



The Corporation of the County of Wellington
Administration, Finance and Human Resources Committee
Agenda

November 19, 2015

1:00 pm

County Administration Centre

Guthrie Room

Members: Warden Bridge; Councillors Lever (Chair), Alls, Lennox, C. White

	Pages
1. Call to Order	
2. Declaration of Pecuniary Interest	
3. Administration	
3.1 Council Appointments	2 - 2
3.2 Correspondence from the South Western Ontario Transportation Alliance (SWOTA)	3 - 6
4. Finance	
4.1 Financial Statements as of October 31, 2015	7 - 49
4.2 2016 User Fees and Charges	50 - 51
4.3 Preliminary 2016-2020 Five-Year Plan	52 - 114
4.4 Supplementary and Weighted Assessment Report	115 - 117
4.5 Insurance Policy Renewal Report	118 - 119
4.6 Consolidated User Fee Report	120 - 130
5. Human Resources	
6. Closed Meeting	
(Agenda emailed under separate cover)	
7. Rise and Report	
8. Adjournment	
Next meeting date January 19, 2016 or at the call of the Chair.	



COUNTY OF WELLINGTON

COMMITTEE REPORT

To: Chair and Members of the Administration, Finance and Human Resources Committee
From: Donna Bryce, County Clerk
Date: Thursday, November 19, 2015
Subject: Council Appointments

Background:

County Councillors provide representation on certain Boards and Associations, and in December 2014, Councillor Neil Driscoll was appointed to sit on the Wellington Federation of Agriculture Board and Councillor Andy Lennox on the Wellington County Plowmen's Association. Due to scheduling conflicts with the meeting schedules of the two organizations, staff are recommending that Council representation by Councillors Driscoll and Lennox be switched for the remainder of the two- term to the end of December 2016.

Recommendation:

That the following appointments be approved for the remainder of the two-year term to the end of December 2016:

Councillor Neil Driscoll – Wellington County Plowmen's Association
Councillor Andy Lennox – Wellington Federation of Agriculture

Respectfully,

A handwritten signature in cursive script, appearing to read 'Donna Bryce'.

Donna Bryce
County Clerk



Emre Yurga
Senior Policy Analyst
Ministry of Transportation
Policy and Planning Division
Transportation Planning Branch
777 Bay Street Suite 3000
Toronto, ON M7A 2J8
Via email: emre.yurga@ontario.ca

September 24, 2015

Submission on Modernizing Intercity Bus Service: EBR 012-4351

C:\SWOTA-BusServiceModernization_2015-09-22

This submission is made in response to the above-cited EBR posting. The Southwestern Ontario Transportation Alliance (SWOTA) is a collaboration of various non-government organizations advocating for sustainable transportation in southwestern Ontario, including Canadian Federation of University Women (Stratford), Rail Advocacy in Lambton, Save VIA (St Marys), Southwest Economic Alliance, and Transport Action Ontario (TAO) .

It goes without saying that the need for good intercity bus service in Ontario is high. Just as with urban transit, it provides connectivity and travel options for individuals, businesses and communities, with tangible economic, social, health and environmental benefits.

Several of our members have submitted personal comments as individuals in response to the questions of the survey. These largely decried the absence of bus service, the need for more service and the need for government subsidies to encourage bus operators to provide affordable, frequent service.

SWOTA will not repeat these individual comments. Instead, we will provide comments under the “Optional” section of the survey, focussing on another concept – namely development of an integrated rail/bus network.

1. Integrated Rail/Bus Network Plan

In early 2015, SWOTA completed a report called *Network Southwest Passenger Rail and Bus Action Plan*. Although it focussed on southwestern Ontario, the principles and actions could be applied all across the province. The report is available at www.swota.ca/network-southwest.

The major highlights from that report as they pertain to modernizing intercity bus service are:

1.1. Council of Deputy Ministers Intercity Bus Service Task Force (2010)

The report summarized the results of this task force on the future of the industry. The task force noted the importance of intercity bus service, especially to rural and northern communities, and admitted that the state of the industry was dismal, with declining ridership and profitability. The task force identified several factors contributing to the industry's decline including

- An inflexible regulatory model, with restrictions on fare/schedule/ route adjustments, entry of new carriers, and use of alternate vehicles
- “Tension” as a result of publically-funded competition from VIA Rail and urban transit agencies such as GO Transit
- The need to connect intercity bus services with other modes of transportation

Fiscal options were suggested to counter the decline, including

- Partnerships with communities to provide alternative modes of service delivery
- Capital support for purchase of new buses or refurbishment of existing vehicles
- Support to cover operating losses/operating costs for specific routes or full systems
- Fuel tax and ticket tax exemptions
- A federal tax credit for bus passengers, such as the federal public transit tax credit
- Partnerships between local authorities and carriers to maintain existing services and develop new ones

1.2. Significant Decline in Intercity Bus Routes 2009 – 2015

To date, in Ontario, no fiscal assistance to the industry has been provided and the private bus operators have continued to reduce or eliminate routes. The *Network Southwest* report shows that route-km in southwestern Ontario decreased by about 30% between 2009 and 2015, even in the face of higher population, aging demographics, higher gas prices and more traffic congestion.

1.3. Components of Integrated Rail and Bus Plan

The USA has faced similar problems to Ontario with declining intercity public mobility. The best practice solution has been to encourage development of a rail-bus integrated network with three components:

- High Performance Rail (moderate speeds, high service frequency) - although this is a key component of the plan, it will not be discussed in this submission.
- Bus Feeders – service that is integrated (schedules, fares, tickets) with rail, as well as serving as intercity bus routes or urban transit routes in their own right.
- Mobility Hubs – many states used financial incentives to encourage the relocation of both intercity bus and urban transit to modified improved rail stations known as mobility hubs. These facilities have led to ridership gains for all 3 modes of transportation. Some hubs have recently been constructed in Ontario (Guelph, Kitchener – pending).

1.4. Successful USA Role Models

The *Network Southwest* report documents 3 examples. The intercity bus program is best described in the Michigan example:

In addition to the trains, state-assisted, privately-operated intercity buses serve as components of the nationwide Amtrak Thruway bus feeder network. Funding for the buses, which serve nearly 150 Michigan communities and connect directly with the three rail routes, have been provided through a variety of low-cost MDOT programs. These include the Bus Loan, Terminal Development, Intercity Services and Intercity Bus Capital Equipment programs. Under the last, the state acquires new buses under a lease agreement that requires private carriers to provide daily service. This program has helped launch new services and has preserved existing routes.

The USA approach involves integrating stand-alone local and intercity bus routes into the Amtrak Thruway feeder system in aspects such as timetabling, fare integration, printed and online information and even station signage.

While the Amtrak Thruway network appears to be a homogeneous operation, it is not. It is composed of two types of service, defined as “dedicated” and “coordinated”. The dedicated services are operated totally in conjunction with the rail service and are available only to those making combined rail and bus journeys. These routes have been specifically created to function as rail feeders and nothing else.

In contrast, the coordinated Thruway services are actually routes operated by municipal agencies or through state-supported programs primarily as local or intercity services in their own right; they do double duty as coordinated components of the rail service. This has been accomplished through scheduling, fare integration and physical connectivity at the rail stations.

2. Conclusions

Coordinated integration of passenger rail, intercity bus and urban transit has the potential to be a transportation game changer in Ontario, resulting in higher ridership for all three modes and tangible economic, social, health and environmental benefits.

The intercity bus service is a key component of this vision. To be effective, the bus regulatory regime needs to be modernized to

- Increase flexibility to make fare/schedule/route adjustments, and to bring on new vehicles
- Allow new carriers to enter the market on new and underserved routes
- Allow municipalities to collaborate on services that cross municipal boundaries
- Mandate fare integration with the operators of connecting routes, local transit agencies, GO, and VIA Rail so that passengers can plan and book their entire journey easily. (VIA Rail’s online ticketing system already supports this, with intermodal partnerships including GO, UPX, and RobertQ)
- Encourage intermodal rail/bus/transit travel by facilitating connecting schedules and ensuring regular service on a core network of feeder routes
- Provide government fiscal support to both private and public bus operators, as per examples earlier in this submission

We thank you for the opportunity to make this submission and would be happy to answer any questions.

Terence Johnson
President, SWOTA

Email: admin@swota.ca

Peter Miasek
President, TAO

Email: peter.miasek@rogers.com



October 26, 2015

WOWC Member Municipalities
c/o 21 Reeve Street, Woodstock
PO BOX 1614
Ontario, Canada
N4S 7Y3

Dear Sirs,

Request for endorsement of SWOTA submission on Modernizing Intercity Bus Services.

On September 24, 2015, the Southwestern Ontario Transportation Alliance (SWOTA) made a submission to the Province of Ontario in response to its request for public input on EBR 012-4351 "Modernizing Intercity Bus Service". A copy of our submission is attached.

This submission expands on the bus aspect of the SWOTA "Network Southwest" proposal that has already received your endorsement as part of the "Moving Ontario Forward" plan. The submission captures further input from communities on mobility difficulties that detract from people's quality of life, regional economic growth, and community sustainability.

Although the opportunity for input to this provincial initiative has now closed we believe endorsements from each municipality will materially emphasize to the Province the significance of intercity bus transportation as part of regulatory reform and infrastructure planning. Should you wish to offer endorsement we would ask that your letter, along with a copy of the SWOTA submission, be sent directly to Emre Yurga at the Ministry of Transportation for consideration.

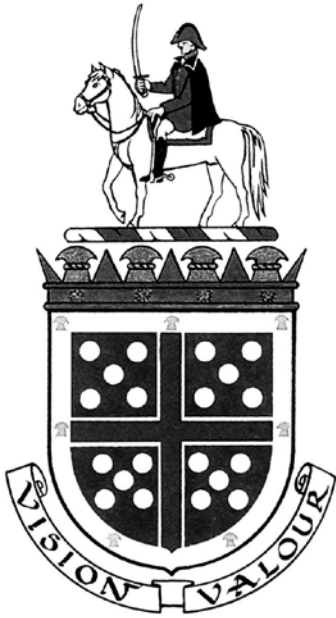
If you have any questions or concerns please contact the undersigned.

Sincerely,

A handwritten signature in blue ink, appearing to read "T. Johnson", with a long, sweeping horizontal line extending to the right.

Terence Johnson
President
Southwestern Ontario Transportation Alliance

Website: www.swota.ca
Address: 9216 Fairview Line, Chatham, Ontario N7M5J4



THE COUNTY OF WELLINGTON

**ADMINISTRATION, FINANCE
AND PERSONNEL COMMITTEE**

CORPORATE FINANCIAL STATEMENTS

October 31, 2015



County of Wellington
General Revenue & Expenditure
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Property Taxation	\$86,054,500	\$0	\$64,002,133	74%	\$22,052,367
Grants and Subsidies	\$2,888,800	\$722,200	\$2,888,800	100%	\$0
User Fees & Charges	\$0	\$0	\$31	0%	\$(31)
Sales Revenue	\$12,000	\$0	\$(1,081)	(9%)	\$13,081
Other Revenue	\$2,818,000	\$6,714	\$1,250,375	44%	\$1,567,625
Internal Recoveries	\$42,400	\$3,392	\$38,167	90%	\$4,233
Total Revenue	\$91,815,700	\$732,306	\$68,178,425	74%	\$23,637,275
Expenditures					
Supplies, Material & Equipment	\$18,000	\$(346)	\$4,719	26%	\$13,281
Purchased Services	\$1,973,500	\$349,903	\$1,833,763	93%	\$139,737
Insurance & Financial	\$1,074,200	\$5,131	\$161,167	15%	\$913,033
Total Expenditures	\$3,065,700	\$354,689	\$1,999,650	65%	\$1,066,050
NET OPERATING COST / (REVENUE)	\$(88,750,000)	\$(377,618)	\$(66,178,776)	75%	\$(22,571,224)
Transfers					
Transfers from Reserves	\$(450,000)	\$0	\$(250,000)	56%	\$(200,000)
Transfer to Reserves	\$2,818,000	\$0	\$0	0%	\$2,818,000
Total Transfers	\$2,368,000	\$0	\$(250,000)	(11%)	\$2,618,000
NET COST (REVENUE)	\$(86,382,000)	\$(377,618)	\$(66,428,776)	77%	\$(19,953,224)



County of Wellington
County Council
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Other Revenue	\$18,200	\$(319)	\$13,837	76%	\$4,363
Total Revenue	\$18,200	\$(319)	\$13,837	76%	\$4,363
Expenditures					
Salaries, Wages and Benefits	\$734,000	\$55,148	\$575,247	78%	\$158,753
Supplies, Material & Equipment	\$49,600	\$3,394	\$41,715	84%	\$7,885
Purchased Services	\$213,000	\$16,443	\$163,117	77%	\$49,883
Insurance & Financial	\$1,700	\$0	\$1,674	98%	\$26
Total Expenditures	\$998,300	\$74,985	\$781,754	78%	\$216,546
NET OPERATING COST / (REVENUE)	\$980,100	\$75,304	\$767,917	78%	\$212,183
NET COST (REVENUE)	\$980,100	\$75,304	\$767,917	78%	\$212,183



County of Wellington
Office of the CAO/Clerk
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
User Fees & Charges	\$600	\$0	\$514	86%	\$86
Sales Revenue	\$0	\$0	\$11	0%	\$(11)
Internal Recoveries	\$1,656,100	\$138,008	\$1,380,083	83%	\$276,017
Total Revenue	\$1,656,700	\$138,008	\$1,380,609	83%	\$276,091
Expenditures					
Salaries, Wages and Benefits	\$3,057,800	\$240,517	\$2,426,618	79%	\$631,182
Supplies, Material & Equipment	\$257,600	\$14,236	\$128,719	50%	\$128,881
Purchased Services	\$1,006,300	\$29,444	\$780,880	78%	\$225,420
Insurance & Financial	\$2,400	\$0	\$2,360	98%	\$40
Internal Charges	\$2,200	\$42	\$1,245	57%	\$955
Total Expenditures	\$4,326,300	\$284,239	\$3,339,822	77%	\$986,478
NET OPERATING COST / (REVENUE)	\$2,669,600	\$146,231	\$1,959,213	73%	\$710,387
Transfers					
Transfer to Capital	\$225,000	\$0	\$225,000	100%	\$0
Total Transfers	\$225,000	\$0	\$225,000	100%	\$0
NET COST (REVENUE)	\$2,894,600	\$146,231	\$2,184,213	75%	\$710,387



County of Wellington

04-November-2015

Office of the CAO/Clerk

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
Archiving Storage System	\$40,000	\$0	\$17,794	\$12,736	\$30,530	76 %	\$9,471
Records Management	\$80,000	\$0	\$0	\$0	\$0	0 %	\$80,000
Terrace UPS	\$40,000	\$0	\$25,849	\$0	\$25,849	65 %	\$14,151
Server Expansion 2015	\$55,000	\$0	\$0	\$0	\$0	0 %	\$55,000
JD Edwards Upgrade	\$370,000	\$2,099	\$16,631	\$283,878	\$300,509	81 %	\$69,491
Total Office of the CAO/Clerk	\$585,000	\$2,099	\$60,274	\$296,614	\$356,887	61 %	\$228,113



County of Wellington
Treasury
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Internal Recoveries	\$412,000	\$34,333	\$343,333	83%	\$68,667
Total Revenue	\$412,000	\$34,333	\$343,333	83%	\$68,667
Expenditures					
Salaries, Wages and Benefits	\$1,308,400	\$110,195	\$1,084,603	83%	\$223,797
Supplies, Material & Equipment	\$37,000	\$1,305	\$29,919	81%	\$7,081
Purchased Services	\$271,900	\$76,773	\$135,705	50%	\$136,195
Insurance & Financial	\$35,800	\$5,762	\$67,132	188%	\$(31,332)
Internal Charges	\$4,600	\$173	\$3,746	81%	\$854
Total Expenditures	\$1,657,700	\$194,209	\$1,321,107	80%	\$336,593
NET OPERATING COST / (REVENUE)	\$1,245,700	\$159,876	\$977,773	78%	\$267,927
Transfers					
Transfers from Reserves	\$(46,600)	\$0	\$0	0%	\$(46,600)
Transfer to Reserves	\$50,000	\$0	\$50,000	100%	\$0
Total Transfers	\$3,400	\$0	\$50,000	1,471%	\$(46,600)
NET COST (REVENUE)	\$1,249,100	\$159,876	\$1,027,773	82%	\$221,327



County of Wellington
Human Resources
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Internal Recoveries	\$1,003,900	\$83,230	\$824,853	82%	\$179,047
Total Revenue	\$1,003,900	\$83,230	\$824,853	82%	\$179,047
Expenditures					
Salaries, Wages and Benefits	\$1,417,200	\$120,145	\$1,167,025	82%	\$250,175
Supplies, Material & Equipment	\$126,800	\$23,921	\$91,817	72%	\$34,983
Purchased Services	\$417,400	\$85,599	\$266,145	64%	\$151,255
Transfer Payments	\$70,000	\$0	\$30,000	43%	\$40,000
Insurance & Financial	\$190,800	\$0	\$190,817	100%	\$(17)
Internal Charges	\$1,800	\$42	\$1,734	96%	\$66
Total Expenditures	\$2,224,000	\$229,707	\$1,747,538	79%	\$476,462
NET OPERATING COST / (REVENUE)	\$1,220,100	\$146,476	\$922,685	76%	\$297,415
Transfers					
Transfers from Reserves	\$(427,400)	\$(20,867)	\$(328,499)	77%	\$(98,901)
Total Transfers	\$(427,400)	\$(20,867)	\$(328,499)	77%	\$(98,901)
NET COST (REVENUE)	\$792,700	\$125,610	\$594,186	75%	\$198,514



County of Wellington
Property Services
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Licenses, Permits and Rents	\$996,700	\$140,312	\$858,429	86%	\$138,271
User Fees & Charges	\$157,000	\$17,195	\$136,181	87%	\$20,819
Other Revenue	\$1,500	\$0	\$0	0%	\$1,500
Internal Recoveries	\$681,100	\$56,758	\$567,576	83%	\$113,524
Total Revenue	\$1,836,300	\$214,266	\$1,562,187	85%	\$274,113
Expenditures					
Salaries, Wages and Benefits	\$786,900	\$68,250	\$693,367	88%	\$93,533
Supplies, Material & Equipment	\$153,700	\$14,194	\$126,727	82%	\$26,973
Purchased Services	\$679,200	\$48,779	\$565,912	83%	\$113,288
Insurance & Financial	\$31,500	\$0	\$31,583	100%	\$(83)
Minor Capital Expenses	\$172,500	\$2,773	\$17,847	10%	\$154,653
Debt Charges	\$444,400	\$0	\$301,286	68%	\$143,114
Internal Charges	\$0	\$0	\$1,466	0%	\$(1,466)
Total Expenditures	\$2,268,200	\$133,996	\$1,738,188	77%	\$530,012
NET OPERATING COST / (REVENUE)	\$431,900	\$(80,269)	\$176,001	41%	\$255,899
Transfers					
Transfers from Reserves	\$(99,000)	\$(2,773)	\$(8,994)	9%	\$(90,006)
Transfer to Reserves	\$792,200	\$0	\$648,100	82%	\$144,100
Total Transfers	\$693,200	\$(2,773)	\$639,106	92%	\$54,094
NET COST (REVENUE)	\$1,125,100	\$(83,042)	\$815,108	72%	\$309,992



County of Wellington

06-November-2015

Property Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
Solar Panel Projects	\$2,624,200	\$500	\$500	\$889,606	\$890,106	34 %	\$1,734,094
Admin Centre: Heating System	\$50,000	\$7,428	\$33,566	\$0	\$33,566	67 %	\$16,434
116 Woolwich St Interior	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
Gaol: Elevator System	\$54,000	\$0	\$0	\$0	\$0	0 %	\$54,000
Admin Centre: Furniture Rplcmt	\$60,000	\$0	\$39,368	\$0	\$39,368	66 %	\$20,632
Admin Centre: 3rd Fl Flooring	\$45,000	\$0	\$0	\$0	\$0	0 %	\$45,000
Total Property Services	\$2,883,200	\$7,928	\$73,434	\$889,606	\$963,039	33 %	\$1,920,161



County of Wellington
Grants & Contributions
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Expenditures					
Transfer Payments	\$52,900	\$0	\$52,600	99%	\$300
Total Expenditures	\$52,900	\$0	\$52,600	99%	\$300
NET OPERATING COST / (REVENUE)	\$52,900	\$0	\$52,600	99%	\$300
Transfers					
Transfer to Reserves	\$1,200,000	\$0	\$1,200,000	100%	\$0
Total Transfers	\$1,200,000	\$0	\$1,200,000	100%	\$0
NET COST (REVENUE)	\$1,252,900	\$0	\$1,252,600	100%	\$300



County of Wellington

04-November-2015

Hospital Funding Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
Palmerston Hospital Grant	\$440,000	\$440,000	\$440,000	\$0	\$440,000	100 %	\$0
Total Hospital Funding	\$440,000	\$440,000	\$440,000	\$0	\$440,000	100 %	\$0



County of Wellington
POA Administration
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Municipal Recoveries	\$515,600	\$48,606	\$311,890	60%	\$203,710
Total Revenue	\$515,600	\$48,606	\$311,890	60%	\$203,710
Expenditures					
Debt Charges	\$257,500	\$0	\$227,096	88%	\$30,404
Total Expenditures	\$257,500	\$0	\$227,096	88%	\$30,404
NET OPERATING COST / (REVENUE)	\$(258,100)	\$(48,606)	\$(84,794)	33%	\$(173,306)
Transfers					
Transfer to Capital	\$134,000	\$0	\$134,000	100%	\$0
Total Transfers	\$134,000	\$0	\$134,000	100%	\$0
NET COST (REVENUE)	\$(124,100)	\$(48,606)	\$49,206	(40%)	\$(173,306)



County of Wellington

10-November-2015

POA Administration

Capital Work-in-Progress Expenditures By Departments

All Open Projects For The Period Ending December 31, 2015

	Approved Budget	December Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Court House Roof Repairs	\$134,000	\$0	\$9,092	\$0	\$9,092	7 %	\$124,908
Total POA Administration	\$134,000	\$0	\$9,092	\$0	\$9,092	7 %	\$124,908



County of Wellington
Land Ambulance
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Expenditures					
Transfer Payments	\$3,713,100	\$260,167	\$2,676,519	72%	\$1,036,581
Total Expenditures	\$3,713,100	\$260,167	\$2,676,519	72%	\$1,036,581
NET OPERATING COST / (REVENUE)	\$3,713,100	\$260,167	\$2,676,519	72%	\$1,036,581
Transfers					
Transfer to Reserves	\$250,000	\$0	\$250,000	100%	\$0
Total Transfers	\$250,000	\$0	\$250,000	100%	\$0
NET COST (REVENUE)	\$3,963,100	\$260,167	\$2,926,519	74%	\$1,036,581



County of Wellington

04-November-2015

Land Ambulance

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous		% of	Remaining
	Budget	Actual	Year	Years	Total	Budget	Budget
2015 Replacement Ambulances	\$221,000	\$0	\$106,487	\$0	\$106,487	48 %	\$114,513
Ambulance IT Implmntn 2015	\$28,000	\$0	\$1,274	\$0	\$1,274	5 %	\$26,726
2015 Ambulance IT Replacements	\$76,000	\$0	\$8,536	\$0	\$8,536	11 %	\$67,464
2015 Ambulance Equipment	\$36,000	\$0	\$262	\$0	\$262	1 %	\$35,738
Total Land Ambulance	\$361,000	\$0	\$116,560	\$0	\$116,560	32 %	\$244,440



County of Wellington
Public Health Unit
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Expenditures					
Transfer Payments	\$2,153,000	\$538,261	\$2,153,044	100%	\$(44)
Debt Charges	\$344,400	\$0	\$266,388	77%	\$78,012
Total Expenditures	\$2,497,400	\$538,261	\$2,419,432	97%	\$77,968
NET OPERATING COST / (REVENUE)	\$2,497,400	\$538,261	\$2,419,432	97%	\$77,968
NET COST (REVENUE)	\$2,497,400	\$538,261	\$2,419,432	97%	\$77,968



County of Wellington
Roads and Engineering
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Municipal Recoveries	\$715,000	\$907	\$460,439	64%	\$254,561
User Fees & Charges	\$210,000	\$6,750	\$185,694	88%	\$24,306
Sales Revenue	\$400,000	\$286,930	\$497,852	124%	\$(97,852)
Internal Recoveries	\$1,750,000	\$87,225	\$1,500,898	86%	\$249,102
Total Revenue	\$3,075,000	\$381,813	\$2,644,882	86%	\$430,118
Expenditures					
Salaries, Wages and Benefits	\$4,870,400	\$259,943	\$4,077,869	84%	\$792,531
Supplies, Material & Equipment	\$3,749,500	\$66,971	\$3,710,501	99%	\$38,999
Purchased Services	\$1,389,700	\$58,581	\$1,335,138	96%	\$54,562
Insurance & Financial	\$293,400	\$3,539	\$295,637	101%	\$(2,237)
Minor Capital Expenses	\$713,200	\$153,510	\$731,289	103%	\$(18,089)
Debt Charges	\$226,500	\$0	\$142,768	63%	\$83,732
Internal Charges	\$1,655,300	\$32,390	\$1,351,362	82%	\$303,938
Total Expenditures	\$12,898,000	\$574,933	\$11,644,563	90%	\$1,253,437
NET OPERATING COST / (REVENUE)	\$9,823,000	\$193,120	\$8,999,680	92%	\$823,320
Transfers					
Transfers from Reserves	\$(226,500)	\$0	\$0	0%	\$(226,500)
Transfer to Capital	\$8,819,900	\$0	\$8,819,900	100%	\$0
Transfer to Reserves	\$2,264,200	\$0	\$1,945,122	86%	\$319,078
Total Transfers	\$10,857,600	\$0	\$10,765,022	99%	\$92,578
NET COST (REVENUE)	\$20,680,600	\$193,120	\$19,764,702	96%	\$915,898



County of Wellington

05-November-2015

Roads and Engineering

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	% of	Remaining	
	Budget	Actual	Year	Years	Total	Budget	Budget
Roads General							
Roads Equipment 2015	\$1,781,000	\$83,811	\$1,809,336	\$0	\$1,809,336	102 %	-\$28,336
Various Shop Repairs 2015	\$100,000	\$0	\$12,004	\$0	\$12,004	12 %	\$87,996
Rebuild Drayton Shop	\$500,000	\$11,947	\$93,481	\$0	\$93,481	19 %	\$406,519
Rebuild/Renovate Erin Shop	\$125,000	\$0	\$0	\$20,667	\$20,667	17 %	\$104,333
Subtotal Roads General	\$2,506,000	\$95,758	\$1,914,820	\$20,667	\$1,935,487	77%	\$570,513
Engineering							
WR18 @ WR26 Intersection Imprv	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR18 Geddes St Elora, Strm Swr	\$50,000	\$2,675	\$2,675	\$0	\$2,675	5 %	\$47,325
WR18 Geddes St Elora, RtngWall	\$50,000	-\$12,573	\$0	\$0	\$0	0 %	\$50,000
WR21, Inverhaugh, Storm Sewer	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR29 @ WR22, Intersection Impr	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR32 Puslinch Lake, Struct Des	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR35 N of 401, Struct Design	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
Asset Management	\$35,000	\$377	\$18,244	\$0	\$18,244	52 %	\$16,756
Subtotal Engineering	\$385,000	-\$9,522	\$20,919	\$0	\$20,919	5%	\$364,081
Growth Related Construction							
WR 30 at Road 3, Signals & L	\$120,000	\$0	\$30	\$38,937	\$38,967	32 %	\$81,033
WR 46, WR 34 to 401	\$1,800,000	\$199,496	\$373,177	\$113,327	\$486,504	27 %	\$1,313,496
WR 124, Passing Lane N of 125	\$200,000	\$0	\$0	\$32,010	\$32,010	16 %	\$167,990
WR7 Psng Lanes Elora/Ponsonby	\$2,950,000	\$1,246	\$23,979	\$3,023,211	\$3,047,190	103 %	-\$97,190
WR7 PL Design Salem to Tev	\$150,000	\$2,517	\$31,977	\$5,838	\$37,815	25 %	\$112,185
WR109 @ WR5 Intersection	\$50,000	\$13,478	\$21,097	\$10,074	\$31,171	62 %	\$18,829
WR124 @ Whitelaw Intersection	\$50,000	\$0	\$0	\$7,410	\$7,410	15 %	\$42,590
WR124 @ Guelph Rd 1 Inter	\$50,000	\$0	\$0	\$6,283	\$6,283	13 %	\$43,717
WR 46 Maltby to WR 34 2 km	\$1,100,000	\$1,295	\$5,456	\$236,886	\$242,341	22 %	\$857,659
Subtotal Growth Related Constructi	\$6,470,000	\$218,031	\$455,715	\$3,473,976	\$3,929,691	61%	\$2,540,309



