |
| WR 109, Hwy 89 S to end of curb in Harrison, 1.2km | \$ 2,600 | | | | | \$ 2,600 | \$ 1,750 | \$ 850 | | | |
| WR 50, Third Line to WR 24, 5.8 km design and const | | \$ 750 | | | | \$ 750 | | \$ 750 | | | |
| WR 50, Hwy 7 to railway tracks, 1.1 km | \$ 50 | | \$ 500 | | | \$ 550 | | \$ 550 | | | |
| WR 51, WR 7 to Hwy 6, 2.3 km | | | | \$ 2,000 | | \$ 2,000 | | \$ 2,000 | | | |
| TOTAL ROAD CONSTRUCTION | \$ 4,700 | \$ 5,850 | \$ 5,850 | \$ 3,450 | \$ 1,450 | \$ 21,300 | \$ 1,850 | \$15,974 | \$ 271 | \$ 3,205 | \$ - |
| BRIDGE CONSTRUCTION | | | | | | | | | | | |
| WR 6, Spring Creek Bridge, 006010, design and repair | \$ 300 | | | | | \$ 300 | | \$ 300 | | | |
| WR 7, Rothsay Bridge, 07019, design and replacement | | | \$ 150 | | | \$ 150 | | \$ 150 | | | |
| WR 7, Bosworth Bridge, 07028, design and replacement | | | | \$ 2,800 | | \$ 2,800 | | \$ 2,800 | | | |
| WR 8, Main St. Bridge, 008089, design and rehabilitation | | \$ 700 | | | | \$ 700 | | \$ 700 | | | |
| WR 10, Moorefield Bridge, 010023, design and rehab | \$ 300 | | | | | \$ 300 | | \$ 75 | \$ 225 | | |
| WR 10, Wyandot Bridge, 010024, design and rehabilitation | \$ 500 | | | | | \$ 500 | | \$ 125 | \$ 375 | | |
| WR 16, Penford Bridge # 16038, design and replace | | | \$ 1,200 | | | \$ 1,200 | | \$ 120 | \$ 1,080 | | |
| WR 18, Carroll Creek Bridge, design and reahilitation | | \$ 50 | | \$ 500 | | \$ 550 | | \$ 50 | \$ 500 | | |
| WR 21, Badley Bridge, 021057, replace sidewalks | \$ 725 | | | | | \$ 725 | | \$ 73 | \$ 653 | | |
| WR 27, Bridge # 27106, design and replacement | \$ 500 | | | | | \$ 500 | | \$ 500 | | | |
| WR 30, Bridge 030124, design and rehabilitation | | \$ 450 | | | | \$ 450 | | \$ 450 | | | |
| WR 35, Paddock Bridge # 35087, deign and replace | | | | | \$ 1,000 | \$ 1,000 | | \$ 1,000 | | | |
| WR 36, Bridge 36122, design and replacement | | \$ 25 | \$ 500 | | | \$ 525 | | \$ 525 | | | |
| WR 36, Bridge 36086, design and rehabilitation | \$ 50 | \$ 200 | | | | \$ 250 | | \$ 50 | \$ 200 | | |
| WR 86, Conestogo River Bridge #086125, design and rehabilitation | \$ 1,200 | | | | | \$ 1,200 | \$ 600 | \$ - | \$ 600 | | |
| WR 87, Bridge # 87137 (Maitland Overflow), rehabilitation | \$ 600 | | | | | \$ 600 | | \$ 60 | \$ 540 | | |
| WR 87, Bridge # 87138 (Maitland River), rehabilitation | \$ 1,200 | | | | | \$ 1,200 | | \$ 200 | \$ 1,000 | | |
| WR 109, Maitland River Bridge, 109128, design and rehab | | \$ 50 | | \$ 400 | | \$ 450 | | \$ 50 | \$ 400 | | |
| WR 109, Mallet River Bridge, 109129, design and rehab | | \$ 50 | | \$ 300 | | \$ 350 | | \$ 50 | \$ 300 | | |
| WR 109, Conestogo River Bridge #5, 109123, design and replace | | | \$ 200 | | | \$ 200 | | \$ 200 | | | |
| WR 124, Bridge # 124135 (Eramosa River), replacement | | | \$ 100 | \$ 600 | \$ 2,300 | \$ 3,000 | | \$ 3,000 | | | |
| CULVERTS CONSTRUCTION | | | | | | | | | | | |
| WR 5, Culvert 050780, design and rehabilitation | \$ 50 | | \$ 100 | | | \$ 150 | | \$ 50 | \$ 100 | | |
| WR 5, Culvert, 0.9 km south of 7th Line, design and widen | \$ 150 | | | | | \$ 150 | | \$ 15 | \$ 135 | | |
| WR 6, Culvert 06081, replacement, design and construction | | \$ 600 | | | | \$ 600 | | \$ 600 | | | |
| WR 7, Culvert 071270, design and rehabilitation | \$ 50 | | \$ 100 | | | \$ 150 | | \$ 50 | \$ 100 | | |
| WR 7, Municipal drain culvert, 330 m E of SR 12, design and replace | \$ 50 | \$ 250 | | | | \$ 300 | | \$ 300 | | | |
| WR 11, Culvert, 1.7 km south of Sixth Line, replacement | | \$ 250 | | | | \$ 250 | | \$ 250 | | | |
| WR 11, Culvert 11092, design and rehabilitation | \$ 50 | | \$ 300 | | | \$ 350 | | \$ 50 | \$ 300 | | |
| WR 11, Culvert 111020, design and rehabilitation | | \$ 300 | | | | \$ 300 | | \$ 25 | \$ 275 | | |
| WR 12, Culvert 120860, design and rehabilitation | | | \$ 350 | | | \$ 350 | | \$ 350 | | | |
| WR 12, Culvert 120870, design and replacement | | \$ 400 | | | | \$ 400 | | \$ 40 | \$ 360 | | |
| WR 16, Culvert, 0.5 km south of 2nd Line, design and widen | | \$ 50 | | \$ 150 | | \$ 200 | | \$ 50 | \$ 150 | | |
| WR 22, Culvert east of WR 23, design and replacement | \$ 100 | | | | | \$ 100 | | \$ 100 | | | |
| WR 32, Culvert # 321140 design and replacement | | | \$ 50 | | \$ 400 | \$ 450 | | \$ 450 | | | |
| WR 109, Culvert 109142, design and rehabilitation | \$ 50 | | \$ 150 | | | \$ 200 | | \$ 50 | \$ 150 | | |
| Various, bridge and culvert repairs | \$ 200 | \$ 200 | \$ 200 | | | \$ 600 | | \$ 600 | | | |
| TOTAL BRIDGE AND CULVERT CONSTRUCTION | \$ 6,075 | \$ 3,575 | \$ 3,400 | \$ 4,750 | \$ 3,700 | \$ 21,500 | \$ 600 | \$ 13,458 | \$ 7,443 | \$ - | \$ - |
| COUNTY BRIDGES ON LOCAL ROADS | | | | | | | | | | | |

| PROJECT DESCRIPTION | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|--|--|------------------|------------------|------------------|------------------|--------------------------|-------------------------|---------------------|------------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| E/W Luther TL, Hay's Bridge, 000001, design and replace | \$ 50 | | \$ 350 | | | \$ 400 | | \$ 400 | | | |
| E/W Luther TL, Extra T-beam bridge, 000004, design and replace | | | \$ 50 | | \$ 300 | \$ 350 | | \$ 350 | | | |
| Jones Baseline, Ostrander Bridge, 000032, design and rehab | | | \$ 50 | | \$ 325 | \$ 375 | | \$ 375 | | | |
| Jones Baseline, Armstrong Bridge, 000070, design and rehab | | \$ 50 | | \$ 550 | | \$ 600 | | \$ 600 | | | |
| TOTAL COUNTY BRIDGES ON LOCAL ROADS | \$ 50 | \$ 50 | \$ 450 | \$ 550 | \$ 625 | \$ 1,725 | \$ - | \$ 1,725 | \$ - | \$ - | \$ - |
| ASPHALT RESURFACING | | | | | | | | | | | |
| WR 7, Alma to Salem, 6 km | | \$ 100 | \$ 1,700 | | | \$ 1,800 | | \$ 1,800 | | | |
| WR 7, Rothsay to 700 m south of Sideroad 3, 2.6 km | | | | \$ 100 | \$ 1,000 | \$ 1,100 | | \$ 1,100 | | | |
| WR 10, Conc 8 to 4, 5.4 km | \$ 1,300 | | | | | \$ 1,300 | | \$ 1,300 | | | |
| WR 11, WR 7 to 300 m south of the 16th Line, 3.8 km | | | | | \$ 100 | \$ 100 | | \$ 100 | | | |
| WR 11, WR 7 to Emmerson Simmons Bridge, 3.8 km | | | | | \$ 100 | \$ 100 | | \$ 100 | | | |
| WR 14, old railway tracks north for 5.1 km | | \$ 100 | \$ 1,200 | | | \$ 1,300 | | \$ 100 | \$ 1,200 | | |
| WR 18, WR 7 to Region of Waterloo boundary, 6.3 km | | | | \$ 100 | \$ 1,000 | \$ 1,100 | | \$ 100 | \$ 1,000 | | |
| WR 22, WR 26 to 300 m south of WR 24, 9.3 km | | | | \$ 100 | \$ 1,000 | \$ 1,100 | | \$ 1,100 | | | |
| WR 30, WR 39 to WR 86, 1.7 km | | | \$ 50 | \$ 375 | | \$ 425 | | \$ 50 | \$ 375 | | |
| WR 32, WR 124 to Hwy 7, 5.3 km | \$ 1,500 | | | | | \$ 1,500 | | \$ 1,500 | | | |
| WR 35, WR 34 to Hamilton boundary, 6.6 km | | | | | \$ 100 | \$ 100 | | \$ 100 | | | |
| WR 38, City of Guelph to Highway 6, 3.7 km | \$ 100 | | \$ 850 | | | \$ 950 | | \$ 450 | \$ 500 | | |
| WR 86, Region of Waterloo boundary to Sideroad 19, 4.1 km | | | \$ 100 | \$ 1,200 | | \$ 1,300 | \$ 650 | \$ 650 | | | |
| WR 52, WR 124 to WR 25, 3.2 km | | | | \$ 100 | \$ 700 | \$ 800 | | \$ 800 | | | |
| WR 87, Hwy 23 to Minto/Howick townline, 6.8 km | \$ 100 | \$ 1,500 | | | | \$ 1,600 | | \$ 250 | \$ 1,350 | | |
| WR 109, WR 7 to WR 10, 5.9 km | | | | \$ 75 | \$ 700 | \$ 775 | | \$ 75 | \$ 700 | | |
| WR 124, Guelph to Eramosa pavement preservation 4.6km | \$ 100 | | | | | \$ 100 | | \$ 100 | | | |
| WR 124, Guelph to Region of Waterloo, 6.5 km | \$ 150 | | | \$ 1,500 | \$ 1,100 | \$ 2,750 | | \$ 1,250 | \$ 1,500 | | |
| TOTAL ASPHALT RESURFACING | \$ 3,250 | \$ 1,700 | \$ 3,900 | \$ 3,550 | \$ 5,800 | \$ 18,200 | \$ 650 | \$10,925 | \$ 6,625 | \$ - | \$ - |
| TOTAL | \$ 14,450 | \$ 11,200 | \$ 13,675 | \$ 12,325 | \$ 11,600 | \$ 63,250 | \$ 3,240 | \$ 42,467 | \$ 14,339 | \$ 3,205 | \$ - |

| | | | | | | |
|----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | | | | | \$ 53,850 |
| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
| Recoveries | \$ 2,499 | \$ 91 | \$ - | \$ 650 | \$ - | \$ 3,240 |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 8,300 | \$ 8,485 | \$ 8,456 | \$ 8,491 | \$ 8,734 | \$ 42,467 |
| Reserves | \$ 3,528 | \$ 2,185 | \$ 3,701 | \$ 2,590 | \$ 2,335 | \$ 14,339 |
| Development Charges | \$ 123 | \$ 439 | \$ 1,518 | \$ 594 | \$ 531 | \$ 3,205 |
| Growth Related Debenture | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 14,450 | \$ 11,200 | \$ 13,675 | \$ 12,325 | \$ 11,600 | \$ 63,250 |

