



**The Corporation of the City of Stratford
Finance and Labour Relations Sub-committee
Open Session
AGENDA**

Date: Tuesday, July 23, 2019
Time: 4:30 P.M.
Location: Council Chamber, City Hall
Sub-committee Present: Councillor Clifford - Chair Presiding, Councillor Gaffney - Vice Chair, Councillor Beatty, Councillor Bunting, Councillor Ritsma

Staff Present: Michael Humble - Director of Corporate Services, Jodi Akins - Council Clerk Secretary, Ed Dujlovic - Director of Infrastructure and Development Services

Pages

1. Call to Order

The Chair to call the meeting to Order.

2. Disclosure of Pecuniary Interest and the General Nature Thereof

The *Municipal Conflict of Interest Act* requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and otherwise comply with the *Act*.

Name, Item and General Nature of Pecuniary Interest

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3. Delegations

None scheduled.

4. Report of the Manager of Public Works

4.1 Purchasing Policy Exemption Request for the Purchase of Combination Plow and Sander Trucks with Wing Attachment (FIN19-025)

4 - 5

Motion by _____

Staff Recommendation: THAT Council approve an exemption as per Clause 42 of the City of Stratford's Purchasing and Materials Management Policy P.5.1 to allow the purchase of two 2017 Western Star plow/sander trucks from Gradall Rental Ltd. at a cost of \$610,200 including HST.

5. Report of the Director of Corporate Services

5.1 Delegating Authority on Tax Matters (FIN19-046)

6 - 8

Motion by _____

Staff Recommendation: THAT the Treasurer and Supervisor of Tax Revenue be delegated authority to reduce a penalty or interest charged against a property under Section 345 of the Municipal Act, 2001 as amended, to a limit of \$250;

THAT the Treasurer and Supervisor of Tax Revenue be delegated authority to approve applications under Section 357 and 358 of the Municipal Act, 2001 as amended, to cancel, reduce or refund taxes based on specific criteria of demolition, such as fire, change in use, land has become exempt, repairs or renovations, overcharges due to a gross or manifest error that is clerical in nature but not an error in judgment;

THAT the Assessment Review Board be delegated authority to exercise the functions of Council pursuant to subsections 357 (1) and (5) with respect to applications made under Section 357(1)(d.1) of the Municipal Act, 2001 as amended for the cancellation, reduction or refund of taxes levied in the year in respect of which the application is made by any persons who are unable to pay taxes because of sickness or extreme poverty for the City of Stratford;

AND THAT Delegation of Authority By-law 135-2017 as amended, be further amended to delegate this authority to the Treasurer and Supervisor of Tax Revenue for the City of Stratford and to the Assessment Review Board.

5.2 Operating Budget Variance Report as at 30 June 2019 (FIN19-027)

9 - 58

Motion by _____

Staff Recommendation: THAT the report of the Director of Corporate Services dated 23rd July 2019, regarding the Operating Budget Variance Report as at 30th June 2019, be received for information.

6. Advisory Committee/Outside Board Minutes

There are no Advisory Committee/Outside Board minutes to be provided to Sub-committee at this time.

7. Next Sub-committee Meeting

Finance Sub-committee is being cancelled for the month of August as we are unable to obtain quorum. Any staff reports will be listed on the August 12 Finance Committee agenda.

8. Adjournment

Meeting Start Time:

Meeting End Time:

Motion by _____

THAT the Finance and Labour Relations Sub-committee meeting adjourn.



MANAGEMENT REPORT

Date: July 16, 2019
To: Finance and Labour Relations Sub-committee
From: Adam Ryan, Manager of Public Works
Report#: FIN19-025
Attachments: None

Title: Purchasing Policy Exemption Request for the Purchase of Combination Plow and Sander Trucks with Wing Attachment

Objective: To obtain an exemption from the City of Stratford's Purchasing Policy in order to purchase two used 2017 Western Star plow/sander trucks from Gradall Rental Ltd.

Background: The City's current combination units (2007, 2008) have exceeded their expected 10 year life cycle. A vendor with plow contracts in Durham Region has two used Western Stars plow/sander trucks that have been used for one season. The units have extended warranty on most major components until December 2021. New material spreader controls have been installed and have a five year warranty included.

City equipment operators and mechanics have inspected and reviewed the equipment. The trucks meet the department's requirements and are in very good condition. The City's Public Works Division has qualified technicians on staff who perform regular maintenance and repair on City equipment beyond any warranty work.

Analysis: Maintaining the two existing trucks has, and will become increasingly difficult and expensive. Down time to equipment is affecting the department's ability to maintain the level of service established for winter operations. The City has been advised that the purchase of a new chassis can take up to 15 months. The wait time for new units will force the department to use the current units for another winter season, which could lead to operational challenges. The two units can be delivered to the City immediately upon approval. The units fully meet or exceed the requirements for Stratford operations.

Financial Impact: Cost per unit is \$270,000 for a total of \$540,000 plus HST. Quoting for a base current market truck outfitted with similar hardware is \$330,000 per unit with no warranty extension.

Gradall Rental Ltd. price for the two units is \$610,200 including HST, which is \$549,504 after the HST Partial Rebate.

An exemption from the City's purchasing policy to sole source the purchase of the two trucks is required. The 2019 Capital Budget includes \$962,000, R-R11-FLET to purchase replacement equipment.

Staff Recommendation: THAT Council approve an exemption as per Clause 42 of the City of Stratford's Purchasing and Materials Management Policy P.5.1 to allow the purchase of two 2017 Western Start plow/sander trucks from Gradall Rental Ltd. at a cost of \$610,200 including HST.



Adam Ryan, Manager of Public Works



Ed Dujlovic, Director of Infrastructure and Development Services



Rob Horne, Chief Administrative Officer



MANAGEMENT REPORT

Date: July 23, 2019
To: Finance & Labour Relations Sub-committee
From: Michael Humble, Director of Corporate Services
Report#: FIN19-026
Attachments: None

Title: Delegating Authority on Tax Matters

Objective: To streamline the administrative process dealing with small balance adjustments on property tax accounts, tax adjustments under Section 357 and 358 of the Municipal Act, 2001 and specifically applications under Section 357(1)(d.1) sickness or extreme poverty.

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Background: From time to time it becomes necessary to reduce small balances on property tax accounts. This would be considered in the event an error has occurred and to clear penny balances at year end. Staff is asking for authority to reduce a penalty or interest charged against a property under Section 345 of the Municipal Act, 2001 to a limit of \$250.

Secondly, Sections 357 and 358 of the Municipal Act, 2001 provides municipalities with the authority to cancel, reduce or refund taxes based on specific criteria (e.g. demolition, fire, change in use, land has become exempt, repairs or renovations, overcharges due to a gross or manifest error that is clerical in nature but not an error in judgment.)

The Municipal Property Assessment Corporation (MPAC) reviews the applications and provides a response to the municipality for Council's decision regarding the tax adjustment.

Thirdly, under the Municipal Act, 2001 Section 357(1)(d.1) sickness or extreme poverty, these types of applications are not administrative in nature, and may require the applicant to disclose significant personal health and/or financial information. Currently staff is not equipped to evaluate this type of detailed information in a fair and consistent manner in order to provide appropriate recommendations to Council.

The Assessment Review Board (ARB) has been handling these types of applications for many years. The ARB is an independent adjudicative tribunal whose primary function is to

hear property assessment appeals; however they are authorized and specially trained to hear Municipal Act appeals as well. The taxpayer would be required to submit an application to the municipality and in turn would be provided with information to explain the process and requirements of a hearing before the ARB.

This program is not intended to assist applicants on an ongoing basis, but rather it is intended to provide one-time or temporary relief due to financial hardship.