County of Wellington

05-November-2015

Roads and Engineering Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	Approved Budget	October Actual	LIFE-TO-DATE ACTUALS				Remaining Budget
			Current	Previous	% of Budget	Total	
			Year	Years			
Roads Construction							
WR 50, 3rd Line to WR 24	\$2,425,000	\$3,264	\$14,438	\$488,024	\$502,462	21 %	\$1,922,538
WR14, Eliza & Frederick Arthur	\$2,793,300	\$469,223	\$1,080,339	\$781,797	\$1,862,135	67 %	\$931,165
WR 29, Wellington/Halton Bound	\$1,956,500	-\$605	\$92,390	\$1,891,290	\$1,983,680	101 %	-\$27,180
WR 10, McGivern St Moorefield	\$150,000	\$0	\$40,194	\$25,688	\$65,882	44 %	\$84,118
WR109 AT WR7 Int Improvmnts	\$100,000	\$0	\$0	\$18,359	\$18,359	18 %	\$81,641
WR109, HWY89 S to end of curb	\$2,725,500	\$512,555	\$2,026,217	\$10,230	\$2,036,447	75 %	\$689,053
WR109 WR7 Traffic Imp Study	\$50,000	\$0	\$8,451	\$19,680	\$28,131	56 %	\$21,869
WR123, WR109 Traffic Imp Study	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR12 @ WR8 Intersection Improv	\$990,000	\$25,036	\$478,660	\$14,999	\$493,660	50 %	\$496,340
WR86, COG to WR9 Traffic Study	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR86 @ WR12 Intersection	\$100,000	\$0	\$0	\$0	\$0	0 %	\$100,000
WR109 @ WR16 Intersection	\$50,000	\$0	\$0	\$17,450	\$17,450	35 %	\$32,550
WR51, WR7 @ Hwy 6 2.3km	\$100,000	\$7,729	\$7,729	\$0	\$7,729	8 %	\$92,271
WR124, Concept Plan	\$35,000	\$0	\$4,663	\$23,100	\$27,762	79 %	\$7,238
WR8 Main St Drayton Strm Sewer	\$50,000	\$20,804	\$49,461	\$0	\$49,461	99 %	\$539
WR50, Hwy 7 to railway tracks	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR25 - WR52 to WR42 7.0km	\$850,000	\$0	\$0	\$267,122	\$267,122	31 %	\$582,878
Subtotal Roads Construction	\$12,525,300	\$1,038,007	\$3,802,542	\$3,557,738	\$7,360,280	59%	\$5,165,020



County of Wellington

05-November-2015

Roads and Engineering

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous		% of	Remaining
	Budget	Actual	Year	Years	Total	Budget	Budget
Bridges							
WR87, Maitland O'flow B87137	\$630,400	\$155,327	\$463,061	\$42,226	\$505,286	80 %	\$125,114
WR87, Maitland R Bridge 87138	\$1,664,800	\$521,688	\$1,349,345	\$75,158	\$1,424,503	86 %	\$240,297
WR124, Bridge 124135	\$200,000	\$83	\$19,303	\$61,810	\$81,113	41 %	\$118,887
WR36, Bridge 36122	\$100,000	\$0	\$14,179	\$39,151	\$53,330	53 %	\$46,670
WR109, Bridge 109132	\$225,000	\$0	\$0	\$0	\$0	0 %	\$225,000
WR35, Paddock Bridge 35087	\$200,000	\$83	\$4,439	\$32,909	\$37,348	19 %	\$162,652
WR6, B006010, design rehab	\$450,000	\$1,188	\$229,617	\$73,886	\$303,503	67 %	\$146,497
WR7, Bosworth Bridge 07028	\$150,000	\$0	\$10,326	\$30,251	\$40,577	27 %	\$109,423
WR8, Main St Bridge 008089	\$50,000	\$611	\$50,417	\$18,166	\$68,582	137 %	-\$18,582
WR10, Moorefield Bridge 010023	\$425,000	\$2,443	\$349,310	\$43,705	\$393,016	92 %	\$31,984
WR10, Wyandot Bridge 010024	\$575,000	\$95,891	\$338,117	\$48,392	\$386,508	67 %	\$188,492
WR16, Penford Bridge 16038	\$100,000	\$83	\$8,721	\$21,208	\$29,929	30 %	\$70,071
WR30, Bridge 030124	\$200,000	\$445	\$7,394	\$11,701	\$19,095	10 %	\$180,905
WR36 Bridge36086, design and	\$50,000	\$0	\$491	\$0	\$491	1 %	\$49,509
WR86 Conestogo Bridge 86125	\$1,200,000	\$13,997	\$103,991	\$0	\$103,991	9 %	\$1,096,009
2015 Various Bridge & Culvert	\$200,000	\$42,206	\$128,651	\$0	\$128,651	64 %	\$71,349
WR109 Mallet River Brdg 109129	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR21,Badley Bridge,021057 Repl	\$0	\$40,541	\$40,541	\$0	\$40,541	0 %	-\$40,541
WR27, Bridge 27106 Replacement	\$565,000	\$7,595	\$454,422	\$26,243	\$480,665	85 %	\$84,335
Subtotal Bridges	\$7,035,200	\$882,180	\$3,572,324	\$524,806	\$4,097,130	58%	\$2,938,070



County of Wellington

05-November-2015

Roads and Engineering

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
Culverts							
WR18, Culvert 18021, D & Liner	\$350,000	\$1,040	\$8,118	\$45,072	\$53,190	15 %	\$296,810
WR6, Culvert 06081 replace	\$75,000	\$0	\$10,864	\$2,211	\$13,075	17 %	\$61,925
WR11 Culvert 110900 Replace	\$50,000	\$5,751	\$8,088	\$18,522	\$26,610	53 %	\$23,390
WR22, Culvert east of WR23	\$710,000	\$7,903	\$618,296	\$94,835	\$713,131	100 %	-\$3,131
WR5, Culvert 0.9km s 7th line	\$200,000	\$1,071	\$111,502	\$6,118	\$117,620	59 %	\$82,380
WR11, Culvert 111020	\$400,000	\$1,988	\$55,535	\$20,085	\$75,620	19 %	\$324,380
WR12, Culvert 12086	\$25,000	\$759	\$16,806	\$3,499	\$20,305	81 %	\$4,695
WR12, Culvert 12087	\$50,000	\$0	\$0	\$7,633	\$7,633	15 %	\$42,367
WR5 Culvert 050780, Design and	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR7 Culvert 071270, design and	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR7 Mncpl Drain Clvrt, 330 m E	\$50,000	\$0	\$1,070	\$0	\$1,070	2 %	\$48,930
WR11, Clvrt 11092, design and	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
WR109 Clvrt 109142, design and	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
Subtotal Culverts	\$2,110,000	\$18,511	\$830,279	\$197,974	\$1,028,254	49%	\$1,081,746
County Bridges on Local Roads							
E-W Luther TL Bridge 000101	\$600,000	\$0	\$3,934	\$48,310	\$52,244	9 %	\$547,756
E/W Luther TL,Hays Brdg 000001	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
Subtotal County Bridges on Local R	\$650,000	\$0	\$3,934	\$48,310	\$52,244	8%	\$597,756
Roads Resurfacing							
WR16, WR15 to Hwy89 5.4km	\$647,300	\$674	\$1,102	\$764,377	\$765,479	118 %	-\$118,179
WR124, COG to Era pvmt preserv	\$912,600	\$64,036	\$105,705	\$1,019,354	\$1,125,059	123 %	-\$212,459
WR32, WR124 to hwy 7, 5.3 km	\$2,400,000	\$1,717,767	\$2,392,221	\$0	\$2,392,221	100 %	\$7,779
WR87, Hwy23 to Minto/Howick	\$100,000	\$0	\$0	\$0	\$0	0 %	\$100,000
WR124, Guelph to Reg. Waterloo	\$150,000	\$0	\$0	\$0	\$0	0 %	\$150,000
WR10, Conc 8 to 4 5.4km	\$1,300,000	\$582,029	\$1,184,237	\$0	\$1,184,237	91 %	\$115,763
Subtotal Roads Resurfacing	\$5,509,900	\$2,364,507	\$3,683,266	\$1,783,731	\$5,466,997	99%	\$42,903
Total Roads and Engineering	\$37,191,400	\$4,607,473	\$14,283,800	\$9,607,201	\$23,891,001	64 %	\$13,300,399



County of Wellington
Solid Waste Services
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$717,700	\$3,486	\$322,250	45%	\$395,450
Licenses, Permits and Rents	\$12,900	\$3,819	\$12,887	100%	\$13
User Fees & Charges	\$2,225,000	\$222,182	\$1,972,084	89%	\$252,916
Sales Revenue	\$972,600	\$71,206	\$590,313	61%	\$382,287
Internal Recoveries	\$396,100	\$34,797	\$321,960	81%	\$74,140
Total Revenue	\$4,324,300	\$335,490	\$3,219,494	74%	\$1,104,806
Expenditures					
Salaries, Wages and Benefits	\$2,338,200	\$164,167	\$1,785,976	76%	\$552,224
Supplies, Material & Equipment	\$935,000	\$38,129	\$617,787	66%	\$317,213
Purchased Services	\$4,428,800	\$337,254	\$3,084,827	70%	\$1,343,973
Insurance & Financial	\$136,800	\$4,440	\$130,151	95%	\$6,649
Internal Charges	\$398,000	\$34,131	\$297,545	75%	\$100,455
Total Expenditures	\$8,236,800	\$578,120	\$5,916,286	72%	\$2,320,514
NET OPERATING COST / (REVENUE)	\$3,912,500	\$242,631	\$2,696,792	69%	\$1,215,708
Transfers					
Transfers from Reserves	\$(272,700)	\$0	\$0	0%	\$(272,700)
Transfer to Reserves	\$800,000	\$0	\$800,000	100%	\$0
Total Transfers	\$527,300	\$0	\$800,000	152%	\$(272,700)
NET COST (REVENUE)	\$4,439,800	\$242,631	\$3,496,792	79%	\$943,008



County of Wellington

04-November-2015

Solid Waste Services Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
Elora Transfer clsd Nichol LF	\$1,200,000	\$0	\$35,290	\$1,006,569	\$1,041,859	87 %	\$158,141
Aberfoyle Closed Site	\$200,000	\$0	\$12,397	\$148,500	\$160,897	80 %	\$39,103
Belwood Closed Site	\$360,000	\$0	\$0	\$6,411	\$6,411	2 %	\$353,589
Total Solid Waste Services	\$1,760,000	\$0	\$47,687	\$1,161,480	\$1,209,167	69 %	\$550,833



County of Wellington
Planning
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$28,000	\$0	\$15,000	54%	\$13,000
Municipal Recoveries	\$35,000	\$3,250	\$31,271	89%	\$3,729
User Fees & Charges	\$250,000	\$25,615	\$239,975	96%	\$10,025
Other Revenue	\$0	\$0	\$28,401	0%	\$(28,401)
Internal Recoveries	\$500	\$1	\$668	134%	\$(168)
Total Revenue	\$313,500	\$28,866	\$315,314	101%	\$(1,814)
Expenditures					
Salaries, Wages and Benefits	\$1,588,000	\$124,527	\$1,293,857	81%	\$294,143
Supplies, Material & Equipment	\$36,800	\$1,236	\$21,600	59%	\$15,200
Purchased Services	\$298,100	\$15,298	\$212,203	71%	\$85,897
Transfer Payments	\$740,000	\$0	\$288,895	39%	\$451,105
Internal Charges	\$6,100	\$(25,152)	\$3,468	57%	\$2,632
Total Expenditures	\$2,669,000	\$115,909	\$1,820,024	68%	\$848,976
NET OPERATING COST / (REVENUE)	\$2,355,500	\$87,043	\$1,504,710	64%	\$850,790
Transfers					
Transfers from Reserves	\$(20,000)	\$0	\$0	0%	\$(20,000)
Transfer to Reserves	\$0	\$0	\$13,804	0%	\$(13,804)
Total Transfers	\$(20,000)	\$0	\$13,804	(69%)	\$(33,804)
NET COST (REVENUE)	\$2,335,500	\$87,043	\$1,518,514	65%	\$816,986



County of Wellington

04-November-2015

Planning

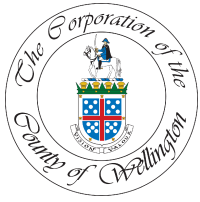
Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		
					Total	% of Budget	Remaining Budget
Trans Canada Trail	\$395,300	\$63,513	\$174,849	\$0	\$174,849	44 %	\$220,451
Official Plan Update	\$40,000	\$0	\$1,674	\$25,694	\$27,368	68 %	\$12,632
Total Planning	\$435,300	\$63,513	\$176,523	\$25,694	\$202,218	46 %	\$233,082



County of Wellington
Green Legacy
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Sales Revenue	\$500	\$0	\$681	136%	\$(181)
Other Revenue	\$1,500	\$0	\$702	47%	\$798
Total Revenue	\$2,000	\$0	\$1,383	69%	\$617
Expenditures					
Salaries, Wages and Benefits	\$475,800	\$38,042	\$398,343	84%	\$77,457
Supplies, Material & Equipment	\$101,100	\$3,904	\$71,338	71%	\$29,762
Purchased Services	\$77,000	\$3,987	\$59,270	77%	\$17,730
Insurance & Financial	\$9,100	\$0	\$9,118	100%	\$(18)
Internal Charges	\$5,000	\$3,749	\$7,328	147%	\$(2,328)
Total Expenditures	\$668,000	\$49,682	\$545,397	82%	\$122,603
NET OPERATING COST / (REVENUE)	\$666,000	\$49,682	\$544,014	82%	\$121,986
NET COST (REVENUE)	\$666,000	\$49,682	\$544,014	82%	\$121,986



County of Wellington
Emergency Management
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Expenditures					
Salaries, Wages and Benefits	\$277,700	\$27,841	\$269,336	97%	\$8,364
Supplies, Material & Equipment	\$8,500	\$506	\$7,929	93%	\$571
Purchased Services	\$176,500	\$3,536	\$143,832	81%	\$32,668
Transfer Payments	\$141,000	\$0	\$71,555	51%	\$69,445
Insurance & Financial	\$2,000	\$0	\$1,984	99%	\$16
Total Expenditures	\$605,700	\$31,883	\$494,636	82%	\$111,064
NET OPERATING COST / (REVENUE)	\$605,700	\$31,883	\$494,636	82%	\$111,064
NET COST (REVENUE)	\$605,700	\$31,883	\$494,636	82%	\$111,064



County of Wellington
Police Services
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$272,700	\$0	\$120,492	44%	\$152,208
Licenses, Permits and Rents	\$153,600	\$13,240	\$135,785	88%	\$17,815
Fines and Penalties	\$75,000	\$3,136	\$54,634	73%	\$20,366
User Fees & Charges	\$79,000	\$(4,062)	\$64,482	82%	\$14,518
Other Revenue	\$1,000	\$0	\$1,847	185%	\$(847)
Total Revenue	\$581,300	\$12,315	\$377,241	65%	\$204,059
Expenditures					
Salaries, Wages and Benefits	\$140,000	\$12,100	\$121,246	87%	\$18,754
Supplies, Material & Equipment	\$44,200	\$10,874	\$42,982	97%	\$1,218
Purchased Services	\$384,800	\$33,209	\$364,985	95%	\$19,815
Transfer Payments	\$16,432,800	\$0	\$12,180,870	74%	\$4,251,930
Insurance & Financial	\$7,200	\$0	\$8,450	117%	\$(1,250)
Minor Capital Expenses	\$19,000	\$27,494	\$27,494	145%	\$(8,494)
Debt Charges	\$594,600	\$156,292	\$395,184	66%	\$199,416
Internal Charges	\$1,500	\$44	\$978	65%	\$522
Total Expenditures	\$17,624,100	\$240,012	\$13,142,188	75%	\$4,481,912
NET OPERATING COST / (REVENUE)	\$17,042,800	\$227,698	\$12,764,947	75%	\$4,277,853
Transfers					
Transfers from Reserves	\$(109,200)	\$0	\$0	0%	\$(109,200)
Transfer to Reserves	\$90,000	\$0	\$90,000	100%	\$0
Total Transfers	\$(19,200)	\$0	\$90,000	(469%)	\$(109,200)
NET COST (REVENUE)	\$17,023,600	\$227,698	\$12,854,947	76%	\$4,168,653



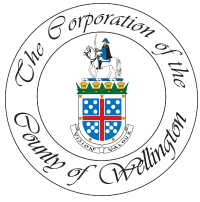
County of Wellington

04-November-2015

Police Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
NW OPP Operations Centre	\$7,500,000	\$0	\$58,603	\$7,056,048	\$7,114,651	95 %	\$385,349
Total Police Services	\$7,500,000	\$0	\$58,603	\$7,056,048	\$7,114,651	95 %	\$385,349



County of Wellington
Museum & Archives at WP
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$52,300	\$0	\$0	0%	\$52,300
Licenses, Permits and Rents	\$42,000	\$5,905	\$55,256	132%	\$(13,256)
User Fees & Charges	\$60,000	\$5,198	\$65,506	109%	\$(5,506)
Sales Revenue	\$7,200	\$622	\$7,905	110%	\$(705)
Other Revenue	\$5,000	\$324	\$6,719	134%	\$(1,719)
Total Revenue	\$166,500	\$12,049	\$135,386	81%	\$31,114
Expenditures					
Salaries, Wages and Benefits	\$1,367,300	\$109,900	\$1,152,273	84%	\$215,027
Supplies, Material & Equipment	\$153,700	\$6,084	\$109,265	71%	\$44,435
Purchased Services	\$363,400	\$14,577	\$216,108	59%	\$147,292
Transfer Payments	\$5,000	\$0	\$0	0%	\$5,000
Insurance & Financial	\$17,300	\$0	\$17,497	101%	\$(197)
Internal Charges	\$0	\$0	\$15	0%	\$(15)
Total Expenditures	\$1,906,700	\$130,561	\$1,495,157	78%	\$411,543
NET OPERATING COST / (REVENUE)	\$1,740,200	\$118,512	\$1,359,771	78%	\$380,429
Transfers					
Transfer to Capital	\$200,000	\$0	\$200,000	100%	\$0
Total Transfers	\$200,000	\$0	\$200,000	100%	\$0
NET COST (REVENUE)	\$1,940,200	\$118,512	\$1,559,771	80%	\$380,429



County of Wellington

04-November-2015

Museum & Archives at WP Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		
					Total	% of Budget	Remaining Budget
Terrace / OPP Road Upgrade	\$1,300,000	\$85,747	\$388,350	\$709,868	\$1,098,217	84 %	\$201,783
Groves Hospital Grant	\$3,882,000	\$92,968	\$465,207	\$1,893,741	\$2,358,948	61 %	\$1,523,052
WP& Artifact Storage Buildings	\$730,000	\$0	\$0	\$206,736	\$206,736	28 %	\$523,264
Commons Development	\$100,000	\$0	\$0	\$0	\$0	0 %	\$100,000
WP Generator & Coal Room	\$400,000	\$10,461	\$23,202	\$0	\$23,202	6 %	\$376,798
Total Museum & Archives at WP	\$6,412,000	\$189,176	\$876,759	\$2,810,345	\$3,687,103	58 %	\$2,724,897



County of Wellington
Library Services
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$182,500	\$4,092	\$50,009	27%	\$132,491
Municipal Recoveries	\$27,000	\$13,500	\$25,447	94%	\$1,553
Licenses, Permits and Rents	\$35,000	\$15,255	\$38,812	111%	\$(3,812)
User Fees & Charges	\$84,000	\$8,218	\$74,563	89%	\$9,437
Sales Revenue	\$7,900	\$1,541	\$7,384	93%	\$516
Other Revenue	\$0	\$326	\$3,430	0%	\$(3,430)
Total Revenue	\$336,400	\$42,932	\$199,645	59%	\$136,755
Expenditures					
Salaries, Wages and Benefits	\$3,799,200	\$302,385	\$3,088,146	81%	\$711,054
Supplies, Material & Equipment	\$828,100	\$61,177	\$746,571	90%	\$81,529
Purchased Services	\$836,500	\$52,539	\$830,886	99%	\$5,614
Insurance & Financial	\$22,200	\$11	\$23,631	106%	\$(1,431)
Minor Capital Expenses	\$68,000	\$0	\$36,254	53%	\$31,746
Debt Charges	\$690,100	\$45,039	\$634,079	92%	\$56,021
Internal Charges	\$1,500	\$350	\$2,204	147%	\$(704)
Total Expenditures	\$6,245,600	\$461,501	\$5,361,771	86%	\$883,829
NET OPERATING COST / (REVENUE)	\$5,909,200	\$418,569	\$5,162,127	87%	\$747,073
Transfers					
Transfers from Reserves	\$(218,800)	\$0	\$(36,254)	17%	\$(182,546)
Transfer to Capital	\$2,270,000	\$0	\$2,270,000	100%	\$0
Total Transfers	\$2,051,200	\$0	\$2,233,746	109%	\$(182,546)
NET COST (REVENUE)	\$7,960,400	\$418,569	\$7,395,872	93%	\$564,528



County of Wellington

04-November-2015

Library Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		
					Total	% of Budget	Remaining Budget
Aboyne Facility Improvements	\$820,000	\$0	\$0	\$106,166	\$106,166	13 %	\$713,834
Fergus Branch Exp and Reno	\$5,000,000	\$57	\$861,192	\$4,107,574	\$4,968,766	99 %	\$31,234
Palmerston Branch Exp	\$3,500,000	\$329,810	\$1,532,569	\$93,458	\$1,626,027	46 %	\$1,873,973
Palmerston Br Coll Enhancement	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
Self Check out Drayton & MtFor	\$70,000	\$0	\$18,028	\$0	\$18,028	26 %	\$51,972
Total Library Services	\$9,440,000	\$329,867	\$2,411,789	\$4,307,198	\$6,718,987	71 %	\$2,721,013



County of Wellington
Ontario Works
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$19,862,400	\$1,732,795	\$17,427,846	88%	\$2,434,554
Municipal Recoveries	\$3,576,300	\$268,942	\$2,485,497	69%	\$1,090,803
Other Revenue	\$52,300	\$980	\$48,515	93%	\$3,785
Internal Recoveries	\$10,300	\$0	\$10,913	106%	\$(613)
Total Revenue	\$23,501,300	\$2,002,717	\$19,972,771	85%	\$3,528,529
Expenditures					
Salaries, Wages and Benefits	\$5,955,200	\$542,918	\$4,927,984	83%	\$1,027,216
Supplies, Material & Equipment	\$179,300	\$6,951	\$128,020	71%	\$51,280
Purchased Services	\$406,900	\$25,649	\$298,967	73%	\$107,933
Social Assistance	\$17,330,600	\$1,393,580	\$14,706,215	85%	\$2,624,385
Transfer Payments	\$24,300	\$0	\$24,342	100%	\$(42)
Insurance & Financial	\$0	\$0	\$569	0%	\$(569)
Internal Charges	\$1,334,800	\$110,779	\$1,114,122	83%	\$220,678
Total Expenditures	\$25,231,100	\$2,079,877	\$21,200,219	84%	\$4,030,881
NET OPERATING COST / (REVENUE)	\$1,729,800	\$77,160	\$1,227,449	71%	\$502,351
NET COST (REVENUE)	\$1,729,800	\$77,160	\$1,227,449	71%	\$502,351



County of Wellington
Child Care Services
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$11,117,700	\$1,292,202	\$9,798,930	88%	\$1,318,770
Municipal Recoveries	\$2,773,600	\$492,815	\$2,675,914	96%	\$97,686
User Fees & Charges	\$254,000	\$34,140	\$280,917	111%	\$(26,917)
Internal Recoveries	\$354,900	\$124,518	\$368,273	104%	\$(13,373)
Total Revenue	\$14,500,200	\$1,943,675	\$13,124,035	91%	\$1,376,165
Expenditures					
Salaries, Wages and Benefits	\$3,957,800	\$360,274	\$3,216,042	81%	\$741,758
Supplies, Material & Equipment	\$222,700	\$10,954	\$265,868	119%	\$(43,168)
Purchased Services	\$350,800	\$35,652	\$252,320	72%	\$98,480
Social Assistance	\$9,826,100	\$1,511,309	\$9,257,554	94%	\$568,546
Insurance & Financial	\$1,800	\$0	\$2,034	113%	\$(234)
Minor Capital Expenses	\$119,600	\$0	\$73,624	62%	\$45,976
Internal Charges	\$1,003,000	\$178,683	\$909,443	91%	\$93,557
Total Expenditures	\$15,481,800	\$2,096,872	\$13,976,884	90%	\$1,504,916
NET OPERATING COST / (REVENUE)	\$981,600	\$153,197	\$852,848	87%	\$128,752
NET COST (REVENUE)	\$981,600	\$153,197	\$852,848	87%	\$128,752



County of Wellington
Social Housing
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$7,742,300	\$861,609	\$6,553,387	85%	\$1,188,913
Municipal Recoveries	\$15,117,700	\$1,300,342	\$12,168,032	80%	\$2,949,668
Licenses, Permits and Rents	\$5,200,000	\$451,721	\$4,464,480	86%	\$735,520
User Fees & Charges	\$52,500	\$8,853	\$58,398	111%	\$(5,898)
Sales Revenue	\$0	\$0	\$517	0%	\$(517)
Other Revenue	\$0	\$0	\$569	0%	\$(569)
Total Revenue	\$28,112,500	\$2,622,524	\$23,245,384	83%	\$4,867,116
Expenditures					
Salaries, Wages and Benefits	\$3,617,300	\$333,133	\$2,926,120	81%	\$691,180
Supplies, Material & Equipment	\$362,400	\$28,561	\$220,378	61%	\$142,022
Purchased Services	\$6,365,600	\$440,109	\$5,430,577	85%	\$935,024
Social Assistance	\$18,004,300	\$1,648,744	\$14,450,644	80%	\$3,553,656
Transfer Payments	\$1,158,200	\$289,543	\$1,158,172	100%	\$28
Insurance & Financial	\$233,600	\$760	\$202,665	87%	\$30,935
Minor Capital Expenses	\$607,000	\$102,530	\$642,794	106%	\$(35,794)
Internal Charges	\$671,500	\$55,857	\$571,235	85%	\$100,265
Total Expenditures	\$31,019,900	\$2,899,237	\$25,602,585	83%	\$5,417,315
NET OPERATING COST / (REVENUE)	\$2,907,400	\$276,712	\$2,357,201	81%	\$550,199
Transfers					
Transfers from Reserves	\$(148,100)	\$0	\$0	0%	\$(148,100)
Transfer to Reserves	\$1,500,000	\$0	\$1,500,000	100%	\$0
Total Transfers	\$1,351,900	\$0	\$1,500,000	111%	\$(148,100)
NET COST (REVENUE)	\$4,259,300	\$276,712	\$3,857,201	91%	\$402,099



County of Wellington
County Affordable Housing
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$206,800	\$0	\$151,354	73%	\$55,446
Licenses, Permits and Rents	\$571,800	\$49,643	\$482,990	84%	\$88,810
User Fees & Charges	\$0	\$0	\$1,441	0%	\$(1,441)
Other Revenue	\$0	\$0	\$15,175	0%	\$(15,175)
Total Revenue	\$778,600	\$49,643	\$650,960	84%	\$127,640
Expenditures					
Salaries, Wages and Benefits	\$3,700	\$0	\$2,068	56%	\$1,632
Supplies, Material & Equipment	\$32,200	\$7,277	\$32,264	100%	\$(64)
Purchased Services	\$370,200	\$21,188	\$260,505	70%	\$109,695
Insurance & Financial	\$13,700	\$0	\$11,233	82%	\$2,467
Minor Capital Expenses	\$26,600	\$0	\$0	0%	\$26,600
Debt Charges	\$302,000	\$0	\$234,855	78%	\$67,145
Total Expenditures	\$748,400	\$28,465	\$540,925	72%	\$207,475
NET OPERATING COST / (REVENUE)	\$(30,200)	\$(21,178)	\$(110,036)	364%	\$79,836
Transfers					
Transfer to Reserves	\$530,200	\$0	\$515,175	97%	\$15,025
Total Transfers	\$530,200	\$0	\$515,175	97%	\$15,025
NET COST (REVENUE)	\$500,000	\$(21,178)	\$405,139	81%	\$94,861