| Schedule "A" | | |
|---|-------------|-------------------------|
| Proposed projects to be funded from Federal Gas Tax revenues in 2015-2019 | | |
| Bridge / Culvert Projects | | |
| Description | Year | Funding |
| WR 10 Moorefield Bridge, 010023, design and rehab | 2015 | \$ 225,000.00 |
| WR 10 Wyandot Bridge. 010024, design and rehab | 2015 | \$ 375,000.00 |
| WR 21, Badley Bridge, 021057, replace sidewalks | 2015 | \$ 653,000.00 |
| WR 86, Conestogo River Bridge, 086125, design & rehab | 2015 | \$ 600,000.00 |
| WR 87, Bridge # 87137 (Maitland Overflow), rehab | 2015 | \$ 540,000.00 |
| WR 87 Bridge # 87138 (Maitland River) rehab | 2015 | \$ 1,000,000.00 |
| WR 5 Culvert .9km south of 7th line design and widen | 2015 | \$ 135,000.00 |
| WR 36 Bridge 36086, design and rehab | 2016 | \$ 200,000.00 |
| WR 11 Culvert 111020, design and rehab | 2016 | \$ 275,000.00 |
| WR 12 Culvert 12087, design and rehab | 2016 | \$ 360,000.00 |
| WR 16 Penford Bridge # 16038, design & rehab | 2017 | \$ 1,080,000.00 |
| WR 5 Culvert 050780, design and rehab | 2017 | \$ 100,000.00 |
| WR 7 Culvert 071270, design and rehab | 2017 | \$ 100,000.00 |
| WR 11, Culvert 11092, design and rehab | 2017 | \$ 300,000.00 |
| WR 109 Culvert 109142, design and rehab | 2017 | \$ 150,000.00 |
| WR 18, Carroll Creek Bridge | 2018 | \$ 500,000.00 |
| WR 109 Maitland River Bridge, 109128, design and rehab | 2018 | \$ 400,000.00 |
| WR 109 Mallet River Bridge, 109129, design and rehab | 2018 | \$ 300,000.00 |
| WR 16 Culvert .5km s of 2nd line, design and widen | 2018 | \$ 150,000.00 |
| Bridge and Culvert Totals | | \$ 7,443,000.00 |
| Roads Construction | | |
| Description | Year | Funding |
| WR 46 Maltby to WR 34 2 KM | 2017 | \$ 271,000.00 |
| | | |
| Asphalt Resurfacing | | |
| Description | Year | Funding |
| WR 87, Hwy 23 to Minto/Howick townline, 6.8km | 2016 | \$ 1,350,000.00 |
| WR 14, old railway tracks north for 5.1 km | 2017 | \$ 1,200,000.00 |
| WR 38, City of Guelph to Hwy 6, 3.7km | 2017 | \$ 500,000.00 |
| WR 30, WR 39 to WR 86 1.7km | 2018 | \$ 375,000.00 |
| WR 124, Guelph to Region of Waterloo | 2018 / 2019 | \$ 1,500,000.00 |
| WR 18 WR7 to Region of Waterloo boundary | 2019 | \$ 1,000,000.00 |
| WR 109, WR 7 to WR 10 | 2019 | \$ 700,000.00 |
| Asphalt Total | | \$ 6,625,000.00 |
| Grand Total | | \$ 14,339,000.00 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Solid Waste Services**
Department: **Engineering Services**
Governance: **Solid Waste Services Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|---|--|--------|--------|----------|----------|--------------------------|-------------------------|---------------------|---------------------|------------------------|------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves & Other | Development Charges | Debentures |
| <u>Equipment</u> | | | | | | | | | | | |
| 1 Collection: Van | | \$ 40 | | | | \$ 40 | | | \$ 40 | | |
| 2 General Ops: Pickup | \$ 40 | | | | \$ 40 | \$ 80 | | | \$ 80 | | |
| 3 Collections Ops Pickup | | | \$ 40 | | | \$ 40 | | | \$ 40 | | |
| 4 Disposal Ops: Pickup | | | \$ 40 | | | \$ 40 | | | \$ 40 | | |
| 5 Transfer Ops: Backhoe | | | | \$ 105 | | \$ 105 | | | \$ 105 | | |
| 6 Rolloff Ops: Lugger | | | | \$ 200 | \$ 200 | \$ 400 | | | \$ 400 | | |
| 7 Disposal Ops: Compactor | | | | \$ 600 | | \$ 600 | | | \$ 600 | | |
| 8 Transfer Ops: Pickup | | | | | \$ 40 | \$ 40 | | | \$ 40 | | |
| 9 Disposal Ops: Loader | | | | | \$ 225 | \$ 225 | | | \$ 225 | | |
| 10 Rolloff Ops: Pickup | | | | | \$ 40 | \$ 40 | | | \$ 40 | | |
| Subtotal | \$ 40 | \$ 40 | \$ 80 | \$ 905 | \$ 545 | \$ 1,610 | \$ - | \$ - | \$ 1,610 | \$ - | \$ - |
| <u>Active Landfill Sites and Transfer Stations</u> | | | | | | | | | | | |
| 11 Leachate Collection System: Riverstown | | | | \$ 1,700 | \$ 1,700 | \$ 3,400 | | \$ 3,400 | | | |
| 12 Riverstown - New Cell Development Phase 1 | | | \$ 100 | | | \$ 100 | | \$ 100 | | | |
| 13 Riverstown - Cell Development Phase 2 | | | | \$ 300 | | \$ 300 | | \$ 300 | | | |
| 14 Riverstown - Passive Methane System Study | | | \$ 60 | | | \$ 60 | | \$ 60 | | | |
| 15 Site Improvements - road maintenance all sites | | \$ 100 | | | | \$ 100 | | \$ 100 | | | |
| 16 Waste Management Strategy | | | | \$ 300 | | \$ 300 | | \$ 300 | | | |
| Subtotal | \$ - | \$ 100 | \$ 160 | \$ 2,300 | \$ 1,700 | \$ 4,260 | \$ - | \$ 4,260 | \$ - | \$ - | \$ - |
| <u>Closed Landfill Sites</u> | | | | | | | | | | | |
| 17 Elora Transfer (closed Nichol LF) | \$ 100 | \$ 100 | | | | \$ 200 | | | \$ 200 | | |
| Subtotal | \$ 100 | \$ 100 | \$ - | \$ - | \$ - | \$ 200 | \$ - | \$ - | \$ 200 | \$ - | \$ - |
| <u>TOTAL</u> | \$ 140 | \$ 240 | \$ 240 | \$ 3,205 | \$ 2,245 | \$ 6,070 | \$ - | \$ 4,260 | \$ 1,810 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|--------|--------|--------|----------|----------|----------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ - | \$ 100 | \$ 160 | \$ 2,300 | \$ 1,700 | \$ 4,260 |
| Reserves and Other | \$ 140 | \$ 140 | \$ 80 | \$ 905 | \$ 545 | \$ 1,810 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 140 | \$ 240 | \$ 240 | \$ 3,205 | \$ 2,245 | \$ 6,070 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

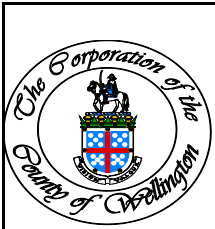
Programme/Service: **Planning**

Department:

Governance: **Planning and Land Division Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|----------------------|--|-------------|-------------|-------------|-------------|--------------------------|-------------------------|---------------------|--------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Trans-Canada Trail | \$ 353 | | | | | \$ 353 | \$ 289 | | \$ 64 | | |
| TOTAL | \$ 353 | \$ - | \$ - | \$ - | \$ - | \$ 353 | \$ 289 | \$ - | \$ 64 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|-------------|-------------|-------------|-------------|---------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ 289 | \$ - | \$ - | \$ - | \$ - | \$ 289 |
| Current Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Reserves | \$ 64 | \$ - | \$ - | \$ - | \$ - | \$ 64 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 353 | \$ - | \$ - | \$ - | \$ - | \$ 353 |

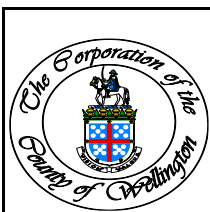


COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Emergency Management**
 Department: **Planning**
 Governance: **Planning and Land Division Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|------------------------------------|--|--------|------|------|-------|--------------------------|-------------------------|---------------------|----------|------------------------|------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Upgrade County Fire Paging Equip | | \$ 250 | | | | \$ 250 | | | \$ 250 | | |
| 2 CEM Vehicle Replacement | | | | | \$ 50 | \$ 50 | | \$ 50 | | | |
| TOTAL | \$ - | \$ 250 | \$ - | \$ - | \$ 50 | \$ 300 | \$ - | \$ 50 | \$ 250 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|------|--------|------|------|-------|--------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ - | \$ - | \$ - | \$ - | \$ 50 | \$ 50 |
| Reserves | \$ - | \$ 250 | \$ - | \$ - | \$ - | \$ 250 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ - | \$ 250 | \$ - | \$ - | \$ 50 | \$ 300 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **County Property**
 Department: **Maintenance Division (Office of the CAO)**
 Governance: **Administration, Finance & Personnel Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|---|--|---------------|---------------|---------------|--------------|--------------------------|-------------------------|---------------------|---------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Court House: Elevator System | | \$ 60 | | | | \$ 60 | | | \$ 60 | | |
| 2 Court House: Electrical System | | | | \$ 50 | | \$ 50 | | | \$ 50 | | |
| 3 Court House: Mechanical | | | \$ 50 | | | \$ 50 | | | \$ 50 | | |
| 4 Admin Centre: Site Work Pave corner lot | | \$ 40 | | | | \$ 40 | | | \$ 40 | | |
| 5 Admin Centre.: Roofing Systems | | | | \$ 45 | | \$ 45 | | | \$ 45 | | |
| 6 Admin Centre.: Heating System | \$ 25 | | \$ 30 | | | \$ 55 | | | \$ 55 | | |
| 7 Admin Centre: Furniture Replacements | \$ 60 | | | | | \$ 60 | | | \$ 60 | | |
| 8 Gaol: Rooftop Heating | \$ 25 | | | | | \$ 25 | | | \$ 25 | | |
| 9 Gaol: Roofing System | | \$ 25 | | | | \$ 25 | | | \$ 25 | | |
| 10 Gaol: Elevator System | \$ 54 | | | | \$ 85 | \$ 139 | | | \$ 139 | | |
| 11 21 Douglas St. : Roofing Systems | | | \$ 50 | | | \$ 50 | | | \$ 50 | | |
| 12 129 Wyndham: Elevator | | | | \$ 25 | | \$ 25 | | | \$ 25 | | |
| 13 15 Douglas: Roofing | | | | \$ 25 | | \$ 25 | | | \$ 25 | | |
| | | | | | | \$ - | | | \$ - | | |
| TOTAL | \$ 164 | \$ 125 | \$ 130 | \$ 145 | \$ 85 | \$ 649 | \$ - | \$ - | \$ 649 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|---------------|---------------|---------------|--------------|---------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Reserves | \$ 164 | \$ 125 | \$ 130 | \$ 145 | \$ 85 | \$ 649 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 164 | \$ 125 | \$ 130 | \$ 145 | \$ 85 | \$ 649 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Information Technology**
 Department: **Office of the C.A.O.**
 Governance: **Administration, Finance & Personnel Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|--|--|---------------|---------------|---------------|---------------|--------------------------|-------------------------|---------------------|-------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| Technical Services Capital | | | | | | | | | | | |
| 1 Network Replacement Cycle | | | \$ 200 | | | \$ 200 | | \$ 200 | | | |
| 2 Storage Replacement Cycle | | | | \$ 100 | | \$ 100 | | \$ 100 | | | |
| 3 Server Replacement Cycle | | | | \$ 100 | | \$ 100 | | \$ 100 | | | |
| 4 Main Core Switches Cycle | | | | | \$ 80 | \$ 80 | | \$ 80 | | | |
| 5 Terrace Network Cycle | | | | \$ 100 | | \$ 100 | | \$ 100 | | | |
| 6 Wifi Unit Replacement Cycle | | \$ 50 | | | | \$ 50 | | \$ 50 | | | |
| 7 Archive Storage Cycle | | | | | \$ 50 | \$ 50 | | \$ 50 | | | |
| 8 Terrace UPS | \$ 40 | | | | | \$ 40 | | \$ 40 | | | |
| 9 Server Expansion (3) | \$ 55 | | | | | \$ 55 | | \$ 55 | | | |
| Application Services Capital | | | | | | | | | | | |
| 1 Records Management Implementation | \$ 80 | | | | | \$ 80 | | \$ 80 | | | |
| 2 JDE Upgrade | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| 3 Future Application System Enhancements | | \$ 200 | \$ 200 | \$ 200 | \$ 200 | \$ 800 | | \$ 800 | | | |
| TOTAL | \$ 225 | \$ 250 | \$ 400 | \$ 500 | \$ 330 | \$ 1,705 | \$ - | \$ 1,705 | \$ - | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|---------------|---------------|---------------|---------------|-----------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 225 | \$ 250 | \$ 400 | \$ 500 | \$ 330 | \$ 1,705 |
| Reserves | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 225 | \$ 250 | \$ 400 | \$ 500 | \$ 330 | \$ 1,705 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Police Services**
 Department: **Provided under contract by Ont. Prov. Police**
 Governance: **Wellington County Police Services Board**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|--|--|--------------|--------------|--------------|--------------|--------------------------|-------------------------|---------------------|--------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Equipment for New Police Officers | \$ 16 | \$ 12 | \$ 16 | \$ 12 | \$ 16 | \$ 72 | | \$ 72 | | | |
| 2 New Vehicle Radio (1 per every 4 officers hired) | \$ 12 | | \$ 12 | | \$ 12 | \$ 36 | | \$ 36 | | | |
| 3 Rockwood OPP Furniture Replacement | \$ 60 | | | | | \$ 60 | | | \$ 60 | | |
| TOTAL | \$ 88 | \$ 12 | \$ 28 | \$ 12 | \$ 28 | \$ 168 | \$ - | \$ 108 | \$ 60 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|--------------|--------------|--------------|--------------|--------------|---------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 28 | \$ 12 | \$ 28 | \$ 12 | \$ 28 | \$ 108 |
| Reserves | \$ 60 | \$ - | \$ - | \$ - | \$ - | \$ 60 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 88 | \$ 12 | \$ 28 | \$ 12 | \$ 28 | \$ 168 |