Analysis: Routine tax adjustments and small balance adjustments are minor in nature. Delegating authority to staff to make as many decisions as possible at the administrative level is a best management practice that helps the City improve its review of tax accounts and accounting efficiencies. By streamlining the adjustment process, customer service and turnaround time will improve. Staff will provide a report annually to Council of the Section 357 and 358 applications reviewed and adjustments processed.

Delegating the municipality's authority to consider applications for property tax relief under sickness or extreme poverty to the Assessment Review Board provides residents with a consistent and fair process in extreme situations. Occasionally there are short term extenuating circumstances that are not mitigated by any of our current payment plan options and the ARB process may be an appropriate solution to evaluate these sensitive applications.

A survey taken indicates many municipalities have adopted the direct delegation to the ARB that is being recommended.

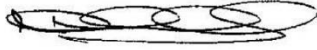
Financial Impact: Funds are budgeted annually for tax adjustments for various reasons.

Staff Recommendation: THAT the Treasurer and Supervisor of Tax Revenue be delegated authority to reduce a penalty or interest charged against a property under Section 345 of the Municipal Act, 2001 as amended, to a limit of \$250;

THAT the Treasurer and Supervisor of Tax Revenue be delegated authority to approve applications under Section 357 and 358 of the Municipal Act, 2001 as amended, to cancel, reduce or refund taxes based on specific criteria of demolition, such as fire, change in use, land has become exempt, repairs or renovations, overcharges due to a gross or manifest error that is clerical in nature but not an error in judgment;

THAT the Assessment Review Board be delegated authority to exercise the functions of Council pursuant to subsections 357 (1) and (5) with respect to applications made under Section 357(1)(d.1) of the Municipal Act, 2001 as amended for the cancellation, reduction or refund of taxes levied in the year in respect of which the application is made by any persons who are unable to pay taxes because of sickness or extreme poverty for the City of Stratford;

AND THAT Delegation of Authority By-law 135-2017 as amended, be further amended to delegate this authority to the Treasurer and Supervisor of Tax Revenue for the City of Stratford and to the Assessment Review Board.



Michael Humble, Director of Corporate Services



Rob Horne, Chief Administrative Officer



MANAGEMENT REPORT

Date: 23rd July 2019
To: Finance & Labour Relations Sub-committee
From: Michael Humble, Director of Corporate Services
Report#: FIN19-027
Attachments: Appendix One - Operating Variance Report as at June 30 2019
Appendix Two - Financial Report as at June 30 2019

Title: Operating Budget Variance Report as at 30th June 2019

Objective: To explain variances to budget on the Statement of Operations as of 30th June 2019.

Background: Regular monitoring of budgetary performance provides an early warning of potential problems and gives decision makers time to consider actions that may be needed if major deviations in budget-to-actual results become evident.

A statement of operations was distributed to all Department Heads and operational Managers on 2nd July 2019. All actual to budget variances were noted and managers were asked to comment on any variances to budgets that may have arisen, how they plan on addressing these variances and what their projection for a year-end financial position may be.

A formal Periodic Financial Review (PFR) meeting was held with each Department Head and the CAO & Treasurer between 8th and 11th July 2019. The purpose of these review meetings is to highlight operation challenges and discuss opportunities for mitigation of adverse financial performance.

The variance explanations on the attached are those of Department Heads and operational Managers who have the best and highest knowledge of the operational challenges and opportunities their divisions and departments faced through the first half of the 2019 fiscal year. They have also been reviewed by Finance staff for accuracy and appropriateness.

Analysis: An overall tax supported operating surplus in the region of **\$220,000** is being projected. At the mid-way mark of 2019, some trends are beginning to emerge that will most likely persist to impact the year-end financial position.

Tax Supported Operations

The significant factors are as follows:

- An unexpected reconciliation for the 2017 and 2018 fiscal years operation of the Stratford-Perth Archives was received from the County of Perth. The un-booked reconciliation totaled **\$81,000** as returned to the City of Stratford, and is recorded as a one-time source of revenue in 2019.
- Indications from the Provincial Offenses Coordinator at the recent Municipal Shared Services Committee indicate that fines collected continue to decline year over year,

Year	Charges Filed	Fines Collected
2019	3,572	\$439,612
2018	3,080	\$497,469
2017	3,531	\$525,034
2016	3,923	\$531,345

And furthermore, that Stratford's relative share of these fines, has fallen by 25% from budget

Municipal Partner	2019 Budget Projection	Actuals as Calculated
Town of St. Marys	3.45 %	5.46%
City of Stratford	40.14%	30.78%
County of Perth	56.41%	63.76%

- The budget assumptions for Transit revenue have been corrected in 2019. Revenue is now at exactly 50% of full year budget with a shift away from single use tickets to transit passes. Some expenditure lines continue to provide financial operational challenges such as Snow Removal and Building Maintenance which are both over 200% of full year budget after only six months of operation. Deficit of **\$50,000** is therefore projected.
- Deficits of around \$20,000 are being projected in Parks, Recreation and Fire.
- Surpluses are being projected throughout IDS and Social Services Departments generally due to staffing vacancies and higher revenue in planning and zoning activity.

User Pay Operations

By definition, these operations close out to their own operating contingency or capital funding reserves without contribution from the general tax supported fund.

Both Water and Sanitary project revenue are on target, but expenses are expected to be underspent for the year. Any residual surplus at year end will be applied to the respective capital reserve funds. The Sanitary capital reserve fund is currently overdrawn by approximately \$1 million.

The Waste Management operation is projecting a deficit of **\$240,000**. Costs for waste management and recycling activities are increasing as contractors are charging significantly more for collection activities. At the same time, the market for recyclable goods is shrinking and the revenue received is declining.

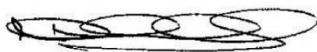
Building Inspection is projecting a shortfall in permit revenue of \$300,000. Some expenses can be curtailed and the hiring of the third inspector has been placed on hold. Overall deficit of **\$200,000** is anticipated. There is approximately \$500,000 in the Building Services reserve to absorb cyclical swings in permit activity.

Parking Services is generally on budget for parking revenue, although a little behind (\$13,000) the 2018 position year-to-date. This can be attributed to loss of revenue experienced during the April cyber-attack. Expenses are under budget as a result of staffing challenges.

Attached are the Variance Report and detailed Statement of Operations for tax supported City services and user-pay operations as at 30th June 2019.

Financial Impact: Year-end projections have been provided where appropriate. A city-wide tax supported operating surplus of around \$200,000 is projected after the first six months of 2019.

Staff Recommendation: **THAT the report of the Director of Corporate Services dated 23rd July 2019, regarding the Operating Budget Variance Report as at 30th June 2019, be received for information.**



Michael Humble, Director of Corporate Services

A handwritten signature in black ink that reads "Rob Horne". The signature is written in a cursive style with a large, stylized "R" and "H".