County of Wellington

06-November-2015

Social Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Ontario Works							
129 Wyndham, Lobby Renovations	\$150,000	\$0	\$0	\$0	\$0	0%	\$150,000
Subtotal Ontario Works	\$150,000	\$0	\$0	\$0	\$0	0%	\$150,000
Child Care Services							
Willowdale Construction	\$2,375,000	\$149	\$28,871	\$2,283,372	\$2,312,243	97%	\$62,757
Subtotal Child Care Services	\$2,375,000	\$149	\$28,871	\$2,283,372	\$2,312,243	97%	\$62,757
Social Housing							
261-263 Speedvale Addition/Ele	\$1,340,000	\$10,432	\$56,090	\$0	\$56,090	4%	\$1,283,910
51 John St Make up Air Unit	\$70,000	\$2,066	\$62,323	\$13,829	\$76,152	109%	-\$6,152
229 Dublin Roof	\$12,000	\$0	\$2,386	\$9,046	\$11,432	95%	\$568
212 Whites Rd Make up Air Unit	\$50,000	\$0	\$54,864	\$0	\$54,864	110%	-\$4,864
Fire System Upg City Locations	\$550,700	\$77,898	\$125,925	\$0	\$125,925	23%	\$424,775
Fire System Upg County Locatn	\$225,000	\$0	\$4,273	\$0	\$4,273	2%	\$220,727
Elizabeth St. Roof	\$84,600	\$62,876	\$65,725	\$0	\$65,725	78%	\$18,875
229 Dublin Make Up Air Unit	\$50,000	\$0	\$0	\$0	\$0	0%	\$50,000
32 Hadati Roof Design/Replace	\$20,000	\$0	\$0	\$0	\$0	0%	\$20,000
56 Mill St Front Entry Reno	\$100,000	\$34,436	\$70,416	\$0	\$70,416	70%	\$29,584
Vancouver Dr Major Upgrade	\$70,000	\$0	\$0	\$0	\$0	0%	\$70,000
56 Mill St Roof	\$130,400	\$100,617	\$100,617	\$0	\$100,617	77%	\$29,783
Flooring Rplcmnts City Units	\$228,000	\$0	\$0	\$0	\$0	0%	\$228,000
450 Albert St Roof	\$75,900	\$0	\$117,107	\$0	\$117,107	154%	-\$41,207
450 Albert Make Up Air Unit	\$140,100	\$63,703	\$87,562	\$0	\$87,562	62%	\$52,538
Mt. Forest Proprrty Acquisition	\$1,300,000	\$0	\$0	\$0	\$0	0%	\$1,300,000
Subtotal Social Housing	\$4,446,700	\$352,027	\$734,216	\$35,949	\$770,165	17%	\$3,676,535



County of Wellington

06-November-2015

Social Services

Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending October 31, 2015

	Approved Budget	October Actual	Current Year	Previous Years	LIFE-TO-DATE ACTUALS		Remaining Budget
					Total	% of Budget	
Affordable Housing							
Investing in Affordable Hsing	\$600,000	\$0	\$540,000	\$0	\$540,000	90 %	\$60,000
Phase II Fergusson Place	\$10,725,000	\$16,918	\$210,531	\$0	\$210,531	2 %	\$10,514,469
165 Gordon Generator	\$320,000	\$452	\$12,253	\$0	\$12,253	4 %	\$307,747
182 George St Capital Works	\$50,000	\$0	\$0	\$0	\$0	0 %	\$50,000
Subtotal Affordable Housing	\$11,695,000	\$17,369	\$762,784	\$0	\$762,784	7%	\$10,932,216
Total Social Services	\$18,666,700	\$369,546	\$1,525,871	\$2,319,321	\$3,845,192	21 %	\$14,821,508



County of Wellington
Homes for the Aged
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$8,081,200	\$709,646	\$7,114,977	88%	\$966,223
Municipal Recoveries	\$112,000	\$0	\$124,356	111%	\$(12,356)
User Fees & Charges	\$4,256,000	\$366,244	\$3,551,649	83%	\$704,351
Other Revenue	\$0	\$6,331	\$14,000	0%	\$(14,000)
Total Revenue	\$12,449,200	\$1,082,221	\$10,804,983	87%	\$1,644,217
Expenditures					
Salaries, Wages and Benefits	\$14,382,500	\$1,122,415	\$12,042,705	84%	\$2,339,795
Supplies, Material & Equipment	\$1,191,800	\$100,552	\$925,275	78%	\$266,525
Purchased Services	\$982,100	\$110,640	\$843,591	86%	\$138,509
Insurance & Financial	\$32,000	\$0	\$32,062	100%	\$(62)
Debt Charges	\$1,964,000	\$109,896	\$1,627,316	83%	\$336,684
Internal Charges	\$1,139,900	\$94,564	\$938,207	82%	\$201,693
Total Expenditures	\$19,692,300	\$1,538,066	\$16,409,156	83%	\$3,283,144
NET OPERATING COST / (REVENUE)	\$7,243,100	\$455,845	\$5,604,173	77%	\$1,638,927
Transfers					
Transfer to Capital	\$95,000	\$0	\$95,000	100%	\$0
Transfer to Reserves	\$250,000	\$0	\$250,000	100%	\$0
Total Transfers	\$345,000	\$0	\$345,000	100%	\$0
NET COST (REVENUE)	\$7,588,100	\$455,845	\$5,949,173	78%	\$1,638,927



County of Wellington

06-November-2015

Homes for the Aged
Capital Work-in-Progress Expenditures By Departments
All Open Projects For The Period Ending October 31, 2015

	LIFE-TO-DATE ACTUALS						
	Approved	October	Current	Previous	Total	% of	Remaining
	Budget	Actual	Year	Years		Budget	Budget
Furniture Replacements	\$40,000	\$0	\$0	\$0	\$0	0 %	\$40,000
2015 Nursing Equip Replacement	\$35,000	\$0	\$0	\$0	\$0	0 %	\$35,000
Total Homes for the Aged	\$75,000	\$0	\$0	\$0	\$0	0 %	\$75,000



County of Wellington
Economic Development
Statement of Operations as of
31 Oct 2015

	Annual Budget	October Actual \$	YTD Actual \$	YTD Actual %	Remaining Budget
Revenue					
Grants and Subsidies	\$30,000	\$0	\$43,890	146%	\$(13,890)
Municipal Recoveries	\$0	\$0	\$5,000	0%	\$(5,000)
User Fees & Charges	\$60,000	\$709	\$41,806	70%	\$18,194
Total Revenue	\$90,000	\$709	\$90,696	101%	\$(696)
Expenditures					
Salaries, Wages and Benefits	\$282,000	\$27,617	\$259,136	92%	\$22,864
Supplies, Material & Equipment	\$20,800	\$10,869	\$47,384	228%	\$(26,584)
Purchased Services	\$277,700	\$11,689	\$238,282	86%	\$39,418
Transfer Payments	\$355,000	\$75,000	\$280,000	79%	\$75,000
Total Expenditures	\$935,500	\$125,174	\$824,801	88%	\$110,699
NET OPERATING COST / (REVENUE)	\$845,500	\$124,465	\$734,105	87%	\$111,395
Transfers					
Transfers from Reserves	\$(75,000)	\$0	\$0	0%	\$(75,000)
Transfer to Capital	\$70,000	\$0	\$70,000	100%	\$0
Transfer to Reserves	\$200,000	\$0	\$200,000	100%	\$0
Total Transfers	\$195,000	\$0	\$270,000	138%	\$(75,000)
NET COST (REVENUE)	\$1,040,500	\$124,465	\$1,004,105	97%	\$36,395



County of Wellington

10-November-2015

Economic Development Capital Work-in-Progress Expenditures By Departments All Open Projects For The Period Ending December 31, 2015

	LIFE-TO-DATE ACTUALS						Remaining Budget
	Approved Budget	December Actual	Current Year	Previous Years	Total	% of Budget	
Wellington Signage Strategy	\$70,000	\$0	\$17,792	\$0	\$17,792	25 %	\$52,208
SWIFT Rural Broadband	\$0	\$0	\$20,000	\$0	\$20,000	0 %	-\$20,000
Total Economic Development	\$70,000	\$0	\$37,792	\$0	\$37,792	54 %	\$32,208



COUNTY OF WELLINGTON

COMMITTEE REPORT

To: Chair and Members of the Planning Committee
From: Susan Aram, Manager of Financial Services
Date: Thursday, November 19, 2015
Subject: **Administration 2016 User Fees and Charges**

Background:

The authority to establish fees for County services is set out in various statutes, including:

- Part XII of the *Municipal Act*
- Section 23 of the *Public Libraries Act*
- Section 69 of the *Planning Act*

The attached schedule sets out the proposed user fees for 2016, and includes a comparison to 2015 rates. If necessary, new by-laws will be submitted to Council on November 26, 2015 and any new or revised fees will come into effect on January 1st, 2016.

Recommendation:

That the attached 2016 User Fees and Charges for Administration be approved.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read 'Susan Aram'.

Susan Aram, CPA, CGA
Manager of Financial Services



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	Administration
Department:	Office of the CAO, Office of the Clerk, Treasury Department
Governance:	Administration, Finance and Personnel Committee

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
Dishonoured payment fee (NSF cheques and electronic transfers)	\$35.00	\$35.00	0%	incl
Dishonoured payment fee for social housing rent payments (NSF cheques and electronic transfers)	Bank service charge plus \$20.00, maximum of \$35.00	Bank service charge plus \$20.00, maximum of \$35.00	0%	incl
Interest on overdue accounts	2% per month	2% per month	0%	N/A
Room rental: Council chamber	\$150.00/day	\$150.00/day	0%	Add
Room rental: Council Lounge and kitchen	\$75.00/day	\$75.00/day	0%	Add
Room rental: Hungerford Room, Guelph Room, or Keith Room	\$50.00/day	\$50.00/day	0%	Add
Room rental: Council chamber suite (Chamber, Kitchen and Hungerford Room)	\$200.00/day	\$200.00/day	0%	Add

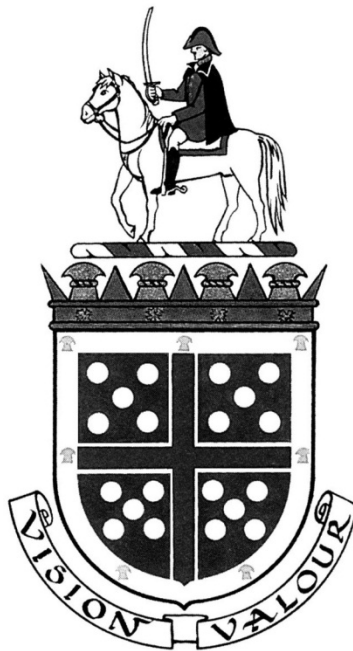
Notes:

Authority to impose fees and charges is set out in Part XII of the Municipal Act, 2001, S.O. 2001, c. 25 and in by-law #5147-09 of the Corporation of the County of Wellington.

THE CORPORATION OF THE COUNTY OF WELLINGTON

PRELIMINARY 2016-2020

FIVE YEAR PLAN



PRESENTED TO:

ADMINISTRATION, FINANCE AND HUMAN RESOURCES COMMITTEE

NOVEMBER 19, 2015

**CORPORATION OF THE COUNTY OF WELLINGTON
PRELIMINARY 2016-20 FIVE YEAR PLAN**

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COMMITTEE REPORT

To: Chair and Members of the Administration, Finance and Human Resources Committee
From: Susan Aram, Manager of Financial Services
Date: Thursday, November 19, 2015
Subject: Preliminary 2016-2020 Five-Year Plan

Background:

The Five-Year Plan provides County Council with a preliminary operating budget, capital budget and tax rate forecast. It is used as a starting point to coordinate the financing of major capital initiatives through the appropriate use of levy funding, debt and reserves. The five-year plan provides Council with a longer term view of the major issues impacting on the programmes and services provided to the residents and businesses within Wellington County. The scope and magnitude of services provided by the County necessitates this long-term view of service levels and the associated budget impacts.

The Five-Year Plan helps ensure Council's ability to measure the reasonableness of the proposed levels of service and sources of financing and is presented in a series of high level schedules.

Preliminary 2016-2020 Operating Budget and Tax Rate Forecast

The County's Budget projection is set out in the following table:

	2016	2017	2018	2019	2020
Gross Expenditure (\$ millions)	\$190.8	\$199.4	\$206.1	\$212.4	\$218.9
Tax Levy (\$ millions)	\$88.1	\$95.0	\$99.6	\$103.8	\$108.0
County tax impact (% change)	3.3%	6.8%	3.8 %	3.2%	3.1%

Weighted assessment growth is currently estimated 1.00% and \$819,400 represents a 1% change in County property taxes. This report sets out the capital projects and specific operating budget impacts which are expected in 2016 and throughout the forecast. It should be noted that the figures and projects presented herein are preliminary, and the forecast will be updated in January 2016 as the detailed 2016 budgets are prepared.

1. 2016-2020 Capital Budget Forecast

The Five-Year Capital Plan is found in the appendices. The schedule on page 14 provides Council with a high level review of spending by programme, along with sources of financing. Detailed project lists are found on subsequent pages. In accordance with the Capital Budget and Long Term Financing Policy, the list of capital works includes those initiatives that have a long term benefit to the corporation and whose capital cost is at least \$25,000. The capital budget affects future operating budgets in several ways, including future operating and maintenance costs for infrastructure and facilities as well as debt servicing costs and certain reserve transfers.

Highlights of the capital programme include:

- \$153 million of capital investment over the five-year period
- Key initiatives include an ongoing investment in the County road and bridge network, the reconstruction of the Drayton and Erin Garages, construction of a new Hillsburgh Library, the County contribution to local hospitals, the construction of an additional 55 affordable housing units in Fergusson Place phase II and continuing improvements to Social and Affordable Housing Units.
- Importantly, 46% of the entire capital budget is projected to be financed from tax levy revenues, and 36% from reserves.
- The preliminary five-year forecast relies on only one debt issue totaling \$1.2 million.

Specific project highlights are as follows:

❑ **Roads (Pages 15-18)**

- \$64.6 million for the existing network of roads, bridges and signals
- \$11.8 million in growth related construction including the addition of passing lanes and various intersection improvements.
- The 2016 tax levy requirement for road and facility work is higher than the amount projected in last year's five-year plan due to increased costs associated with the reconstruction of Wellington Road 46. The tax levy funding level over the forecast period sees a significant increase in order to accommodate the replacement of the Badley Bridge without compromising the planned works on the remaining infrastructure.
- The budget has increased for the design and rebuild of the Erin Garage and has been moved to 2019 and 2020. The replacement of the Drayton Garage budget has also increased and is expected to be constructed in 2016. County staff have been working together with Mapleton staff regarding the relocation of the Drayton shop to the current Township Administration centre. \$500,000 was approved in the 2015 budget process; the 2016 budget includes an additional \$3.5 million to complete the 20,000 square foot facility. The funding is shared between the Roads Capital Reserve \$1 million, current revenues \$1.3 million and a debt issue for the remaining \$1.2 million.
- Various shop repairs have been included at \$100,000 for each of the five years.
- \$10.2 million in equipment replacement: as in previous years, the equipment replacement expenditures are to be funded in full from the equipment replacement reserve, which in turn will be funded through reserve contributions from the tax levy.

❑ **Solid Waste Services (Page 19)**

- A total of \$6.5 million in expenditures is projected over the five-year period
- Capital expenditures related to closed landfill sites totals \$100,000 for work at Elora Transfer closed Nichol Landfill. This work will be funded by the Landfill Closure and Post Closure Reserve Fund.
- A leachate collection system at the Riverstown landfill site is budgeted at \$3.4 million and is included in 2018 and 2019
- The equipment reserve will be used to fund both new and replacement equipment
- The development of a Waste Management Strategy is budgeted at \$300,000 spread equally over 2016, 17 and 18. Recommendations coming out of this strategy have the potential to impact future capital budgets.

❑ **Green Legacy (Page 20)**

- A replacement truck for Tree Nursery manager is scheduled for 2016.
- Facility work on the southern nursery includes waterproofing the foundation. This work is funded from the property reserve.

❑ **Emergency Management (Page 21)**

- The fire paging system was reviewed through the 2015 operating budget resulting in a recommendation to increase the 2015 estimate of \$250,000. A capital project for the upgrading of the County fire paging equipment is proposed at \$400,000 in 2016 to be funded from the General Capital Reserve.
- Emergency Management software is included in 2017 at \$80,000. The emergency management software will be similar to the mapping tool that can be accessed by all municipalities to log information, email, and create reports, etc. that can be viewed by all emergency responding personnel. There are several software tools on the market staff will be working with IT to source an appropriate tool for the County and member municipalities
- The Emergency Management vehicle replacement is scheduled for 2019 at \$50,000.

❑ **County Property (Page 22)**

- Projects identified over the forecast period relate to major repairs or renovations to County owned facilities. These projects are funded from the Property reserve, which in turn receives an annual contribution from the operating budget.
- Vehicle replacements are included in the forecast and are fully funded from the Property reserve.
- Building condition audits and potential asset management software is budgeted at \$100,000 in 2016 and is fully funded from the Property Reserve.

❑ **Administration (Page 23)**

- The five-year plan includes capital works for both Applications and Technical Services.
Applications plans the implementation of an Integrated Housing System an 11 module software application database designed to meet the requirements of service manager administration for non-profit administration, rent supplement and wait list management. A planning software solution is also scheduled for replacement in 2016. City View will track and manage all incoming Planning Applications. Technical Services plans for both replacement and expansion activities in network, storage, servers and wifi systems. The proposed funding for all projects is the tax levy and includes a municipal contribution from the City of Guelph for the Housing system.

❑ **Police Services (Page 24)**

- The Rockwood OPP detachment will be in operations for ten years in 2016. Staff has started replacing building components as they age and become less efficient. The first of these is an HVAC replacement budgeted at \$75,000 over 2017, 18 and 19. The project is fully funded from the property reserve.

❑ **Museum and Archives at Wellington Place (Page 25)**

Museum and Archives:

- Renovations to the Nicholas Keith kitchen in 2016 budgeted at \$30,000 funded from the tax levy.
- Farm House Archeological dig proposed for 2018 and 2019 budgeted at \$175,000. The dig site is located near the hospital construction zone so the timing of this project is dependent on the completion of the hospital. Proposed funding is the tax levy.
- Repair of the main gates and pillars at the entrance to the museum. This work is slated for 2016 and budgeted at \$25,000 funded from the tax levy.
- Digitization and microfilm preservation project of the complete Wellington Advertiser 1968 – present in the Archives for 2016, to be funded from reserves

Wellington Place:

- The rehabilitation of Wellington Place lands refers to land located south of Wellington Road 18 and intends to protect the pump house and lime kiln ruins from further damage and to turn the site into an interpretive exhibit; and, create a new trail and make improvements to the existing trail along the Grand River and at the parking lot This project is scheduled for 2017 and has been approved for an

\$80,000 federal grant under the Canada 150 Community Infrastructure Programme with the remaining \$184,000 funded from reserve.

- Resurface Driveways and Parking lot is budgeted at \$400,000 over 2016 for the driveways and 2017 to complete the rear parking lot. Reserve funding is proposed for this project.
- The Wellington place signage project intends to replace the existing electronic sign and the installation of directional signs within WP property. The proposed budget is \$150,000 in 2017 and is fully funded from reserves.

❑ **Library Services (Page 26)**

- The County has acquired property in Hillsburgh for the construction of the new Hillsburgh Library scheduled for 2016-2017. \$4 million has been identified, funded \$1.5 million from the County Property Reserve and \$2.5 million from the tax levy.
- Local branch improvements in 2016 include the installation of self check out terminals at Palmerston and Aboyne, the replacement of outdoor signs at Marden and Palmerston, and the addition of interactive programme material in the children's department at various branches. Total budget is \$156,000 funded from the levy; additionally an upgrade to interior lights at the Rockwood branch is budgeted at \$25,000 funded from property reserve.
- Capital collection enhancements includes e-books in 2016 (\$50,000) and the new Hillsburgh branch in 2017 (\$50,000). Collection enhancements are partially eligible for Development Charge funding with the remaining funding from the tax levy.
- The library courier van is scheduled to be replaced in 2017 and is currently budgeted at \$75,000.

❑ **Social Services (Page 27)**

- The Capital plan includes facility improvements at 129 Wyndham St and the Fergus Ontario Works office. The County's portion is \$67,000 funded from reserve. The City's funding contribution for capital works is \$43,000

❑ **Housing (Pages 28-31)**

- Capital spending in 2016 includes building condition audits for Non-Profits and Affordable Housing units
- As well, the final phase of the Speedvale elevator project is planned for 2016 and is currently expected to be completed at a lower cost than originally forecast (savings of approximately \$200,000).
- Beginning in 2016, all capital spending (minor and major) will be included in the Capital Budget.
- Included in the capital budget for IT is the acquisition of the Integrated Housing System (IHS), a database being developed to streamline non-profit administration at \$57,000.
- The County portion of capital funding comes from the Social Services Reserve and the City portion of capital funding is based on the average prior year residence of county owned buildings.

❑ **Affordable Housing (Page 28)**

- The capital plan includes \$13.7 million for the construction of Fergusson Place Phase II. The County has secured \$8 million in funding from senior levels of government with the remaining \$5.8 million funded from reserves.
- Additionally \$203,000 over the five years has been allocated for facility improvements at 165 Gordon Street in Fergus and 182 George St in Arthur. These projects will be funded through the Housing Development Reserve Fund.

❑ **Child Care (Page 32)**

- The capital budget for child care includes an allocation of \$200,000 over 2016-18 to complete facility improvements at the administration offices located on Douglas Street. The County's portion of \$46,000 is funded from reserve and the City requirement is \$154,000.

❑ **Wellington Terrace (Page 33)**

- Nursing equipment replacements continue in each year of the five-year plan totaling \$290,000.
- An additional \$300,000 is included over the five years for resident lift equipment.
- The Domestic Hot Water Boiler is used to heat water throughout the facility. Replacement is budgeted in 2016 for \$120,000.
- Served upgrades are scheduled over 2016-2018 budgeted at \$25,000 each year. The upgrade includes replacing counter tops, cupboards and the roll out coolers.
- The replacement of 4 dishwashers is budgeted at \$30,000 in 2017
- Refrigerator replacements are budgeted at \$100,000 in 2018
- Public area furniture replacements are scheduled for 2019 and budgeted at \$50,000
- The resident appointment van is scheduled for replacement in 2020 and is budgeted at \$40,000
- Wireless phones used for internal communications are recommended for replacement in 2017 with a budget of \$50,000.
- The preliminary forecast has all projects funded from the levy.

❑ **Ambulance (Page 34)**

- The capital plan includes replacement ambulances, the purchase of ambulance equipment and ambulance related IT replacements and is based on preliminary information provided by the City of Guelph. Total County costs over the five-years are estimated at \$1.9 million fully funded by the Ambulance reserve.

❑ **Hospital Capital Grants (Page 35)**

- Hospital funding requests as approved by Council in June 2014 totaling \$9.4 million shared between Groves Memorial (\$5 million), Palmerston and District Hospital (\$2.2 million) and Louise Marshall Hospital (\$2.2 million). In 2015 Council approved equal installments of the Palmerston grant beginning in 2015, \$440,000 will be flowed to Palmerston in each of the first four years of the plan. The preliminary forecast shows the remaining payments in 2019 fully funded from reserve.

❑ **Economic Development (Page 36)**

- The County has committed to a municipal contribution to the Southwest Integrated Fibre Technology (SWIFT) initiative. The initial request in the 2015 budget process was for \$1 million to be paid in 2019; in May of 2015 an interim payment of \$20,000 was requested and approved by Council. The preliminary plan increases the annual payment by \$30,000 spread over the first three years with a remaining to be paid out in 2019.
- The Wellington signage implementation has a preliminary budget of \$100,000 funded from the tax levy and is scheduled for 2016.

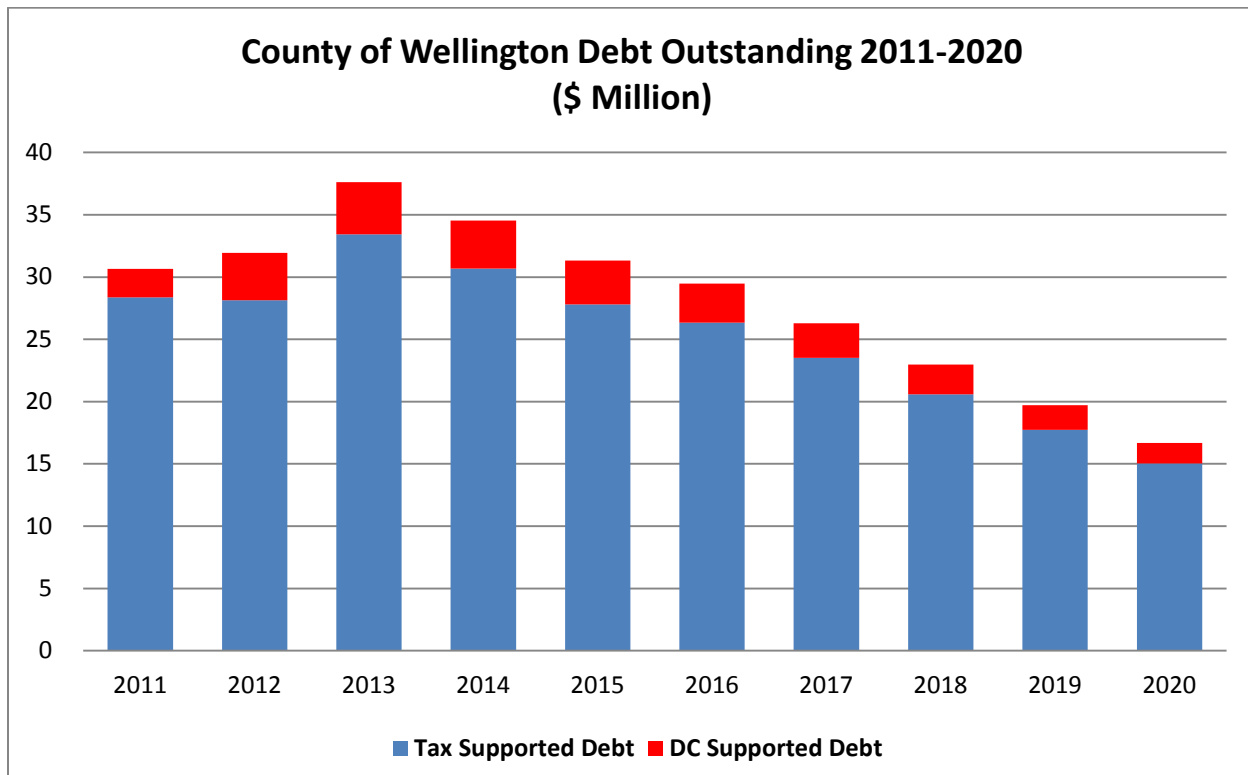
❑ **Provincial Offences Act (POA) (Page 37)**

- The County is responsible for 50% of POA related capital costs, in previous years projects that did not meet the County's capital threshold were budgeted through operating, however, the timing of budgets and expenditures for these capital projects have caused negative variances in the operating budget when the projects are not completed by the City within the fiscal year. Beginning in the 2016 process all items identified as capital are proposed to be tracked through the capital budget regardless of the value. A provision of \$108,000 is included over the forecast as the County's portion of POA capital replacements.

2. Debt Outstanding

Projections for debt outstanding take into account the County's existing debt, proposed issues for projects previously approved by Council but not yet funded (referred to as unfunded debt), and proposed new issues set out in the five-year plan. The proposed new debt in the five-year plan includes a \$1.2 million issue to fund the construction of the Drayton garage in 2016.

The County's plan for long term borrowing remains modest and sustainable. The County is making progress towards paying down its long term debt by reducing the total debt outstanding by 56% from its peak in 2013 by 2020. The following chart outlines the County's projected debt outstanding through 2020 and is broken down to show both tax related and development charge recoverable amounts.