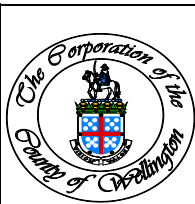
COUNTY OF WELLINGTON

2015-2019 CAPITAL BUDGET

Programme/Service: **Museum and Archives at Wellington Place**
 Department: **County Museum and Archives**
 Governance: **Information, Heritage and Seniors' Committee**

| Project Description | | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|----------------------------|----------------------------------|--|---------------|---------------|---------------|---------------|--------------------------|-------------------------|---------------------|-----------------|------------------------|-------------|
| | | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| Museum and Archives | | | | | | | | | | | | |
| 1 | Coal room roof and wall repairs | \$ 200 | | | | | \$ 200 | | \$ 200 | | | |
| 2 | Pump House/Lime Kiln Ruins | | \$ 150 | | | | \$ 150 | | | \$ 150 | | |
| 3 | Farm House Archeological Dig | | | | \$ 50 | \$ 125 | \$ 175 | | \$ 175 | | | |
| Wellington Place | | | | | | | | | | | | |
| 4 | Grounds Equipment | \$ 85 | | | | | \$ 85 | | \$ 85 | | | |
| 5 | Development of "The Commons" | \$ 50 | | | | | \$ 50 | | \$ 50 | | | |
| 6 | Resurface Driveway & Parking Lot | | \$ 150 | \$ 250 | | | \$ 400 | | | \$ 400 | | |
| 7 | Wellington Place Signage | | | \$ 350 | | | \$ 350 | | | \$ 350 | | |
| 8 | Generator | | | | \$ 200 | | \$ 200 | | | \$ 200 | | |
| TOTAL | | \$ 335 | \$ 300 | \$ 600 | \$ 250 | \$ 125 | \$ 1,610 | \$ - | \$ 510 | \$ 1,100 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|---------------|---------------|---------------|---------------|-----------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 335 | \$ - | \$ - | \$ 50 | \$ 125 | \$ 510 |
| Reserves | \$ - | \$ 300 | \$ 600 | \$ 200 | \$ - | \$ 1,100 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 335 | \$ 300 | \$ 600 | \$ 250 | \$ 125 | \$ 1,610 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **County Library System**
 Department: **Library Services**
 Governance: **Wellington County Public Library Board**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|---|--|---------------|-----------------|-------------|-------------|--------------------------|-------------------------|---------------------|-----------------|--|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges and DC Supported Debt | Debentures |
| 1 Aboyne Library: Interior Improvements | \$ 100 | | | | | \$ 100 | | | \$ 100 | | |
| 2 New Hillsburgh Branch | | \$ 500 | \$ 3,500 | | | \$ 4,000 | | \$ 2,000 | \$ 2,000 | | |
| 3 Hillsburgh Collection Enhancement | | | \$ 50 | | | \$ 50 | | \$ 20 | | \$ 30 | |
| 4 Palmerston Branch: Expand and Renovate | \$ 2,500 | | | | | \$ 2,500 | | \$ 1,500 | \$ 1,000 | | |
| 5 Palmerston Collection Enhancement | \$ 50 | | | | | \$ 50 | | \$ 20 | | \$ 30 | |
| 6 Self Check-Out Terminals Drayton & Mount Forest | \$ 60 | | | | | \$ 60 | | \$ 60 | | | |
| 7 Replacement Van | | | \$ 75 | | | \$ 75 | | \$ 75 | | | |
| TOTAL | \$ 2,710 | \$ 500 | \$ 3,625 | \$ - | \$ - | \$ 6,835 | \$ - | \$ 3,675 | \$ 3,100 | \$ 60 | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|-----------------|---------------|-----------------|-------------|-------------|-----------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 1,580 | \$ 500 | \$ 1,595 | \$ - | \$ - | \$ 3,675 |
| Reserves | \$ 1,100 | \$ - | \$ 2,000 | \$ - | \$ - | \$ 3,100 |
| Development Charges | \$ 30 | \$ - | \$ 30 | \$ - | \$ - | \$ 60 |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 2,710 | \$ 500 | \$ 3,625 | \$ - | \$ - | \$ 6,835 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Ontario Works**
Department: **Social Services**
Governance: **Social Services Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|----------------------------------|--|-------------|-------------|-------------|--------------|--------------------------|-------------------------|---------------------|--------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 129 Wyndham, Lobby Renovations | \$ 150 | | | | | \$ 150 | \$ 113 | | \$ 37 | | |
| 2 Fergus Office HVAC Rooftop | | | | | \$ 30 | \$ 30 | \$ - | | \$ 30 | | |
| TOTAL | \$ 150 | \$ - | \$ - | \$ - | \$ 30 | \$ 180 | \$ 113 | \$ - | \$ 67 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|-------------|-------------|-------------|--------------|---------------|
| Recoveries | \$ 113 | \$ - | \$ - | \$ - | \$ - | \$ 113 |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Reserves | \$ 37 | \$ - | \$ - | \$ - | \$ 30 | \$ 67 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 150 | \$ - | \$ - | \$ - | \$ 30 | \$ 180 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Wellington/Guelph Housing Services**
 Department: **Social Services**
 Governance: **Social Services Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|---|--|-----------------|-----------------|-----------------|-----------------|--------------------------|-------------------------|---------------------|-----------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| Wellington/Guelph Housing Services | | | | | | | | | | | |
| 1 Housing Services Capital Improvements (see attached) | \$ 1,343 | \$ 1,360 | \$ 1,922 | \$ 1,624 | \$ 2,254 | \$ 8,503 | \$ 6,403 | | \$ 2,100 | | |
| 2 Speedvale Building Addition and Elevator | \$ 1,300 | \$ 700 | | | | \$ 2,000 | \$ 1,506 | | \$ 494 | | |
| 3 Mount Forest Property Acquisition | \$ 1,300 | | | | | \$ 1,300 | | | \$ 1,300 | | |
| Affordable Housing | | | | | | | | | | | |
| 4 165 Gordon Generator, dehumidification | \$ 320 | | | | | \$ 320 | | | \$ 320 | | |
| 5 182 George Street Capital Improvements | \$ 50 | | | | | \$ 50 | | | \$ 50 | | |
| TOTAL | \$ 4,313 | \$ 2,060 | \$ 1,922 | \$ 1,624 | \$ 2,254 | \$ 12,173 | \$ 7,909 | \$ - | \$ 4,264 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Recoveries | \$ 1,990 | \$ 1,551 | \$ 1,447 | \$ 1,223 | \$ 1,697 | \$ 7,908 |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Reserves | \$ 2,323 | \$ 509 | \$ 475 | \$ 401 | \$ 557 | \$ 4,265 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 4,313 | \$ 2,060 | \$ 1,922 | \$ 1,624 | \$ 2,254 | \$ 12,173 |

WELLINGTON-GUELPH HOUSING SERVICES
2015-2019 MAJOR CAPITAL PROJECTS (\$000's)

| LOCATION | 2015 | 2016 | 2017 | 2018 | 2019 |
|---|-------------|-------------|-------------|-------------|-------------|
| GUELPH OH-1 A18C, MOHAWK/DELAWARE | | | | | |
| Siding Replacement | | | 100 | | |
| Window Replacement | | | 207 | | |
| LOCATION TOTAL | 0 | 0 | 307 | 0 | 0 |
| GUELPH OH-2 A27C, 263 SPEEDVALE | | | | | |
| Bathroom Upgrades | | | | | 120 |
| Elevator Installation/Accessible Unit Reno | 650 | 350 | | | |
| Roof Replacement Design/Construction | | | 25 | 200 | |
| Window Replacement | | | | | 10 |
| Fire System Upgrade | 20 | | | | |
| LOCATION TOTAL | 670 | 350 | 25 | 200 | 130 |
| GUELPH OH-3 A19C, ALGONQUIN/FERNDALE | | | | | |
| Parking lot Resurfacing & Reatining wall | | | | | 100 |
| Fencing Replacement | | | | | 160 |
| Siding Replacement | | | | 200 | |
| Window Replacement | | | | | 15 |
| LOCATION TOTAL | 0 | 0 | 0 | 200 | 275 |
| GUELPH OH-4 A29C, 261 SPEEDVALE | | | | | |
| Bathroom Upgrades | | | | | 120 |
| Elevator Installation/Accessible Unit Reno | 650 | 350 | | | |
| Window Replacement | | | | | 10 |
| Fire System Upgrade | 20 | | | | |
| LOCATION TOTAL | 670 | 350 | 0 | 0 | 130 |
| GUELPH OH-5 A20C, APPLEWOOD/SUNESSET | | | | | |
| Siding Replacement | | | | | 200 |
| Window Replacement | | | | 20 | 250 |
| LOCATION TOTAL | 0 | 0 | 0 | 20 | 450 |
| GUELPH OH-7 A22C, 576 WOOLWICH | | | | | |
| Kitchen Cupboard Replacement | | 300 | | | |
| Elevator Retrofit | | 5 | 100 | | |
| Window Replacement | | | | 15 | 85 |
| Fire System Upgrade | 40 | | | | |
| LOCATION TOTAL | 40 | 305 | 100 | 15 | 85 |
| GUELPH OH-8 A15C, 232 DELHI/33 MARLBOROUGH | | | | | |
| Kitchen Cupboard Replacement | | | 330 | | |
| MUA Replacement | | 130 | | | |
| Window Replacement | | | | 250 | |
| Balcony Repairs/Waterproofing/Railings | | | | | 250 |
| Fire System Upgrade | 80 | | | | |
| LOCATION TOTAL | 80 | 130 | 330 | 250 | 250 |
| GUELPH OH-9 AO7C, WILLOW/DAWSON | | | | | |
| Siding Replacement | | | | | 25 |
| LOCATION TOTAL | 0 | 0 | 0 | 0 | 25 |
| GUELPH OH-12 A17C, 229 DUBLIN | | | | | |
| Kitchen Cupboard Replacement | | | | 222 | |
| Work-Energy Audit/Conv. to Gas | | | | 30 | 400 |
| Roof Replacement | 285 | | | | |
| MUA Replacement | 50 | | | | |
| Fire System Upgrade | 40 | | | | |
| LOCATION TOTAL | 375 | 0 | 0 | 252 | 400 |

GUELPH OH-13 A03C, 387 WATERLOO

| | | | | | |
|------------------------------|-----------|------------|------------|----------|-----------|
| Kitchen Cupboard Replacement | | 20 | 250 | | |
| MUA Replacement | | | | | 75 |
| Mansard Siding Replacement | | 220 | | | |
| Window Replacement | | | | | 22 |
| Fire System Upgrade | 40 | | | | |
| LOCATION TOTAL | 40 | 240 | 250 | 0 | 97 |

GUELPH OH-14 A12C, HADATI/MOUNTFORD

| | | | | | |
|------------------------------|----------|----------|------------|-----------|----------|
| Kitchen Cupboard Replacement | | | | 70 | |
| Siding Replacement | | | 90 | | |
| Window Replacement | | | 200 | | |
| LOCATION TOTAL | 0 | 0 | 290 | 70 | 0 |

GUELPH OH-15 A04C, 130 GRANGE

| | | | | | |
|------------------------------|-----------|----------|------------|------------|----------|
| Kitchen Cupboard Replacement | | | 225 | | |
| Elevator Retrofit | | | | 120 | |
| Fire System Upgrade | 40 | | | | |
| LOCATION TOTAL | 40 | 0 | 225 | 120 | 0 |

GUELPH OH-16 A06C, 411 WATERLOO

| | | | | | |
|------------------------------|-----------|------------|----------|----------|------------|
| Kitchen Cupboard Replacement | | | | | 150 |
| MUA Replacement | | | | | 75 |
| Mansard Siding Replacement | | 120 | | | |
| Fire System Upgrade | 40 | | | | |
| LOCATION TOTAL | 40 | 120 | 0 | 0 | 225 |

GUELPH OH-17 A31C, 32 HADATI

| | | | | | |
|-------------------------|-----------|------------|------------|----------|----------|
| Site Improvements | | 10 | 100 | | |
| Parking Lot Resurfacing | | | 80 | | |
| Shingle Replacement | 20 | 225 | | | |
| MUA Replacement | | 90 | | | |
| Fire System Upgrade | 40 | | | | |
| LOCATION TOTAL | 60 | 325 | 180 | 0 | 0 |

| | | | | | |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|
| TOTAL GUELPH LOCATIONS | 2,015 | 1,820 | 1,707 | 1,127 | 2,067 |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|

ARTHUR OH-1 Edward St. A25C

| | | | | | |
|----------------------------|-----------|----------|----------|------------|----------|
| Concrete Walkways/patios | | | | 55 | |
| Retaining Wall Replacement | | | | 70 | |
| Parking Lot Resurfacing | | | | 30 | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 155 | 0 |

ARTHUR OH-3 FREDERICK ST. A10C

| | | | | | |
|--------------------------------|-----------|----------|----------|------------|----------|
| Concrete Walkways/patios | | | | 50 | |
| Retaining Wall - New West Side | | | | 100 | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 150 | 0 |

ELORA OH-1 A09C, 221 Mary Street

| | | | | | |
|-----------------------|-----------|----------|----------|----------|----------|
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 0 | 0 |

ERIN OH-1 A23C, 22 Church

| | | | | | |
|---------------------------|-----------|-----------|----------|----------|----------|
| Septic System Replacement | | 65 | | | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 65 | 0 | 0 | 0 |