Rob Horne, Chief Administrative Officer

City of Stratford

Operating Variance Report As At 30th June 2019

Department	2019 Budget	Q2 Results	% of Budget	Surplus / (Deficit) PROJECTED Variance At 31 Dec 2019	Explanation
<u>Mayor/Council/CAO Office</u>					
101 - Mayor's Office	89,530	40,184	44.9	0	No variance anticipated.
102 - Council Services	238,720	134,434	56.3	0	No variance anticipated.
111 - CAO's Office	677,900	268,123	39.6		
<u>Human Resources</u>					
112 - Human Resources	614,810	326,577	53.1	0	Activity tracking to budget for HR matters.
<u>Corporate Services</u>					
121 - City Clerk	511,240	328,106	64.2	15,000	The Part time Payroll wages and benefits will be allocated to Advisory Committees at the end of the year. 80% of the postage expense will be allocated to parking at the end of the year. Marriage licence revenue lower in first half of year but typically picks up in remainder of the year. Legal fees may exceed budget due to unexpected items (ex: Lynches Lane).
131 - Financial Services	1,333,000	701,037	52.6	0	Revenues and expenses consistent with budget targets
134 - Information Technology	965,470	505,200	52.3	0	No variance anticipated.
135 - Parking	(350,000)	(262,974)	75.1	0	Budgeted projects are underway. Contractor line item will be under budget as a result of personnel issues (currently recruiting for 2 parking enforcement officers). Balance of parking revenue in excess of budgeted contribution to revenue fund is transferred to reserve at year end so zero variance impact to operating budget.
136 - Crossing Guards	238,990	114,660	48.0	(5,000)	Equipment purchases for new crossing guard stop sign (approx \$10,000) unbudgeted. Using internal resources to conduct crossing warrants at no cost (\$5,000 budgeted).
139 - General Financial Services	2,090,450	3,515,639	168.2	50,000	Projected POA revenue continues to fall steadily. Both fines collected and Stratford share are declining Jan-April 2019. Late reconciliations received from County for 2018 & 2017 Archives. \$81k refund received.
511 - Industrial Land Sales	0	86,184		0	Will zero at year end to Land Sales RF. To be recovered from future land sales.
810 - Requisitions from Others	8,481,630	4,319,343	50.9	0	Requisitions on budget
820 - Other Municipal Services	105,970	(41,725)	-39.4	0	Only \$8,700 expenses incurred to date. \$30,000 grant received from Green Communities Canada based on application from Active Transportation Committee. No indication there will be any variance from Council committees at year end.
872 - Community Grants	905,380	492,360	54.4	0	\$23,984 contingency remaining in Community Grants budget. Balance is fee waivers to be drawn down as utilized during course of 2019.
<u>Infrastructure & Development Services</u>					
141 - City Building Maintenance	549,390	362,494	66.0	10,000	Part Time salaries over budget as a result of sick time coverage. Winter maintenance over budget due to contract issues for snow clearing that have since been corrected.
251 - Building & Planning					
2400 Building Inspection	0	150,664		0	Due to the lack of availability of residential building lots it is anticipated that permit fees will only reach \$500,000 which will result in a \$300,000 shortfall in revenue. Some expenses will be under budget and the hiring of a third inspector will occur late in the third quarter. The third position is still required as we are carrying out inspections for a number of large projects for which permits were issued last year. Anticipating an over all shortfall of \$200,000 to be covered from Building Reserve.
2406 ByLaw Enforcement	156,930	77,777	49.6	10,000	We will be without an Enforcement Officer for approximately 2 months as a result of a transfer to another division.
Planning, Zoning & COA	224,670	89,690	39.9	30,000	Higher revenue than budgeted.

City of Stratford

Operating Variance Report As At 30th June 2019

Department	2019 Budget	Q2 Results	% of Budget	Surplus / (Deficit) PROJECTED Variance At 31 Dec 2019	Explanation
310 - Engineering	1,041,460	812,480	78.0	50,000	Expenses are on track to be within budget. Revenues are normally done with year end transfers. Salary gapping Project Manager.
315 - Fleet	1,872,880	572,859	30.6	30,000	New division for 2019 budget year with costs being drawn in from IDs and Transit. Not Community Services vehicles yet. Maintenance activities and fuel expenses on budget. Salary gapping Fleet Manager.
320 - Roads	5,293,320	3,668,500	69.3	50,000	Some costs to be reallocated to Fleet. General expenses are lower than anticipated.
340 - Storm	3,172,290	1,624,075	51.2	30,000	Small surplus anticipated at this stage.
<u>Fire</u>					
211 - Fire	7,609,110	4,056,623	53.3	(20,000)	Early retirements resulting in overtime and sick bank payouts. May still recover by end of the year with current gapping in firefighter recruitment and reduced spending in other areas.
512 - Airport	175,140	161,794	92.4	0	Fuel sales were off to a slow start but are predicted to be on target by year end. Other fees are predicted to be on track by the fall as well.
<u>Community Services</u>					
711 - Parks	2,110,620	883,241	41.8	(30,000)	Delays in posting revenue from Community Services to financial software make projections difficult. Recorded revenue is only at 9% of annual budget and five times less than what had been recorded in 2018 and prior years to date. No revenue for new subdivision trees. Expenditures beginning to be incurred for seasonal operations.
721 - Recreation	4,410,710	2,322,781	52.7	(20,000)	Repairs to Lions Pool systems have been extensive this spring/summer in order to have it ready for opening. Some of the extra costing is due to having to patch the liner as opposed to replacing it before the season due to budget date of passing. Revenue is on track at this time.
731 - Cemetery	188,520	163,300	86.6	0	No variance anticipated.
750 - Transit	1,711,730	801,523	46.8	(50,000)	Revenue from ticket and pass sales are on target. Cash revenue is currently below target by 20% as riders tend to purchase passes. Payroll costs on track with overtime lower than budgeted. Snow removal is over budget due to winter weather challenges including four ice storms.
751 - Parallel Transit	478,730	183,161	38.3	0	FT and PT wages on track. Revenue slightly under budget but will improve over the summer months as ridership historically increase.
<u>Social Services</u>					
611 - Ontario Works	638,160	166,226	26.0	30,000	Projecting a small surplus to budget due to staffing vacancies. There has been some reduced Minsitry funding in 2019 which will be offset by reduced expenditures.
614 - Social Housing	0	1,024,221			
615 - Housing	2,035,450	1,179,016	57.9	0	Projecting 2019 actuals to come in at budgeted amounts. Some savings to wages will be realized due to vacancies but these savings will be offset by increased costs in other areras.
616 - Child Care	330,260	193,403	58.6	0	Projecting 2019 actuals to come in at budgeted amounts.
617 - Early Learning & Child Development	0	(1,970,434)		0	Projecting 2019 tax levy actual to come in at budgeted amounts. Increased Ministry funding is expected in 2019, however this is flow through funding and offseting expenditurees will increase as well.
613 - Anne Hathaway Day Care	6,570	(78,465)	-1194.3	50,000	Projecting a small surplus to budget due to staffing vacancies. Expansion projected in 2019 will not be occuring which will result in decreased revenues as well as decreased staffing expenditures. The projected surplus takes this into consideration.

City of Stratford

Operating Variance Report As At 30th June 2019

Department	2019 Budget	Q2 Results	% of Budget	Surplus / (Deficit) PROJECTED Variance At 31 Dec 2019	Explanation
618 - Britannia Street Apartments	0	324		(10,000)	Opening delayed until October/November 2019
<u>Police</u>					
231 - Police	11,248,510	5,570,643	49.5	0	No variance anticipated.
<u>Library</u>					
411 - Library	2,449,130	1,418,401	57.9	0	Spending is typically slightly front-loaded; do not anticipate deficit at year-end.
Total Tax Supported Expenses	61,606,670	33,961,445	55.1	220,000	
<u>TREASURY REVENUES</u>					
Municipal Taxation	(59,220,220)	(59,220,207)	100.0	0	Taxation has been billed for 2019
Payments In Lieu	(236,450)	(310,313)	131.2	0	PIL receipts generally Q2 & Q3. Adjustments as amounts owing to School Boards are remitted.
Festival Hydro Dividends	(2,150,000)	(1,166,310)	54.2	0	Hydro dividend will be received as declared and budgeted.
Misc	0	(12,168)		0	Local improvement charges will clear to capital funding at year end
Rebates and Write-offs	1,100,000	20,521	1.9	0	Rebates and writeoffs occur throughout the year but most activity in Q3 and Q4 as processed.
Supps and Omits	(1,100,000)	(575,116)	52.3	0	Delivered monthly from MPAC May - November.
Total Treasury Revenues	(61,606,670)	(61,263,593)	99.4	0	
Tax Supported Surplus / (Deficit)	0	(27,302,148)		220,000	
<u>USER PAY DEPARTMENTS</u>					
330 - Sanitary	0	183,877.72		100,000	Expenses forecasted to be under by \$100,000 and revenues as budgeted.
350 - Water	0	575,722.79		170,000	Expenses forecasted to be under by \$200,000 and revenues as budgeted.
360 - Waste	0	(176,601.06)		(240,000)	Costs for recycling and waste collection are higher than budgeted. Loss of recycling revenue as market for material has shrunk. Anticipated that expenses will be over budget by \$200,000 and revenue lower by \$40,000.
User Pay Surplus / (Deficit)	0	582,999		30,000	