3. 2016-2020 Operating Budget Major Impacts

The high level operating budget forecast is set out on page 38. Items of significance which are expected to be included in the 2016 and future operating budgets include:

□ Roads (Page 39)

- An increase to purchased services has been added for fleet maintenance (\$100,000) to meet the growing needs of vehicle maintenance and repair as a result of winter conditions, as well as in roads garages (\$60,000) as GPS technology has been implemented on the County's snowplows
- Minor Capital has been increased by \$150,000 based on the increasing costs associated with Hot Mix Patches
- Additional roads safety hours have been added in 2016 in order to have electrical work required on traffic signals, street light and overhead flashing lights at intersections performed internally by County

staff and reduce the costs associated with having the work completed by outside vendors, it is expected with this change that the increased salaries are fully offset

❑ **Solid Waste Services (Page 40)**

- As reported to committee in September of 2015, SWS will be implementing a new HHW mobile unit in order to increase the quantity of and access to HHW materials diverted each year. This includes the addition of a part-time HHW technician in June of 2016. The cost of the part-time position would be fully offset by additional revenue from Waste Diversion Ontario as well as reduced costs associated with the elimination of 5 of the 7 current HHW events each year.
- The 2016 estimate of blue box recyclables and scrap metal sales revenue has been decreased by \$200,000. Industry experts forecast the significant drop in recyclable markets have likely hit their floor, however there has been a substantial decrease to revenues in 2015 and this is now reflected in the 2016 budget.

❑ **Planning (Page 41)**

- The grant programme for the Active Transportation Plan will have allocations of \$150,000 in 2016 and the remaining \$50,000 in 2017. Savings from the Trans-Canada Trail capital project in 2015 are expected to be transferred to the Local Trails reserve and used to fund the Active Transportation plan in 2016 and 2017

❑ **Community Emergency Management (Page 42)**

- Consulting fees for the fire paging system as well as the County emergency brochure costs are removed in 2016 and will not be required again until 2020

❑ **Police Services (Page 44)**

- 2016 marks the second year of the new OPP billing model based on a base service and calls for service. The province has submitted a policing contract cost estimate for 2016 of \$15,664,428. The phase-in adjustment projected in the 2015 five year plan has been eliminated for the County in the 2016 contract. The County's decrease in cost per property from the 2015 estimated billing to the 2016 calculated cost per property (from \$432.91 to \$409.93) is within the model's threshold to not require a phase-in adjustment.
- As part of the Strategy for a Safer Ontario the Ministry is making changes needed to support modern, effective and efficient policing and to help communities develop solutions to local safety and well-being priorities. This includes an outcomes-based funding model to better support local initiatives that reduce crime and help build safer and healthier communities. As part of the process in developing an outcomes-based funding model for community safety and well-being priorities, the Ministry is currently reviewing its grant programs. As a result, details on funding are not yet available under the Safe Communities – 1,000 Officers Partnership Program past March 31, 2016. The grant budget has been reduced to \$55,000 in 2016 and the Safe Communities transfer payment (\$25,000) has now been moved from Economic Development into Police to reflect this information.
- Each year from 2017-2020 in the five year plan allows for one new uniformed officer to keep pace with growth in the County and to address service level requirements. The policing contract amounts and additional officers have been incorporated throughout the five year plan forecast.

❑ **Library Services (Page 45)**

- Electronic databases previously funded by the province are ending in 2015, resulting in a \$30,000 impact to the budget
- Additional Assistant Branch Supervisor and Page hours at the Fergus location to meet the current needs of the location, additional page hours at the Clifford location
- Additional Assistant Branch Supervisor and Page hours at the Palmerston location as it is set to re-open in the latter half of 2016

- ❑ **Museum and Archives (Page 46)**
 - Annualization of part-time Archives assistant added in 2015
 - Additional hours for the Curatorial Assistant position will enable the WCMA to continue and expand its outreach programme of artifacts in public spaces; and, work with local municipalities and groups on their heritage projects.
- ❑ **Treasury (Page 47)**
 - A new Asset Management Co-ordinator in order to meet financial reporting requirements according to PSAB as well as increasing Asset management requirements. This position will allow the County to make better use of the asset management plans to be useful and updated regularly with ongoing departmental collaboration.
- ❑ **Human Resources (Page 48)**
 - The addition of a HR clerk to aid in payroll, pension and benefits, and corporate training, this additional position is partially offset by the elimination of the HR student position.
- ❑ **Property (Page 49)**
 - Additional hours for existing cleaner positions from part-time to full-time to allow for additional cleaning coverage at various County building locations including the Willowdale Child Care Centre which will be offset by the end of the existing cleaning contract costs at that location.
- ❑ **Provincial Offences (Page 50)**
 - Provincial offenses revenue has been significantly reduced throughout the five year plan based on correspondence from the City of Guelph indicating the expected revenue level for 2016. In addition, based on experienced drops in revenue in 2014 and to date in 2015 staff have included a contingency through a further reduction of \$50,000 in each year of the five year plan.
- ❑ **CAO & Clerks (Page 51)**
 - Annualization of the Support technician added in 2015.
 - The addition of a Graphic Designer position in 2016 in order to allow shifting of current duties and the expansion of the County's Social Media presence
 - The addition of an Information Management position in September of 2016 in order to assist Corporate records management the Enterprise Content Management System and Internet and Intranet management
- ❑ **Ambulance (Page 52)**
 - The five-year forecast includes the increases to County costs as a result of the City's Ambulance Response Time Improvement Plan approved by Social Services committee in October 2013. Contingencies have been added to plan for staffing negotiations and expected compensation.
- ❑ **Community Grants (Page 53)**
 - Included in Community Grants are yearly transfers to the Hospital Capital Grants reserve in order to provide funding for the approved Hospital grants projected to be spent in 2019.
- ❑ **Economic Development (Page 54)**
 - The part-time Talent Attraction Position (1 year contract) is budgeted for in 2016 in order to facilitate the program that began in 2015 to attract employees to the County, this is partially offset by grant funding

- Existing initiatives to be undertaken over the next few years include the County Business Retention and Expansion programme; BR&E Local Implementation Fund; Festival and Events guide; Taste Real Local Food programme; funding towards the International Plowing Match as well as the annual reserve transfer of \$200,000 to fund the SWIFT Rural Ultra-High-Speed Broadband project in 2019.
- ❑ **Social Services - Ontario Works (Page 55)**
- The five year plan allows for an annual caseload increase of 4%.
 - In 2016 the municipal cost share for Ontario Works falls to 5.8% (from 8.6%) as a result of the continuation of the provincial upload. In 2017, the cost sharing falls to 2.8% and by 2018 the uploading is complete with the delivery agent share at 0%.
 - Staffing levels in 2016 have increased with the inclusion of 2 temporary caseworker positions that are required to deal with staffing pressures created by the ongoing SAMS provincial software issues. Both of these positions are removed in 2017.
 - The 3 year Citizenship and Immigration Canada (CIC) Programme ends after the first quarter of 2016 but is expected to be renewed. Confirmation should be received before finalization of the 2016 budget.
- ❑ **Social Services - Child Care Services (Page 56)**
- Final allocations for 2016 have not yet been received from the province and the budget will be adjusted when the service contract has been received. The preliminary budget is currently based on the 2015 allocation.
 - The preliminary five year plan includes the allocation for the Wage Enhancement Grant, which is 100% provincially funded. The Wage Enhancement grant is used to support a wage increase of \$1 per hour plus 17.5% benefits to Registered Early Childhood Educators (RECEs) and other child care programme staff working in licensed child care centres. The 2016 allocation is unknown but the 2015 allocation has been used as an estimate.
 - The general operating grant (GOG) is replacing wage subsidy in the 2016 budget. The GOG is used to support costs of operating licensed child care programmes, reduce wait times, and improve access to high quality service. To meet the requirements of the GOG, the County will be dedicating more of the provincial allocation toward this program while ensuring that there are no overall funding reductions.
 - Staffing levels for 2016 have increased by 1 FTE. A new management position has been created to realign oversight of prescribed services.
- ❑ **Social Services - Housing Services (Page 57)**
- The Community Homelessness Prevention Initiative (CHPI) programme has been budgeted at a similar level to the 2015 budget with some reallocations within spending categories to better reflect current demand for services.
 - Staffing levels have not increased with the exception of the annualization of Housing Special Projects Manager's position approved in the 2015 budget. This position remains vacant as management is awaiting the results of the staffing review that is currently being performed.
 - Hydro costs are expected to exceed the budget by approximately \$100k for 2015 due to a combination of increased demand and higher usage charges. The 2016 budget is updated to reflect this variance and is increased accordingly.
 - The ongoing software maintenance of the new Integrated Housing System (IHS) has been included in the budget for \$30,000. This system for Non-Profit administration, Wait List, and Rent Supplement requirements will enhance customer service and functionality.
 - Painting under minor capital is now included as an operating expense. A reallocation from minor capital to purchased services in the amount of \$161,000 has been made.
 - Move-out repairs were higher than anticipated in 2015 due to ongoing increased standards and costs of replacement within the tenant's unit. As a result, an additional \$50,000 has been allocated in the preliminary five-year plan.
 - An annual transfer of \$1.5 million to the Social Services Reserve has been reflected in the preliminary five-year plan.

❑ **Social Services – Affordable Housing (Page 58)**

- Purchased services for 182 George St. have increased as a result of painting, which is now treated as an operating expense.
- The contribution to the County's Housing Development Reserve Fund remains constant at approximately \$500,000 annually throughout the five-year plan.

❑ **Wellington Terrace (Page 59)**

- The end of the cost sharing agreement with the City of Guelph in January 2015 results in a minor change to the 2016 revenue line as the final municipal recovery payment was to be received in 2015. This recovery is no longer in the Terrace budget and results in a reduction of revenue for 2016 of \$112,000.
- As reported to committee in May the County's Case Mix Index (CMI) increased from 97.11 to 101.42 as of April 1, 2015. The resulting impact to the County is an additional \$260,000 in funding for 2016.
- The first debt charge maturity from the Terrace building construction matures in 2017, resulting in a reduction in debt charges of \$114,000. Staff propose to use the savings to increase the transfer to the Terrace building reserve to continue to set aside funds for the future repairs and replacement of the facility.

❑ **Public Health (Page 60)**

- The five-year plan currently reflects an increase of 2% to Public Health funding in 2016 as indicated through correspondence from the Wellington-Dufferin-Guelph Health Unit. Future years forecast a 5% increase in order to provide a contingency should provincial funding or expenditure costs for the WGDHU change.

❑ **General Revenues and Expenditures (Page 61)**

- OMPF amounts have been adjusted to reflect expectations regarding the County's allocation for 2016, which represents a 10% or \$288,800 decrease from 2015. Future amounts have been maintained at \$2.6 million to reflect the completion of the OMPF phase down
- Estimates for supplementary tax revenues have been reduced to \$800,000, reflecting indications from MPAC that supplementary taxes will decrease over the near future.
- Tax write-offs have been maintained at \$850,000 as the number of appeals is expected to remain at previous levels

4. Concluding Comment

The projected tax impacts set out in the following table are shown relative to last year's forecast:

Projected County tax impact	2016	2017	2018	2019	2020
Last year's 5-year plan	3.2%	3.3%	3.6%	3.7%	N/A
Current 5-year plan	3.3%	6.8%	3.8 %	3.2%	3.1%

The preliminary five-year plan exceeds the capital investment strategy set out in the 2015 budget. The County is responsible for the repair and replacement of \$620 million in tangible capital assets. In recent years the replacement costs of these assets has escalated to a level that is no longer sustainable within the existing levy requirement. This preliminary version of the five-year plan incorporates the first steps towards asset management through increases in both the operating and capital budgets. Operating impacts include the addition of a dedicated staff position to address corporate asset management needs, increased operating transfers to reserve to deal with fluctuations in asset needs so as not to significantly impact the annual tax level and an increase in maintenance activities in the roads department to ensure that our infrastructure meets their expected life span. The capital budget sees an increase in replacement activities at the Wellington Terrace as the building and equipment ages as well as the need to include significant funds in the roads capital programme to address the increased cost of replacements of bridges, culverts and roadways.

Any revisions to the capital plan will be presented along with the detailed 2016 operating budgets in January of 2016.

Recommendation:

That the County's Preliminary 2016-2020 Five-Year Plan be endorsed and forwarded to County Council.

Respectfully submitted,



Susan Aram, CPA, CGA
Manager Financial Services

2016 Staffing Summary

2015 Approved staff complement (expressed as full time equivalents)	619.3
Annualization of positions approved in the 2015 budget	0.8
2015 in year adjustments	
Adjusted 2015 staff complement	620.1
2016 Budget Changes	
CAO & Clerks: new Information Management Assistant, new Graphic designer	1.1
Museum: additional hours Curatorial Assistant	0.2
Human Resources: new HR Clerk, remove student position	0.5
Solid Waste: new HHW Technician	0.3
Treasury: new Asset Management Co-ordinator	0.8
Economic Development: New Talent Attraction Co-ordinator (contract)	0.6
Child Care: new Child Care Manager	0.7
Roads: Additional safety devices hours	0.4
Library: additional ABS and Page hours Fergus, additional ABS and page hours Palmerston, additional page hours Clifford)	2.2
Property: Additional Cleaner Hours	1.0
Ontario Works: 2 new caseworkers (1 year Contract)	2.0
2016 Proposed Staff Complement (full time equivalents)	629.9

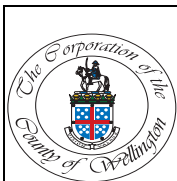
COUNTY OF WELLINGTON
2016-2020 CAPITAL BUDGET SUMMARY
(All figures in \$000's)

PROJECT EXPENDITURE

Programme / Service	2016	2017	2018	2019	2020	5 yr total	% of total
Roadways	\$ 19,192	\$ 19,180	\$ 19,375	\$ 17,257	\$ 20,105	\$ 95,109	62.1%
Solid Waste Services	\$ 340	\$ 340	\$ 3,010	\$ 2,340	\$ 500	\$ 6,530	4.3%
County Property	\$ 331	\$ 155	\$ 145	\$ 50	\$ 50	\$ 731	0.5%
Green Legacy	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	0.1%
Emergency Management	\$ 400	\$ 80	\$ -	\$ 50	\$ -	\$ 530	0.3%
CAO & Clerks	\$ 470	\$ 300	\$ 570	\$ 330	\$ 375	\$ 2,045	1.3%
Police Services	\$ -	\$ 25	\$ 25	\$ 25	\$ -	\$ 75	0.0%
Museum and Wellington Place	\$ 494	\$ 400	\$ 50	\$ 125	\$ -	\$ 1,069	0.7%
County Library System	\$ 1,231	\$ 3,125	\$ -	\$ -	\$ -	\$ 4,356	2.8%
Housing Services	\$ 16,917	\$ 2,873	\$ 2,924	\$ 3,055	\$ 3,121	\$ 28,890	18.9%
Wellington Terrace	\$ 265	\$ 225	\$ 245	\$ 160	\$ 160	\$ 1,055	0.7%
Economic Development	\$ 150	\$ 30	\$ 30	\$ 1,030	\$ -	\$ 1,240	0.8%
Hospital and Other Capital Grants	\$ 440	\$ 440	\$ 440	\$ 7,640	\$ -	\$ 8,960	5.9%
Ambulance Service	\$ 381	\$ 267	\$ 529	\$ 393	\$ 358	\$ 1,928	1.3%
Ontario Works	\$ 30	\$ 55	\$ 25	\$ -	\$ -	\$ 110	0.1%
Child Care	\$ 125	\$ 50	\$ 25	\$ -	\$ -	\$ 200	0.1%
Provincial Offences Act (POA)	\$ 14	\$ 19	\$ 6	\$ 31	\$ 38	\$ 108	0.1%
Total expenditure	\$ 40,880	\$ 27,564	\$ 27,399	\$ 32,486	\$ 24,707	\$ 153,036	100.0%
% of total	27%	18%	18%	21%	16%		

PROJECT FINANCING

Source of Financing	2016	2017	2018	2019	2020	5 yr total	% of total
Recoveries	\$ 3,192	\$ 2,220	\$ 2,848	\$ 2,259	\$ 2,334	\$ 12,853	8.4%
Subsidy	\$ 8,589	\$ 465	\$ -	\$ -	\$ -	\$ 9,054	5.9%
Federal Gas Tax	\$ 2,788	\$ 4,165	\$ 3,971	\$ 1,640	\$ 2,635	\$ 15,199	9.9%
Current Revenues	\$ 11,425	\$ 15,101	\$ 14,806	\$ 13,957	\$ 14,598	\$ 69,887	45.7%
Reserves	\$ 13,053	\$ 4,835	\$ 5,005	\$ 12,961	\$ 3,825	\$ 39,679	25.9%
Development Charges	\$ 633	\$ 778	\$ 768	\$ 1,669	\$ 1,316	\$ 5,164	3.4%
Growth Related Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Debentures	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ 1,200	0.8%
Total financing	\$ 40,880	\$ 27,564	\$ 27,399	\$ 32,486	\$ 24,707	\$ 153,036	



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Roadways**
Department: **Engineering Services**
Governance: **Roads Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing						
		2016	2017	2018	2019	2020		Recoveries	Subsidy	Current Revenues	Reserves	Federal Gas Tax	Development Charges	Debentures
	<u>Facilities</u>													
1	Various shop repairs	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 500			\$ 500				
2	Rebuild Drayton Shop	\$ 3,500					\$ 3,500			\$ 1,300	\$ 1,000			\$ 1,200
3	Rebuild Erin Shop				\$ 500	\$ 4,000	\$ 4,500			\$ 2,060	\$ 1,000		\$ 1,440	
	Subtotal	\$ 3,600	\$ 100	\$ 100	\$ 600	\$ 4,100	\$ 8,500	\$ -	\$ -	\$ 3,860	\$ 2,000		\$ 1,440	\$ 1,200
	<u>Equipment</u>													
4	Pickup	\$ 192		\$ 160	\$ 192	\$ 40	\$ 584				\$ 584			
5	3 Ton Dump		\$ 120				\$ 120				\$ 120			
6	6 Ton Trucks	\$ 1,240	\$ 1,240	\$ 1,240	\$ 1,240	\$ 1,240	\$ 6,200				\$ 6,200			
7	Loader	\$ 190	\$ 190	\$ 190		\$ 190	\$ 760				\$ 760			
8	Grader				\$ 350		\$ 350				\$ 350			
9	Forklift			\$ 60			\$ 60				\$ 60			
10	Trailers		\$ 30				\$ 30				\$ 30			
11	Slide in sander unit	\$ 100	\$ 100				\$ 200				\$ 200			
12	Tractor		\$ 80				\$ 80				\$ 80			
13	Bucket Truck		\$ 250				\$ 250				\$ 250			
14	Backhoe			\$ 180		\$ 180	\$ 360				\$ 360			
15	Vacuum Trailer	\$ 100					\$ 100				\$ 100			
16	Manual Line Strippers		\$ 20				\$ 20				\$ 20			
17	Loadstar Float			\$ 45			\$ 45				\$ 45			
18	Hot Box					\$ 120	\$ 120				\$ 120			
19	Chipper					\$ 60	\$ 60				\$ 60			
20	Excavator	\$ 320					\$ 320				\$ 320			
21	Miscellaneous Equipment	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 500				\$ 500			
	Subtotal	\$ 2,242	\$ 2,130	\$ 1,975	\$ 1,882	\$ 1,930	\$ 10,159	\$ -	\$ -	\$ -	\$ 10,159		\$ -	\$ -
	<u>Roads Capital Works</u>													
22	Roads Capital works (See attached list)	\$ 13,350	\$ 16,950	\$ 17,300	\$ 14,775	\$ 14,075	\$ 76,450	\$ 1,425	\$ 930	\$ 55,233	\$ -	\$ 15,199	\$ 3,664	\$ -
	Subtotal	\$ 13,350	\$ 16,950	\$ 17,300	\$ 14,775	\$ 14,075	\$ 76,450	\$ 1,425	\$ 930	\$ 55,233	\$ -	\$ 15,199	\$ 3,664	\$ -
	<u>TOTAL</u>	\$ 19,192	\$ 19,180	\$ 19,375	\$ 17,257	\$ 20,105	\$ 95,109	\$ 1,425	\$ 930	\$ 59,093	\$ 12,159	\$ 15,199	\$ 5,104	\$ 1,200

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ 750	\$ 50	\$ 625	\$ -	\$ -	\$ 1,425
Subsidy	\$ 465	\$ 465	\$ -	\$ -	\$ -	\$ 930
Current Revenues	\$ 10,144	\$ 11,622	\$ 12,036	\$ 11,566	\$ 13,724	\$ 59,093
Reserves	\$ 3,242	\$ 2,130	\$ 1,975	\$ 2,382	\$ 2,430	\$ 12,159
Development Charges	\$ 603	\$ 748	\$ 768	\$ 1,669	\$ 1,316	\$ 5,104
Federal Gas Tax	\$ 2,788	\$ 4,165	\$ 3,971	\$ 1,640	\$ 2,635	\$ 15,199
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ 1,200
Totals	\$ 19,192	\$ 19,180	\$ 19,375	\$ 17,257	\$ 20,105	\$ 95,109



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service:
Department:
Governance:

Roadways
Engineering Services
Roads Committee

PROJECT DESCRIPTION	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing						
	2016	2017	2018	2019	2020		Recoveries	Subsidy	Current Revenues	Reserves	Federal Gas Tax	Development Charges	Debentures
ENGINEERING													
WR 7, Concrete Road investigation at Ponsonby		\$ 50				\$ 50			\$ 50				
WR 8, at WR9, intersection improvement review			\$ 50			\$ 50	\$ 25		\$ 25				
						\$ -			\$ -				
						\$ -		\$ -	\$ -				
TOTAL ENGINEERING	\$ -	\$ 50	\$ 50	\$ -	\$ -	\$ 100	\$ 25	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ -
GROWTH RELATED CONSTRUCTION													
WR 7, Passing Lane Design and Construction, Salem to Teviotdale	\$ 50			\$ 750		\$ 800			\$ 272			\$ 528	
WR 7, Passing Lane Construction, Salem to Culvert 70470		\$ 500				\$ 500			\$ 170			\$ 330	
WR 30, at T. of G/E Road 3, intersection improvements				\$ 950		\$ 950			\$ 447			\$ 504	
WR 46, Malby Road to WR 34, 2.0 km design and reconstruction			\$ 2,100			\$ 2,100			\$ 1,061		\$ 271	\$ 768	
WR 46, WR 34 to 401, 3.0 km design and reconstruction	\$ 2,100	\$ 2,200				\$ 4,300			\$ 3,483			\$ 817	
WR 109, at WR5 Intersection improvements	\$ 950					\$ 950			\$ 504		\$ 275	\$ 171	
WR 124, Passing Lane construction north of WR 125 (Ospringle)		\$ 1,500				\$ 1,500			\$ 1,080			\$ 420	
WR 124, intersection improvements, Whitelaw Road				\$ 500		\$ 500			\$ 410			\$ 90	
WR 124, intersection improvements, Guelph Road 1					\$ 200	\$ 200			\$ 164			\$ 36	
						\$ -			\$ -			\$ -	
						\$ -			\$ -			\$ -	
ROAD CONSTRUCTION													
WR 8, Main Street, Drayton, storm sewer design and construction	\$ 1,200					\$ 1,200	\$ 400	\$ 165	\$ 635				
WR 10, McGivern Street, Moorefield, 1.0 km reconstruction		\$ 2,350				\$ 2,350			\$ 2,350				
WR 18, (Geddes St) at John St, storm sewer construction	\$ 500					\$ 500			\$ 500				
WR 21, 500m south of Inverhaugh, frost boil repair, 150m	\$ 100					\$ 100			\$ 100				
WR 25, WR 52 to WR 42, 7.0 km (Region of Peel project)			\$ 500	\$ 1,000	\$ 1,000	\$ 2,500			\$ 2,500				
WR29, at WR22, intersection improvements	\$ 200					\$ 200			\$ 200				
WR 32, at WR 33 to Concession 2, 2.5km design and construction		\$ 150			\$ 2,500	\$ 2,650			\$ 2,650				
WR 50, Third Line to WR 24, 5.8 km design and construction	\$ 750					\$ 750			\$ 750				
WR 50, Hwy 7 to railway tracks, 1.1 km design and reconstruction			\$ 500			\$ 500			\$ 500				
WR 51, WR 7 to Hwy 6, 2.3 km design and reconstruction			\$ 2,000			\$ 2,000			\$ 2,000				
WR 109, at WR 7, roundabout construction			\$ 900			\$ 900			\$ 900				
WR 124, at Kossuth Road, Roundabout construction				\$ 1,200		\$ 1,200			\$ 1,200				
						\$ -			\$ -				
TOTAL ROAD CONSTRUCTION	\$ 5,850	\$ 6,700	\$ 6,000	\$ 4,400	\$ 3,700	\$ 26,650	\$ 400	\$ 165	\$ 21,876	\$ -	\$ 546	\$ 3,664	\$ -
BRIDGE CONSTRUCTION													
WR 7, Rothsay Bridge, 07019, design and replacement			\$ 150			\$ 150			\$ 150				
WR 7, Bosworth Bridge, 07028, design and replacement			\$ 2,800			\$ 2,800			\$ 2,800				
WR 8, Main St. Bridge, 008089, design and rehabilitation	\$ 850					\$ 850			\$ 850				
WR 10, Wyandot Bridge, 010024, design and rehabilitation	\$ 925					\$ 925			\$ 97		\$ 828		
WR 16, Penford Bridge 16038, design and replacement		\$ 1,200				\$ 1,200			\$ 120		\$ 1,080		
WR 18, Carroll Creek Bridge, design and rehabilitation	\$ 50		\$ 500			\$ 550			\$ 50		\$ 500		
WR 21, Badley Bridge, 021057, replace sidewalks	\$ 325	\$ 1,000	\$ 3,000			\$ 4,325			\$ 4,325	\$ -			
WR22, Bridge 22107, rehabilitation	\$ 150					\$ 150			\$ 15		\$ 135		
WR 30, Bridge 030124, design and rehabilitation		\$ 450				\$ 450			\$ 50		\$ 400		
WR 35, Paddock Bridge 35087, design and replacement				\$ 1,000		\$ 1,000			\$ 1,000				
WR 36, Bridge 36122, design and replacement	\$ 25	\$ 750				\$ 775			\$ 775				
WR 36, Bridge 36086, design and replacement	\$ 25	\$ 750				\$ 775			\$ 275		\$ 500		
WR 86, Conestogo River Bridge 86125, design and rehabilitation	\$ 600					\$ 600	\$ 300		\$ 100		\$ 200		
WR 109, Maitland River Bridge, 109128, design and rehabilitation	\$ 50			\$ 400		\$ 450			\$ 50		\$ 400		
WR 109, Mallet River Bridge, 109129, design and rehabilitation			\$ 300			\$ 300			\$ 50		\$ 250		
WR 124, Bridge 124135 (Eramosa River), replacement		\$ 100	\$ 400	\$ 2,300		\$ 2,800			\$ 2,800				
						\$ -			\$ -				
						\$ -			\$ -				
CULVERTS CONSTRUCTION													
WR 5, Culvert 050780, design and rehabilitation		\$ 100				\$ 100			\$ -		\$ 100		
WR 6, Culvert 06081, replacement, design and construction	\$ 600					\$ 600			\$ 600				
WR 7, Culvert 071270, design and rehabilitation		\$ 100				\$ 100			\$ -		\$ 100		
WR 7, Wright and Stanners Municipal drain culvert, replacement		\$ 250				\$ 250			\$ 250				
WR 11, Culvert, 110900, design and replace	\$ 325					\$ 325		\$ 300	\$ 25				
WR 11, Culvert 11092, design and rehabilitation			\$ 250			\$ 250			\$ 50		\$ 200		
WR 11, Culvert 110020, rehabilitation and slope stabilization	\$ 750					\$ 750			\$ 750				
WR 12, Culvert 120860, design and rehabilitation		\$ 1,200				\$ 1,200			\$ 200		\$ 1,000		
WR 12, Culvert 120870, design and replacement		\$ 400				\$ 400			\$ 40		\$ 360		
WR 16, Culvert, 0.5 km south of 2nd Line, design and widen	\$ 50		\$ 150			\$ 200			\$ 50		\$ 150		
WR 32, Culvert 321140 design and replacement		\$ 50		\$ 400		\$ 450			\$ 450				
WR36, (Concession 1) 4 CSP culverts, design and replace	\$ 50	\$ 200				\$ 250			\$ 50		\$ 200		
WR 109, Culvert 109142, design and rehabilitation		\$ 150				\$ 150			\$ 25		\$ 125		
WR 109, Conestogo River Bridge 5, 109123, design and replace		\$ 100			\$ 3,000	\$ 3,100			\$ 3,100				
Various, bridge and culvert repairs	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 1,000			\$ 1,000				
TOTAL BRIDGE AND CULVERT CONSTRUCTION	\$ 4,975	\$ 7,000	\$ 7,750	\$ 4,300	\$ 3,200	\$ 27,225	\$ 300	\$ 300	\$ 20,097	\$ -	\$ 6,528	\$ -	\$ -
COUNTY BRIDGES ON LOCAL ROADS													
E/W Luther TL, Hay's Bridge, 000001, design and replace		\$ 350				\$ 350			\$ 50		\$ 300		
E/W Luther TL, Extra T-beam bridge, 000004, design and replace		\$ 50		\$ 300		\$ 350			\$ 350				
Jones Baseline, Ostrander Bridge, 000032, design and rehab		\$ 50			\$ 325	\$ 375			\$ 375				
Jones Baseline, Armstrong Bridge, 000070, design and rehab		\$ 50			\$ 550	\$ 600			\$ 300		\$ 300		
						\$ -			\$ -				
TOTAL COUNTY BRIDGES ON LOCAL ROADS	\$ -	\$ 500	\$ -	\$ 300	\$ 875	\$ 1,675	\$ -	\$ -	\$ 1,075	\$ -	\$ 600	\$ -	\$ -