ERIN OH-2 A05C, 14 Centre

| | | | | | |
|-----------------------|-----------|----------|----------|----------|----------|
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 0 | 0 |

FERGUS OH-1 A21C, Edinburgh Ave.

| | | | | | |
|-----------------------|----------|------------|----------|----------|----------|
| Siding Replacement | | 75 | | | |
| Window Replacement | | 100 | | | |
| LOCATION TOTAL | 0 | 175 | 0 | 0 | 0 |

FERGUS OH-2 A26C 500 Ferrier Ct.

| | | | | | |
|------------------------|-----------|----------|----------|------------|----------|
| Window Replacement | | | | 102 | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTALS | 17 | 0 | 0 | 102 | 0 |

FERGUS OH-3 A08C, 450 Ferrier Ct.

| | | | | | |
|-----------------------|-----------|----------|----------|----------|----------|
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 0 | 0 |

HARRISTON OH-1 ELIZABETH ST. A28C

| | | | | | |
|-----------------------|-----------|----------|----------|----------|----------|
| Shingle Replacement | 60 | | | | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 77 | 0 | 0 | 0 | 0 |

HARRISTON OH-2 56 MILL ST. A13C

| | | | | | |
|-------------------------|------------|----------|-----------|----------|----------|
| Front Entry Renovations | 100 | | | | |
| Shingle Replacement | 60 | | | | |
| Window Replacement | | | 50 | | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 177 | 0 | 50 | 0 | 0 |

HARRISTON OH-3 51 JOHN ST. A30C

| | | | | | |
|-----------------------|-----------|----------|-----------|----------|----------|
| Window Replacement | | | 65 | | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 65 | 0 | 0 |

MT. FOREST OH-1 A24C, 235 Egremont St.

| | | | | | |
|-----------------------|-----------|----------|----------|----------|----------|
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 0 | 0 |

MT. FOREST OH-2 A11C, 450 Albert St.

| | | | | | |
|-----------------------|------------|----------|----------|----------|----------|
| Shingle Replacement | 100 | | | | |
| MUA Replacement | 70 | | | | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 187 | 0 | 0 | 0 | 0 |

PALMERSTON OH-1 DERBY ST. A14C

| | | | | | |
|-----------------------|-----------|----------|----------|----------|----------|
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 0 | 0 |

PALMERSTON OH-2 A16C, 212 Whites Rd.

| | | | | | |
|-----------------------|-----------|----------|----------|-----------|----------|
| Window Replacement | | | | 90 | |
| Fire System Upgrade | 17 | | | | |
| LOCATION TOTAL | 17 | 0 | 0 | 90 | 0 |

PALMERSTON FP1/63 A02E

| | | | | | |
|-----------------------|----------|----------|------------|----------|------------|
| Shingle Replacement | | | 100 | | |
| Siding Replacement | | | | | 100 |
| Window Replacement | | | | | 87 |
| LOCATION TOTAL | 0 | 0 | 100 | 0 | 187 |

| | | | | | |
|------------------------|-------|-------|-------|-------|-------|
| TOTAL COUNTY LOCATIONS | 628 | 240 | 215 | 497 | 187 |
| TOTAL CITY LOCATIONS | 2,015 | 1,820 | 1,707 | 1,127 | 2,067 |
| TOTAL ALL LOCATIONS | 2,643 | 2,060 | 1,922 | 1,624 | 2,254 |

| | | | | | |
|---------------------|-----|-----|-----|------|-----|
| Minor Capital Total | 607 | 990 | 878 | 1276 | 746 |
|---------------------|-----|-----|-----|------|-----|

| | | | | | |
|----------------------------|--------------|--------------|--------------|--------------|--------------|
| TOTAL ALL LOCATIONS | 3,250 | 3,050 | 2,800 | 2,900 | 3,000 |
|----------------------------|--------------|--------------|--------------|--------------|--------------|



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Wellington Terrace**
 Department: **Homes for the Aged**
 Governance: **Information, Heritage and Seniors' Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|----------------------------------|--|---------------|---------------|---------------|---------------|--------------------------|-------------------------|---------------------|---------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Nursing Equipment Replacements | \$ 50 | \$ 50 | \$ 50 | \$ 50 | \$ 50 | \$ 250 | | \$ 250 | | | |
| 2 Resident Equipment Lifts | \$ 60 | \$ 60 | \$ 60 | \$ 60 | \$ 60 | \$ 300 | | \$ 300 | | | |
| 3 Boiler Replacement | \$ 155 | | | | | \$ 155 | | | \$ 155 | | |
| 4 Furniture Replacements | \$ 40 | | | | | \$ 40 | | | \$ 40 | | |
| TOTAL | \$ 305 | \$ 110 | \$ 110 | \$ 110 | \$ 110 | \$ 745 | \$ - | \$ 550 | \$ 195 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 110 | \$ 110 | \$ 110 | \$ 110 | \$ 110 | \$ 550 |
| Reserves | \$ 195 | \$ - | \$ - | \$ - | \$ - | \$ 195 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 305 | \$ 110 | \$ 110 | \$ 110 | \$ 110 | \$ 745 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Ambulance Service**
Department: **Administered by City of Guelph**
Governance: **City of Guelph**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|--------------------------------|--|---------------|---------------|---------------|---------------|--------------------------|-------------------------|---------------------|-----------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Replacement Ambulances | \$ 221 | \$ 285 | \$ 204 | \$ 246 | \$ 305 | \$ 1,261 | | | \$ 1,261 | | |
| 3 Ambulance Equipment | \$ 36 | | | \$ 193 | | \$ 229 | | | \$ 229 | | |
| 5 Ambulance IT Implementations | \$ 28 | \$ 28 | | | | \$ 56 | | \$ - | \$ 56 | | |
| 6 Ambulance IT Replacements | \$ 76 | \$ 44 | \$ 24 | \$ 82 | \$ 41 | \$ 267 | | | \$ 267 | | |
| TOTAL | \$ 361 | \$ 357 | \$ 228 | \$ 521 | \$ 346 | \$ 1,813 | \$ - | \$ - | \$ 1,813 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|---------------|---------------|---------------|---------------|-----------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Reserves | \$ 361 | \$ 357 | \$ 228 | \$ 521 | \$ 346 | \$ 1,813 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 361 | \$ 357 | \$ 228 | \$ 521 | \$ 346 | \$ 1,813 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Hospital and Other Capital Grants**

Department:

Governance: **Administration, Finance & Personnel Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|----------------------------------|--|------|------|------|----------|--------------------------|-------------------------|---------------------|----------|------------------------|------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Groves Memorial Hospital Grant | | | | | \$ 5,000 | \$ 5,000 | | | \$ 4,000 | | \$ 1,000 |
| 2 Louise Marshall Hospital Grant | | | | | \$ 2,200 | \$ 2,200 | | | \$ 2,200 | | |
| 3 Palmerston Hospital Grant | | | | | \$ 2,200 | \$ 2,200 | | | \$ 2,200 | | |
| <u>TOTAL</u> | \$ - | \$ - | \$ - | \$ - | \$ 9,400 | \$ 9,400 | \$ - | \$ - | \$ 8,400 | \$ - | \$ 1,000 |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|------|------|------|------|----------|----------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Reserves | \$ - | \$ - | \$ - | \$ - | \$ 8,400 | \$ 8,400 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ 1,000 | \$ 1,000 |
| Totals | \$ - | \$ - | \$ - | \$ - | \$ 9,400 | \$ 9,400 |



COUNTY OF WELLINGTON 2015-2019 CAPITAL BUDGET

Programme/Service: **Administration**
 Department: **Economic Development**
 Governance: **Economic Development Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|---|--|-------------|-------------|-------------|-----------------|--------------------------|-------------------------|---------------------|-----------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 SWIFT Rural Ultra High-Speed Broadband | | | | | \$ 1,000 | \$ 1,000 | | | \$ 1,000 | | |
| 2 Wellington Signage Strategy and Rollout | \$ 70 | | | | | \$ 70 | | \$ 70 | | | |
| TOTAL | \$ 70 | \$ - | \$ - | \$ - | \$ 1,000 | \$ 1,000 | \$ - | \$ - | \$ 1,000 | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|--------------|-------------|-------------|-------------|-----------------|-----------------|
| Recoveries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 70 | \$ - | \$ - | \$ - | \$ - | \$ 70 |
| Reserves | \$ - | \$ - | \$ - | \$ - | \$ 1,000 | \$ 1,000 |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 70 | \$ - | \$ - | \$ - | \$ 1,000 | \$ 1,070 |



COUNTY OF WELLINGTON

2015-2019 CAPITAL BUDGET

Programme/Service: **Provincial Offences Act (POA) Administration**
 Department: **Delivered by City of Guelph**
 Governance: **Administration, Finance and Personnel Committee**

| Project Description | Gross Project Cost (Uninflated \$000's) | | | | | Total Project Cost | Sources of Financing | | | | |
|---------------------------|--|-------------|-------------|-------------|--------------|--------------------------|-------------------------|---------------------|-------------|------------------------|-------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | | Subsidy & Recoveries | Current Revenues | Reserves | Development Charges | Debentures |
| 1 Courthouse Roof Repairs | \$ 134 | | | | | \$ 134 | | \$ 134 | | | |
| 2 POA IT replacements | | | | | \$ 32 | \$ 32 | | \$ 32 | | | |
| TOTAL | \$ 134 | \$ - | \$ - | \$ - | \$ 32 | \$ 166 | \$ - | \$ 166 | \$ - | \$ - | \$ - |

| SOURCES OF FUNDING BY YEAR | 2015 | 2016 | 2017 | 2018 | 2019 | TOTAL |
|----------------------------|---------------|-------------|-------------|-------------|--------------|---------------|
| Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Current Revenues | \$ 134 | \$ - | \$ - | \$ - | \$ 32 | \$ 166 |
| Reserves | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Development Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Growth Related Debt | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debentures | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Totals | \$ 134 | \$ - | \$ - | \$ - | \$ 32 | \$ 166 |

**COUNTY OF WELLINGTON
5 YEAR OPERATING BUDGET
AND TAX RATE FORECAST**

| | Approved | Projected | | | | | 2014-19 |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|---------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | AA%l |
| EXPENDITURE (\$000's) | | | | | | | |
| Salaries, Wages and Benefits | \$47,972 | \$50,505 | \$53,028 | \$55,422 | \$57,844 | \$60,050 | 4.6% |
| Supplies, Materials and Equipment | \$8,246 | \$8,732 | \$8,974 | \$9,243 | \$9,521 | \$9,807 | 3.5% |
| Purchased Services | \$20,356 | \$21,367 | \$22,413 | \$22,788 | \$23,584 | \$24,412 | 3.7% |
| Social Assistance | \$44,441 | \$44,791 | \$45,597 | \$46,480 | \$47,418 | \$48,341 | 1.7% |
| Transfer Payments | \$25,703 | \$25,284 | \$26,259 | \$27,342 | \$27,973 | \$29,179 | 2.6% |
| Minor Capital Expenses | \$2,403 | \$1,409 | \$1,802 | \$1,657 | \$2,066 | \$1,502 | -9.0% |
| Debt Charges | \$4,860 | \$4,824 | \$4,728 | \$4,808 | \$4,796 | \$4,610 | -1.0% |
| Insurance and Financial | \$2,201 | \$2,087 | \$2,139 | \$2,193 | \$2,251 | \$2,311 | 1.0% |
| Internal Charges | \$5,655 | \$5,850 | \$5,978 | \$6,118 | \$6,278 | \$6,441 | 2.6% |
| Total expenditures | \$161,837 | \$164,849 | \$170,917 | \$176,051 | \$181,731 | \$186,655 | 2.9% |
| yr/yr % change | | 1.9% | 3.7% | 3.0% | 3.2% | 2.7% | |
| TRANSFERS (\$000's) | | | | | | | |
| Transfer from Reserves | (\$2,108) | (\$2,065) | (\$2,115) | (\$1,690) | (\$1,806) | (\$1,725) | -3.9% |
| Transfer to Capital | \$9,633 | \$11,382 | \$9,840 | \$11,503 | \$12,662 | \$13,386 | 6.8% |
| Transfer to Reserves | \$14,228 | \$13,213 | \$14,496 | \$13,726 | \$14,129 | \$14,415 | 0.3% |
| Total Transfers | \$21,753 | \$22,530 | \$22,221 | \$23,539 | \$24,985 | \$26,076 | 3.7% |
| yr/yr % change | | 3.6% | -1.4% | 5.9% | 6.1% | 4.4% | |
| REVENUE (\$000's) | | | | | | | |
| Grants and Subsidies | \$52,505 | \$53,150 | \$53,488 | \$54,616 | \$55,941 | \$56,842 | 1.6% |
| Municipal Recoveries | \$24,151 | \$22,872 | \$23,757 | \$24,163 | \$24,985 | \$25,357 | 1.0% |
| Licences, Permits and Rents | \$6,731 | \$6,913 | \$6,920 | \$6,913 | \$6,928 | \$6,943 | 0.6% |
| Fines and Penalties | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | 0.0% |
| User Fees and Charges | \$7,467 | \$7,544 | \$7,660 | \$7,721 | \$7,835 | \$7,958 | 1.3% |
| Sales Revenue | \$1,298 | \$1,326 | \$1,355 | \$1,385 | \$1,416 | \$1,447 | 2.2% |
| Other Revenue | \$2,836 | \$2,899 | \$2,978 | \$3,039 | \$3,124 | \$3,213 | 2.5% |
| Internal Recoveries | \$5,888 | \$6,110 | \$6,275 | \$6,449 | \$6,632 | \$6,819 | 3.0% |
| PILs and Supplementary Taxes | \$1,516 | \$1,531 | \$1,547 | \$1,563 | \$1,580 | \$1,598 | 1.1% |
| Total revenue | \$102,466 | \$102,419 | \$104,054 | \$105,925 | \$108,516 | \$110,253 | 1.5% |
| yr/yr % change | | 0.0% | 1.6% | 1.8% | 2.4% | 1.6% | |
| TAX LEVY REQUIREMENT | | | | | | | |
| yr/yr % change | \$81,125 3.4% | \$84,960 4.7% | \$89,084 4.9% | \$93,665 5.1% | \$98,200 4.8% | \$102,479 4.4% | 4.8% |
| Weighted Assessment (\$ Millions) | \$12,406 | \$12,950 | \$13,503 | \$14,110 | \$14,745 | \$15,409 | 4.4% |
| yr/yr % change | 5.66% | 4.38% | 4.27% | 4.50% | 4.50% | 4.50% | |
| Phase in growth % | 3.53% | 3.38% | 3.27% | 3.50% | 3.50% | 3.50% | |
| Real growth % from new properties | 2.13% | 1.00% | 1.00% | 1.00% | 1.00% | 1.00% | |
| County tax summary | | | | | | | |
| Residential tax rate | 0.6539% | 0.6561% | 0.6597% | 0.6638% | 0.6660% | 0.6651% | |
| Per \$100,000 of Assessment (2013) | \$ 96,620 | \$ 100,000 | \$103,270 | \$106,884 | \$110,625 | \$114,497 | |
| Taxes per \$100,000 of Assessment | \$ 632 | \$ 656 | \$ 681 | \$ 710 | \$ 737 | \$ 761 | 3.8% |
| yr/yr \$ change | \$ 16 | \$ 24 | \$ 25 | \$ 28 | \$ 27 | \$ 25 | |
| yr/yr % residential impact | 2.4% | 3.8% | 3.8% | 4.1% | 3.8% | 3.4% | |
| yr/yr % budget impact | 2.4% | 3.8% | 3.8% | 4.1% | 3.8% | 3.4% | |