City of Stratford
G-101 MAYOR'S OFFICE
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Expense				
F.T. Salaries & Wages	2100	\$66,680.00	\$33,067.03	49.59%
F.T. Benefits	2500	3,500.00	2,130.66	60.88%
Office Supplies and Paper	3070	100.00	43.75	43.75%
Postage	3100	150.00	42.86	28.57%
Meeting Costs	3120		121.38	0.00%
Advertising	4010	2,500.00	965.00	38.60%
Conferences - Expenses	4036	7,300.00		0.00%
Courier/Freight	4060	100.00	931.47	931.47%
Telephone - Cell Phones	4120	2,800.00	1,132.05	40.43%
Travel/Mileage - excl Training	4150	2,000.00	824.74	41.24%
Special Initiatives	4160	4,000.00	600.32	15.01%
Special Events	4164		324.54	0.00%
Office Equipment and Furnishing	9010	400.00		0.00%
		<u>89,530.00</u>	<u>40,183.80</u>	<u>44.88%</u>
Net (Revenue) Expense		<u>89,530.00</u>	<u>40,183.80</u>	<u>44.88%</u>

City of Stratford
G-102 CITY COUNCIL SERVICES
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Contribution From Reserves	1810	(\$38,000.00)		0.00%
		<u>(38,000.00)</u>		<u>0.00%</u>
Expense				
F.T. Salaries & Wages	2100	141,510.00	69,169.89	48.88%
F.T. Benefits	2500	4,760.00	2,974.11	62.48%
Materials	3050	3,900.00	1,038.20	26.62%
Office Supplies and Paper	3070	150.00		0.00%
Miscellaneous	3080	5,000.00	120.00	2.40%
Special Events-Blue Jays	3081	2,000.00	(1,011.86)	(50.59%)
Meeting Costs	3120	7,000.00	3,877.62	55.39%
Material - Specialized Projects	4001	500.00	200.00	40.00%
Conferences - Expenses	4036	16,000.00	10,509.73	65.69%
Consultants	4040	38,000.00	9,320.87	24.53%
Memberships	4097	15,700.00	16,851.07	107.33%
Travel/Mileage - excl Training	4150	200.00	159.41	79.71%
Special Events	4164	32,000.00	11,224.89	35.08%
Transfer to Reserves	7810	10,000.00	10,000.00	100.00%
		<u>276,720.00</u>	<u>134,433.93</u>	<u>48.58%</u>
Net (Revenue) Expense				
		<u>238,720.00</u>	<u>134,433.93</u>	<u>56.31%</u>

City of Stratford
G-111 CITY ADMINISTRATOR'S OFFICE
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Ontario Grants	1130		(\$83,395.00)	0.00%
Contribution From Reserves	1810	(40,000.00)		0.00%
Contribution From Reserve Funds	1820		(22,714.86)	0.00%
		<u>(40,000.00)</u>	<u>(106,109.86)</u>	<u>265.27%</u>
Expense				
F.T. Salaries & Wages	2100	494,950.00	239,742.13	48.44%
F.T. Benefits	2500	144,380.00	77,065.80	53.38%
Materials	3050	300.00		0.00%
Office Supplies and Paper	3070	1,800.00	1,025.28	56.96%
Miscellaneous	3080	200.00		0.00%
Photocopier Expense	3090	3,000.00	1,146.55	38.22%
Postage	3100	200.00		0.00%
Meeting Costs	3120	1,400.00	319.14	22.80%
Publications & Subscriptions	3130	270.00	202.33	74.94%
Service Contracts	4020	1,500.00	238.00	15.87%
Conferences	4035	2,000.00		0.00%
Conferences - Expenses	4036	400.00	63.33	15.83%
Conferences - Registration	4037	2,500.00	1,003.77	40.15%
Conferences - Travel/Mileage	4038	2,000.00	725.28	36.26%
Consultants	4040	40,000.00	36,901.22	92.25%
Courier/Freight	4060	150.00		0.00%
Legal	4090	5,000.00	549.50	10.99%
Memberships	4097	3,500.00	1,837.43	52.50%
Telephone - Basic	4110	2,200.00	1,099.98	50.00%
Telephone - Cell Phones	4120	3,600.00	1,768.60	49.13%
Internet	4125	900.00		0.00%
Training - Expenses	4142	4,200.00		0.00%
Travel/Mileage - excl Training	4150	750.00	108.34	14.45%
Special Initiatives	4160		436.10	0.00%
Special Events	4164	1,600.00		0.00%
Transfer to Reserves	7810		10,000.00	0.00%
Office Equipment and Furnishing	9010	1,100.00		0.00%
		<u>717,900.00</u>	<u>374,232.78</u>	<u>52.13%</u>
Net (Revenue) Expense		<u>677,900.00</u>	<u>268,122.92</u>	<u>39.55%</u>

City of Stratford
G-112 PERSONNEL & HUMAN RESOURCES
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Expense				
F.T. Salaries & Wages	2100	\$370,450.00	\$182,156.73	49.17%
F.T. Benefits	2500	110,800.00	57,796.36	52.16%
Payroll - EAP, WSIB	2700		30,000.00	0.00%
Office Supplies and Paper	3070	2,500.00	473.25	18.93%
Photocopier Expense	3090	2,500.00	1,231.45	49.26%
Postage	3100	200.00	23.06	11.53%
Printing	3110	600.00		0.00%
Meeting Costs	3120	5,000.00	785.08	15.70%
Publications & Subscriptions	3130	1,000.00		0.00%
Advertising	4010	6,000.00	2,098.11	34.97%
Conferences	4035	4,300.00	266.61	6.20%
Conferences - Expenses	4036	1,200.00	47.84	3.99%
Conferences - Registration	4037	7,100.00	532.78	7.50%
Conferences - Travel/Mileage	4038	3,600.00	210.62	5.85%
Consultants	4040	24,000.00	9,563.46	39.85%
Legal	4090	17,000.00	18,318.04	107.75%
Memberships	4097	1,610.00	3,322.33	206.36%
Telephone - Basic	4110	1,900.00	949.98	50.00%
Telephone - Cell Phones	4120	4,200.00	2,086.87	49.69%
Training	4140	31,000.00	11,702.40	37.75%
Training - Expenses	4142	17,850.00	5,006.28	28.05%
Office Equipment and Furnishing	9010	2,000.00	5.62	0.28%
		<u>614,810.00</u>	<u>326,576.87</u>	<u>53.12%</u>
Net (Revenue) Expense		<u>614,810.00</u>	<u>326,576.87</u>	<u>53.12%</u>