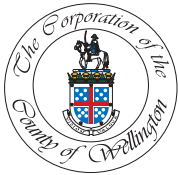


COUNTY OF WELLINGTON
2016-2020 CAPITAL BUDGET

Programme/Service: **Roadways**
Department: **Engineering Services**
Governance: **Roads Committee**

PROJECT DESCRIPTION	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing						
	2016	2017	2018	2019	2020		Recoveries	Subsidy	Current Revenues	Reserves	Federal Gas Tax	Development Charges	Debentures
ASPHALT RESURFACING													
WR 5, WR109 to Ranton's Bridge, pave shoulders, 400m	\$ 50					\$ 50	\$ 50		\$ -				
WR 7, Alma to Salem and Alma urban area (WR17 included) 6 km	\$ 100	\$ 2,400				\$ 2,500		\$ 465	\$ 2,035				
WR 7, Rothsay to 700 m south of Sideroad 3, 2.6 km			\$ 100	\$ 1,000		\$ 1,100			\$ 1,100				
WR 7, Hwy 6 to WR51				\$ 600		\$ 600			\$ 600				
WR 11, WR 7 to 300 m south of the 16th Line, 3.8 km					\$ 100	\$ 100			\$ 100				
WR 11, WR 7 to Emmerson Simmons Bridge, 3.8 km					\$ 100	\$ 100			\$ 100				
WR 14, Tucker Street to 400m north of Sideroad 9, 5.2 km		\$ 100	\$ 1,200			\$ 1,300			\$ 100		\$ 1,200		
WR 18, WR 7 to Region of Waterloo boundary, 6.3 km				\$ 100	\$ 1,000	\$ 1,100			\$ 100		\$ 1,000		
WR 22, WR 26 to 300 m south of WR 24, 9.3 km			\$ 100		\$ 1,000	\$ 1,100			\$ 1,100				
WR 30, WR 39 to WR 86, 1.7 km			\$ 50	\$ 375		\$ 425			\$ 50		\$ 375		
WR 32, WR 124 to Hwy 7, 5.3 km	\$ 650					\$ 650			\$ 650				
WR 35, WR 34 to Hamilton boundary, 6.6 km					\$ 100	\$ 100			\$ 100				
WR 38, City of Guelph to Highway 6, 3.7 km		\$ 100	\$ 850			\$ 950			\$ 200		\$ 750		
WR 86, Region of Waterloo boundary to Sideroad 19, 4.1 km		\$ 100	\$ 1,200			\$ 1,300	\$ 650		\$ -		\$ 650		
WR 86, WR11 to Sideroad 6 (Perth Project)				\$ 2,000		\$ 2,000			\$ 2,000				
WR 52, WR 124 to WR 25, 3.2 km				\$ 100	\$ 700	\$ 800			\$ 800				
WR 87, Hwy 23 to Minto/Howick townline, 6.8 km	\$ 1,400					\$ 1,400			\$ 50		\$ 1,350		
WR 109, WR5 to south end of Harriston, 800m	\$ 325					\$ 325			\$ 325				
WR 109, WR 7 to WR 10, 5.9 km				\$ 100	\$ 700	\$ 800			\$ 100		\$ 700		
WR 124, Bruceale to Erin 10.2km					\$ 1,500	\$ 1,500			\$ 1,500				
WR 124, Guelph to Region of Waterloo, 6.5 km				\$ 1,500	\$ 1,100	\$ 2,600			\$ 1,100		\$ 1,500		
TOTAL ASPHALT RESURFACING	\$ 2,525	\$ 2,700	\$ 3,500	\$ 5,775	\$ 6,300	\$ 20,800	\$ 700	\$ 465	\$ 12,110	\$ -	\$ 7,525	\$ -	\$ -
TOTAL	\$ 13,350	\$ 16,950	\$ 17,300	\$ 14,775	\$ 14,075	\$ 76,450	\$ 1,425	\$ 930	\$ 55,233	\$ -	\$ 15,199	\$ 3,664	\$ -
SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL							
Recoveries	\$ 750	\$ 50	\$ 625		\$ -	\$ 1,425	-						
Subsidy	\$ 465	\$ 465		\$ -	\$ -	\$ 930		-					
Current Revenues	\$ 8,744	\$ 11,522	\$ 11,936	\$ 11,626	\$ 11,404	\$ 55,233			-				
Reserves				\$ -	\$ -	\$ -				-			
Development Charges	\$ 603	\$ 748	\$ 768	\$ 1,509	\$ 36	\$ 3,664						-	
Federal Gas Tax	\$ 2,788	\$ 4,165	\$ 3,971	\$ 1,640	\$ 2,635	\$ 15,199					-		
Growth Related Debenture	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							-
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							
Totals	\$ 13,350	\$ 16,950	\$ 17,300	\$ 14,775	\$ 14,075	\$ 76,450	-						

Schedule "A"		
Proposed projects to be funded from Federal Gas Tax revenues in 2016-2020		
Bridge / Culvert Projects		
Description	Year	Funding
WR 10 Wyandot Bridge. 010024, design and rehab	2016	\$ 828,000.00
WR 22, Bridge 22107, rehabilitation	2016	\$ 135,000.00
WR 86, Conestogo River Bridge, 086125, design & rehab	2016	\$ 200,000.00
WR 5 Culvert 050780, design and rehab	2017	\$ 100,000.00
WR 7 Culvert 071270, design and rehab	2017	\$ 100,000.00
WR 12 Culvert 12087, design and rehab	2017	\$ 360,000.00
WR 12, Culvert 12086, design and rehab	2017	\$ 1,000,000.00
WR 16 Penford Bridge # 16038, design & rehabilitation	2017	\$ 1,080,000.00
WR 30, Bridge 030124, design and rehab	2017	\$ 400,000.00
WR 36 Bridge 36086, design and rehab	2017	\$ 500,000.00
WR 36, (Concession 1) 4 CSP Culverts design and replace	2017	\$ 200,000.00
WR 109 Culvert 109142, design and rehab	2017	\$ 125,000.00
E/W Luther TL, Hays Bridge 000001, design and replace	2017	\$ 300,000.00
WR 11, Culvert 11092, design and rehab	2018	\$ 200,000.00
WR 16 Culvert .5km s of 2nd line, design and widen	2018	\$ 150,000.00
WR 18, Carroll Creek Bridge	2018	\$ 500,000.00
WR 109, Mallet River Bridge, 109129, design and rehab	2018	\$ 250,000.00
WR 109 Maitland River Bridge, 109128, design and rehab	2019	\$ 400,000.00
Jones Baseline, Armstrong Bridge, 000070, design and rehab	2020	\$ 300,000.00
Bridge and Culvert Totals		\$ 7,128,000.00
Roads Construction		
Description	Year	Funding
WR 109 @ WR5 Intersection Improvements	2016	\$ 275,000.00
WR 46 Maltby to WR 34 2 KM	2018	\$ 271,000.00
Construction Total		\$ 546,000.00
Asphalt Resurfacing		
Description	Year	Funding
WR 87, Hwy 23 to Minto/Howick townline, 6.8km	2016	\$ 1,350,000.00
WR 14, Tucker St to 400m N or SR9 5.1 km	2018	\$ 1,200,000.00
WR 38, City of Guelph to Hwy 6, 3.7km	2018	\$ 750,000.00
WR 86, Region of Waterloo boundary to Sideroad 19, 4.1km	2018	\$ 650,000.00
WR 30, WR 39 to WR 86 1.7km	2019	\$ 375,000.00
WR 124, Guelph to Region of Waterloo	2019	\$ 865,000.00
WR 18 WR7 to Region of Waterloo boundary	2020	\$ 1,000,000.00
WR 109, WR7 to WR10, 5.9km	2020	\$ 700,000.00
WR 124, Guelph to Region of Waterloo	2020	\$ 635,000.00
Asphalt Total		\$ 7,525,000.00
Gas Tax Total		\$ 15,199,000.00
Schedule "A"		
Proposed projects to be funded from Ontario Community Infrastructure Fund (OCIF)		
Description	Year	Funding
WR 8, Main Street Drayton, storm sewer design and construction	2016	\$ 165,000.00
WR 11 Culvert 11092, design and rehabilitation	2016	\$ 300,000.00
WR 7, Alma to Salem and Alma urban area (WR17 included) 6 km	2017	\$ 465,000.00
OCIF Total		\$ 930,000.00
Federal and Provincial Subsidy Grand Total		\$ 16,129,000.00



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Solid Waste Services**
Department: **Engineering Services**
Governance: **Solid Waste Services Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves & Other	Development Charges	Debentures
<u>Equipment</u>											
1 Collection: Van	\$ 40					\$ 40			\$ 40		
2 General Ops: Pickup				\$ 80		\$ 80			\$ 80		
3 Collections Ops Pickup		\$ 40				\$ 40			\$ 40		
4 Disposal Ops: Pickup		\$ 40				\$ 40			\$ 40		
5 Transfer Ops: Backhoe			\$ 110			\$ 110			\$ 110		
6 Rolloff Ops: Luggie			\$ 200	\$ 200		\$ 400			\$ 400		
7 Disposal Ops: Compactor			\$ 600			\$ 600			\$ 600		
8 Transfer Ops: Pickup				\$ 40		\$ 40			\$ 40		
9 Disposal Ops: Loader				\$ 225		\$ 225			\$ 225		
10 Transfer Ops: Dump Truck					\$ 200	\$ 200			\$ 200		
						\$ -			\$ -		
Subtotal	\$ 40	\$ 80	\$ 910	\$ 545	\$ 200	\$ 1,775	\$ -	\$ -	\$ 1,775	\$ -	\$ -
<u>Active Landfill Sites and Transfer Stations</u>											
11 Leachate Collection System: Riverstown			\$ 1,700	\$ 1,700		\$ 3,400		\$ 3,100	\$ 300		
12 Riverstown - New Cell Development Phase 1		\$ 100				\$ 100		\$ 100			
13 Riverstown - Cell Development Phase 2			\$ 300			\$ 300		\$ 300			
14 Riverstown - Passive Methane System Study		\$ 60				\$ 60		\$ 60			
15 Site Improvements - road maintenance all sites	\$ 100					\$ 100		\$ 100			
16 Waste Management Strategy	\$ 100	\$ 100	\$ 100			\$ 300		\$ 300			
17 Site Improvements - buildings all sites					\$ 300	\$ 300		\$ 300			
18 Riverstown- Site Scale Replacement				\$ 95		\$ 95		\$ 95			
Subtotal	\$ 200	\$ 260	\$ 2,100	\$ 1,795	\$ 300	\$ 4,655	\$ -	\$ 4,355	\$ 300	\$ -	\$ -
<u>Closed Landfill Sites</u>											
19 Elora Transfer (closed Nichol LF)	\$ 100					\$ 100			\$ 100		
Subtotal	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ 100	\$ -	\$ -
<u>TOTAL</u>	\$ 340	\$ 340	\$ 3,010	\$ 2,340	\$ 500	\$ 6,530	\$ -	\$ 4,355	\$ 2,175	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 200	\$ 260	\$ 1,900	\$ 1,695	\$ 300	\$ 4,355
Reserves and Other	\$ 140	\$ 80	\$ 1,110	\$ 645	\$ 200	\$ 2,175
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 340	\$ 340	\$ 3,010	\$ 2,340	\$ 500	\$ 6,530



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

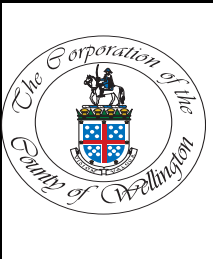
Programme/Service: **Green Legacy**

Department:

Governance: **Planning and Land Division Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Pick up Truck replacement	\$ 50					\$ 50		\$ 50			
2 Southern Nursery Waterproof Foundation	\$ 50					\$ 50		\$ -	\$ 50		
TOTAL	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 50	\$ 50	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ 50
Reserves	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ 50
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Emergency Management**
 Department: **Planning**
 Governance: **Planning and Land Division Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	Upgrade County Fire Paging Equip	\$ 400					\$ 400			\$ 400		
2	EM Software		\$ 80				\$ 80		\$ 80			
3	CEM Vehicle Replacement				\$ 50		\$ 50		\$ 50			
TOTAL		\$ 400	\$ 80	\$ -	\$ 50	\$ -	\$ 530	\$ -	\$ 130	\$ 400	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ 80	\$ -	\$ 50	\$ -	\$ 130
Reserves	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 400
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 400	\$ 80	\$ -	\$ 50	\$ -	\$ 530




COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **County Property**
 Department: **Maintenance Division (Office of the CAO)**
 Governance: **Administration, Finance & Human Resources Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	Court House: Elevator System		\$ 85				\$ 85			\$ 85		
2	Court House: Electrical System				\$ 50		\$ 50			\$ 50		
3	Court House: Mechanical			\$ 50			\$ 50			\$ 50		
4	Admin Centre: Site Work Pave corner lot		\$ 40				\$ 40			\$ 40		
5	Admin Centre: Roofing Systems			\$ 45			\$ 45			\$ 45		
6	Admin Centre: Heating System		\$ 30				\$ 30			\$ 30		
7	Admin Centre: Furniture Replacements	\$ 40					\$ 40			\$ 40		
8	Gaol: Roofing System	\$ 25					\$ 25			\$ 25		
9	Gaol: Elevator System	\$ 16					\$ 16			\$ 16		
10	116 Woolwich Interior	\$ 100					\$ 100			\$ 100		
11	New Maintenance Van	\$ 50					\$ 50			\$ 50		
12	Replace Maintenance Pick up			\$ 50			\$ 50			\$ 50		
13	Replace Maintenance Van					\$ 50	\$ 50			\$ 50		
14	Asset Management & BCA	\$ 100					\$ 100			\$ 100		
TOTAL		\$ 331	\$ 155	\$ 145	\$ 50	\$ 50	\$ 731	\$ -	\$ -	\$ 731	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 331	\$ 155	\$ 145	\$ 50	\$ 50	\$ 731
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 331	\$ 155	\$ 145	\$ 50	\$ 50	\$ 731

<div></div> <div>COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET Programme/Service: Information Technology Department: Office of the C.A.O. Governance: Administration, Finance & Human Resources Committee</div>												
Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
Technical Services Capital												
1	Main Core Switches Cycle				\$ 80	\$ 80		\$ 80				
2	Network Replacement Cycle	\$ 100	\$ 100			\$ 200		\$ 200				
3	Terrace Network Cycle			\$ 100		\$ 100		\$ 100				
4	Wifi Unit Replacement Cycle	\$ 75				\$ 150		\$ 150				
5	Server Replacement Cycle			\$ 150		\$ 150		\$ 150				
6	Storage Replacement Cycle			\$ 120		\$ 120		\$ 120				
7	Archive Storage Replacement Cycle				\$ 50	\$ 50		\$ 50				
8	Fire Suppression System Datacentre	\$ 50				\$ 50		\$ 50				
9	Server Expansion				\$ 50	\$ 50		\$ 50				
10	Storage Expansion	\$ 50				\$ 100		\$ 100				
Application Services Capital												
1	Integrated Housing System Software	\$ 65				\$ 65	\$ 49	\$ 16				
2	Planning PA2 Replacement Project	\$ 130				\$ 130		\$ 130				
3	Future Application System Enhancements		\$ 200	\$ 200	\$ 200	\$ 200		\$ 800				
TOTAL		\$ 470	\$ 300	\$ 570	\$ 330	\$ 375	\$ 2,045	\$ 49	\$ 1,996	\$ -	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ 49	\$ -	\$ -	\$ -	\$ -	\$ 49
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 421	\$ 300	\$ 570	\$ 330	\$ 375	\$ 1,996
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 470	\$ 300	\$ 570	\$ 330	\$ 375	\$ 2,045



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Police Services**
 Department: **Provided under contract by Ont. Prov. Police**
 Governance: **Wellington County Police Services Board**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Rockwood OPP, HVAC replacements		\$ 25	\$ 25	\$ 25		\$ 75			\$ 75		
TOTAL	\$ -	\$ 25	\$ 25	\$ 25	\$ -	\$ 75	\$ -	\$ -	\$ 75	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ 25	\$ 25	\$ 25	\$ -	\$ 75
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ 25	\$ 25	\$ 25	\$ -	\$ 75



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Museum and Archives at Wellington Place**
 Department: **County Museum and Archives**
 Governance: **Information, Heritage and Seniors' Committee**

		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
Project Description												
Museum and Archives												
1	Kitchen replacement Nicholas Keith Room	\$ 30					\$ 30		\$ 30			
2	Farm House Archeological Dig			\$ 50	\$ 125		\$ 175		\$ 175			
3	Main Gate, fence pillars repair	\$ 25					\$ 25		\$ 25			
4	Digitization Wellington Advertiser 1968-present	\$ 25					\$ 25		\$ -	\$ 25		
Wellington Place												
5	Rehabilitation of Wellington Place Lands	\$ 264					\$ 264	\$ 80		\$ 184		
6	Resurface Driveway & Parking Lot	\$ 150	\$ 250				\$ 400			\$ 400		
7	Wellington Place Signage		\$ 150				\$ 150			\$ 150		
							\$ -			\$ -		
	TOTAL	\$ 494	\$ 400	\$ 50	\$ 125	\$ -	\$ 1,069	\$ 80	\$ 230	\$ 759	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ 80
Current Revenues	\$ 55	\$ -	\$ 50	\$ 125	\$ -	\$ 230
Reserves	\$ 359	\$ 400	\$ -	\$ -	\$ -	\$ 759
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 494	\$ 400	\$ 50	\$ 125	\$ -	\$ 1,069




COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **County Library System**
 Department: **Library Services**
 Governance: **Information, Heritage and Seniors' Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges and DC Supported Debt	Debentures
1	New Hillsburgh Branch	\$ 1,000	\$ 3,000				\$ 4,000		\$ 2,500	\$ 1,500		
2	Hillsburgh Collection Enhancement		\$ 50				\$ 50		\$ 20		\$ 30	
3	Self Check-Out Terminal Palmerston & Aboyne	\$ 31					\$ 31		\$ 31			
4	Outdoor sign at Marden	\$ 50					\$ 50		\$ 50			
5	Outdoor sign at Palmerston	\$ 30					\$ 30		\$ 30			
6	E-book Collection Enhancement	\$ 50					\$ 50		\$ 20		\$ 30	
7	Replacement Van		\$ 75				\$ 75		\$ 75			
8	Interactive Programme Equipment	\$ 45					\$ 45		\$ 45			
9	Rockwood Library Interior Lighting Upgrade	\$ 25					\$ 25		\$ -	\$ 25		
TOTAL		\$ 1,231	\$ 3,125	\$ -	\$ -	\$ -	\$ 4,356	\$ -	\$ 2,771	\$ 1,525	\$ 60	\$ -

SOURCES OF FUNDING BY YEAR

	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 176	\$ 2,595	\$ -	\$ -	\$ -	\$ 2,771
Reserves	\$ 1,025	\$ 500	\$ -	\$ -	\$ -	\$ 1,525
Development Charges	\$ 30	\$ 30	\$ -	\$ -	\$ -	\$ 60
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,231	\$ 3,125	\$ -	\$ -	\$ -	\$ 4,356



COUNTY OF WELLINGTON

2016-2020 CAPITAL BUDGET

Programme/Service:

Department:

Governance:

Ontario Works

Social Services

Social Services Committee

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	Fergus Office Exterior Cladding	\$ 30					\$ 30			\$ 30		
2	129 Wyndham: Elevator			\$ 25			\$ 25	\$ 20		\$ 6		
3	129 Wyndham, Exterior Stone Work		\$ 30				\$ 30	\$ 23		\$ 7		
4	Fergus Office HVAC Rooftop		\$ 25				\$ 25			\$ 25		
<u>TOTAL</u>		\$ 30	\$ 55	\$ 25	\$ -	\$ -	\$ 110	\$ 43	\$ -	\$ 67	\$ -	\$ -

SOURCES OF FUNDING BY YEAR

	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ 23	\$ 20	\$ -	\$ -	\$ 43
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 30	\$ 32	\$ 6	\$ -	\$ -	\$ 67
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 30	\$ 55	\$ 25	\$ -	\$ -	\$ 110



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Social and Affordable Housing Services**
 Department: **Social Services**
 Governance: **Social Services Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
Social Housing											
1 Housing Services Capital Improvements	\$ 2,578	\$ 2,800	\$ 2,900	\$ 3,000	\$ 3,100	\$ 14,378	\$ 10,827		\$ 3,551		
2 Speedvale Building Addition and Elevator	\$ 472					\$ 472	\$ 355		\$ 117		
3 BCA for Non-Profits & Affordable Hsg	\$ 110					\$ 110			\$ 110		
Affordable Housing											
4 Fergusson Place Phase II	\$ 13,727					\$ 13,727	\$ 8,044		\$ 5,683		
5 165 Gordon St. Fergus	\$ 25	\$ 68	\$ 10	\$ 30	\$ 16	\$ 149			\$ 149		
6 182 George St. Arthur	\$ 5	\$ 5	\$ 14	\$ 25	\$ 5	\$ 54			\$ 54		
TOTAL	\$ 16,917	\$ 2,873	\$ 2,924	\$ 3,055	\$ 3,121	\$ 28,890	\$ 19,226	\$ -	\$ 9,664	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ 2,297	\$ 2,108	\$ 2,184	\$ 2,259	\$ 2,334	\$ 11,182
Subsidy	\$ 8,044	\$ -	\$ -	\$ -	\$ -	\$ 8,044
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 6,576	\$ 765	\$ 740	\$ 796	\$ 787	\$ 9,664
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 16,917	\$ 2,873	\$ 2,924	\$ 3,055	\$ 3,121	\$ 28,890


10 YEAR CAPITAL PLAN

2016 to 2020 MAJOR CAPITAL

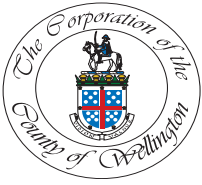
LOCATION	2016	2017	2018	2019	2020
GUELPH					
Building Retrofits	668	618	500	597	922
GUELPH OH-1 A18C, MOHAWK/DELAWARE					
Siding Replacement		65			
Vinyl Window Replacement		335			
LOCATION TOTAL	0	400	0	0	0
GUELPH OH-2 A27C, 263 SPEEDVALE					
Bathroom Upgrades					15
Elevator Installation/Accessible Unit Reno	236				
Site Improvements					50
Parking Lot Resurfacing					149
Roof Replacement Design/Construction		25	307		
Aluminum Window Replacement					
LOCATION TOTAL	236	25	307	0	214
GUELPH OH-3 A19C, ALGONQUIN/FERNDALE					
Site Improvements			15	300	300
Shingle Replacement					100
Siding Replacement			189		
Vinyl Window Replacement					15
LOCATION TOTAL	0	0	204	300	415
GUELPH OH-4 A29C, 261 SPEEDVALE					
Bathroom Upgrades					
Elevator Installation/Accessible Unit Reno	236				
Site Improvements					50
Aluminum Window Replacement					
LOCATION TOTAL	236	0	0	0	50
GUELPH OH-5 A20C, APPLEWOOD/SUNSET					
Siding Replacement				200	
Vinyl Window Replacement			20	596	
LOCATION TOTAL	0	0	20	796	0
GUELPH OH-7 A22C, 576 WOOLWICH					
Kitchen Cupboard Replacement			447		
Elevator Retrofit			5	100	
Patio Door Replacement		145			
LOCATION TOTAL	0	145	452	100	0
GUELPH OH-8 A15C, 232 DELHI/33 MARLBOROUGH					
Bathroom Upgrades					

Kitchen Cupboard Replacement		20	440		
Roof Replacement 33 Marl					20
MUA Replacement	332				
Aluminum Window Replacement					340
Balcony Repairs/Waterproofing/Railings				250	
LOCATION TOTAL	332	20	440	250	360
GUELPH OH-9 A07C, WILLOW/DAWSON					
Siding Replacement				25	377
LOCATION TOTAL	0	0	0	25	377
GUELPH OH-12 A17C, 229 DUBLIN					
Kitchen Cupboard Replacement			296		
Roof Replacement	475				
MUA Replacement	100				
LOCATION TOTAL	575	0	296	0	0
GUELPH OH-13 A03C, 387 WATERLOO					
Kitchen Cupboard Replacement					286
MUA Replacement				110	
Mansard Siding Replacement			150		
LOCATION TOTAL	0	0	150	110	286
GUELPH OH-14 A12C, HADATI/MOUNTFORD					
Siding Replacement		95			
Vinyl Window Replacement		250			
LOCATION TOTAL	0	345	0	0	0
GUELPH OH-15 A04C, 130 GRANGE					
Kitchen Cupboard Replacement			20	288	
Elevator Retrofit			108		
LOCATION TOTAL	0	0	128	288	0
GUELPH OH-16 A06C, 411 WATERLOO					
Kitchen Cupboard Replacement					156
MUA Replacement				110	
Mansard Siding Replacement			90		
LOCATION TOTAL	0	0	90	110	156
GUELPH OH-17 A31C, 32 HADATI					
Site Improvements	10	150			
Parking Lot Resurfacing		100			
Shingle Replacement	343				
MUA Replacement				104	
LOCATION TOTAL	353	250	0	104	0
TOTAL GUELPH LOCATIONS	2,400	1,803	2,587	2,680	2,780

COUNTY					
Building Retrofits	441	252	313	140	43
ARTHUR OH-1 Edward St. A25C					
Concrete Walkways/patios		75			
Retaining Wall Replacement		80			
Parking Lot Resurfacing		40			
LOCATION TOTAL	0	195	0	0	0
ARTHUR OH-3 FREDERICK ST. A10C					
Sanitary Pipe Replacement		45			
Concrete Walkways/patios		50			
Retaining Wall - New West Side		100			
LOCATION TOTAL	0	195	0	0	0
ELORA OH-1 A09C, 221 Mary Street					
Kitchen Cupboard Replacement					20
LOCATION TOTAL	0	0	0	0	20
FERGUS OH-1 A21C, Edinburgh Ave.					
Vinyl Window & Siding Replacement	199				
LOCATION TOTAL	199	0	0	0	0
FERGUS OH-2 A26C 500 Ferrier Ct.					
Bathroom Upgrades					
Kitchen Cupboard Replacement					
Aluminum Window Replacement					257
LOCATION TOTALS	0	0	0	0	257
HARRISTON OH-1 ELIZABETH ST. A28C					
Site Improvements	10	110			
LOCATION TOTAL	10	110	0	0	0
PALMERSTON OH-2 A16C, 212 Whites Rd.					
Site Improvements		75			
LOCATION TOTAL	0	75	0	0	0
PALMERSTON FP1/63 A02E					
Shingle Replacement		170			
Siding Replacement				60	
Vinyl Window Replacement				120	
LOCATION TOTAL	0	170	0	180	0
TOTAL COUNTY	650	997	313	320	320
TOTAL GUELPH	2,400	1,803	2,587	2,680	2,780
TOTAL	3,050	2,800	2,900	3,000	3,100
YEARS	2016	2017	2018	2019	2020

 COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET Programme/Service: Child Care Department: Social Services Governance: Social Services Committee												
Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	15 Douglas: Roofing			\$ 25			\$ 25	\$ 19		\$ 6		
2	21 Douglas St. : Roofing Systems		\$ 50				\$ 50	\$ 39		\$ 12		
3	15 Douglas: Interior Renovations	\$ 75					\$ 75	\$ 58		\$ 17		
4	21 Douglas St: Front entrance	\$ 50					\$ 50	\$ 39		\$ 12		
							\$ -			\$ -		
TOTAL		\$ 125	\$ 50	\$ 25	\$ -	\$ -	\$ 200	\$ 154	\$ -	\$ 46	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ 96	\$ 39	\$ 19	\$ -	\$ -	\$ 154
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 29	\$ 12	\$ 6	\$ -	\$ -	\$ 46
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 125	\$ 50	\$ 25	\$ -	\$ -	\$ 200



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Wellington Terrace**
Department: **Homes for the Aged**
Governance: **Information, Heritage and Seniors' Committee**

Project Description	Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
	2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1 Nursing Equipment Replacements	\$ 60	\$ 60	\$ 60	\$ 50	\$ 60	\$ 290		\$ 290			
2 Resident Equipment Lifts	\$ 60	\$ 60	\$ 60	\$ 60	\$ 60	\$ 300		\$ 300			
3 Domestic Hot Water Boiler	\$ 120					\$ 120		\$ 120			
4 Servery Upgrades	\$ 25	\$ 25	\$ 25			\$ 75		\$ 75			
5 Dishwasher Replacements		\$ 30				\$ 30		\$ 30			
6 Wireless Phones		\$ 50				\$ 50		\$ 50			
7 Refrigerator Replacements			\$ 100			\$ 100		\$ 100			
8 Public Areas Furniture Replacements				\$ 50		\$ 50		\$ 50			
5 Resident Appointment Van Replacement					\$ 40	\$ 40		\$ 40			
						\$ -		\$ -			
TOTAL	\$ 265	\$ 225	\$ 245	\$ 160	\$ 160	\$ 1,055	\$ -	\$ 1,055	\$ -	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 265	\$ 225	\$ 245	\$ 160	\$ 160	\$ 1,055
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 265	\$ 225	\$ 245	\$ 160	\$ 160	\$ 1,055



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Ambulance Service**
 Department: **Administered by City of Guelph**
 Governance: **Administration, Finance & Human Resources Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	Replacement Ambulances	\$ 278	\$ 210	\$ 249	\$ 316	\$ 249	\$ 1,302			\$ 1,302		
3	Ambulance Equipment	\$ 31		\$ 195	\$ 16	\$ 32	\$ 274			\$ 274		
5	Ambulance IT Implementations	\$ 28	\$ 33		\$ 20	\$ 39	\$ 120			\$ 120		
6	Ambulance IT Replacements	\$ 44	\$ 24	\$ 85	\$ 41	\$ 38	\$ 232			\$ 232		
TOTAL		\$ 381	\$ 267	\$ 529	\$ 393	\$ 358	\$ 1,928	\$ -	\$ -	\$ 1,928	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 381	\$ 267	\$ 529	\$ 393	\$ 358	\$ 1,928
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 381	\$ 267	\$ 529	\$ 393	\$ 358	\$ 1,928



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

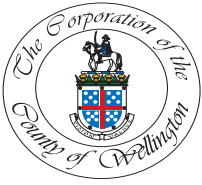
Programme/Service: **Hospital and Other Capital Grants**

Department:

Governance: **Administration, Finance & Human Resources Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	Groves Memorial Hospital Grant				\$ 5,000		\$ 5,000			\$ 5,000		
2	Louise Marshall Hospital Grant				\$ 2,200		\$ 2,200			\$ 2,200		
3	Palmerston Hospital Grant	\$ 440	\$ 440	\$ 440	\$ 440		\$ 1,760			\$ 1,760		
TOTAL		\$ 440	\$ 440	\$ 440	\$ 7,640	\$ -	\$ 8,960	\$ -	\$ -	\$ 8,960	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ 440	\$ 440	\$ 440	\$ 7,640	\$ -	\$ 8,960
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 440	\$ 440	\$ 440	\$ 7,640	\$ -	\$ 8,960



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Administration**
 Department: **Economic Development**
 Governance: **Economic Development Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	SWIFT Rural Ultra High-Speed Broadband	\$ 50	\$ 30	\$ 30	\$ 1,030		\$ 1,140			\$ 1,140		
2	Wellington Signage Implementation	\$ 100					\$ 100		\$ 100			
TOTAL		\$ 150	\$ 30	\$ 30	\$ 1,030	\$ -	\$ 1,240	\$ -	\$ 100	\$ 1,140	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100
Reserves	\$ 50	\$ 30	\$ 30	\$ 1,030	\$ -	\$ 1,140
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 150	\$ 30	\$ 30	\$ 1,030	\$ -	\$ 1,240



COUNTY OF WELLINGTON 2016-2020 CAPITAL BUDGET

Programme/Service: **Provincial Offences Act (POA) Administration**
 Department: **Delivered by City of Guelph**
 Governance: **Administration, Finance and Human Resources Committee**

Project Description		Gross Project Cost (Uninflated \$000's)					Total Project Cost	Sources of Financing				
		2016	2017	2018	2019	2020		Subsidy & Recoveries	Current Revenues	Reserves	Development Charges	Debentures
1	POA Replacements	\$ 14	\$ 19	\$ 6	\$ 31	\$ 38	\$ 108 \$ -		\$ 108 \$ -			
<u>TOTAL</u>		\$ 14	\$ 19	\$ 6	\$ 31	\$ 38	\$ 108	\$ -	\$ 108	\$ -	\$ -	\$ -

SOURCES OF FUNDING BY YEAR	2016	2017	2018	2019	2020	TOTAL
Subsidy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues	\$ 14	\$ 19	\$ 6	\$ 31	\$ 38	\$ 108
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Development Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Growth Related Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debentures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 14	\$ 19	\$ 6	\$ 31	\$ 38	\$ 108

**COUNTY OF WELLINGTON
5 YEAR OPERATING BUDGET
AND TAX RATE FORECAST**

	Approved	Projected					2015-20
	2015	2016	2017	2018	2019	2020	AA%I
EXPENDITURE (\$000's)							
Salaries, Wages and Benefits	\$50,359	\$52,136	\$54,086	\$56,447	\$58,901	\$61,757	4.2%
Supplies, Materials and Equipment	\$8,509	\$8,738	\$8,987	\$9,270	\$9,532	\$9,818	2.9%
Purchased Services	\$21,269	\$22,868	\$23,399	\$24,221	\$25,072	\$25,978	4.1%
Social Assistance	\$45,161	\$46,965	\$47,779	\$48,648	\$49,567	\$50,517	2.3%
Transfer Payments	\$24,843	\$24,004	\$24,988	\$26,142	\$27,411	\$28,859	3.0%
Minor Capital Expenses	\$1,726	\$1,174	\$1,026	\$1,047	\$1,043	\$1,043	-9.6%
Debt Charges	\$4,824	\$4,633	\$4,508	\$4,496	\$4,284	\$3,915	-4.1%
Insurance and Financial	\$2,108	\$2,153	\$2,209	\$2,267	\$2,328	\$2,390	2.6%
Internal Charges	\$6,225	\$6,355	\$6,507	\$6,679	\$6,858	\$7,040	2.5%
Total expenditures	\$165,024	\$169,026	\$173,490	\$179,217	\$184,997	\$191,317	3.0%
yr/yr % change		2.4%	2.6%	3.3%	3.2%	3.4%	
TRANSFERS (\$000's)							
Transfer from Reserves	(\$2,093)	(\$1,767)	(\$1,298)	(\$1,320)	(\$1,379)	(\$1,403)	-7.7%
Transfer to Capital	\$11,814	\$11,425	\$15,547	\$15,693	\$15,291	\$16,405	6.8%
Transfer to Reserves	\$10,745	\$12,090	\$11,652	\$12,511	\$13,536	\$12,586	3.2%
Total Transfers	\$20,465	\$21,748	\$25,901	\$26,884	\$27,447	\$27,588	6.2%
yr/yr % change		6.3%	19.1%	3.8%	2.1%	0.5%	
REVENUE (\$000's)							
Grants and Subsidies	\$51,182	\$52,997	\$54,245	\$55,401	\$56,119	\$57,150	2.2%
Municipal Recoveries	\$22,872	\$22,740	\$22,896	\$23,405	\$24,353	\$25,082	1.9%
Licences, Permits and Rents	\$7,012	\$7,018	\$7,011	\$7,026	\$7,042	\$7,046	0.1%
Fines and Penalties	\$75	\$75	\$75	\$75	\$75	\$75	0.0%
User Fees and Charges	\$7,688	\$7,821	\$7,889	\$8,003	\$8,125	\$8,248	1.4%
Sales Revenue	\$1,400	\$1,230	\$1,254	\$1,280	\$1,306	\$1,332	-1.0%
Other Revenue	\$2,898	\$2,979	\$3,039	\$3,125	\$3,214	\$3,304	2.7%
Internal Recoveries	\$6,307	\$6,478	\$6,659	\$6,848	\$7,043	\$7,243	2.8%
PILs and Supplementary Taxes	\$1,531	\$1,347	\$1,363	\$1,380	\$1,398	\$1,416	-1.6%
Total revenue	\$100,966	\$102,685	\$104,431	\$106,544	\$108,673	\$110,897	1.9%
yr/yr % change		1.7%	1.7%	2.0%	2.0%	2.0%	
TAX LEVY REQUIREMENT	\$84,523	\$88,089	\$94,960	\$99,557	\$103,771	\$108,008	5.0%
yr/yr % change	3.4%	4.2%	7.8%	4.8%	4.2%	4.1%	
Weighted Assessment (\$ Millions)	\$13,025	\$13,508	\$14,048	\$14,610	\$15,194	\$15,802	3.9%
yr/yr % change	4.90%	3.71%	4.00%	4.00%	4.00%	4.00%	
Phase in growth %	3.40%	2.71%	3.00%	3.00%	3.00%	3.00%	
Real growth % from new properties	1.50%	1.00%	1.00%	1.00%	1.00%	1.00%	
County tax summary							
Residential tax rate	0.6490%	0.6521%	0.6760%	0.6814%	0.6830%	0.6835%	
Per \$100,000 of Assessment	\$ 97,290	\$100,000	\$103,000	\$106,090	\$109,273	\$112,551	
Taxes per \$100,000 of Assessment	\$ 631	\$ 652	\$ 696	\$ 723	\$ 746	\$ 769	4.0%
yr/yr \$ change	\$ 18	\$ 21	\$ 44	\$ 27	\$ 23	\$ 23	
yr/yr % residential impact	2.8%	3.3%	6.8%	3.8%	3.2%	3.1%	
yr/yr % budget impact	2.8%	3.3%	6.8%	3.8%	3.2%	3.1%	

Projected tax impact from 2015-2019 plan	3.2%	3.3%	3.6%	3.7%
Projected tax impact from 2014-2018 plan	4.3%	4.1%	3.0%	
Projected tax impact from 2013-2017 plan	4.2%	4.0%		
Projected tax impact from 2012-2016 plan	3.2%			



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Roads**
Department: **Engineering Services**
Governance: **Roads Committee**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Municipal Recoveries	\$ 715	\$ 736	\$ 759	\$ 781	\$ 805	\$ 829
User Fees and Charges	\$ 210	\$ 216	\$ 223	\$ 229	\$ 236	\$ 243
Sales revenue	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
Internal Recoveries	\$ 1,750	\$ 1,803	\$ 1,857	\$ 1,912	\$ 1,970	\$ 2,029
Total Revenue	\$ 3,075	\$ 3,155	\$ 3,238	\$ 3,323	\$ 3,411	\$ 3,501
Expenditure						
Salaries, Wages and Benefits	\$ 4,870	\$ 5,046	\$ 5,198	\$ 5,407	\$ 5,623	\$ 5,847
Supplies, Materials and Equipment	\$ 3,750	\$ 3,862	\$ 3,978	\$ 4,097	\$ 4,220	\$ 4,347
Purchased Services	\$ 1,390	\$ 1,566	\$ 1,617	\$ 1,670	\$ 1,725	\$ 1,776
Insurance and Financial	\$ 293	\$ 305	\$ 317	\$ 330	\$ 343	\$ 357
Minor Capital	\$ 713	\$ 863	\$ 863	\$ 863	\$ 863	\$ 863
Debt Charges	\$ 227	\$ 329	\$ 327	\$ 327	\$ 328	\$ 326
Internal Charges	\$ 1,655	\$ 1,705	\$ 1,756	\$ 1,809	\$ 1,863	\$ 1,919
Total Expenditure	\$ 12,898	\$ 13,676	\$ 14,057	\$ 14,503	\$ 14,965	\$ 15,435
Net Operating Cost / (Revenue)	\$ 9,823	\$ 10,520	\$ 10,819	\$ 11,180	\$ 11,554	\$ 11,934
Transfers						
Transfer from Reserves	\$ (227)	\$ (183)	\$ (184)	\$ (183)	\$ (183)	\$ (184)
Transfers to Capital	\$ 8,820	\$ 10,144	\$ 11,971	\$ 12,769	\$ 12,639	\$ 15,447
Transfers to Reserves	\$ 2,264	\$ 1,934	\$ 2,134	\$ 2,334	\$ 3,134	\$ 4,934
Total Transfers	\$ 10,858	\$ 11,896	\$ 13,921	\$ 14,920	\$ 15,590	\$ 20,197
Net Cost / (Revenue)	\$ 20,681	\$ 22,416	\$ 24,739	\$ 26,100	\$ 27,144	\$ 32,132
Year to Year Percentage Change		8.4%	10.4%	5.5%	4.0%	18.4%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Solid Waste Services**
Department: **Engineering Services**
Governance: **Solid Waste Services Committee**

Description	Operating Budget (\$'000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 718	\$ 734	\$ 734	\$ 734	\$ 734	\$ 734
Licenses Permits and Rents	\$ 13	\$ 13	\$ 14	\$ 14	\$ 15	\$ 15
User Fees and Charges	\$ 2,225	\$ 2,250	\$ 2,275	\$ 2,300	\$ 2,325	\$ 2,350
Sales Revenue	\$ 973	\$ 802	\$ 826	\$ 851	\$ 876	\$ 902
Internal Recoveries	\$ 396	\$ 408	\$ 420	\$ 433	\$ 446	\$ 459
Total Revenue	\$ 4,324	\$ 4,207	\$ 4,268	\$ 4,331	\$ 4,395	\$ 4,460
Expenditure						
Salaries, Wages and Benefits	\$ 2,338	\$ 2,345	\$ 2,432	\$ 2,522	\$ 2,615	\$ 2,712
Supplies, Materials and Equipment	\$ 935	\$ 963	\$ 992	\$ 1,022	\$ 1,052	\$ 1,084
Purchased Services	\$ 4,429	\$ 4,541	\$ 4,679	\$ 4,821	\$ 4,967	\$ 5,118
Insurance and Financial	\$ 137	\$ 142	\$ 148	\$ 154	\$ 160	\$ 166
Internal Charges	\$ 398	\$ 410	\$ 422	\$ 435	\$ 448	\$ 461
Total Expenditure	\$ 8,237	\$ 8,402	\$ 8,673	\$ 8,953	\$ 9,243	\$ 9,542
Net Operating Cost / (Revenue)	\$ 3,913	\$ 4,195	\$ 4,404	\$ 4,622	\$ 4,847	\$ 5,081
Transfers						
Transfer from Reserves	\$ (273)	\$ (281)	\$ (289)	\$ (298)	\$ (307)	\$ (316)
Transfers to Capital	\$	\$ 200	\$ 268	\$ 2,016	\$ 1,908	\$ 338
Transfer to Reserves	\$ 800	\$ 800	\$ 1,100	\$ 800	\$ 800	\$ 800
Total Transfers	\$ 527	\$ 719	\$ 1,078	\$ 2,518	\$ 2,401	\$ 822
Net Cost / (Revenue)	\$ 4,440	\$ 4,914	\$ 5,483	\$ 7,140	\$ 7,248	\$ 5,903
Year to Year Percentage Change		10.7%	11.6%	30.2%	1.5%	-18.6%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Planning**

Department:

Governance: **Planning and Land Division Committee**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 28	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal Recoveries	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35	\$ 35
User Fees and Charges	\$ 250	\$ 260	\$ 270	\$ 280	\$ 290	\$ 300
Internal Recoveries	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
Total Revenue	\$ 314	\$ 296	\$ 306	\$ 316	\$ 326	\$ 336
Expenditure						
Salaries, Wages and Benefits	\$ 1,588	\$ 1,613	\$ 1,656	\$ 1,718	\$ 1,781	\$ 1,847
Supplies, Materials and Equipment	\$ 37	\$ 38	\$ 39	\$ 40	\$ 41	\$ 43
Purchased Services	\$ 298	\$ 259	\$ 287	\$ 296	\$ 305	\$ 314
Transfer Payments	\$ 740	\$ 740	\$ 640	\$ 590	\$ 590	\$ 590
Internal Charges	\$ 6	\$ 6	\$ 6	\$ 7	\$ 7	\$ 7
Total Expenditure	\$ 2,669	\$ 2,656	\$ 2,629	\$ 2,651	\$ 2,725	\$ 2,801
Net Operating Cost / (Revenue)	\$ 2,356	\$ 2,361	\$ 2,323	\$ 2,335	\$ 2,399	\$ 2,466
Transfers						
Transfer from Reserves	\$ (20)	\$ (150)	\$ (50)	\$ -	\$ -	\$ -
Transfer to Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Transfers	\$ (20)	\$ (150)	\$ (50)	\$ -	\$ -	\$ -
Net Cost / (Revenue)	\$ 2,336	\$ 2,211	\$ 2,273	\$ 2,335	\$ 2,399	\$ 2,466
Year to Year Percentage Change		-5.3%	2.8%	2.7%	2.7%	2.8%




COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Community Emergency Management**

Department:

Governance: **Planning and Land Division Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Expenditure							
Salaries, Wages and Benefits		\$ 278	\$ 272	\$ 279	\$ 289	\$ 300	\$ 311
Supplies, Materials and Equipment		\$ 9	\$ 9	\$ 9	\$ 9	\$ 10	\$ 10
Purchased Services		\$ 177	\$ 154	\$ 159	\$ 164	\$ 169	\$ 199
Transfer Payments		\$ 141	\$ 141	\$ 141	\$ 141	\$ 141	\$ 141
Insurance and Financial		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Total Expenditure		\$ 606	\$ 578	\$ 590	\$ 605	\$ 621	\$ 663
Net Operating Cost / (Revenue)		\$ 606	\$ 578	\$ 590	\$ 605	\$ 621	\$ 663
Transfers							
Transfer from Reserves			\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Capital		\$ -	\$ -	\$ 82	\$ -	\$ 56	\$ -
Total Transfers		\$ -	\$ -	\$ 82	\$ -	\$ 56	\$ -
Net Cost / (Revenue)		\$ 606	\$ 578	\$ 672	\$ 605	\$ 677	\$ 663
Year to Year Percentage Change			-4.6%	16.4%	-10.0%	11.9%	-2.2%

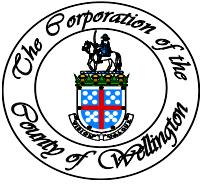
 COUNTY OF WELLINGTON 2016-2020 OPERATING Programme/Service: Green Legacy Department: Governance: Planning and Land Division Committee						
Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Sales Revenue	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
Other Revenue	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Total Revenue	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Expenditure						
Salaries, Wages and Benefits	\$ 476	\$ 496	\$ 510	\$ 529	\$ 548	\$ 568
Supplies, Materials and Equipment	\$ 101	\$ 104	\$ 107	\$ 110	\$ 114	\$ 117
Purchased Services	\$ 77	\$ 79	\$ 82	\$ 85	\$ 88	\$ 90
Insurance & Financial	\$ 9	\$ 9	\$ 9	\$ 10	\$ 10	\$ 11
Internal Charges	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5	\$ 6
Total Expenditure	\$ 668	\$ 694	\$ 714	\$ 739	\$ 765	\$ 792
Net Operating Cost / (Revenue)	\$ 666	\$ 692	\$ 712	\$ 737	\$ 763	\$ 790
Transfers						
Transfer to Capital	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -
Total Transfers	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -
Net Cost / (Revenue)	\$ 666	\$ 742	\$ 712	\$ 737	\$ 763	\$ 790
Year to Year Percentage Change		11.4%	-4.1%	3.6%	3.6%	3.6%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Police Services**
 Department: **Provided under contract by Ont. Prov. Police**
 Governance: **Wellington County Police Services Board**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 273	\$ 108	\$ 55	\$ 55	\$ 55	\$ 55
Licenses., Permits and Rents	\$ 154	\$ 123	\$ 101	\$ 101	\$ 101	\$ 101
Fines and Penalties	\$ 75	\$ 75	\$ 75	\$ 75	\$ 75	\$ 75
User Fees and Charges	\$ 79	\$ 79	\$ 79	\$ 79	\$ 79	\$ 79
Other Revenue	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
Total Revenue	\$ 581	\$ 385	\$ 311	\$ 311	\$ 311	\$ 311
Expenditure						
Salaries, Wages and Benefits	\$ 140	\$ 143	\$ 147	\$ 153	\$ 158	\$ 164
Supplies, Materials and Equipment	\$ 44	\$ 46	\$ 47	\$ 48	\$ 50	\$ 51
Purchased Services	\$ 385	\$ 400	\$ 416	\$ 432	\$ 449	\$ 467
Transfer Payments	\$ 16,433	\$ 15,689	\$ 16,511	\$ 17,331	\$ 18,193	\$ 19,086
Insurance and Financial	\$ 7	\$ 7	\$ 8	\$ 8	\$ 8	\$ 9
Minor Capital	\$ 19	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Charges	\$ 595	\$ 408	\$ 405	\$ 405	\$ 405	\$ 402
Internal Charges	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Total Expenditure	\$ 17,624	\$ 16,695	\$ 17,536	\$ 18,379	\$ 19,265	\$ 20,181
Net Operating Cost / (Revenue)	\$ 17,043	\$ 16,310	\$ 17,225	\$ 18,068	\$ 18,955	\$ 19,870
Transfers						
Transfers from Reserves	\$ (109)	\$ (95)	\$ (99)	\$ (104)	\$ (110)	\$ (110)
Transfers to Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers to Reserves	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90	\$ 90
Total Transfers	\$ (19)	\$ (5)	\$ (9)	\$ (14)	\$ (20)	\$ (20)
Net Cost / (Revenue)	\$ 17,024	\$ 16,305	\$ 17,215	\$ 18,053	\$ 18,935	\$ 19,851
Year to Year Percentage Change		-4.2%	5.6%	4.9%	4.9%	4.8%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **County Library System**

Department: **Library Services**

Governance: **Information, Heritage and Seniors' Committee**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 183	\$ 158	\$ 158	\$ 158	\$ 158	\$ 158
Municipal Recoveries	\$ 27	\$ 27	\$ 27	\$ 27	\$ 27	\$ 27
Licenses Permits and Rents	\$ 35	\$ 35	\$ 35	\$ 35	\$ 36	\$ 36
User Fees and Charges	\$ 84	\$ 87	\$ 89	\$ 92	\$ 95	\$ 97
Sales Revenue	\$ 8	\$ 8	\$ 8	\$ 9	\$ 9	\$ 9
Total Revenue	\$ 336	\$ 314	\$ 317	\$ 320	\$ 324	\$ 327
Expenditure						
Salaries, Wages and Benefits	\$ 3,799	\$ 3,985	\$ 4,093	\$ 4,245	\$ 4,403	\$ 4,566
Supplies, Materials and Equipment	\$ 828	\$ 853	\$ 879	\$ 905	\$ 932	\$ 960
Purchased Services	\$ 837	\$ 870	\$ 899	\$ 930	\$ 961	\$ 994
Insurance and Financial	\$ 22	\$ 23	\$ 24	\$ 25	\$ 26	\$ 27
Minor Capital Expenses	\$ 68	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10
Debt Charges	\$ 690	\$ 690	\$ 688	\$ 681	\$ 479	\$ 337
Internal Charges	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Total Expenditure	\$ 6,246	\$ 6,433	\$ 6,594	\$ 6,797	\$ 6,812	\$ 6,896
Net Operating Cost / (Revenue)	\$ 5,909	\$ 6,119	\$ 6,277	\$ 6,477	\$ 6,489	\$ 6,569
Transfers						
Transfers from Reserves	\$ (219)	\$ (65)	\$ (170)	\$ (210)	\$ (226)	\$ (224)
Transfer to Reserve	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ -
Transfers to Capital	\$ 2,270	\$ 176	\$ 2,673	\$ -	\$ -	\$ -
Total Transfers	\$ 2,051	\$ 1,311	\$ 2,503	\$ (210)	\$ (226)	\$ (224)
Net Cost / (Revenue)	\$ 7,960	\$ 7,429	\$ 8,780	\$ 6,268	\$ 6,263	\$ 6,345
Year to Year Percentage Change		-6.7%	18.2%	-28.6%	-0.1%	1.3%



COUNTY OF WELLINGTON

2016-2020 OPERATING

Programme/Service: **Museum and Archives at Wellington Place**
 Department: **County Museum and Archives**
 Governance: **Information, Heritage and Seniors' Committee**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 52	\$ 52	\$ 52	\$ 52	\$ 52	\$ 52
Licenses Permits and Rents	\$ 42	\$ 42	\$ 43	\$ 44	\$ 45	\$ 46
User Fees and Charges	\$ 60	\$ 62	\$ 64	\$ 66	\$ 68	\$ 70
Sales Revenue	\$ 7	\$ 7	\$ 8	\$ 8	\$ 8	\$ 8
Other Revenue	\$ 5	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7
Total Revenue	\$ 167	\$ 171	\$ 173	\$ 176	\$ 180	\$ 183
Expenditure						
Salaries, Wages and Benefits	\$ 1,367	\$ 1,429	\$ 1,468	\$ 1,522	\$ 1,578	\$ 1,637
Supplies, Materials and Equipment	\$ 154	\$ 158	\$ 163	\$ 168	\$ 173	\$ 178
Purchased Services	\$ 363	\$ 377	\$ 390	\$ 405	\$ 419	\$ 435
Transfer Payments	\$ 5	\$ 7	\$ 7	\$ 7	\$ 7	\$ 7
Insurance and Financial	\$ 17	\$ 18	\$ 19	\$ 19	\$ 20	\$ 21
Total Expenditure	\$ 1,907	\$ 1,989	\$ 2,047	\$ 2,121	\$ 2,198	\$ 2,278
Net Operating Cost / (Revenue)	\$ 1,740	\$ 1,819	\$ 1,873	\$ 1,945	\$ 2,018	\$ 2,095
Transfers						
Transfers to Capital	\$ 200	\$ 55	\$ -	\$ 53	\$ 137	\$ -
Total Transfers	\$ 200	\$ 55	\$ -	\$ 53	\$ 137	\$ -
Net Cost / (Revenue)	\$ 1,940	\$ 1,874	\$ 1,873	\$ 1,998	\$ 2,155	\$ 2,095
Year to Year Percentage Change		-3.4%	0.0%	6.6%	7.9%	-2.8%



COUNTY OF WELLINGTON

2016-2020 OPERATING

Programme/Service: **Administration**

Department: **Treasury**

Governance: **Administration, Finance and Human Resources Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Internal Recoveries		\$ 412	\$ 424	\$ 437	\$ 450	\$ 464	\$ 478
Total Revenue		\$ 412	\$ 424	\$ 437	\$ 450	\$ 464	\$ 478
Expenditure							
Salaries, Wages and Benefits		\$ 1,308	\$ 1,424	\$ 1,496	\$ 1,551	\$ 1,608	\$ 1,668
Supplies, Materials and Equipment		\$ 37	\$ 38	\$ 39	\$ 40	\$ 42	\$ 43
Purchased Services		\$ 272	\$ 355	\$ 291	\$ 299	\$ 308	\$ 318
Insurance and Financial		\$ 36	\$ 37	\$ 39	\$ 40	\$ 42	\$ 44
Internal Charges		\$ 5	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5
Total Expenditure		\$ 1,658	\$ 1,860	\$ 1,869	\$ 1,936	\$ 2,006	\$ 2,077
Net Operating Cost / (Revenue)		\$ 1,246	\$ 1,435	\$ 1,432	\$ 1,486	\$ 1,542	\$ 1,600
Transfers							
Transfers from Reserves		\$ (47)	\$ (115)	\$ (51)	\$ (51)	\$ (52)	\$ (54)
Transfers to Reserves		\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50
Total Transfers		\$ 3	\$ (65)	\$ (1)	\$ (1)	\$ (2)	\$ (4)
Net Cost / (Revenue)		\$ 1,249	\$ 1,370	\$ 1,431	\$ 1,485	\$ 1,539	\$ 1,596
Year to Year Percentage Change			9.7%	4.5%	3.8%	3.7%	3.7%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Administration**