| | | | | |
|--|------|------|------|------|
| Projected tax impact from 2014-2018 plan | 3.9% | 4.3% | 4.1% | 3.0% |
| Projected tax impact from 2013-2017 plan | 4.0% | 4.2% | 4.0% | |
| Projected tax impact from 2012-2016 plan | 3.5% | 3.2% | | |
| Projected tax impact from 2011-2015 plan | 3.5% | | | |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Roads**
 Department: **Engineering Services**
 Governance: **Roads Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Municipal Recoveries | \$ 650 | \$ 670 | \$ 690 | \$ 710 | \$ 732 | \$ 754 |
| User Fees and Charges | \$ 210 | \$ 216 | \$ 223 | \$ 229 | \$ 236 | \$ 243 |
| Sales revenue | \$ 350 | \$ 350 | \$ 350 | \$ 350 | \$ 350 | \$ 350 |
| Internal Recoveries | \$ 1,600 | \$ 1,648 | \$ 1,697 | \$ 1,748 | \$ 1,801 | \$ 1,855 |
| Total Revenue | \$ 2,810 | \$ 2,884 | \$ 2,960 | \$ 3,038 | \$ 3,119 | \$ 3,202 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 4,646 | \$ 4,887 | \$ 5,084 | \$ 5,288 | \$ 5,500 | \$ 5,720 |
| Supplies, Materials and Equipment | \$ 3,615 | \$ 3,873 | \$ 3,989 | \$ 4,109 | \$ 4,232 | \$ 4,359 |
| Purchased Services | \$ 1,213 | \$ 1,303 | \$ 1,294 | \$ 1,337 | \$ 1,382 | \$ 1,428 |
| Insurance and Financial | \$ 279 | \$ 290 | \$ 302 | \$ 314 | \$ 327 | \$ 340 |
| Minor Capital | \$ 626 | \$ 591 | \$ 591 | \$ 591 | \$ 591 | \$ 591 |
| Debt Charges | \$ 226 | \$ 226 | \$ 365 | \$ 569 | \$ 569 | \$ 570 |
| Internal Charges | \$ 1,510 | \$ 1,556 | \$ 1,602 | \$ 1,650 | \$ 1,700 | \$ 1,751 |
| Total Expenditure | \$ 12,114 | \$ 12,726 | \$ 13,227 | \$ 13,858 | \$ 14,300 | \$ 14,758 |
| Net Operating Cost / (Revenue) | \$ 9,304 | \$ 9,842 | \$ 10,267 | \$ 10,820 | \$ 11,181 | \$ 11,556 |
| Transfers | | | | | | |
| Transfer from Reserves | \$ (226) | \$ (226) | \$ (323) | \$ (321) | \$ (321) | \$ (322) |
| Transfers to Capital | \$ 8,298 | \$ 8,900 | \$ 8,843 | \$ 9,077 | \$ 9,425 | \$ 10,731 |
| Transfers to Reserves | \$ 1,714 | \$ 2,214 | \$ 1,914 | \$ 1,914 | \$ 1,914 | \$ 1,914 |
| Total Transfers | \$ 9,786 | \$ 10,888 | \$ 10,434 | \$ 10,670 | \$ 11,018 | \$ 12,323 |
| Net Cost / (Revenue) | \$ 19,090 | \$ 20,730 | \$ 20,701 | \$ 21,490 | \$ 22,199 | \$ 23,879 |
| Year to Year Percentage Change | | 8.6% | -0.1% | 3.8% | 3.3% | 7.6% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Solid Waste Services**
Department: **Engineering Services**
Governance: **Solid Waste Services Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 693 | \$ 693 | \$ 693 | \$ 693 | \$ 693 | \$ 693 |
| Licenses Permits and Rents | \$ 13 | \$ 13 | \$ 14 | \$ 14 | \$ 15 | \$ 15 |
| User Fees and Charges | \$ 2,033 | \$ 2,058 | \$ 2,083 | \$ 2,108 | \$ 2,133 | \$ 2,158 |
| Sales Revenue | \$ 915 | \$ 943 | \$ 971 | \$ 1,000 | \$ 1,030 | \$ 1,061 |
| Internal Recoveries | \$ 365 | \$ 376 | \$ 387 | \$ 399 | \$ 411 | \$ 423 |
| Total Revenue | \$ 4,019 | \$ 4,083 | \$ 4,148 | \$ 4,214 | \$ 4,282 | \$ 4,350 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 2,286 | \$ 2,318 | \$ 2,404 | \$ 2,493 | \$ 2,585 | \$ 2,681 |
| Supplies, Materials and Equipment | \$ 931 | \$ 959 | \$ 987 | \$ 1,017 | \$ 1,047 | \$ 1,079 |
| Purchased Services | \$ 4,427 | \$ 4,562 | \$ 4,701 | \$ 4,844 | \$ 4,992 | \$ 5,145 |
| Insurance and Financial | \$ 140 | \$ 146 | \$ 152 | \$ 158 | \$ 164 | \$ 170 |
| Internal Charges | \$ 366 | \$ 377 | \$ 389 | \$ 400 | \$ 412 | \$ 425 |
| Total Expenditure | \$ 8,151 | \$ 8,362 | \$ 8,633 | \$ 8,912 | \$ 9,201 | \$ 9,500 |
| Net Operating Cost / (Revenue) | \$ 4,132 | \$ 4,279 | \$ 4,485 | \$ 4,698 | \$ 4,920 | \$ 5,149 |
| Transfers | | | | | | |
| Transfer from Reserves | \$ (275) | \$ (283) | \$ (292) | \$ (300) | \$ (309) | \$ (319) |
| Transfers to Capital | \$ 55 | \$ - | \$ 103 | \$ 170 | \$ 2,513 | \$ 1,913 |
| Transfer to Reserves | \$ 900 | \$ 800 | \$ 800 | \$ 800 | \$ 800 | \$ 800 |
| Total Transfers | \$ 680 | \$ 517 | \$ 611 | \$ 669 | \$ 3,004 | \$ 2,395 |
| Net Cost / (Revenue) | \$ 4,812 | \$ 4,796 | \$ 5,096 | \$ 5,368 | \$ 7,924 | \$ 7,544 |
| Year to Year Percentage Change | | -0.3% | 6.3% | 5.3% | 47.6% | -4.8% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Planning**

Department:

Governance: **Planning and Land Division Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Municipal Recoveries | \$ 40 | \$ 40 | \$ 40 | \$ 40 | \$ 40 | \$ 40 |
| User Fees and Charges | \$ 240 | \$ 250 | \$ 260 | \$ 270 | \$ 280 | \$ 290 |
| Internal Recoveries | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Total Revenue | \$ 281 | \$ 291 | \$ 301 | \$ 311 | \$ 321 | \$ 331 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 1,528 | \$ 1,563 | \$ 1,621 | \$ 1,681 | \$ 1,743 | \$ 1,807 |
| Supplies, Materials and Equipment | \$ 54 | \$ 55 | \$ 57 | \$ 59 | \$ 60 | \$ 62 |
| Purchased Services | \$ 284 | \$ 293 | \$ 302 | \$ 311 | \$ 320 | \$ 330 |
| Transfer Payments | \$ 590 | \$ 740 | \$ 740 | \$ 640 | \$ 590 | \$ 590 |
| Internal Charges | \$ 6 | \$ 6 | \$ 6 | \$ 7 | \$ 7 | \$ 7 |
| Total Expenditure | \$ 2,462 | \$ 2,657 | \$ 2,726 | \$ 2,697 | \$ 2,720 | \$ 2,796 |
| Net Operating Cost / (Revenue) | \$ 2,182 | \$ 2,367 | \$ 2,425 | \$ 2,386 | \$ 2,400 | \$ 2,466 |
| Transfers | | | | | | |
| Transfer to Capital | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Transfer to Reserve | \$ 150 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Transfers | \$ 150 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Cost / (Revenue) | \$ 2,332 | \$ 2,367 | \$ 2,425 | \$ 2,386 | \$ 2,400 | \$ 2,466 |
| Year to Year Percentage Change | | 1.5% | 2.5% | -1.6% | 0.6% | 2.8% |



COUNTY OF WELLINGTON
2015-2019 OPERATING

Programme/Service: **Green Legacy**

Department:

Governance: **Planning and Land Division Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|---------------|---------------|---------------|---------------|---------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Sales Revenue | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Total Revenue | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 457 | \$ 473 | \$ 491 | \$ 509 | \$ 528 | \$ 547 |
| Supplies, Materials and Equipment | \$ 101 | \$ 104 | \$ 107 | \$ 110 | \$ 114 | \$ 117 |
| Purchased Services | \$ 80 | \$ 82 | \$ 85 | \$ 87 | \$ 90 | \$ 93 |
| Insurance & Financial | \$ 10 | \$ 10 | \$ 10 | \$ 11 | \$ 11 | \$ 12 |
| Internal Charges | \$ 5 | \$ 5 | \$ 5 | \$ 5 | \$ 6 | \$ 6 |
| Total Expenditure | \$ 653 | \$ 674 | \$ 698 | \$ 723 | \$ 749 | \$ 775 |
| Net Operating Cost / (Revenue) | \$ 651 | \$ 672 | \$ 696 | \$ 721 | \$ 746 | \$ 773 |
| Transfers | | | | | | |
| Transfer from Reserve | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Transfers | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Cost / (Revenue) | \$ 651 | \$ 672 | \$ 696 | \$ 721 | \$ 746 | \$ 773 |
| Year to Year Percentage Change | | 3.3% | 3.5% | 3.5% | 3.5% | 3.5% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Community Emergency Management**

Department:

Governance: **Planning and Land Division Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|---------------|---------------|---------------|---------------|---------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | | \$ 272 | \$ 282 | \$ 289 | \$ 300 | \$ 311 | \$ 323 |
| Supplies, Materials and Equipment | | \$ 20 | \$ 40 | \$ 21 | \$ 22 | \$ 22 | \$ 23 |
| Purchased Services | | \$ 157 | \$ 152 | \$ 127 | \$ 127 | \$ 127 | \$ 127 |
| Transfer Payments | | \$ 141 | \$ 141 | \$ 141 | \$ 141 | \$ 141 | \$ 141 |
| Insurance and Financial | | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Total Expenditure | | \$ 591 | \$ 615 | \$ 579 | \$ 590 | \$ 602 | \$ 614 |
| Net Operating Cost / (Revenue) | | \$ 591 | \$ 615 | \$ 579 | \$ 590 | \$ 602 | \$ 614 |
| Transfers | | | | | | | |
| Transfer from Reserves | | \$ (68) | \$ - | \$ - | \$ - | \$ - | \$ - |
| Transfer to Capital | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 56 |
| Total Transfers | | \$ (68) | \$ - | \$ - | \$ - | \$ - | \$ 56 |
| Net Cost / (Revenue) | | \$ 523 | \$ 615 | \$ 579 | \$ 590 | \$ 602 | \$ 670 |
| Year to Year Percentage Change | | | 17.7% | -5.9% | 2.0% | 2.0% | 11.4% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Police Services**
 Department: **Provided under contract by Ont. Prov. Police**
 Governance: **Wellington County Police Services Board**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 268 | \$ 273 | \$ 108 | \$ 55 | \$ 55 | \$ 55 |
| Licenses., Permits and Rents | \$ 154 | \$ 154 | \$ 123 | \$ 101 | \$ 101 | \$ 101 |
| Fines and Penalties | \$ 75 | \$ 75 | \$ 75 | \$ 75 | \$ 75 | \$ 75 |
| User Fees and Charges | \$ 79 | \$ 79 | \$ 79 | \$ 79 | \$ 79 | \$ 79 |
| Other Revenue | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Total Revenue | \$ 576 | \$ 581 | \$ 385 | \$ 311 | \$ 311 | \$ 311 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 137 | \$ 140 | \$ 145 | \$ 150 | \$ 156 | \$ 162 |
| Supplies, Materials and Equipment | \$ 41 | \$ 42 | \$ 44 | \$ 46 | \$ 48 | \$ 50 |
| Purchased Services | \$ 360 | \$ 374 | \$ 389 | \$ 404 | \$ 420 | \$ 437 |
| Transfer Payments | \$ 17,796 | \$ 16,745 | \$ 17,419 | \$ 18,132 | \$ 18,884 | \$ 19,678 |
| Insurance and Financial | \$ 10 | \$ 11 | \$ 11 | \$ 11 | \$ 12 | \$ 12 |
| Minor Capital | \$ 4 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debt Charges | \$ 595 | \$ 595 | \$ 408 | \$ 405 | \$ 405 | \$ 405 |
| Internal Charges | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Total Expenditure | \$ 18,944 | \$ 17,908 | \$ 18,418 | \$ 19,151 | \$ 19,927 | \$ 20,746 |
| Net Operating Cost / (Revenue) | \$ 18,368 | \$ 17,327 | \$ 18,033 | \$ 18,841 | \$ 19,616 | \$ 20,436 |
| Transfers | | | | | | |
| Transfers from Reserves | \$ (93) | \$ (90) | \$ (95) | \$ (99) | \$ (104) | \$ (110) |
| Transfers to Capital | \$ 52 | \$ 28 | \$ 12 | \$ 30 | \$ 13 | \$ 32 |
| Transfers to Reserves | \$ 90 | \$ 90 | \$ 90 | \$ 90 | \$ 90 | \$ 90 |
| Total Transfers | \$ 49 | \$ 28 | \$ 8 | \$ 20 | \$ (1) | \$ 12 |
| Net Cost / (Revenue) | \$ 18,417 | \$ 17,354 | \$ 18,040 | \$ 18,861 | \$ 19,615 | \$ 20,447 |
| Year to Year Percentage Change | | -5.8% | 4.0% | 4.5% | 4.0% | 4.2% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **County Library System**

Department: **Library Services**

Governance: **Information, Heritage and Seniors' Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 158 | \$ 158 | \$ 158 | \$ 158 | \$ 158 | \$ 158 |
| Municipal Recoveries | \$ 25 | \$ 25 | \$ 25 | \$ 25 | \$ 25 | \$ 25 |
| Licenses Permits and Rents | \$ 33 | \$ 34 | \$ 35 | \$ 35 | \$ 35 | \$ 35 |
| User Fees and Charges | \$ 94 | \$ 97 | \$ 100 | \$ 103 | \$ 106 | \$ 109 |
| Sales Revenue | \$ 8 | \$ 8 | \$ 8 | \$ 9 | \$ 9 | \$ 9 |
| Total Revenue | \$ 317 | \$ 322 | \$ 325 | \$ 328 | \$ 332 | \$ 336 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 3,597 | \$ 3,799 | \$ 3,976 | \$ 4,144 | \$ 4,319 | \$ 4,479 |
| Supplies, Materials and Equipment | \$ 796 | \$ 820 | \$ 844 | \$ 870 | \$ 896 | \$ 923 |
| Purchased Services | \$ 775 | \$ 801 | \$ 828 | \$ 857 | \$ 886 | \$ 916 |
| Insurance and Financial | \$ 25 | \$ 26 | \$ 27 | \$ 28 | \$ 29 | \$ 31 |
| Minor Capital Expenses | \$ 47 | \$ 10 | \$ 10 | \$ 10 | \$ 10 | \$ - |
| Debt Charges | \$ 693 | \$ 690 | \$ 690 | \$ 688 | \$ 681 | \$ 479 |
| Internal Charges | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Total Expenditure | \$ 5,935 | \$ 6,148 | \$ 6,378 | \$ 6,598 | \$ 6,823 | \$ 6,829 |
| Net Operating Cost / (Revenue) | \$ 5,618 | \$ 5,826 | \$ 6,052 | \$ 6,269 | \$ 6,491 | \$ 6,493 |
| Transfers | | | | | | |
| Transfers from Reserves | \$ (210) | \$ (172) | \$ (151) | \$ (190) | \$ (169) | \$ (187) |
| Transfer to Reserve | \$ 1,500 | \$ - | \$ 1,000 | \$ - | \$ - | \$ - |
| Transfers to Capital | \$ 300 | \$ 1,580 | \$ 515 | \$ 1,692 | \$ - | \$ - |
| Total Transfers | \$ 1,590 | \$ 1,408 | \$ 1,364 | \$ 1,502 | \$ (169) | \$ (187) |
| Net Cost / (Revenue) | \$ 7,208 | \$ 7,234 | \$ 7,416 | \$ 7,772 | \$ 6,321 | \$ 6,307 |
| Year to Year Percentage Change | | 0.4% | 2.5% | 4.8% | -18.7% | -0.2% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Museum and Archives at Wellington Place**
 Department: **County Museum and Archives**
 Governance: **Information, Heritage and Seniors' Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 52 | \$ 52 | \$ 52 | \$ 52 | \$ 52 | \$ 52 |
| Licenses Permits and Rents | \$ 25 | \$ 30 | \$ 31 | \$ 31 | \$ 32 | \$ 32 |
| User Fees and Charges | \$ 60 | \$ 62 | \$ 64 | \$ 66 | \$ 68 | \$ 70 |
| Sales Revenue | \$ 11 | \$ 11 | \$ 12 | \$ 12 | \$ 12 | \$ 13 |
| Other Revenue | \$ 7 | \$ 7 | \$ 7 | \$ 7 | \$ 7 | \$ 7 |
| Total Revenue | \$ 155 | \$ 162 | \$ 165 | \$ 168 | \$ 171 | \$ 174 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 1,299 | \$ 1,362 | \$ 1,431 | \$ 1,484 | \$ 1,539 | \$ 1,596 |
| Supplies, Materials and Equipment | \$ 166 | \$ 171 | \$ 176 | \$ 181 | \$ 187 | \$ 192 |
| Purchased Services | \$ 251 | \$ 261 | \$ 292 | \$ 283 | \$ 294 | \$ 306 |
| Transfer Payments | \$ 7 | \$ 7 | \$ 7 | \$ 7 | \$ 7 | \$ 7 |
| Insurance and Financial | \$ 19 | \$ 20 | \$ 21 | \$ 21 | \$ 22 | \$ 23 |
| Total Expenditure | \$ 1,742 | \$ 1,821 | \$ 1,926 | \$ 1,977 | \$ 2,049 | \$ 2,124 |
| Net Operating Cost / (Revenue) | \$ 1,587 | \$ 1,658 | \$ 1,761 | \$ 1,809 | \$ 1,878 | \$ 1,950 |
| Transfers | | | | | | |
| Transfer from Reserves | \$ - | \$ - | \$ (20) | \$ - | \$ - | \$ - |
| Transfers to Capital | \$ 175 | \$ 335 | \$ - | \$ - | \$ 55 | \$ 141 |
| Total Transfers | \$ 175 | \$ 335 | \$ 20 | \$ - | \$ 55 | \$ 141 |
| Net Cost / (Revenue) | \$ 1,762 | \$ 1,993 | \$ 1,741 | \$ 1,809 | \$ 1,933 | \$ 2,091 |
| Year to Year Percentage Change | | 13.2% | -12.7% | 3.9% | 6.9% | 8.2% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Property Management**
 Department: **Maintenance Division**
 Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Licenses Permits and Rents | | \$ 977 | \$ 979 | \$ 1,004 | \$ 1,006 | \$ 1,008 | \$ 1,011 |
| User Fees and Charges | | \$ 203 | \$ 157 | \$ 157 | \$ 100 | \$ 94 | \$ 94 |
| Other Revenue | | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Internal Recoveries | | \$ 686 | \$ 707 | \$ 728 | \$ 750 | \$ 773 | \$ 796 |
| Total Revenue | | \$ 1,868 | \$ 1,844 | \$ 1,891 | \$ 1,858 | \$ 1,877 | \$ 1,902 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | | \$ 775 | \$ 788 | \$ 817 | \$ 848 | \$ 879 | \$ 912 |
| Supplies, Materials and Equipment | | \$ 152 | \$ 156 | \$ 161 | \$ 166 | \$ 171 | \$ 176 |
| Purchased Services | | \$ 719 | \$ 748 | \$ 779 | \$ 811 | \$ 845 | \$ 880 |
| Insurance and Financial | | \$ 29 | \$ 30 | \$ 31 | \$ 32 | \$ 33 | \$ 35 |
| Minor Capital Expenses | | \$ 256 | \$ 54 | \$ 43 | \$ 15 | \$ 25 | \$ - |
| Debt Charges | | \$ 443 | \$ 445 | \$ 394 | \$ 394 | \$ 393 | \$ 384 |
| Total Expenditure | | \$ 2,372 | \$ 2,221 | \$ 2,226 | \$ 2,267 | \$ 2,346 | \$ 2,387 |
| Net Operating Cost / (Revenue) | | \$ 505 | \$ 377 | \$ 335 | \$ 409 | \$ 470 | \$ 485 |
| Transfers | | | | | | | |
| Transfers from Reserves | | \$ (159) | \$ (104) | \$ (43) | \$ (15) | \$ (25) | \$ (25) |
| Transfers to Reserves | | \$ 841 | \$ 744 | \$ 744 | \$ 687 | \$ 681 | \$ 681 |
| Total Transfers | | \$ 682 | \$ 640 | \$ 701 | \$ 672 | \$ 656 | \$ 656 |
| Net Cost / (Revenue) | | \$ 1,187 | \$ 1,016 | \$ 1,036 | \$ 1,080 | \$ 1,125 | \$ 1,141 |
| Year to Year Percentage Change | | | -14.4% | 1.9% | 4.3% | 4.2% | 1.4% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Administration**