City of Stratford
G-121 CITY CLERK'S OFFICE
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
User Fees	1405	(\$20,000.00)	(\$10,134.89)	50.67%
Clerks - Miscellaneous	1434	(1,500.00)	(308.59)	20.57%
Clerk - Commissioning	1435	(3,900.00)	(1,975.00)	50.64%
Clerk - Freedom of Information	1437	(750.00)	(499.45)	66.59%
Clerk - Civil Ceremony	1438	(14,500.00)	(6,988.50)	48.20%
Clerk - Encroachment Fee	1439	(16,000.00)	(550.93)	3.44%
Clerk - Marriage Licence	1441	(31,000.00)	(5,525.00)	17.82%
Clerk - Lottery Licence	1442	(55,000.00)	(25,870.55)	47.04%
Clerk - Pet Licence	1443	(2,400.00)	(2,110.30)	87.93%
Clerk - Business Licences	1444	(37,500.00)	(28,713.54)	76.57%
		<u>(182,550.00)</u>	<u>(82,676.75)</u>	<u>45.29%</u>
Expense				
F.T. Salaries & Wages	2100	401,050.00	232,236.90	57.91%
Part Time Salaries & Wages	2110		12,943.22	0.00%
F.T. Benefits	2500	120,170.00	58,578.92	48.75%
P.T. Benefits	2510		3,696.39	0.00%
Materials	3050	20,000.00	3,247.55	16.24%
Office Supplies and Paper	3070	3,100.00	2,145.68	69.22%
Photocopier Expense	3090	6,000.00	2,470.58	41.18%
Postage	3100	4,000.00	2,669.79	66.74%
Printing	3110	1,500.00	432.62	28.84%
Publications & Subscriptions	3130	1,500.00	130.41	8.69%
Service Contracts	4020	6,600.00		0.00%
Conferences	4035	1,500.00	168.27	11.22%
Conferences - Expenses	4036	300.00		0.00%
Conferences - Registration	4037	1,500.00		0.00%
Conferences - Travel/Mileage	4038	600.00		0.00%
Consultants	4040		335.81	0.00%
Courier/Freight	4060	3,200.00	910.15	28.44%
Legal	4090	27,000.00	17,225.72	63.80%
Memberships	4097	1,800.00	805.94	44.77%
Telephone - Basic	4110	2,870.00	1,435.02	50.00%
Telephone - Cell Phones	4120	900.00	442.15	49.13%
Town Crier	4130	25,000.00	13,120.28	52.48%
Training	4140	5,500.00	422.30	7.68%
Training - Mileage	4141	600.00		0.00%
Training - Expenses	4142	500.00		0.00%
Travel/Mileage - excl Training	4150	500.00	61.28	12.26%
Special Events	4164	1,600.00		0.00%
Bank, Collection and Credit Car	5010		38.00	0.00%
Transfer to Reserves	7810	55,000.00	55,000.00	100.00%
Office Equipment and Furnishing	9010	1,500.00	2,265.85	151.06%
		<u>693,790.00</u>	<u>410,782.83</u>	<u>59.21%</u>
Net (Revenue) Expense				
		<u>511,240.00</u>	<u>328,106.08</u>	<u>64.18%</u>

City of Stratford
G-131 TREASURER'S OFFICE
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Service Charge Revenue	1360	(\$3,600.00)	(\$5,500.99)	152.81%
Tax Certificates	1380	(24,000.00)	(9,990.00)	41.63%
Donations	1570		(2,620.37)	0.00%
Recoverables	1770	(4,690.00)	(5,000.33)	106.62%
Contribution From Reserves	1810	(82,020.00)		0.00%
Interfunctional Transfers	1900	(219,750.00)		0.00%
		<u>(334,060.00)</u>	<u>(23,111.69)</u>	<u>6.92%</u>
Expense				
F.T. Salaries & Wages	2100	985,870.00	485,952.11	49.29%
Part Time Salaries & Wages	2110	32,000.00		0.00%
F.T. Benefits	2500	289,490.00	145,927.78	50.41%
P.T. Benefits	2510	8,000.00	434.36	5.43%
Payroll - EAP, WSIB	2700	150.00		0.00%
Materials	3050		1,525.63	0.00%
Office Supplies and Paper	3070	10,900.00	8,457.21	77.59%
Photocopier Expense	3090	4,300.00	1,758.67	40.90%
Postage	3100	32,000.00	13,698.87	42.81%
Meeting Costs	3120	1,000.00	39.17	3.92%
Publications & Subscriptions	3130	1,750.00		0.00%
Service Contracts	4020	1,500.00		0.00%
Audit	4030	64,000.00		0.00%
Conferences - Expenses	4036		520.59	0.00%
Consultants	4040	151,000.00	38,516.44	25.51%
Courier/Freight	4060		138.85	0.00%
Maintenance Contracts	4095	37,200.00	9,380.45	25.22%
Memberships	4097	7,060.00	6,576.05	93.15%
Telephone - Basic	4110	7,940.00	8,369.51	105.41%
Telephone - Long Distance	4115		478.74	0.00%
Telephone - Cell Phones	4120	900.00	442.15	49.13%
Training	4140	24,000.00	1,611.22	6.71%
Travel/Mileage - excl Training	4150	500.00		0.00%
Bank, Collection and Credit Car	5010		229.29	0.00%
Office Equipment and Furnishing	9010	7,500.00	91.75	1.22%
		<u>1,667,060.00</u>	<u>724,148.84</u>	<u>43.44%</u>
Net (Revenue) Expense				
		<u>1,333,000.00</u>	<u>701,037.15</u>	<u>52.59%</u>

City of Stratford
G-134 INFORMATION TECHNOLOGY SERV
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Information Technology - IT Maintenance	1425		(\$2,811.27)	0.00%
Recoverables	1770	(8,400.00)	(9,280.00)	110.48%
Interfunctional Transfers	1900	(205,600.00)	(36,925.00)	17.96%
		<u>(214,000.00)</u>	<u>(49,016.27)</u>	<u>22.90%</u>
Expense				
F.T. Salaries & Wages	2100	239,890.00	138,209.86	57.61%
Part Time Salaries & Wages	2110	38,130.00	17,391.28	45.61%
F.T. Benefits	2500	66,700.00	39,900.33	59.82%
P.T. Benefits	2510	8,020.00	1,507.41	18.80%
Payroll - EAP, WSIB	2700	150.00		0.00%
Office Supplies and Paper	3070	1,000.00	169.26	16.93%
Photocopier Expense	3090	650.00	92.14	14.18%
Meeting Costs	3120	280.00		0.00%
Service Contracts	4020	248,700.00	94,728.38	38.09%
Conferences	4035	5,100.00		0.00%
Conferences - Expenses	4036	200.00		0.00%
Conferences - Registration	4037	5,200.00	453.85	8.73%
Conferences - Travel/Mileage	4038	2,600.00	85.67	3.30%
Consultants	4040	60,000.00		0.00%
Maintenance Contracts	4095	217,800.00	74,150.05	34.05%
Memberships	4097	12,100.00	14.70	0.12%
Telephone - Basic	4110	1,760.00	880.02	50.00%
Telephone - Cell Phones	4120	1,980.00	(7,910.23)	(399.51%)
Data Telecommunications	4122	66,540.00	25,918.31	38.95%
Internet	4125	13,800.00	6,105.60	44.24%
Training	4140	6,000.00		0.00%
Transfer to Reserve Fund	7820	155,570.00	155,570.00	100.00%
Equipment Purchases	9030	27,300.00	6,949.57	25.46%
		<u>1,179,470.00</u>	<u>554,216.20</u>	<u>46.99%</u>
Net (Revenue) Expense		<u>965,470.00</u>	<u>505,199.93</u>	<u>52.33%</u>