Department: **Human Resources**

Governance: **Administration, Finance and Human Resources Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Internal Recoveries		\$ 1,004	\$ 1,034	\$ 1,065	\$ 1,097	\$ 1,130	\$ 1,164
Total Revenue		\$ 1,004	\$ 1,034	\$ 1,065	\$ 1,097	\$ 1,130	\$ 1,164
Expenditure							
Salaries, Wages and Benefits		\$ 1,417	\$ 1,473	\$ 1,533	\$ 1,590	\$ 1,649	\$ 1,710
Supplies, Materials and Equipment		\$ 127	\$ 131	\$ 135	\$ 139	\$ 143	\$ 147
Purchased Services		\$ 417	\$ 430	\$ 443	\$ 456	\$ 470	\$ 484
Transfer Payments		\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70
Insurance and Financial		\$ 191	\$ 198	\$ 206	\$ 215	\$ 223	\$ 232
Internal Charges		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Total Expenditure		\$ 2,224	\$ 2,304	\$ 2,389	\$ 2,471	\$ 2,556	\$ 2,645
Net Operating Cost / (Revenue)		\$ 1,220	\$ 1,269	\$ 1,324	\$ 1,374	\$ 1,427	\$ 1,481
Transfers							
Transfers from Reserves		\$ (427)	\$ (440)	\$ (453)	\$ (467)	\$ (481)	\$ (495)
Total Transfers		\$ (427)	\$ (440)	\$ (453)	\$ (467)	\$ (481)	\$ (495)
Net Cost / (Revenue)		\$ 793	\$ 829	\$ 870	\$ 907	\$ 945	\$ 985
Year to Year Percentage Change			4.6%	4.9%	4.2%	4.2%	4.2%



COUNTY OF WELLINGTON

2016-2020 OPERATING

Programme/Service: **Property Management**

Department: **Maintenance Division**

Governance: **Administration, Finance and Human Resources Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Licenses Permits and Rents		\$ 997	\$ 1,022	\$ 1,024	\$ 1,026	\$ 1,028	\$ 1,031
User Fees and Charges		\$ 157	\$ 150	\$ 100	\$ 95	\$ 95	\$ 95
Other Revenue		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Internal Recoveries		\$ 681	\$ 702	\$ 723	\$ 744	\$ 767	\$ 790
Total Revenue		\$ 1,836	\$ 1,875	\$ 1,848	\$ 1,867	\$ 1,892	\$ 1,917
Expenditure							
Salaries, Wages and Benefits		\$ 787	\$ 875	\$ 898	\$ 931	\$ 966	\$ 1,001
Supplies, Materials and Equipment		\$ 154	\$ 158	\$ 163	\$ 168	\$ 173	\$ 178
Purchased Services		\$ 679	\$ 707	\$ 735	\$ 765	\$ 797	\$ 829
Insurance and Financial		\$ 32	\$ 33	\$ 34	\$ 35	\$ 37	\$ 38
Minor Capital Expenses		\$ 173	\$ 118	\$ 10	\$ 30	\$ 25	\$ 25
Debt Charges		\$ 444	\$ 336	\$ 336	\$ 334	\$ 326	\$ 103
Total Expenditure		\$ 2,268	\$ 2,226	\$ 2,177	\$ 2,264	\$ 2,323	\$ 2,175
Net Operating Cost / (Revenue)		\$ 432	\$ 351	\$ 329	\$ 397	\$ 431	\$ 258
Transfers							
Transfers from Reserves		\$ (99)	\$ (88)	\$ -	\$ (7)	\$ (20)	\$ (20)
Transfers to Reserves		\$ 792	\$ 791	\$ 741	\$ 736	\$ 736	\$ 736
Total Transfers		\$ 693	\$ 703	\$ 741	\$ 729	\$ 716	\$ 716
Net Cost / (Revenue)		\$ 1,125	\$ 1,055	\$ 1,070	\$ 1,127	\$ 1,148	\$ 974
Year to Year Percentage Change			-6.2%	1.4%	5.3%	1.9%	-15.1%



COUNTY OF WELLINGTON

2016-2020 OPERATING

Programme/Service: **Provincial Offences Act (POA)**
 Department: **Delivered by City of Guelph**
 Governance: **Administration, Finance and Human Resources Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Municipal Recoveries		\$ 516	\$ 236	\$ 236	\$ 236	\$ 236	\$ 236
Total Revenue		\$ 516	\$ 236	\$ 236	\$ 236	\$ 236	\$ 236
Expenditure							
Debt Charges		\$ 258	\$ 257	\$ 257	\$ 256	\$ 255	\$ 255
Total Expenditure		\$ 258	\$ 257	\$ 257	\$ 256	\$ 255	\$ 255
Transfers							
Transfer to Capital		\$ 134	\$ 14	\$ 19	\$ 6	\$ 31	\$ 38
Total Transfers		\$ 134	\$ 14	\$ 19	\$ 6	\$ 31	\$ 38
Net Cost / (Revenue)		\$ (124)	\$ 35	\$ 40	\$ 26	\$ 49	\$ 57
Year to Year Percentage Change			-128.4%	13.9%	-35.2%	89.8%	16.3%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Administration**
 Department: **Office of CAO/Clerk**
 Governance: **Administration, Finance and Human Resources Committee**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
User Fees and Charges	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
Internal Recoveries	\$ 1,656	\$ 1,706	\$ 1,757	\$ 1,810	\$ 1,864	\$ 1,920
Total Revenue	\$ 1,657	\$ 1,706	\$ 1,758	\$ 1,810	\$ 1,865	\$ 1,921
Expenditure						
Salaries, Wages and Benefits	\$ 3,058	\$ 3,222	\$ 3,309	\$ 3,431	\$ 3,558	\$ 3,690
Supplies, Materials and Equipment	\$ 258	\$ 265	\$ 273	\$ 281	\$ 290	\$ 299
Purchased Services	\$ 1,006	\$ 1,066	\$ 1,098	\$ 1,131	\$ 1,165	\$ 1,200
Insurance and Financial	\$ 2	\$ 2	\$ 3	\$ 3	\$ 3	\$ 3
Internal Charges	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 3
Total Expenditure	\$ 4,326	\$ 4,558	\$ 4,685	\$ 4,849	\$ 5,019	\$ 5,194
Net Operating Cost / (Revenue)	\$ 2,670	\$ 2,852	\$ 2,928	\$ 3,039	\$ 3,154	\$ 3,274
Transfers						
Transfers to Capital	\$ 225	\$ 421	\$ 309	\$ 605	\$ 361	\$ 422
Total Transfers	\$ 225	\$ 421	\$ 309	\$ 605	\$ 361	\$ 422
Net Cost / (Revenue)	\$ 2,895	\$ 3,273	\$ 3,237	\$ 3,643	\$ 3,515	\$ 3,696
Year to Year Percentage Change		13.1%	-1.1%	12.6%	-3.5%	5.2%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Ambulance Service**
 Department: **Administered by City of Guelph**
 Governance: **Administration, Finance and Human Resources Committee**


Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Expenditure							
Transfer Payments		\$ 3,713	\$ 3,730	\$ 3,960	\$ 4,204	\$ 4,466	\$ 4,866
Total Expenditure		\$ 3,713	\$ 3,730	\$ 3,960	\$ 4,204	\$ 4,466	\$ 4,866
Net Operating Cost / (Revenue)		\$ 3,713	\$ 3,730	\$ 3,960	\$ 4,204	\$ 4,466	\$ 4,866
Transfers							
Transfers to Capital		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers to Reserve		\$ 250	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350
Total Transfers		\$ 250	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350
Net Cost / (Revenue)		\$ 3,963	\$ 4,080	\$ 4,310	\$ 4,554	\$ 4,816	\$ 5,216
Year to Year Percentage Change			3.0%	5.6%	5.7%	5.7%	8.3%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Administration**
 Department: **Community Grants**
 Governance: **Administration, Finance and Human Resources Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Expenditure							
Transfer Payments		\$ 51	\$ 52	\$ 54	\$ 56	\$ 57	\$ 59
Debt Charges		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditure		\$ 51	\$ 52	\$ 54	\$ 56	\$ 57	\$ 59
Net Operating Cost / (Revenue)		\$ 51	\$ 52	\$ 54	\$ 56	\$ 57	\$ 59
Transfers							
Transfer to reserves		\$ 1,200	\$ 1,500	\$ 1,700	\$ 2,500	\$ 2,500	\$ -
Total Transfers		\$ 1,200	\$ 1,500	\$ 1,700	\$ 2,500	\$ 2,500	\$ -
Net Cost / (Revenue)		\$ 1,251	\$ 1,552	\$ 1,754	\$ 2,556	\$ 2,557	\$ 59
Year to Year Percentage Change			24.1%	13.0%	45.7%	0.1%	-97.7%

 COUNTY OF WELLINGTON 2016-2020 OPERATING Programme/Service: Administration Department: Economic Development Governance: Economic Development Committee						
Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 30	\$ 39	\$ 30	\$ 30	\$ 30	\$ 30
User Fees and Charges	\$ 60	\$ 60	\$ 60	\$ 60	\$ 60	\$ 60
Total Revenue	\$ 90	\$ 99	\$ 90	\$ 90	\$ 90	\$ 90
Expenditure						
Salaries, Wages and Benefits	\$ 282	\$ 333	\$ 298	\$ 309	\$ 320	\$ 332
Supplies, Materials and Equipment	\$ 21	\$ 21	\$ 22	\$ 23	\$ 23	\$ 24
Purchased Services	\$ 278	\$ 385	\$ 335	\$ 335	\$ 335	\$ 335
Transfer Payments	\$ 355	\$ 330	\$ 230	\$ 230	\$ 230	\$ 230
Total Expenditure	\$ 936	\$ 1,069	\$ 884	\$ 896	\$ 908	\$ 921
Net Operating Cost / (Revenue)	\$ 846	\$ 971	\$ 794	\$ 806	\$ 818	\$ 831
Transfers						
Transfers from Reserves	\$ (75)	\$ (200)	\$ -	\$ -	\$ -	\$ -
Transfer to Capital	\$ 70	\$ 100	\$ -	\$ -	\$ -	\$ -
Transfers to Reserves	\$ 200	\$ 200	\$ 200	\$ 200	\$ 340	\$ -
Total Transfers	\$ 195	\$ 100	\$ 200	\$ 200	\$ 340	\$ -
Net Cost / (Revenue)	\$ 1,041	\$ 1,071	\$ 994	\$ 1,006	\$ 1,158	\$ 831
Year to Year Percentage Change		2.9%	-7.1%	1.2%	15.1%	-28.3%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Ontario Works**
Department: **Social Services**
Governance: **Social Services Committee**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 19,862	\$ 20,585	\$ 21,656	\$ 22,782	\$ 23,493	\$ 24,383
Municipal Recoveries	\$ 3,576	\$ 3,602	\$ 3,390	\$ 3,187	\$ 3,356	\$ 3,403
Other Revenue	\$ 52	\$ 51	\$ 28	\$ 28	\$ 28	\$ 28
Internal Recoveries	\$ 10	\$ 3	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 23,501	\$ 24,240	\$ 25,074	\$ 25,997	\$ 26,877	\$ 27,814
Expenditure						
Salaries, Wages and Benefits	\$ 5,955	\$ 6,095	\$ 6,165	\$ 6,336	\$ 6,511	\$ 6,690
Supplies, Materials and Equipment	\$ 179	\$ 185	\$ 190	\$ 195	\$ 201	\$ 206
Purchased Services	\$ 407	\$ 414	\$ 427	\$ 440	\$ 453	\$ 467
Social Assistance	\$ 17,331	\$ 17,953	\$ 18,590	\$ 19,279	\$ 19,994	\$ 20,738
Transfer Payments	\$ 24	\$ 24	\$ 24	\$ 24	\$ 24	\$ 24
Internal Charges	\$ 1,335	\$ 1,345	\$ 1,370	\$ 1,411	\$ 1,453	\$ 1,496
Total Expenditure	\$ 25,231	\$ 26,016	\$ 26,766	\$ 27,685	\$ 28,636	\$ 29,621
Net Operating Cost / (Revenue)	\$ 1,730	\$ 1,775	\$ 1,693	\$ 1,688	\$ 1,760	\$ 1,807
Net Cost / (Revenue)	\$ 1,730	\$ 1,775	\$ 1,693	\$ 1,688	\$ 1,760	\$ 1,807
Year to Year Percentage Change		2.6%	-4.7%	-0.3%	4.2%	2.7%



COUNTY OF WELLINGTON

2016-2020 OPERATING

Programme/Service: **Child Care Services**
 Department: **Social Services**
 Governance: **Social Services Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Grants and Subsidies		\$ 11,118	\$ 11,117	\$ 11,117	\$ 11,117	\$ 11,319	\$ 11,322
Municipal Recoveries		\$ 2,774	\$ 3,030	\$ 3,241	\$ 3,459	\$ 3,482	\$ 3,668
User Fees and Charges		\$ 254	\$ 254	\$ 254	\$ 254	\$ 254	\$ 254
Internal Recoveries		\$ 355	\$ 355	\$ 355	\$ 355	\$ 355	\$ 355
Total Revenue		\$ 14,500	\$ 14,756	\$ 14,967	\$ 15,185	\$ 15,410	\$ 15,599
Expenditure							
Salaries, Wages and Benefits		\$ 3,958	\$ 4,135	\$ 4,249	\$ 4,365	\$ 4,485	\$ 4,606
Supplies, Materials and Equipment		\$ 223	\$ 228	\$ 234	\$ 240	\$ 246	\$ 253
Purchased Services		\$ 351	\$ 357	\$ 367	\$ 378	\$ 388	\$ 399
Social Assistance		\$ 9,826	\$ 9,990	\$ 10,115	\$ 10,243	\$ 10,327	\$ 10,413
Transfer Payments		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance and Financial		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Minor Capital		\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120
Internal Charges		\$ 1,003	\$ 979	\$ 997	\$ 1,015	\$ 1,034	\$ 1,054
Total Expenditure		\$ 15,482	\$ 15,811	\$ 16,083	\$ 16,363	\$ 16,602	\$ 16,846
Net Operating Cost / (Revenue)		\$ 982	\$ 1,055	\$ 1,117	\$ 1,178	\$ 1,192	\$ 1,248
Transfers							
Transfer from reserves		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Transfers		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Cost / (Revenue)		\$ 982	\$ 1,055	\$ 1,117	\$ 1,178	\$ 1,192	\$ 1,248
Year to Year Percentage Change			7.5%	5.8%	5.5%	1.2%	4.7%



COUNTY OF WELLINGTON

2016-2020 OPERATING

Programme/Service: **Social Housing**
 Department: **Social Services**
 Governance: **Social Services Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Grants and Subsidies	\$	7,742	\$ 7,328	\$ 7,435	\$ 7,332	\$ 7,201	\$ 7,201
Municipal Recoveries	\$	15,118	\$ 15,433	\$ 15,760	\$ 16,263	\$ 16,825	\$ 17,287
Licenses Permits and Rents	\$	5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200	\$ 5,200
User Fees and Charges	\$	53	\$ 53	\$ 53	\$ 53	\$ 53	\$ 53
Total Revenue	\$	28,113	\$ 28,014	\$ 28,448	\$ 28,848	\$ 29,279	\$ 29,740
Expenditure							
Salaries, Wages and Benefits	\$	3,617	\$ 3,750	\$ 3,880	\$ 4,012	\$ 4,147	\$ 4,284
Supplies, Materials and Equipment	\$	362	\$ 372	\$ 383	\$ 394	\$ 406	\$ 418
Purchased Services	\$	6,366	\$ 7,139	\$ 7,452	\$ 7,778	\$ 8,120	\$ 8,479
Social Assistance	\$	18,004	\$ 17,963	\$ 18,067	\$ 18,173	\$ 18,301	\$ 18,430
Transfer Payments	\$	1,158	\$ 1,015	\$ 1,015	\$ 1,015	\$ 1,015	\$ 1,015
Insurance and Financial	\$	234	\$ 247	\$ 261	\$ 277	\$ 294	\$ 312
Minor Capital Expenditures	\$	607	\$ -	\$ -	\$ -	\$ -	\$ -
Internal Charges	\$	672	\$ 691	\$ 711	\$ 732	\$ 754	\$ 777
Total Expenditure	\$	31,020	\$ 31,177	\$ 31,769	\$ 32,381	\$ 33,037	\$ 33,715
Net Operating Cost / (Revenue)	\$	2,907	\$ 3,164	\$ 3,321	\$ 3,533	\$ 3,759	\$ 3,975
Transfers							
Transfers from Reserves	\$	(148)	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Reserves	\$	1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Transfers to Capital	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -
Total Transfers	\$	1,352	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Net Cost / (Revenue)	\$	4,259	\$ 4,664	\$ 4,821	\$ 5,033	\$ 5,259	\$ 5,475
Year to Year Percentage Change			9.5%	3.4%	4.4%	4.5%	4.1%



COUNTY OF WELLINGTON

2016-2020 OPERATING

Programme/Service: **Affordable Housing**
 Department: **Social Services**
 Governance: **Social Services Committee**

Description	Operating Budget (\$000's)					
	2014	2015	2016	2017	2018	2019
Revenue						
Grants and Subsidies	\$ 207	\$ 206	\$ 205	\$ 203	\$ 203	\$ 203
Licenses Permits and Rents	\$ 572	\$ 583	\$ 595	\$ 606	\$ 618	\$ 618
Total Revenue	\$ 779	\$ 789	\$ 800	\$ 810	\$ 822	\$ 822
Expenditure						
Salaries, Wages, and Benefits	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4
Supplies, Materials and Equipment	\$ 32	\$ 33	\$ 33	\$ 33	\$ 34	\$ 35
Purchased Services	\$ 370	\$ 381	\$ 393	\$ 405	\$ 418	\$ 430
Transfer Payments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance and Financial	\$ 14	\$ 15	\$ 16	\$ 17	\$ 19	\$ 19
Minor Capital	\$ 27	\$ 27	\$ 28	\$ 29	\$ 30	\$ 30
Debt Charges	\$ 302	\$ 302	\$ 301	\$ 299	\$ 299	\$ 299
Total Expenditure	\$ 748	\$ 762	\$ 775	\$ 788	\$ 803	\$ 817
Net Operating Cost / (Revenue)	\$ (30)	\$ (27)	\$ (24)	\$ (22)	\$ (18)	\$ (5)
Transfers						
Transfers from Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers to Reserves	\$ 530	\$ 526	\$ 524	\$ 521	\$ 517	\$ 517
Total Transfers	\$ 530	\$ 526	\$ 524	\$ 521	\$ 517	\$ 517
Net Cost / (Revenue)	\$ 500	\$ 500	\$ 499	\$ 499	\$ 499	\$ 512
Year to Year Percentage Change		0.0%	0.0%	0.0%	0.0%	0.0%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Wellington Terrace**
 Department: **Homes for the Aged**
 Governance: **Information, Heritage and Seniors' Committee**

Description	Operating Budget (\$000's)					
	2015	2016	2017	2018	2019	2020
Revenue						
Grants and Subsidies	\$ 8,081	\$ 8,425	\$ 8,557	\$ 8,692	\$ 8,830	\$ 8,971
Municipal Recoveries	\$ 112	\$ -	\$ -	\$ -	\$ -	\$ -
User Fees and Charges	\$ 4,256	\$ 4,326	\$ 4,398	\$ 4,471	\$ 4,546	\$ 4,622
Total Revenue	\$ 12,449	\$ 12,751	\$ 12,955	\$ 13,163	\$ 13,376	\$ 13,593
Expenditure						
Salaries, Wages and Benefits	\$ 14,383	\$ 14,663	\$ 14,957	\$ 15,405	\$ 15,867	\$ 16,343
Supplies, Materials and Equipment	\$ 1,192	\$ 1,215	\$ 1,239	\$ 1,291	\$ 1,315	\$ 1,354
Purchased Services	\$ 982	\$ 1,012	\$ 1,042	\$ 1,074	\$ 1,106	\$ 1,140
Insurance and Financial	\$ 32	\$ 33	\$ 34	\$ 35	\$ 36	\$ 37
Debt Charges	\$ 1,964	\$ 1,964	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850
Internal Charges	\$ 1,140	\$ 1,165	\$ 1,190	\$ 1,216	\$ 1,243	\$ 1,270
Total Expenditure	\$ 19,692	\$ 20,052	\$ 20,312	\$ 20,871	\$ 21,417	\$ 21,994
Net Operating Cost / (Revenue)	\$ 7,243	\$ 7,301	\$ 7,357	\$ 7,708	\$ 8,041	\$ 8,401
Transfers						
Transfers to Reserves	\$ 250	\$ 250	\$ 364	\$ 364	\$ 364	\$ 364
Transfers to Capital	\$ 95	\$ 265	\$ 225	\$ 245	\$ 160	\$ 160
Total Transfers	\$ 345	\$ 515	\$ 589	\$ 609	\$ 524	\$ 524
Net Cost / (Revenue)	\$ 7,588	\$ 7,816	\$ 7,946	\$ 8,317	\$ 8,565	\$ 8,925
Year to Year Percentage Change		3.0%	1.7%	4.7%	3.0%	4.2%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **Public Health**

Department:

Governance: **Wellington-Dufferin-Guelph Health Unit**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Expenditure							
Transfer Payments		\$ 2,153	\$ 2,205	\$ 2,336	\$ 2,473	\$ 2,618	\$ 2,770
Debt Charges		\$ 344	\$ 347	\$ 344	\$ 344	\$ 344	\$ 343
Total Expenditure		\$ 2,497	\$ 2,552	\$ 2,680	\$ 2,818	\$ 2,962	\$ 3,113
Net Operating Cost / (Revenue)		\$ 2,497	\$ 2,552	\$ 2,680	\$ 2,818	\$ 2,962	\$ 3,113
Transfers							
Transfer from reserve debt charge funding		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Transfers		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Cost / (Revenue)		\$ 2,497	\$ 2,552	\$ 2,680	\$ 2,818	\$ 2,962	\$ 3,113
Year to Year Percentage Change			2.2%	5.0%	5.1%	5.1%	5.1%



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **General Expenditure and Revenue**
 Department: **Treasury**
 Governance: **Administration, Finance and Human Resources Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Property Taxation		\$ 86,054	\$ 89,492	\$ 96,433	\$ 101,054	\$ 105,242	\$ 109,494
Grants and Subsidies		\$ 2,889	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600
Sales revenue		\$ 12	\$ 12	\$ 12	\$ 12	\$ 12	\$ 12
Other Revenue		\$ 2,818	\$ 2,898	\$ 2,981	\$ 3,066	\$ 3,154	\$ 3,244
Internal Recoveries		\$ 42	\$ 44	\$ 45	\$ 46	\$ 48	\$ 49
Total Revenue		\$ 91,816	\$ 95,046	\$ 102,070	\$ 106,778	\$ 111,055	\$ 115,399
Expenditure							
Supplies, Materials and Equipment		\$ 18	\$ 19	\$ 19	\$ 20	\$ 20	\$ 21
Purchased Services		\$ 1,974	\$ 2,034	\$ 2,096	\$ 2,160	\$ 2,226	\$ 2,293
Insurance and Financial		\$ 1,076	\$ 1,076	\$ 1,084	\$ 1,092	\$ 1,100	\$ 1,108
Total Expenditure		\$ 3,068	\$ 3,129	\$ 3,199	\$ 3,272	\$ 3,346	\$ 3,422
Net Operating Cost / (Revenue)		\$ (88,748)	\$ (91,917)	\$ (98,871)	\$ (103,507)	\$ (107,709)	\$ (111,977)
Transfers							
Transfers from Reserves		\$ (450)	\$ (150)	\$ -	\$ -	\$ -	\$ -
Transfers to Reserves		\$ 2,818	\$ 2,898	\$ 2,898	\$ 3,066	\$ 3,154	\$ 3,244
Reserve Transfer: Stabilization/Capital		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Transfers		\$ 2,368	\$ 2,748	\$ 2,898	\$ 3,066	\$ 3,154	\$ 3,244
Net Cost / (Revenue)		\$ (86,380)	\$ (89,169)	\$ (95,973)	\$ (100,441)	\$ (104,555)	\$ (108,733)



COUNTY OF WELLINGTON 2016-2020 OPERATING

Programme/Service: **County Council**
 Department: **County Council**
 Governance: **Administration, Finance and Human Resources Committee**

Description		Operating Budget (\$000's)					
		2015	2016	2017	2018	2019	2020
Revenue							
Other Revenue		\$ 18	\$ 19	\$ 19	\$ 20	\$ 20	\$ 21
Total Revenue		\$ 18	\$ 19	\$ 19	\$ 20	\$ 20	\$ 21
Expenditure							
Salaries, Wages and Benefits		\$ 734	\$ 721	\$ 737	\$ 760	\$ 785	\$ 810
Supplies, Materials and Equipment		\$ 50	\$ 51	\$ 53	\$ 54	\$ 56	\$ 57
Purchased Services		\$ 213	\$ 219	\$ 226	\$ 233	\$ 240	\$ 247
Insurance and Financial		\$ 2	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
Total Expenditure		\$ 998	\$ 993	\$ 1,017	\$ 1,049	\$ 1,082	\$ 1,117
Net Operating Cost / (Revenue)		\$ 980	\$ 974	\$ 998	\$ 1,029	\$ 1,062	\$ 1,095
Net Cost / (Revenue)		\$ 980	\$ 974	\$ 998	\$ 1,029	\$ 1,062	\$ 1,095
Year to Year Percentage Change			-0.6%	2.4%	3.2%	3.2%	3.2%



COUNTY OF WELLINGTON

COMMITTEE REPORT

To: Chair and Members of Administration, Finance and Human Resources
From: Susan Aram, Manager of Financial Services
Date: Thursday, November 19, 2015
Subject: **2015 Supplementary Taxes and Weighted Assessment Report - November**

Background:

This report provides an update on the status of supplementary and omitted assessments processed by the Municipal Property Assessment Corporation (MPAC) since the last roll return. Three production runs dated May 15, August 14 and October 30 had been scheduled for 2015. The October 30 extract is expected to produce revenue totals as shown on the attached Schedule A. Supplementary assessments relate to 2015 while omitted assessments can go back two years covering 2013 and 2014.

Supplementary and omitted assessment values of \$124.5 million are expected to generate revenue for County purposes of \$619,385 from the third and final extract for a combined year-to-date estimated revenue of \$1,412,187 which is higher than the \$1,000,000 allowed for in the budget. This figure does not take into account the effect of write-offs and other adjustments made during the year.

As of October 30, the 2015 assessment roll was 1.36% higher than the roll returned in December 2014. The in-year weighted assessment roll used for tax rate setting purposes has increased by 1.66%. Upon reconciliation by member municipalities, staff will report final assessment growth, supplementary revenue and write-off adjustment totals to the Committee early in 2016.

2016 will be the fourth and final year of the legislated 4-year assessment phase in cycle. Assessment notices for those properties experiencing a change were mailed earlier this month. 2015 Notice based Market Change Profile reports have been released by MPAC however due to timing they will not include all adjustments yet to be made prior to roll delivery on December 8. Based on OPTA Tax Tool reports, early projections of assessment to be phased-in for 2016 are approximately 4.68% over the 2015 roll as returned while the preliminary weighted assessment growth is 3.70%. Staff will begin tax impact studies once the roll is finalized and provide an update to the Committee early next year.