Department: **Treasury**

Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Internal Recoveries | | \$ 390 | \$ 402 | \$ 414 | \$ 426 | \$ 439 | \$ 452 |
| Total Revenue | | \$ 390 | \$ 402 | \$ 414 | \$ 426 | \$ 439 | \$ 452 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | | \$ 1,282 | \$ 1,310 | \$ 1,429 | \$ 1,515 | \$ 1,571 | \$ 1,629 |
| Supplies, Materials and Equipment | | \$ 39 | \$ 40 | \$ 42 | \$ 43 | \$ 44 | \$ 46 |
| Purchased Services | | \$ 237 | \$ 244 | \$ 327 | \$ 262 | \$ 269 | \$ 277 |
| Insurance and Financial | | \$ 35 | \$ 36 | \$ 38 | \$ 39 | \$ 41 | \$ 43 |
| Internal Charges | | \$ 4 | \$ 5 | \$ 5 | \$ 5 | \$ 5 | \$ 5 |
| Total Expenditure | | \$ 1,598 | \$ 1,636 | \$ 1,840 | \$ 1,863 | \$ 1,930 | \$ 1,999 |
| Net Operating Cost / (Revenue) | | \$ 1,208 | \$ 1,234 | \$ 1,426 | \$ 1,437 | \$ 1,491 | \$ 1,547 |
| Transfers | | | | | | | |
| Transfers from Reserves | | \$ (50) | \$ (51) | \$ (120) | \$ (56) | \$ (56) | \$ (58) |
| Transfers to Reserves | | \$ 50 | \$ 50 | \$ 50 | \$ 50 | \$ 50 | \$ 50 |
| Total Transfers | | \$ 0 | \$ (1) | \$ (70) | \$ (6) | \$ (6) | \$ (8) |
| Net Cost / (Revenue) | | \$ 1,208 | \$ 1,233 | \$ 1,356 | \$ 1,431 | \$ 1,485 | \$ 1,540 |
| Year to Year Percentage Change | | | 2.1% | 9.9% | 5.6% | 3.8% | 3.7% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Administration**
 Department: **Office of CAO/Clerk**
 Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| User Fees and Charges | | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Internal Recoveries | | \$ 1,527 | \$ 1,572 | \$ 1,619 | \$ 1,668 | \$ 1,718 | \$ 1,770 |
| Total Revenue | | \$ 1,527 | \$ 1,573 | \$ 1,620 | \$ 1,669 | \$ 1,719 | \$ 1,770 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | | \$ 2,836 | \$ 2,992 | \$ 3,103 | \$ 3,218 | \$ 3,337 | \$ 3,461 |
| Supplies, Materials and Equipment | | \$ 226 | \$ 233 | \$ 240 | \$ 247 | \$ 254 | \$ 262 |
| Purchased Services | | \$ 1,044 | \$ 1,156 | \$ 1,220 | \$ 1,257 | \$ 1,295 | \$ 1,333 |
| Insurance and Financial | | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 3 | \$ 3 |
| Internal Charges | | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 | \$ 1 |
| Total Expenditure | | \$ 4,109 | \$ 4,384 | \$ 4,566 | \$ 4,725 | \$ 4,889 | \$ 5,059 |
| Net Operating Cost / (Revenue) | | \$ 2,582 | \$ 2,811 | \$ 2,946 | \$ 3,056 | \$ 3,170 | \$ 3,289 |
| Transfers | | | | | | | |
| Transfers to Capital | | \$ 335 | \$ 225 | \$ 258 | \$ 424 | \$ 546 | \$ 371 |
| Total Transfers | | \$ 335 | \$ 225 | \$ 258 | \$ 424 | \$ 546 | \$ 371 |
| Net Cost / (Revenue) | | \$ 2,917 | \$ 3,036 | \$ 3,203 | \$ 3,481 | \$ 3,717 | \$ 3,660 |
| Year to Year Percentage Change | | | 4.1% | 5.5% | 8.6% | 6.8% | -1.5% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **County Council**
 Department: **County Council**
 Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|---------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Other Revenue | | \$ 18 | \$ 19 | \$ 19 | \$ 20 | \$ 20 | \$ 21 |
| Total Revenue | | \$ 18 | \$ 19 | \$ 19 | \$ 20 | \$ 20 | \$ 21 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | | \$ 692 | \$ 718 | \$ 741 | \$ 765 | \$ 790 | \$ 815 |
| Supplies, Materials and Equipment | | \$ 49 | \$ 50 | \$ 51 | \$ 53 | \$ 55 | \$ 56 |
| Purchased Services | | \$ 213 | \$ 223 | \$ 234 | \$ 246 | \$ 258 | \$ 271 |
| Insurance and Financial | | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Total Expenditure | | \$ 955 | \$ 993 | \$ 1,029 | \$ 1,066 | \$ 1,105 | \$ 1,145 |
| Net Operating Cost / (Revenue) | | \$ 937 | \$ 975 | \$ 1,010 | \$ 1,047 | \$ 1,085 | \$ 1,124 |
| Net Cost / (Revenue) | | \$ 937 | \$ 975 | \$ 1,010 | \$ 1,047 | \$ 1,085 | \$ 1,124 |
| Year to Year Percentage Change | | | 4.0% | 3.6% | 3.6% | 3.6% | 3.6% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Ambulance Service**
 Department: **Administered by City of Guelph**
 Governance: **Ambulance Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Expenditure | | | | | | | |
| Transfer Payments | | \$ 3,154 | \$ 3,713 | \$ 4,062 | \$ 4,405 | \$ 4,201 | \$ 4,473 |
| Total Expenditure | | \$ 3,154 | \$ 3,713 | \$ 4,062 | \$ 4,405 | \$ 4,201 | \$ 4,473 |
| Net Operating Cost / (Revenue) | | \$ 3,154 | \$ 3,713 | \$ 4,062 | \$ 4,405 | \$ 4,201 | \$ 4,473 |
| Transfers | | | | | | | |
| Transfers to Capital | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Transfers to Reserve | | \$ 250 | \$ 250 | \$ 350 | \$ 350 | \$ 350 | \$ 350 |
| Total Transfers | | \$ 250 | \$ 250 | \$ 350 | \$ 350 | \$ 350 | \$ 350 |
| Net Cost / (Revenue) | | \$ 3,404 | \$ 3,963 | \$ 4,412 | \$ 4,755 | \$ 4,551 | \$ 4,823 |
| Year to Year Percentage Change | | | 16.4% | 11.3% | 7.8% | -4.3% | 6.0% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Administration**
 Department: **Community Grants**
 Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Expenditure | | | | | | | |
| Transfer Payments | | \$ 49 | \$ 51 | \$ 52 | \$ 54 | \$ 56 | \$ 57 |
| Debt Charges | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 26 |
| Total Expenditure | | \$ 49 | \$ 51 | \$ 52 | \$ 54 | \$ 56 | \$ 84 |
| Net Operating Cost / (Revenue) | | \$ 49 | \$ 51 | \$ 52 | \$ 54 | \$ 56 | \$ 84 |
| Transfers | | | | | | | |
| Transfer to reserves | | \$ - | \$ 1,200 | \$ 1,500 | \$ 1,700 | \$ 1,900 | \$ 2,100 |
| Transfers from Reserves | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Transfers | | \$ - | \$ 1,200 | \$ 1,500 | \$ 1,700 | \$ 1,900 | \$ 2,100 |
| Net Cost / (Revenue) | | \$ 49 | \$ 1,251 | \$ 1,552 | \$ 1,754 | \$ 1,956 | \$ 2,184 |
| Year to Year Percentage Change | | | 2432.2% | 24.1% | 13.0% | 11.5% | 11.7% |




COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Administration**

Department: **Human Resources**

Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Internal Recoveries | | \$ 954 | \$ 982 | \$ 1,012 | \$ 1,042 | \$ 1,073 | \$ 1,105 |
| Total Revenue | | \$ 954 | \$ 982 | \$ 1,012 | \$ 1,042 | \$ 1,073 | \$ 1,105 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | | \$ 1,379 | \$ 1,414 | \$ 1,466 | \$ 1,520 | \$ 1,577 | \$ 1,635 |
| Supplies, Materials and Equipment | | \$ 103 | \$ 106 | \$ 110 | \$ 113 | \$ 116 | \$ 120 |
| Purchased Services | | \$ 412 | \$ 424 | \$ 437 | \$ 450 | \$ 464 | \$ 478 |
| Transfer Payments | | \$ 70 | \$ 70 | \$ 70 | \$ 70 | \$ 70 | \$ 70 |
| Insurance and Financial | | \$ 188 | \$ 196 | \$ 204 | \$ 212 | \$ 220 | \$ 229 |
| Internal Charges | | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 | \$ 2 |
| Total Expenditure | | \$ 2,154 | \$ 2,212 | \$ 2,288 | \$ 2,367 | \$ 2,449 | \$ 2,533 |
| Net Operating Cost / (Revenue) | | \$ 1,201 | \$ 1,230 | \$ 1,277 | \$ 1,325 | \$ 1,376 | \$ 1,428 |
| Transfers | | | | | | | |
| Transfers from Reserves | | \$ (419) | \$ (431) | \$ (444) | \$ (457) | \$ (471) | \$ (485) |
| Total Transfers | | \$ (419) | \$ (431) | \$ (444) | \$ (457) | \$ (471) | \$ (485) |
| Net Cost / (Revenue) | | \$ 782 | \$ 799 | \$ 833 | \$ 868 | \$ 904 | \$ 943 |
| Year to Year Percentage Change | | | 2.1% | 4.2% | 4.2% | 4.2% | 4.2% |

|  COUNTY OF WELLINGTON 2015-2019 OPERATING Programme/Service: Administration Department: Economic Development Governance: Economic Development Committee | | | | | | |
|---|--------------------------------|---------------|-----------------|---------------|---------------|---------------|
| Description | Operating Budget (\$'000's) | | | | | |
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 81 | \$ 32 | | | | |
| Municipal Recoveries | \$ 18 | \$ 18 | \$ 18 | \$ 18 | \$ 18 | \$ 18 |
| User Fees and Charges | \$ 72 | \$ 65 | \$ 65 | \$ 65 | \$ 65 | \$ 65 |
| Other Revenue | \$ 11 | | | | | |
| Total Revenue | \$ 181 | \$ 115 | \$ 83 | \$ 83 | \$ 83 | \$ 83 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 239 | \$ 290 | \$ 302 | \$ 314 | \$ 326 | \$ 338 |
| Supplies, Materials and Equipment | \$ 19 | \$ 19 | \$ 19 | \$ 20 | \$ 21 | \$ 21 |
| Purchased Services | \$ 382 | \$ 332 | \$ 492 | \$ 192 | \$ 192 | \$ 193 |
| Transfer Payments | \$ 255 | \$ 255 | \$ 230 | \$ 230 | \$ 230 | \$ 231 |
| Total Expenditure | \$ 895 | \$ 897 | \$ 1,043 | \$ 756 | \$ 769 | \$ 784 |
| Net Operating Cost / (Revenue) | \$ 714 | \$ 782 | \$ 961 | \$ 673 | \$ 686 | \$ 701 |
| Transfers | | | | | | |
| Transfers from Reserves | \$ (175) | \$ (75) | \$ (200) | \$ - | \$ - | \$ - |
| Transfer to Capital | \$ - | \$ 70 | \$ - | \$ - | \$ - | \$ - |
| Transfers to Reserves | \$ 100 | \$ 200 | \$ 200 | \$ 200 | \$ 200 | \$ 200 |
| Total Transfers | \$ (75) | \$ 195 | \$ - | \$ 200 | \$ 200 | \$ 200 |
| Net Cost / (Revenue) | \$ 639 | \$ 977 | \$ 961 | \$ 873 | \$ 886 | \$ 901 |
| Year to Year Percentage Change | | 52.8% | -1.6% | -9.1% | 1.5% | 1.7% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Ontario Works**
Department: **Social Services**
Governance: **Social Services Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 18,694 | \$ 19,585 | \$ 20,417 | \$ 21,478 | \$ 22,594 | \$ 23,299 |
| Municipal Recoveries | \$ 3,772 | \$ 3,524 | \$ 3,517 | \$ 3,367 | \$ 3,195 | \$ 3,363 |
| Other Revenue | \$ 57 | \$ 52 | \$ 51 | \$ 28 | \$ 28 | \$ 28 |
| Internal Recoveries | \$ 10 | \$ 10 | \$ 3 | \$ - | \$ - | \$ - |
| Total Revenue | \$ 22,533 | \$ 23,172 | \$ 23,988 | \$ 24,873 | \$ 25,816 | \$ 26,690 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 5,725 | \$ 5,893 | \$ 6,083 | \$ 6,271 | \$ 6,442 | \$ 6,617 |
| Supplies, Materials and Equipment | \$ 214 | \$ 220 | \$ 227 | \$ 234 | \$ 241 | \$ 249 |
| Purchased Services | \$ 373 | \$ 377 | \$ 388 | \$ 400 | \$ 412 | \$ 424 |
| Social Assistance | \$ 16,740 | \$ 17,079 | \$ 17,707 | \$ 18,339 | \$ 19,021 | \$ 19,730 |
| Transfer Payments | \$ 24 | \$ 24 | \$ 24 | \$ 24 | \$ 24 | \$ 24 |
| Internal Charges | \$ 1,270 | \$ 1,306 | \$ 1,321 | \$ 1,345 | \$ 1,385 | \$ 1,426 |
| Total Expenditure | \$ 24,346 | \$ 24,899 | \$ 25,751 | \$ 26,614 | \$ 27,526 | \$ 28,470 |
| Net Operating Cost / (Revenue) | \$ 1,813 | \$ 1,728 | \$ 1,763 | \$ 1,741 | \$ 1,710 | \$ 1,781 |
| Net Cost / (Revenue) | \$ 1,813 | \$ 1,728 | \$ 1,763 | \$ 1,741 | \$ 1,710 | \$ 1,781 |
| Year to Year Percentage Change | | -4.7% | 2.1% | -1.3% | -1.8% | 4.1% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Child Care Services**
Department: **Social Services**
Governance: **Social Services Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Grants and Subsidies | | \$ 11,080 | \$ 11,117 | \$ 11,117 | \$ 11,117 | \$ 11,117 | \$ 11,311 |
| Municipal Recoveries | | \$ 2,223 | \$ 2,716 | \$ 2,943 | \$ 3,151 | \$ 3,365 | \$ 3,391 |
| User Fees and Charges | | \$ 241 | \$ 254 | \$ 254 | \$ 254 | \$ 254 | \$ 254 |
| Internal Recoveries | | \$ 313 | \$ 370 | \$ 370 | \$ 370 | \$ 370 | \$ 370 |
| Total Revenue | | \$ 13,858 | \$ 14,457 | \$ 14,684 | \$ 14,892 | \$ 15,106 | \$ 15,326 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | | \$ 3,210 | \$ 3,944 | \$ 4,084 | \$ 4,198 | \$ 4,313 | \$ 4,432 |
| Supplies, Materials and Equipment | | \$ 168 | \$ 212 | \$ 218 | \$ 223 | \$ 230 | \$ 236 |
| Purchased Services | | \$ 140 | \$ 261 | \$ 269 | \$ 276 | \$ 284 | \$ 293 |
| Social Assistance | | \$ 10,126 | \$ 9,844 | \$ 9,967 | \$ 10,092 | \$ 10,220 | \$ 10,304 |
| Transfer Payments | | \$ 100 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Minor Capital | | \$ 120 | \$ 120 | \$ 120 | \$ 120 | \$ 120 | \$ 120 |
| Internal Charges | | \$ 952 | \$ 1,017 | \$ 1,033 | \$ 1,049 | \$ 1,066 | \$ 1,083 |
| Total Expenditure | | \$ 14,816 | \$ 15,398 | \$ 15,690 | \$ 15,958 | \$ 16,233 | \$ 16,467 |
| Net Operating Cost / (Revenue) | | \$ 958 | \$ 941 | \$ 1,006 | \$ 1,066 | \$ 1,127 | \$ 1,141 |
| Transfers | | | | | | | |
| Transfer from reserves | | \$ (100) | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Transfers | | \$ (100) | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Cost / (Revenue) | | \$ 858 | \$ 941 | \$ 1,006 | \$ 1,066 | \$ 1,127 | \$ 1,141 |
| Year to Year Percentage Change | | | 9.7% | 6.9% | 6.0% | 5.7% | 1.3% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Social Housing**
 Department: **Social Services**
 Governance: **Social Services Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-----------|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Grants and Subsidies | \$ | 7,255 | \$ 7,555 | \$ 7,297 | \$ 7,289 | \$ 7,243 | \$ 7,112 |
| Municipal Recoveries | \$ | 15,458 | \$ 15,254 | \$ 16,036 | \$ 16,377 | \$ 17,142 | \$ 17,296 |
| Licenses Permits and Rents | \$ | 5,125 | \$ 5,125 | \$ 5,125 | \$ 5,125 | \$ 5,125 | \$ 5,125 |
| User Fees and Charges | \$ | 53 | \$ 53 | \$ 53 | \$ 53 | \$ 53 | \$ 53 |
| Total Revenue | \$ | 27,890 | \$ 27,986 | \$ 28,510 | \$ 28,843 | \$ 29,563 | \$ 29,585 |
| Expenditure | | | | | | | |
| Salaries, Wages and Benefits | \$ | 3,417 | \$ 3,635 | \$ 3,762 | \$ 3,892 | \$ 4,025 | \$ 4,160 |
| Supplies, Materials and Equipment | \$ | 340 | \$ 348 | \$ 358 | \$ 368 | \$ 379 | \$ 391 |
| Purchased Services | \$ | 6,068 | \$ 6,426 | \$ 6,801 | \$ 7,091 | \$ 7,394 | \$ 7,713 |
| Social Assistance | \$ | 17,575 | \$ 17,867 | \$ 17,922 | \$ 18,049 | \$ 18,177 | \$ 18,306 |
| Transfer Payments | \$ | 1,225 | \$ 1,158 | \$ 1,015 | \$ 1,015 | \$ 1,015 | \$ 1,015 |
| Insurance and Financial | \$ | 224 | \$ 236 | \$ 249 | \$ 263 | \$ 279 | \$ 296 |
| Minor Capital Expenditures | \$ | 1,325 | \$ 607 | \$ 990 | \$ 878 | \$ 1,276 | \$ 746 |
| Internal Charges | \$ | 654 | \$ 674 | \$ 694 | \$ 715 | \$ 737 | \$ 759 |
| Total Expenditure | \$ | 30,827 | \$ 30,951 | \$ 31,791 | \$ 32,271 | \$ 33,283 | \$ 33,387 |
| Net Operating Cost / (Revenue) | \$ | 2,937 | \$ 2,965 | \$ 3,282 | \$ 3,428 | \$ 3,720 | \$ 3,802 |
| Transfers | | | | | | | |
| Transfers from Reserves | \$ | - | \$ (150) | \$ (245) | \$ (217) | \$ (315) | \$ (184) |
| Transfer to Reserves | \$ | 1,500 | \$ 1,500 | \$ 1,500 | \$ 1,500 | \$ 1,500 | \$ 1,500 |
| Transfers to Capital | \$ | 290 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Transfers | \$ | 1,790 | \$ 1,350 | \$ 1,255 | \$ 1,283 | \$ 1,185 | \$ 1,316 |
| Net Cost / (Revenue) | \$ | 4,727 | \$ 4,315 | \$ 4,537 | \$ 4,711 | \$ 4,904 | \$ 5,118 |
| Year to Year Percentage Change | | | -8.7% | 5.2% | 3.8% | 4.1% | 4.4% |