City of Stratford
G-135 PARKING DIVISION
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Parking Revenue	1335	(\$948,140.00)	(\$369,128.51)	38.93%
Other Fines	1480	(170,000.00)	(54,969.90)	32.34%
		<u>(1,118,140.00)</u>	<u>(424,098.41)</u>	<u>37.93%</u>
Expense				
F.T. Salaries & Wages	2100	79,420.00	38,538.42	48.52%
F.T. Benefits	2500	27,990.00	15,407.72	55.05%
Hydro	3040	500.00	122.74	24.55%
Materials	3050	15,200.00	4,357.08	28.67%
Office Supplies and Paper	3070	6,500.00	2,988.31	45.97%
Photocopier Expense	3090	1,000.00		0.00%
Postage	3100	3,500.00	899.67	25.70%
Advertising	4010	1,500.00		0.00%
Consultants	4040	10,000.00		0.00%
Contractors	4050	208,140.00	59,359.49	28.52%
Legal	4090	3,000.00	447.74	14.92%
Maintenance Contracts	4095	19,900.00	14,054.49	70.63%
Telephone - Basic	4110	880.00	439.98	50.00%
Telephone - Cell Phones	4120	4,150.00	1,622.35	39.09%
Bank, Collection and Credit Car	5010	5,650.00	3,180.45	56.29%
Rental of Bldg, Machinery & Equ	5040	35,500.00	19,700.00	55.49%
Transfer to Reserve Fund	7820	216,810.00		0.00%
City Owned Rental Expense	7850		5.58	0.00%
Interfunctional Transfers	7900	128,500.00		0.00%
		<u>768,140.00</u>	<u>161,124.02</u>	<u>20.98%</u>
Net (Revenue) Expense				
		<u>(350,000.00)</u>	<u>(262,974.39)</u>	<u>75.14%</u>

City of Stratford
G-136 CROSSING GUARD DIVISION
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Expense				
Materials	3050	\$1,630.00	\$252.34	15.48%
Consultants	4040	5,000.00		0.00%
Contractors	4050	230,360.00	104,310.12	45.28%
Equipment Purchases	9030	2,000.00	10,097.07	504.85%
		<u>238,990.00</u>	<u>114,659.53</u>	<u>47.98%</u>
Net (Revenue) Expense		<u>238,990.00</u>	<u>114,659.53</u>	<u>47.98%</u>

City of Stratford
G-139 GENERAL FINANCIAL SERVICES
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Supplementaries	1045	(\$1,100,000.00)	(\$575,115.98)	52.28%
Ontario Grants	1130		(588,485.00)	0.00%
POA Revenue	1250	(168,740.00)	(26,040.06)	15.43%
Penalties and Interest on Taxes	1510	(420,000.00)	(239,467.90)	57.02%
Investment and Interest Income	1560	(318,260.00)	(150,540.11)	47.30%
Donations	1570		(120.00)	0.00%
Recoverables	1770	(14,230.00)	(89,145.47)	626.46%
Interfunctional Transfers	1900	(119,940.00)		0.00%
		<u>(2,141,170.00)</u>	<u>(1,668,914.52)</u>	<u>77.94%</u>
Expense				
F.T. Salaries & Wages	2100		13,501.24	0.00%
F.T. Benefits	2500		1,208.87	0.00%
Materials	3050		799.21	0.00%
Consultants	4040		69,566.96	0.00%
Insurance Premiums	4080	553,900.00	552,608.84	99.77%
Insurance Claims - Adjuster Fees	4081	10,000.00	2,937.50	29.38%
Insurance Claims	4085	170,000.00	76,814.17	45.18%
Legal	4090	165,000.00	196,798.19	119.27%
Special Events	4164		28,273.55	0.00%
Bank, Collection and Credit Car	5010	63,100.00	95,706.20	151.67%
Interest on Long-term Debt	5030	429,300.00	712,015.01	165.85%
Principal Repayment LTD	5035	1,115,320.00	2,143,169.85	192.16%
Tax Write Off	5050	1,100,000.00	20,520.86	1.87%
Transfer to Reserves	7810	625,000.00	625,000.00	100.00%
Transfer to Reserve Fund	7820		91,038.00	0.00%
		<u>4,231,620.00</u>	<u>4,629,958.45</u>	<u>109.41%</u>
Net (Revenue) Expense				
		<u>2,090,450.00</u>	<u>2,961,043.93</u>	<u>141.65%</u>

City of Stratford
G-511 ECONOMIC DEVELOPMENT DEPT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
LAND SALES	1750	(\$2,758,000.00)		0.00%
Contribution From Reserve Funds	1820	(409,910.00)		0.00%
		<u>(3,167,910.00)</u>		<u>0.00%</u>
Expense				
Contractors	4050		68,904.73	0.00%
Legal	4090	137,900.00	1,460.77	1.06%
Interest on Long-term Debt	5030	78,970.00	2,206.78	2.79%
Principal Repayment LTD	5035	330,940.00	13,611.48	4.11%
Transfer to Reserve Fund	7820	2,620,100.00		0.00%
		<u>3,167,910.00</u>	<u>86,183.76</u>	<u>2.72%</u>
Net (Revenue) Expense				
		<u><u> </u></u>	<u><u>86,183.76</u></u>	<u><u>0.00%</u></u>

City of Stratford
G-810 REQUISITIONS FROM OTHERS
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Expense				
F.T. Salaries & Wages	2100		\$9,503.20	0.00%
F.T. Benefits	2500		2,887.04	0.00%
Grants -External Agencies	6035	8,024,410.00	4,102,732.69	51.13%
MPAC	6030	408,440.00	204,220.00	50.00%
Interfunctional Transfers	7900	48,780.00		0.00%
		<u>8,481,630.00</u>	<u>4,319,342.93</u>	<u>50.93%</u>
Net (Revenue) Expense		<u>8,481,630.00</u>	<u>4,319,342.93</u>	<u>50.93%</u>

City of Stratford
G-820 OTHER MUN SERVICES/PROGRAMS
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Canada Grants	1120		(\$30,000.00)	0.00%
Contribution From Reserves	1810	(19,890.00)	(20,444.86)	102.79%
		<u>(19,890.00)</u>	<u>(50,444.86)</u>	<u>253.62%</u>
Expense				
Part Time Salaries & Wages	2110	29,060.00		0.00%
P.T. Benefits	2510	8,600.00		0.00%
Materials	3050	14,800.00	381.45	2.58%
Office Supplies and Paper	3070	2,100.00		0.00%
Meeting Costs	3120	2,150.00	387.38	18.02%
Advertising	4010	1,000.00	398.89	39.89%
Service Contracts	4020	19,700.00		0.00%
Conferences - Expenses	4036	5,700.00		0.00%
Conferences - Travel/Mileage	4038		65.86	0.00%
Contractors	4050		2,518.56	0.00%
Memberships	4097	1,000.00	75.00	7.50%
Town Crier	4130	2,100.00		0.00%
Special Initiatives	4160	30,050.00	2,877.22	9.57%
OSUM Conferences	4167	5,200.00	2,015.17	38.75%
		<u>121,460.00</u>	<u>8,719.53</u>	<u>7.18%</u>
Net (Revenue) Expense				
		<u>101,570.00</u>	<u>(41,725.33)</u>	<u>(41.08%)</u>