Comments relating to this report:

- A \$3,000,000 industrial addition to Royal Canin was assessed in Puslinch
- Guelph/Eramosa had a large commercial addition to Knapp's Country Market and a total of \$2.5M in residential improvements on the former Danby House
- Trafalgar Residence in Erin was converted from residential to commercial, the Strada gravel pit was re-activated and million dollar residential assessments to Holy House and 10 Thompson Cres
- \$6M assessment of Aberdeen Place multi-residential apartments and new condominium units on Gerrie Rd in Fergus
- In Mapleton, million dollar industrial improvements to Rothsay (Darling) and Bauman Saw Mill
- New business in Minto, Minto Ag, resulted in \$1.5M commercial assessment retroactive to 2013
- A large million dollar addition to Alltreat Farms has been assessed in Wellington North

- MPAC and County staff caution municipalities to expect supplementary and omitted assessment amounts to decline year by year as MPAC catches up on outstanding permits. Additional revenue of \$1,412,187 by relative tax year is:

2013	\$ 132,105
2014	\$ 311,264
2015	\$ 968,818

- MPAC has provided a list of top ten outstanding Assessment Review Board appeals in Wellington County based on assessment value at risk. Five of the top ten are in Puslinch, comprised of three gravel pit properties, Morguard and Con-Cast having a combined valuation of \$73.9 million in the commercial and industrial classes
- The remaining significant appeals are Jefferson Elora, Walmart, Target and Zehrs shopping plazas in Centre Wellington totaling \$61.1 million and TG Minto in Palmerston assessed at \$15 million
- Municipalities with gravel pits under appeal should continue to budget higher than typical write-off estimates as appeal cases have not been heard, mediated or settled during 2015 as expected

The most recent Municipal Status Report released by MPAC dated September 30, 2015 continues to show a significant number of building permits remain outstanding throughout Wellington County.

OUTSTANDING BUILDING PERMITS

	Major (+\$10,000)	Minor (-\$10,000)	Total
Puslinch	233	83	316
Guelph/Eramosa	315	158	473
Erin	318	180	498
Centre Wellington	657	371	1028
Mapleton	530	164	694
Minto	166	128	294
Wellington North	301	177	478
County Total	2,520	1,261	3,781

Included in the above figures are 1,028 permits issued two years ago or longer. County and local municipal staff continue to review all outstanding building permits issued or completed and provide follow up lists to MPAC for property inspection and assessment. In many cases, the older permits may have been completed or do not add value and should simply be removed from the MPAC system. These would include, weeping tile, replace plumbing, septic, signage, renovate areas already commercially assessed and other permits with no added value.

Recommendation:

That the 2015 Supplementary Taxes and Weighted Assessment Report be received for information.

Respectfully submitted,



Susan Aram, CPA, CGA
Manager of Financial Services

SCHEDULE A

Supplementary Taxes and Weighted Assessment Report - November AF&HR - November 19, 2015

OCTOBER 30, 2015 SUPPLEMENTARY REVENUE ESTIMATE

	Upper-Tier	Lower-Tier	Education	TOTAL
PUSLINCH	178,059	46,635	117,177	341,871
GUELPH ERAMOSIA	51,394	21,014	30,555	102,963
ERIN	56,699	25,096	34,548	116,343
CENTRE WELL	103,705	48,186	27,996	179,886
MAPLETON	123,519	76,460	86,641	286,620
MINTO	56,611	47,812	47,480	151,903
WELL NORTH	49,398	40,337	28,792	118,527
OCT 30, 2015 SUPP RUN	619,385	305,540	373,189	1,298,113
AUG 14, 2015 SUPP RUN	217,191	107,138	107,600	431,929
MAY 15, 2015 SUPP RUN	575,611	280,171	278,990	1,134,772
YTD SUPP REVENUES	1,412,187	692,849	759,779	2,864,814

OCTOBER 30, 2015 IN-YEAR CVA ASSESSMENT GROWTH *

	2015 Roll CVA	In-Year Growth	Growth	% Change	Wtd Assmt
PUSLINCH	1,971,225,528	2,003,214,847	31,989,319	1.62%	1.88%
GUELPH ERAMOSIA	2,384,683,718	2,407,766,354	23,082,636	0.97%	1.25%
ERIN	2,249,775,972	2,274,119,354	24,343,382	1.08%	1.27%
CENTRE WELL	4,036,662,716	4,086,610,887	49,948,171	1.24%	1.59%
MAPLETON	1,833,118,812	1,860,900,054	27,781,242	1.52%	2.93%
MINTO	936,519,895	955,335,211	18,815,316	2.01%	1.92%
WELL NORTH	1,531,015,676	1,557,649,009	26,633,333	1.74%	1.38%
COUNTY	14,943,002,317	15,145,595,716	202,593,399	1.36%	1.66%

* CVA totals include taxable, PIL and exempt



COUNTY OF WELLINGTON

COMMITTEE REPORT

To: Chair and Members of the Administration, Finance and Human Resources Committee
From: Mark Bolzon, Manager of Purchasing and Risk Management Services
Date: Wednesday, November 18, 2015
Subject: **Renewal of County of Wellington Insurance Programme - 2016**

Background:

County Council awarded the County's insurance tender in 2014 to Ostic Insurance of Fergus and the Frank Cowan Insurance Company of Princeton with the option to renew annually for an additional six years.

The County's existing coverage includes \$25,000,000 general liability with no aggregate and a deductible of \$50,000 on all policies excluding fleet which continues to have a deductible of \$10,000 per occurrence. Environmental Liability coverage is \$3 million per occurrence with a \$5 million aggregate.

The estimated insured values of the County's assets including Social Housing units are as follows, with the equipment schedules and listing having being reconciled with our insurers and includes corrections based on updated data, information and calculations –

2016 Proposed Insured Values

- Property \$346,730,084.00 (includes contents and solar panels)
- Licenced Equipment \$9,319,632.40
- Unlicenced Equipment \$4,559,052.64

The County has experienced a very low loss history in the past, however there are a couple of significant claims/losses forecasted by our insurers related directly to County operations. Even though these losses are expected we have a reduced premium for 2016 of approximately 3%. The insurers credit the County's employees and their risk awareness, as well as our operations including standards for road and building maintenance. As a result our insurance premiums have remained stable.

We have been provided a detailed Claims Exhibit outlining not only our losses but those of our insurers. Our claims history summary is as follows –

YEAR	NUMBER OF INCIDENTS*	NUMBER OF CLAIMS**	COUNTY INCURRED AMOUNT***	INSURERS INCURRED AMOUNT***
2005-2006	25	14	\$86,300	\$9,408
2006-2007	20	6	\$221	0
2007-2008	25	3	\$2,200	0
2008-2009	50	6	\$28,700	\$700,865
2009-2010	43	6	\$2,000	0
2010-2011	36	5	\$6,000	\$1,606,329
2011-2012	33	8	\$40,100	\$46,961
2012-2013	47	9	\$10,049	\$103,151
2013-2014	47	4	\$108,185	0
2014-2015	42	6	\$71,300 – to-date	\$380,000(bond/burglary loss – WSIB)

* **Number of Incidents** – is the number of incidents actually received by the County of Wellington.
****Number of Claims** – is the number of incidents that required reporting to the County’s insurers and adjusters.
*****Incurred Amount** – is the amount of money paid to claimants by the insurers and the County but excludes any amounts that have not been settled (court claims)

There have been two MVA payments totaling \$2,304,449 paid and one Bond/Burglary payment totaling \$380,000 that will be paid out this year for incidents dating 2008, 2010, 2014.

The total 2016 premium is quoted at \$732,478.00 exclusive of applicable taxes. Total premiums paid in 2015 were \$755,342.00 exclusive of taxes. This represents a decrease of approximately 3%.

Recommendation:

That the 2016 insurance programme submitted by Ostic Insurance of Fergus and the Frank Cowan Insurance Company of Princeton be accepted at the quoted premium of \$732,478.00 excluding applicable taxes; and

That staff be authorized to sign the required contract documents and issue the necessary purchase orders.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Mark Bolzon', with a long horizontal stroke extending to the right.

Mark Bolzon
Manager, Purchasing and Risk Management Services



COUNTY OF WELLINGTON

COMMITTEE REPORT

To: Chair and Members of the Administration, Finance and Human Resources Committee
From: Susan Aram, Manager of Financial Services
Date: Thursday, November 19, 2015
Subject: **County-Wide 2016 User Fees and Charges**

Background:

The authority to establish fees for County services is set out in various statutes, including:

- Part XII of the *Municipal Act*
- Section 23 of the *Public Libraries Act*
- Section 69 of the *Planning Act*

The attached schedule sets out the proposed user fees for 2016, and includes a comparison to 2015 rates. If necessary, new by-laws will be submitted to Council on November 26, 2015 and any new or revised fees will come into effect on January 1st, 2016.

Recommendation:

That the attached 2016 User Fees and Charges be approved.

Respectfully submitted,

A handwritten signature in cursive script that reads 'Susan Aram'.

Susan Aram, CPA, CGA
Manager Financial Services



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	Roads
Department:	Engineering Services
Governance:	Roads Committee

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
Entrance Permit – Residential Farm, Field (Security deposit of \$500)	\$100.00	\$100.00	0%	N/A
Entrance Permit – Commercial, Industrial, etc. (Security deposit of \$1000)	\$250.00	\$250.00	0%	N/A
Entrance Permit--Public, Private, Emergency Road (Security deposit of \$1000)	\$500.00	\$500.00	0%	N/A
Road Occupancy Permit - Basic (Security deposit of \$500 + \$5.00 per metre of work greater than 100 metres in length)	\$100.00	\$100.00	0%	N/A
Road Occupancy Permit - Fibre Installation (Security deposit of \$500 + \$5.00 per metre of work greater than 100 metres in length)	\$250.00	\$250.00	0%	N/A
Oversize Load Permit - One-time	\$100.00	\$100.00	0%	N/A
Oversize Load Permit - Annual	\$400.00	\$400.00	0%	N/A
Encroachment Agreements	\$100.00	\$100.00	0%	N/A
Tender Documents – re construction (varies)	\$20-\$40	\$20-\$40	0%	N/A
Lawyer charges for By-Laws	\$250.00	\$250.00	0%	Incl
Removal of sign pursuant to by-law # 4555-03	\$200.00 or actual cost, whichever is greater	\$200.00 or actual cost, whichever is greater	0%	Incl
Storage charge for signs removed pursuant to by-law #4555-03	\$20.00/day or \$2.00 per square metre of sign face per day, whichever is greater	\$20.00/day or \$2.00 per square metre of sign face per day, whichever is greater	0%	Incl

Note:

Authority to impose fees and charges is set out in Part XII of the Municipal Act, S.O. 2001, c. 25 and in by-law #5298-12 of the Corporation of the County of Wellington.



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	Solid Waste Services
Department:	Engineering Services
Governance:	Solid Waste Services Committee

Description	2015 fee	2016 fee	% change	HST (add/incl/ na)
Curbside User Pay Bags – large	\$1.75	\$1.75	0%	N/A
Curbside User Pay Bags – small	\$1.00	\$1.00	0%	N/A
Landfill site and transfer station tipping fees				
Tipping fees – landfills/transfer sites with scales *as of March 31, 2015	\$75.00 tonne	\$75.00 tonne	0%	N/A
	\$10.00 minimum	\$10.00 minimum	0%	N/A
Tipping fees – sites without weigh scales	\$15.00 carload	\$15.00 carload	0%	N/A
	\$30.00 pickup	\$30.00 pickup	0%	N/A
	\$30.00 trailer	\$30.00 trailer	0%	N/A
Appliances (freon removed & tagged)	\$10.00	\$10.00	0%	N/A
Appliances (with freon)	\$25.00	\$25.00	0%	N/A
Freon removal	\$15.00 unit	\$15.00 unit	0%	N/A
Bagged waste up to 10 bags (or unbagged equivalent)	\$1.00 per bag	\$1.00 per bag	0%	N/A
Waste reduction				
Desk top blue boxes	\$3.50	\$3.50	0%	Incl
Blue Boxes (additional)	\$5.00	\$5.00	0%	Incl
Composters	\$30.00	\$30.00	0%	Incl
Can Carts – new	\$95.00	\$95.00	0%	Incl
Can Carts – used	\$50.00	\$50.00	0%	Incl

Note:

Authority to impose fees and charges is set out in Part XII of the *Municipal Act, S.O. 2001, c. 25* and in by-law #5413-15 of the Corporation of the County of Wellington.



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	Police Services
Department:	Wellington County O.P.P.
Governance:	Wellington County Police Services Board

Description	2015 fee	2016 fee	% change	HST (add/ incl/na)
Criminal record checks (volunteer)	\$0.00	\$0.00	--	--
Criminal record checks (non-volunteer)	\$30.00	\$30.00	--	N/A
Duplicate Copy of Criminal Record Check	\$5.00	\$5.00	--	N/A
Fingerprints	\$26.50	\$26.50	--	N/A
Firearm storage (per gun, per month)	\$10.00	\$10.00	--	Incl
Firearm storage (per gun, per week)	\$2.50	\$2.50	--	Incl
Accident & Occurrence reports	\$50.00	\$50.00	--	Incl
Administration fee for paid duty	\$75.00	\$75.00	--	Incl
Technical traffic/collision reports	\$565.00	\$565.00	--	Incl
Witness statements	\$50.00	\$50.00	--	Incl
Reconstructionist Report	\$1,130.00	\$1,130.00	--	Incl
At-fault false alarm fines (within a 12 month period commencing at the time of the first at-fault false alarm) as set out in Wellington County Police Services Board By-law 2001-03	1 st : \$50.00 2 nd : \$100.00 3 rd : \$200.00 4th and subsequent: add \$100.00 for each subsequent false alarm	1st: \$50.00 2nd: \$100.00 3rd: \$200.00 4th and subsequent: add \$100.00 for each subsequent false alarm	--	N/A
Taxicab/Accessible Taxicab/Limousine Driver's Licence - New	\$100.00	\$100.00	--	N/A
Taxicab/Accessible Taxicab/Limousine Driver's Licence - Renewal	\$75.00	\$75.00	--	N/A
Taxicab/Accessible Taxicab/Limousine Vehicle Plate - New	\$100.00	\$100.00	--	N/A
Taxicab/Accessible Taxicab/Limousine Vehicle Plate - Renewal	\$75.00	\$75.00	--	N/A
Taxicab/Accessible Taxicab/Limousine Transfer	\$40.00	\$40.00	--	N/A
Taxicab/Accessible Taxicab/Limousine Plate Replacement	\$40.00	\$40.00	--	N/A
2) Penalties and fines set out in other by-laws				
Various parking fines as set out in By-Law 5000-05	Various	Various	--	N/A

Notes:

Authority to impose fees and charges is set out in Part XII of the *Municipal Act, 2001*, S.O. 2001, c. 25 and in by-law #5218-10 of the Corporation of the County of Wellington.



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	Planning and Land Division
Department:	Planning Department
Governance:	Planning and Land Division Committee

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
Severance application	\$1,000	\$1,025	2%	N/A
Severance registration	\$385	\$400	4%	N/A
County official plan amendment application ⁽¹⁾	\$2,700	\$2,800	4%	N/A
Local official plan amendment application	\$850	\$875	3%	N/A
Part Lot Control By-law Director's Final Approval ⁽²⁾	\$475	\$485	2%	N/A
Change of Conditions for severance applications	\$220	\$225	2%	N/A
Draft Plan of Subdivision/Condominium application ^{(1),(2)}	\$5,500	\$5,700	4%	N/A
Major Plan Revision – Subdivision	\$1,500	\$1,550	3%	N/A
Major Plan Revision – Condominium	\$1,500	\$1,550	3%	N/A
Minor Plan Revision – Subdivision or Condominium	\$750	\$775	3%	N/A
Emergency Extension – Subdivision or Condominium	\$750	\$775	3%	N/A
Draft Approval Extension – Subdivision or Condominium	\$750	\$775	3%	N/A
Director's Final Approval – Subdivision	\$2,400	\$2,500	4%	N/A
Director's Final Approval – Condominium	\$2,400	\$2,500	4%	N/A
By-laws affecting highways	\$400	\$0	-100%	N/A
Approval of highways less than 20 metres	\$750	\$0	-100%	N/A
Filing of applications for validation of title	\$925	\$0	-100%	N/A
Local Municipal Projects - Hourly Rate	\$100	\$105	5%	N/A
Local Municipal Projects - Meeting Charge	\$200	\$210	5%	N/A

Notes:

1. subject to \$2,000 deposit
2. plus \$52.50 per lot/unit

Fees are established under the authority of Section 69 of the *Planning Act, R.S.O. 1990, c. P.13* and/or in by-law #5449-15 of the Corporation of the County of Wellington.



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service: **Wellington Terrace**

Department: Homes for the Aged

Governance: Information, Heritage and Seniors' Committee

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
Television Service Fee	\$20.00 / month	\$20.00/ month	0.0%	Incl.
Equipment Maintenance Fees				
Walkers	\$10.00/ month	\$10.00/month	0.0%	N/A
Wheelchairs	\$20.00 / month	\$20.00/month	0.0%	N/A
Tilt Wheel Chair	\$25.00 / month	\$25.00/ month	0.0%	N/A
Phoenix Chair	\$45.00 / month	\$35.00/month	-35.0%	N/A
Broda Lounge Chairs	\$35.00 / month	\$35.00/ month	0.0%	N/A
Therapeutic cushions	N/A	\$15.00/month	100.0%	N/A

Notes:

1. Authority to impose fees and charges is set out in Part XII of the *Municipal Act, S.O. 2001, c. 25* and in by-law #5448-15 of the Corporation of the County of Wellington.



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	County Library System
Department:	Library
Governance:	Wellington County Public Library Board

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
Non Resident Membership	\$120.00 per household	\$120.00 per household	0%	N/A
Membership Card Replacement	\$2.00	\$2.00	0%	Incl.
Photocopying/Printing	\$0.20 per page	\$0.20 per page	0%	Incl.
Overdue Fines	\$1.00 per day per video	\$1.00 per day per video	0%	N/A
	\$0.25 per day for all other items	\$0.25 per day for all other items	0%	N/A
Arthur, Clifford, Drayton, Elora, Fergus, Harriston, Puslinch Community Room Rental Mt. Forest branch basement room rental	\$100/per day \$50/per half day \$15/per hour	\$100/per day \$50/per half day \$15/per hour	0%	Incl.

Notes:

1. Authority to impose fees and charges is set out in Section 23 of the *Public Libraries Act*, and in by-law #5270-11 of the Corporation of the County of Wellington.



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	County Museum and Archives
Department:	Museum
Governance:	Information, Heritage and Seniors' Committee

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
ARCHIVES:				
Research fees 15 minutes	\$6.25	\$6.25	0%	Add
Research fees 1 hour	\$30.00	\$30.00	0%	Add
Photocopy fees – 8.5x11	\$0.20	\$0.20	0%	Add
Photocopy fees 11x17	\$0.50	\$0.50	0%	Add
Digital microfilm reader printer copies 8.5x11,8.5x14	\$0.20	\$0.20	0%	Add
Digital microfilm reader printer copies 11x17	\$0.50	\$0.50	0%	Add
Photographic Repros Resin Coated				
4.5 inch	\$8.00	\$8.00	0%	Add
8x10	\$12.00	\$12.00	0%	Add
11x14	\$18.00	\$18.00	0%	Add
16x20	\$26.00	\$26.00	0%	Add
Fibre Based Paper				
4x5 inch	\$8.00	\$8.00	0%	Add
8x10	\$16.00	\$16.00	0%	Add
11x14	\$25.00	\$25.00	0%	Add
16x20	\$36.00	\$36.00	0%	Add
Digital Image via email	\$8.50	\$8.50	0%	Add
Digital Image scanning <8.5x11 (300dpi)	\$5.00	\$5.00	0%	Add
Digital Image scanning between 8.5x11 -11x17 (300dpi)	\$8.00	\$8.00	0%	Add
Digital Image scanning > 11x17 (300dpi)	\$12.00	\$12.00	0%	Add
Digital Image greyscale print to quality paper, actual size	\$2.00	\$2.00	0%	Add
Digital Image greyscale print to quality paper, 8.5x11	\$3.00	\$3.00	0%	Add
Digital Image greyscale print to quality paper, 11x17	\$4.00	\$4.00	0%	Add
Digital Image, colour print to quality paper 8.5x11	\$3.00	\$3.00	0%	Add
Digital Image, colour print to quality paper 11x17	\$6.00	\$6.00	0%	Add
Digital Image, colour print to quality paper, actual size	\$3.00	\$3.00	0%	Add
Digital Image to CD	\$2.50	\$2.50	0%	Add
Digital Image to CD, more than 300dpi	\$10.00	\$10.00	0%	Add
Freedom of Information Requests –legislated fee	\$5.00	\$5.00	0%	N/A
Museum Memberships				
Single	\$25.00	\$25.00	0%	Add
Lifetime Single	\$150.00	\$150.00	0%	Add
Family	\$40.00	\$40.00	0%	Add
Lifetime Family	\$250.00	\$250.00	0%	Add
Corporate	\$250.00	\$250.00	0%	Add



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service:	County Museum and Archives
Department:	Museum
Governance:	Information, Heritage and Seniors' Committee

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
Programmes				
School programmes – regular	\$3.00	\$3.00	0%	N/A
School programmes - in-class	\$50.00	\$50.00	0%	N/A
Kids Summer Camp full day				
Member	\$180.00	\$180.00	0%	N/A
Non member	\$195.00	\$195.00	0%	N/A
Art Classes – Adult Summer	\$225.00	\$225.00	0%	Add
Group Tours	\$5/pp	\$5/pp	0%	Add
Events/Programmes/Festivals	\$5 - \$65/pp	\$5 - \$65/pp	N/A	Add
Room Rentals - Nicholas Keith/Aboyne Hall - setup, kitchen included				
M-F 1/2 day rental 4hrs or less during the day	\$50.00	\$50.00	0%	Add
M-F 8am. - 5pm.	\$100.00	\$100.00	0%	Add
M-F 5pm. - 10pm.	\$150.00	\$150.00	0%	Add
M-F 5pm. - 1am.	\$400.00	\$400.00	0%	Add
Saturday or Sunday 1/2 day rental 4hrs. Or less during day	\$150.00	\$150.00	0%	Add
Saturday or Sunday 9am. - 5pm.	\$300.00	\$300.00	0%	Add
Saturday or Sunday 5pm. - 1am.	\$450.00	\$450.00	0%	Add
Victorian Garden Full Day	\$150.00	\$150.00	0%	Add
Victorian Gardens - Party Etc. 4 hrs Or Less	\$75.00	\$75.00	0%	Add
Victorian Garden Wedding Ceremony Only	\$350.00	\$350.00	0%	Add
Liquor Liability Insurance	\$100.00	\$100.00	0%	Add
Weddings - note wedding bookings include Friday setup 9am-8pm				
Weddings without Victorian Garden	\$800.00	\$800.00	0%	Add
Weddings With Victorian Garden Ceremony Setup	\$1,000.00	\$1,000.00	0%	Add
Barn Rental				
M-F 1/2 day rental 4hrs or less during the day	\$150.00	\$150.00	0%	Add
M-F 8am. - 5pm.	\$200.00	\$200.00	0%	Add
M-F 5pm. - 10pm.	\$250.00	\$250.00	0%	Add
Saturday or Sunday 1/2 day rental 4hrs. Or less during day	\$250.00	\$250.00	0%	Add
Saturday or Sunday 9am. - 5pm.	\$400.00	\$400.00	0%	Add
Saturday or Sunday 5pm. - 10pm.	\$550.00	\$550.00	0%	Add
Wedding Ceremony Only	\$500.00	\$500.00	0%	Add
Wedding Ceremony with Aboyne Hall or Nicholas Keith booked for reception	\$1,200.00	\$1,200.00	0%	Add
*Wedding Ceremony with a Tent on site for Reception	\$1,000.00	\$1,000.00	0%	Add

Notes:

- Authority to impose fees and charges is set out in Part XII of the Municipal Act, 2001, S.O. 2001, c. 25 and in by-law #5415-15 of the Corporation of the County of Wellington.
 - Research fees would be HST exempt if they result from an F.O.I. request
- * Minimum Cost to be determined on a case by case basis depending upon requirements



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service: **Ontario Works**

Department: Social Services

Governance: Social Services Committee

Description	2015 fee	2016 fee	% change	HST (add/incl /na)
Photocopies (> 50 / month)	\$0.05/ pg	\$0.05/ pg	0%	Incl.
Fax jobs (in province, > 50 / month)	\$0.05/ pg	\$0.05/ pg	0%	Incl.
Fax jobs (out of province)	\$0.50/ pg	\$0.50/ pg	0%	Incl.
Printed material (> 50 /month)	\$0.05/ pg	\$0.05/ pg	0%	Incl.
Interpreter Services	\$24.50 / hr	\$24.50 / hr	0%	Incl.
Interpreter Services Charged to External Organizations	\$30 / hr + mileage	\$30 / hr + mileage	0%	Incl.

Note:

Authority to impose fees and charges is set out in Part XII of the Municipal Act, S.O. 2001, c. 25 and in by-law #5418-15 of the Corporation of the County of Wellington.



COUNTY OF WELLINGTON 2016 USER FEES AND CHARGES

Programme/Service: **Child Care Services**

Department: Social Services

Governance: Social Services Committee

Description		2015 fee	2016 fee	% change	HST (add/incl/ na)
Willowdale Child Care Centre					
1. Infant - full day	Per Day	\$63.60	\$65.50	3.0%	N/A
2. Infant - weekly	Per Day	\$53.05	\$54.65	3.0%	N/A
3. Infant - half day with lunch	Per Day	\$34.50	\$35.55	3.0%	N/A
4. Infant - half day with no lunch	Per Day	\$31.85	\$32.80	3.0%	N/A
1. Toddlers - full day	Per Day	\$47.00	\$48.40	3.0%	N/A
2. Toddlers - weekly	Per Day	\$42.90	\$44.20	3.0%	N/A
3. Toddlers - half day with lunch	Per Day	\$29.25	\$30.15	3.1%	N/A
4. Toddlers - half day no lunch	Per Day	\$25.15	\$25.90	3.0%	N/A
5. Preschool - full day	Per Day	\$41.65	\$42.90	3.0%	N/A
6. Preschool - weekly	Per Day	\$37.70	\$38.85	3.1%	N/A
7. Preschool - half day with lunch	Per Day	\$24.20	\$24.95	3.1%	N/A
8. Preschool - half day no lunch	Per Day	\$21.10	\$21.75	3.1%	N/A
Mount Forest Child Care Centre					
1. Infant - full day	Per Day	\$63.60	\$65.50	3.0%	N/A
2. Infant - weekly	Per Day	\$53.05	\$54.65	3.0%	N/A
3. Infant - half day with lunch	Per Day	\$34.50	\$35.55	3.0%	N/A
4. Infant - half day with no lunch	Per Day	\$31.85	\$32.80	3.0%	N/A
5. Toddlers - full day	Per Day	\$41.60	\$43.70	5.0%	N/A
6. Toddlers - weekly	Per Day	\$37.75	\$39.65	5.0%	N/A
7. Toddlers - half day with lunch	Per Day	\$25.00	\$26.25	5.0%	N/A
8. Toddlers - half day no lunch	Per Day	\$22.80	\$23.95	5.0%	N/A
9. Preschool - full day	Per Day	\$39.00	\$40.95	5.0%	N/A
10. Preschool - weekly	Per Day	\$35.45	\$37.20	4.9%	N/A
11. Preschool - half day with lunch	Per Day	\$23.20	\$24.35	5.0%	N/A
12. Preschool - half day no lunch	Per Day	\$21.10	\$22.15	5.0%	N/A
Palmerston Child Care and Learning Centre					
5. Toddlers - full day	Per Day	\$41.60	\$43.70	5.0%	N/A
6. Toddlers - weekly	Per Day	\$37.75	\$39.65	5.0%	N/A
7. Toddlers - half day with lunch	Per Day	\$25.00	\$26.25	5.0%	N/A
8. Toddlers - half day no lunch	Per Day	\$22.80	\$23.95	5.0%	N/A
9. Preschool - full day	Per Day	\$39.00	\$40.95	5.0%	N/A
10. Preschool - weekly	Per Day	\$35.45	\$37.20	4.9%	N/A
11. Preschool - half day with lunch	Per Day	\$23.20	\$24.35	5.0%	N/A
12. Preschool - half day no lunch	Per Day	\$21.10	\$22.15	5.0%	N/A

Note:

- Authority to impose fees and charges is set out in Part XII of the Municipal Act, S.O. 2001, c. 25 and in by-law #5366-13 of the Corporation of the County of Wellington.
- Parent Fees: parents will pay the lesser of the calculated affordable parent fee as determined by the income test (Reg. 262 - Day Nurseries Act) or the daily/weekly user fee listed in the above schedule.

Tax Codes: Add = Tax is in addition to fee; Incl = Tax is included in fee; N/A = Tax not applicable