COUNTY OF WELLINGTON

2015-2019 OPERATING

Programme/Service: **Affordable Housing**
 Department: **Social Services**
 Governance: **Social Services Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|---------------|---------------|---------------|---------------|---------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 206 | \$ 207 | \$ 206 | \$ 205 | \$ 203 | \$ 203 |
| Licenses Permits and Rents | \$ 404 | \$ 578 | \$ 589 | \$ 601 | \$ 612 | \$ 624 |
| Total Revenue | \$ 611 | \$ 784 | \$ 795 | \$ 806 | \$ 816 | \$ 828 |
| Expenditure | | | | | | |
| Salaries, Wages, and Benefits | \$ 4 | \$ 4 | \$ 4 | \$ 4 | \$ 4 | \$ 4 |
| Supplies, Materials and Equipment | \$ 14 | \$ 49 | \$ 51 | \$ 52 | \$ 54 | \$ 55 |
| Purchased Services | \$ 295 | \$ 333 | \$ 343 | \$ 353 | \$ 364 | \$ 374 |
| Transfer Payments | \$ 4 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Insurance and Financial | \$ 10 | \$ 14 | \$ 15 | \$ 16 | \$ 17 | \$ 19 |
| Minor Capital | \$ 27 | \$ 27 | \$ 48 | \$ 44 | \$ 45 | \$ 46 |
| Debt Charges | \$ 302 | \$ 302 | \$ 302 | \$ 301 | \$ 299 | \$ 299 |
| Total Expenditure | \$ 654 | \$ 729 | \$ 762 | \$ 770 | \$ 782 | \$ 797 |
| Net Operating Cost / (Revenue) | \$ 44 | \$ (55) | \$ (32) | \$ (36) | \$ (33) | \$ (30) |
| Transfers | | | | | | |
| Transfers from Reserves | \$ (34) | \$ (32) | \$ (33) | \$ (34) | \$ (35) | \$ (36) |
| Transfers to Reserves | \$ 491 | \$ 587 | \$ 565 | \$ 569 | \$ 568 | \$ 566 |
| Total Transfers | \$ 456 | \$ 556 | \$ 532 | \$ 536 | \$ 533 | \$ 530 |
| Net Cost / (Revenue) | \$ 500 | \$ 500 | \$ 500 | \$ 500 | \$ 500 | \$ 500 |
| Year to Year Percentage Change | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Wellington Terrace**
 Department: **Homes for the Aged**
 Governance: **Information, Heritage and Seniors' Committee**

| Description | Operating Budget (\$000's) | | | | | |
|---------------------------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | |
| Grants and Subsidies | \$ 7,898 | \$ 8,081 | \$ 8,207 | \$ 8,335 | \$ 8,466 | \$ 8,600 |
| Municipal Recoveries | \$ 1,309 | \$ 113 | \$ - | \$ - | \$ - | \$ - |
| User Fees and Charges | \$ 4,183 | \$ 4,253 | \$ 4,323 | \$ 4,395 | \$ 4,468 | \$ 4,543 |
| Total Revenue | \$ 13,390 | \$ 12,446 | \$ 12,529 | \$ 12,730 | \$ 12,934 | \$ 13,142 |
| Expenditure | | | | | | |
| Salaries, Wages and Benefits | \$ 14,191 | \$ 14,593 | \$ 15,030 | \$ 15,480 | \$ 15,944 | \$ 16,422 |
| Supplies, Materials and Equipment | \$ 1,182 | \$ 1,216 | \$ 1,252 | \$ 1,290 | \$ 1,329 | \$ 1,369 |
| Purchased Services | \$ 975 | \$ 1,004 | \$ 1,034 | \$ 1,065 | \$ 1,097 | \$ 1,130 |
| Insurance and Financial | \$ 32 | \$ 33 | \$ 34 | \$ 35 | \$ 36 | \$ 37 |
| Debt Charges | \$ 1,964 | \$ 1,964 | \$ 1,964 | \$ 1,849 | \$ 1,849 | \$ 1,849 |
| Internal Charges | \$ 882 | \$ 899 | \$ 917 | \$ 935 | \$ 954 | \$ 973 |
| Total Expenditure | \$ 19,226 | \$ 19,709 | \$ 20,231 | \$ 20,654 | \$ 21,209 | \$ 21,780 |
| Net Operating Cost / (Revenue) | \$ 5,836 | \$ 7,264 | \$ 7,702 | \$ 7,925 | \$ 8,276 | \$ 8,638 |
| Transfers | | | | | | |
| Transfers to Reserves | \$ 1,393 | \$ 250 | \$ 250 | \$ 250 | \$ 250 | \$ 250 |
| Transfers to Capital | \$ 128 | \$ 110 | \$ 110 | \$ 110 | \$ 110 | \$ 110 |
| Total Transfers | \$ 1,521 | \$ 360 | \$ 360 | \$ 360 | \$ 360 | \$ 360 |
| Net Cost / (Revenue) | \$ 7,357 | \$ 7,624 | \$ 8,062 | \$ 8,285 | \$ 8,636 | \$ 8,998 |
| Year to Year Percentage Change | | 3.6% | 5.8% | 2.8% | 4.2% | 4.2% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Public Health**

Department:

Governance: **Wellington-Dufferin-Guelph Health Unit**

| Description | | Operating Budget (\$000's) | | | | | |
|---|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Expenditure | | | | | | | |
| Transfer Payments | | \$ 2,288 | \$ 2,380 | \$ 2,499 | \$ 2,623 | \$ 2,755 | \$ 2,892 |
| Debt Charges | | \$ 380 | \$ 344 | \$ 347 | \$ 344 | \$ 344 | \$ 344 |
| Total Expenditure | | \$ 2,668 | \$ 2,724 | \$ 2,846 | \$ 2,968 | \$ 3,099 | \$ 3,236 |
| Net Operating Cost / (Revenue) | | \$ 2,668 | \$ 2,724 | \$ 2,846 | \$ 2,968 | \$ 3,099 | \$ 3,236 |
| Transfers | | | | | | | |
| Transfer from reserve debt charge funding | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Transfers | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Cost / (Revenue) | | \$ 2,668 | \$ 2,724 | \$ 2,846 | \$ 2,968 | \$ 3,099 | \$ 3,236 |
| Year to Year Percentage Change | | | 2.1% | 4.5% | 4.3% | 4.4% | 4.4% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **Provincial Offences Act (POA)**
 Department: **Delivered by City of Guelph**
 Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---------------------------------------|--|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Municipal Recoveries | | \$ 656 | \$ 514 | \$ 490 | \$ 475 | \$ 469 | \$ 472 |
| Total Revenue | | \$ 656 | \$ 514 | \$ 490 | \$ 475 | \$ 469 | \$ 472 |
| Expenditure | | | | | | | |
| Debt Charges | | \$ 258 | \$ 258 | \$ 257 | \$ 257 | \$ 256 | \$ 255 |
| Total Expenditure | | \$ 258 | \$ 258 | \$ 257 | \$ 257 | \$ 256 | \$ 255 |
| Transfers | | | | | | | |
| Transfer to Capital | | \$ - | \$ 134 | \$ - | \$ - | \$ - | \$ 32 |
| Total Transfers | | \$ - | \$ 134 | \$ - | \$ - | \$ - | \$ 32 |
| Net Cost / (Revenue) | | \$ (398) | \$ (122) | \$ (232) | \$ (218) | \$ (213) | \$ (185) |
| Year to Year Percentage Change | | | -69.3% | 90.2% | -6.2% | -2.3% | -13.0% |



COUNTY OF WELLINGTON 2015-2019 OPERATING

Programme/Service: **General Expenditure and Revenue**

Department: **Treasury**

Governance: **Administration, Finance and Personnel Committee**

| Description | | Operating Budget (\$000's) | | | | | |
|---|--|-------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenue | | | | | | | |
| Property Taxation | | \$ 82,641 | \$ 86,491 | \$ 90,631 | \$ 95,229 | \$ 99,780 | \$ 104,077 |
| Grants and Subsidies | | \$ 6,121 | \$ 5,398 | \$ 5,235 | \$ 5,235 | \$ 5,360 | \$ 5,360 |
| Sales revenue | | \$ 12 | \$ 12 | \$ 12 | \$ 12 | \$ 12 | \$ 12 |
| Other Revenue | | \$ 2,740 | \$ 2,818 | \$ 2,898 | \$ 2,981 | \$ 3,066 | \$ 3,154 |
| Internal Recoveries | | \$ 42 | \$ 42 | \$ 44 | \$ 45 | \$ 46 | \$ 48 |
| Total Revenue | | \$ 91,556 | \$ 94,762 | \$ 98,820 | \$ 103,501 | \$ 108,264 | \$ 112,650 |
| Expenditure | | | | | | | |
| Supplies, Materials and Equipment | | \$ 18 | \$ 19 | \$ 19 | \$ 20 | \$ 20 | \$ 21 |
| Purchased Services | | \$ 1,953 | \$ 2,011 | \$ 2,072 | \$ 2,134 | \$ 2,198 | \$ 2,264 |
| Insurance and Financial | | \$ 1,195 | \$ 1,035 | \$ 1,041 | \$ 1,047 | \$ 1,053 | \$ 1,060 |
| Total Expenditure | | \$ 3,166 | \$ 3,065 | \$ 3,132 | \$ 3,200 | \$ 3,271 | \$ 3,344 |
| Net Operating Cost / (Revenue) | | \$ (88,390) | \$ (91,697) | \$ (95,688) | \$ (100,301) | \$ (104,993) | \$ (109,306) |
| Transfers | | | | | | | |
| Transfers from Reserves | | \$ (300) | \$ (450) | \$ (150) | \$ - | \$ - | \$ - |
| Transfers to Reserves | | \$ 5,250 | \$ 5,328 | \$ 5,533 | \$ 5,616 | \$ 5,826 | \$ 5,914 |
| Reserve Transfer: Stabilization/Capital | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Transfers | | \$ 4,950 | \$ 4,878 | \$ 5,383 | \$ 5,616 | \$ 5,826 | \$ 5,914 |
| Net Cost / (Revenue) | | \$ (83,440) | \$ (86,820) | \$ (90,305) | \$ (94,685) | \$ (99,167) | \$ (103,392) |