City of Stratford
G-141 CITY BLDG/PROP OPERATION/MAIN
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Rentals and Leases	1470	(\$331,470.00)	(\$202,970.97)	61.23%
Recoverables	1770		(600.00)	0.00%
Interfunctional Transfers	1900	(410,010.00)	(85,058.00)	20.75%
		<u>(741,480.00)</u>	<u>(288,628.97)</u>	<u>38.93%</u>
Expense				
F.T. Salaries & Wages	2100	358,110.00	163,260.56	45.59%
Part Time Salaries & Wages	2110	29,500.00	24,817.30	84.13%
F.T. Benefits	2500	104,690.00	43,068.15	41.14%
P.T. Benefits	2510	4,690.00	4,373.32	93.25%
Heat	3030	31,760.00	17,738.92	55.85%
Hydro	3040	211,700.00	62,589.38	29.57%
Water / Sewage	3045	15,430.00	2,420.15	15.68%
Materials	3050	32,720.00	16,605.59	50.75%
Uniforms	3170	900.00		0.00%
Vehicle - Fuel	3180	150.00		0.00%
Vehicle - Repairs & Expenses	3190	1,100.00	371.99	33.82%
Contractors	4050	5,430.00		0.00%
Snow Removal	4105	14,430.00	42,123.08	291.91%
Building Maintenance	4107	207,400.00	56,530.29	27.26%
Telephone - Basic	4110	2,050.00	1,024.98	50.00%
Telephone - Cell Phones	4120	2,800.00	5,409.00	193.18%
Cable/Satellite	4124		920.03	0.00%
Training - Expenses	4142	2,270.00		0.00%
Transfer to Reserves	7810	55,000.00		0.00%
Transfer to Reserve Fund	7820	208,200.00	208,200.00	100.00%
Equipment Purchases	9030	2,540.00	1,670.71	65.78%
		<u>1,290,870.00</u>	<u>651,123.45</u>	<u>50.44%</u>
Net (Revenue) Expense				
		<u>549,390.00</u>	<u>362,494.48</u>	<u>65.98%</u>

City of Stratford
G-251-2400 BUILDING INSPECTION ADMIN
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Letters of Conformity Fees	1325		(\$5,121.00)	0.00%
Licenses and Permits	1440	(809,660.00)	(181,199.94)	22.38%
Contribution From Reserves	1810	(39,530.00)		0.00%
		<u>(849,190.00)</u>	<u>(186,320.94)</u>	<u>21.94%</u>
Expense				
F.T. Salaries & Wages	2100	411,480.00	167,751.21	40.77%
Part Time Salaries & Wages	2110	22,700.00	6,806.91	29.99%
F.T. Benefits	2500	132,660.00	57,688.63	43.49%
P.T. Benefits	2510	3,240.00	1,283.06	39.60%
Materials	3050	6,250.00	12,983.30	207.73%
Photocopier Expense	3090	2,000.00	619.34	30.97%
Postage	3100	1,500.00	2,258.43	150.56%
Vehicle - Fuel	3180	1,800.00	594.88	33.05%
Vehicle - Repairs & Expenses	3190	5,600.00	1,088.96	19.45%
Advertising	4010	1,300.00	651.70	50.13%
Consultants	4040	40,000.00	18,102.13	45.26%
Contractors	4050	1,500.00		0.00%
Legal	4090	45,000.00	17,800.10	39.56%
Maintenance Contracts	4095	42,000.00	35,630.73	84.84%
Memberships	4097	4,150.00	550.63	13.27%
Telephone - Basic	4110	2,210.00	1,105.02	50.00%
Telephone - Cell Phones	4120	4,100.00	1,567.40	38.23%
Training	4140	21,750.00	9,457.62	43.48%
Bank, Collection and Credit Car	5010	1,500.00	1,045.37	69.69%
Interfunctional Transfers	7900	98,450.00		0.00%
		<u>849,190.00</u>	<u>336,985.42</u>	<u>39.68%</u>
Net (Revenue) Expense				
			<u>150,664.48</u>	<u>0.00%</u>

City of Stratford
G-251-2406 BY-LAW ENFORCEMENT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Letters of Conformity Fees	1325	(\$3,000.00)		0.00%
User Fees	1405	(19,000.00)	(13,115.00)	69.03%
Licenses and Permits	1440	(22,890.00)	(15,400.00)	67.28%
Bed & Breakfast Licences	1445	(30,000.00)	(30,122.70)	100.41%
Interfunctional Transfers	1900	(51,300.00)		0.00%
		<u>(126,190.00)</u>	<u>(58,637.70)</u>	<u>46.47%</u>
Expense				
F.T. Salaries & Wages	2100	196,330.00	95,556.41	48.67%
Part Time Salaries & Wages	2110	6,390.00	2,612.91	40.89%
F.T. Benefits	2500	54,190.00	27,621.07	50.97%
P.T. Benefits	2510	1,910.00	933.92	48.90%
Materials	3050	3,300.00	912.38	27.65%
Photocopier Expense	3090	1,650.00	619.32	37.53%
Postage	3100	1,500.00		0.00%
Vehicle - Fuel	3180	1,000.00	586.71	58.67%
Vehicle - Repairs & Expenses	3190	500.00		0.00%
Contractors	4050	5,500.00	7.63	0.14%
Legal	4090		869.03	0.00%
Memberships	4097	650.00	211.00	32.46%
Telephone - Basic	4110	880.00	439.98	50.00%
Telephone - Cell Phones	4120	1,920.00	934.30	48.66%
Training	4140	4,000.00	1,196.58	29.91%
Bank, Collection and Credit Car	5010		513.05	0.00%
Transfer to Reserves	7810	3,400.00		0.00%
Transfer to Reserve Fund	7820		3,400.00	0.00%
		<u>283,120.00</u>	<u>136,414.29</u>	<u>48.18%</u>
Net (Revenue) Expense				
		<u>156,930.00</u>	<u>77,776.59</u>	<u>49.56%</u>

City of Stratford
G-251-8110 PLANNING AND ZONING
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Letters of Conformity Fees	1325	(\$6,070.00)		0.00%
Site Plan Agreement Revenue	1375	(50,000.00)	(25,104.00)	50.21%
User Fees	1405	(20,000.00)	(26,881.00)	134.41%
Zoning Application Fees	1420	(18,000.00)	(16,075.00)	89.31%
Zoning Bylaw Fees	1430	(2,500.00)	(1,228.00)	49.12%
Official Plan Amendments	1447	(4,700.00)		0.00%
Sales	1610	(200.00)		0.00%
		<u>(101,470.00)</u>	<u>(69,288.00)</u>	<u>68.28%</u>
Expense				
F.T. Salaries & Wages	2100	148,500.00	77,454.38	52.16%
Part Time Salaries & Wages	2110	17,040.00	9,418.63	55.27%
F.T. Benefits	2500	39,960.00	21,462.86	53.71%
P.T. Benefits	2510	5,090.00	2,490.57	48.93%
Materials	3050	2,580.00	649.23	25.16%
Photocopier Expense	3090	900.00	412.88	45.88%
Postage	3100	1,020.00	4.08	0.40%
Consultants	4040	10,400.00		0.00%
Courier/Freight	4060		4.08	0.00%
Legal	4090		828.34	0.00%
Memberships	4097	1,700.00		0.00%
Telephone - Basic	4110	2,200.00	1,099.98	50.00%
Telephone - Cell Phones	4120	900.00	442.15	49.13%
Training	4140	6,000.00		0.00%
Bank, Collection and Credit Car	5010		513.07	0.00%
Interest on Long-term Debt	5030	120.00	62.29	51.91%
Principal Repayment LTD	5035	1,570.00	649.36	41.36%
Transfer to Reserves	7810	10,000.00	10,000.00	100.00%
		<u>247,980.00</u>	<u>125,491.90</u>	<u>50.61%</u>
Net (Revenue) Expense				
		<u>146,510.00</u>	<u>56,203.90</u>	<u>38.36%</u>

City of Stratford
G-251-8116 COMMITTEE OF ADJUSTMENT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
User Fees	1405	<u>(\$39,290.00)</u>	<u>(\$21,173.00)</u>	<u>53.89%</u>
		<u>(39,290.00)</u>	<u>(21,173.00)</u>	<u>53.89%</u>
Expense				
F.T. Salaries & Wages	2100	76,220.00	35,909.10	47.11%
Part Time Salaries & Wages	2110	12,780.00	5,225.91	40.89%
F.T. Benefits	2500	20,580.00	10,860.89	52.77%
P.T. Benefits	2510	3,820.00	1,867.95	48.90%
Materials	3050	2,080.00		0.00%
Photocopier Expense	3090	1,100.00	412.88	37.53%
Postage	3100	870.00	382.25	43.94%
		<u>117,450.00</u>	<u>54,658.98</u>	<u>46.54%</u>
Net (Revenue) Expense				
		<u>78,160.00</u>	<u>33,485.98</u>	<u>42.84%</u>

City of Stratford
G-310 ENGINEERING
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Service Charge Revenue	1360	(\$20,000.00)	(\$10,663.33)	53.32%
Application Review Revenue	1365	(4,000.00)	(3,300.00)	82.50%
Sales	1610	(500.00)	(107.68)	21.54%
Recoverables	1770	(695,820.00)	(26,372.46)	3.79%
City Own Rental Revenue	1850	(17,000.00)	(1,926.99)	11.34%
Interfunctional Transfers	1900	(179,500.00)		0.00%
		<u>(916,820.00)</u>	<u>(42,370.46)</u>	<u>4.62%</u>
Expense				
F.T. Salaries & Wages	2100	1,364,040.00	556,917.22	40.83%
Part Time Salaries & Wages	2110	21,400.00	42,497.54	198.59%
F.T. Benefits	2500	374,320.00	167,018.75	44.62%
P.T. Benefits	2510	1,680.00	3,799.57	226.16%
Payroll - EAP, WSIB	2700	1,600.00		0.00%
Clothing	3010	2,100.00	864.65	41.17%
Materials	3050	4,000.00	753.85	18.85%
Office Supplies and Paper	3070	3,100.00	1,618.50	52.21%
Photocopier Expense	3090	7,000.00	2,139.94	30.57%
Postage	3100	300.00	150.34	50.11%
Printing	3110	700.00	99.89	14.27%
Meeting Costs	3120	400.00		0.00%
Publications & Subscriptions	3130	300.00		0.00%
Vehicle - Fuel	3180		3,828.02	0.00%
Vehicle - Repairs & Expenses	3190		8,006.05	0.00%
Service Contracts	4020	34,000.00	7,017.83	20.64%
Consultants	4040	5,000.00	1,159.25	23.19%
Courier/Freight	4060	100.00	55.67	55.67%
Maintenance Contracts	4095	46,000.00	24,198.36	52.61%
Memberships	4097	5,310.00	3,191.23	60.10%
Telephone - Basic	4110	8,380.00	4,189.98	50.00%
Telephone - Cell Phones	4120	9,350.00	4,141.50	44.29%
Training - Expenses	4142	26,000.00	4,488.79	17.26%
Travel/Mileage - excl Training	4150	750.00		0.00%
Rental of Bldg, Machinery & Equ	5040	2,000.00		0.00%
Transfer to Reserve Fund	7820	16,350.00	16,350.00	100.00%
City Owned Rental Expense	7850	9,100.00	1,872.13	20.57%
Interfunctional Transfers	7900	8,400.00		0.00%
Office Equipment and Furnishing	9010	4,600.00		0.00%
Small Tools & Equipment	9040	2,000.00	491.45	24.57%
		<u>1,958,280.00</u>	<u>854,850.51</u>	<u>43.65%</u>
Net (Revenue) Expense				
		<u>1,041,460.00</u>	<u>812,480.05</u>	<u>78.01%</u>

City of Stratford
G-315 - FLEET
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Recoverables	1770	(\$34,830.00)		0.00%
		<u>(34,830.00)</u>		<u>0.00%</u>
Expense				
F.T. Salaries & Wages	2100	572,920.00	125,429.41	21.89%
Part Time Salaries & Wages	2110		20,441.84	0.00%
F.T. Benefits	2500	169,480.00	38,362.95	22.64%
P.T. Benefits	2510		4,597.85	0.00%
Payroll - EAP, WSIB	2700		366.33	0.00%
Clothing	3010	7,440.00	3,546.15	47.66%
Personal Protective Equip	3011	1,000.00	315.38	31.54%
Materials	3050	3,000.00	4,315.65	143.86%
Photocopier Expense	3090	300.00	47.44	15.81%
Vehicle - Fuel	3180	546,500.00	217,898.85	39.87%
Vehicle - Repairs & Expenses	3190	468,730.00	107,494.98	22.93%
Contractors	4050	40,000.00		0.00%
Maintenance Contracts	4095	58,000.00	19,055.53	32.85%
Memberships	4097	350.00		0.00%
Telephone - Basic	4110	3,090.00	1,545.00	50.00%
Training - Expenses	4142	2,500.00	254.40	10.18%
Transfer to Reserve Fund	7820	19,600.00	19,600.00	100.00%
Small Tools & Equipment	9040	14,800.00	9,586.92	64.78%
		<u>1,907,710.00</u>	<u>572,858.68</u>	<u>30.03%</u>
Net (Revenue) Expense				
		<u>1,872,880.00</u>	<u>572,858.68</u>	<u>30.59%</u>

City of Stratford
G-320 ROAD
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
User Fees	1405	(\$1,500.00)	(\$1,840.43)	122.70%
Recoverables	1770	(44,500.00)	(14,487.33)	32.56%
City Own Rental Revenue	1850	(600,000.00)	(233,366.65)	38.89%
Interfunctional Transfers	1900	(128,500.00)		0.00%
		<u>(774,500.00)</u>	<u>(249,694.41)</u>	<u>32.24%</u>
Expense				
F.T. Salaries & Wages	2100	1,320,530.00	743,812.27	56.33%
Part Time Salaries & Wages	2110		14,860.72	0.00%
F.T. Benefits	2500	416,890.00	202,127.16	48.48%
P.T. Benefits	2510		5,284.92	0.00%
Payroll - EAP, WSIB	2700	4,100.00	1,202.43	29.33%
Clothing	3010	28,000.00	8,334.28	29.77%
Heat	3030	14,000.00	7,616.51	54.40%
Hydro	3040	310,300.00	80,202.08	25.85%
Water / Sewage	3045	3,000.00	1,039.25	34.64%
Materials	3050	380,000.00	179,484.11	47.23%
Office Supplies and Paper	3070	1,200.00	1,226.03	102.17%
Photocopier Expense	3090	3,400.00	1,027.33	30.22%
Postage	3100		554.08	0.00%
Printing	3110	100.00		0.00%
Meeting Costs	3120	250.00		0.00%
R & M - Buildings & Equipment (3140	23,500.00	9,863.12	41.97%
Vehicle - Fuel	3180		67,008.51	0.00%
Vehicle - Repairs & Expenses	3190	2,500.00	100,986.28	4039.45%
Advertising	4010	250.00		0.00%
Service Contracts	4020	193,500.00	93,283.15	48.21%
Contractors	4050	485,700.00	218,522.28	44.99%
Courier/Freight	4060	100.00	12.42	12.42%
Maintenance Contracts	4095	58,280.00	15,965.00	27.39%
Memberships	4097	1,140.00	377.73	33.13%
Tree Trimming & Removal	4108	52,000.00	22,685.00	43.63%
Telephone - Basic	4110	1,770.00	885.00	50.00%
Telephone - Cell Phones	4120	6,800.00	3,250.50	47.80%
Training - Expenses	4142	12,000.00	2,892.42	24.10%
Bank, Collection and Credit Car	5010		61.87	0.00%
Interest on Long-term Debt	5030	61,910.00	21,419.04	34.60%
Principal Repayment LTD	5035	485,100.00	173,623.47	35.79%
Rental of Bldg, Machinery & Equ	5040	20,000.00	5,149.68	25.75%
Transfer to Reserves	7810	350,000.00		0.00%
Transfer to Reserve Fund	7820	1,348,000.00	1,698,000.00	125.96%
City Owned Rental Expense	7850	463,500.00	230,447.97	49.72%
Office Equipment and Furnishing	9010	1,500.00		0.00%
Small Tools & Equipment	9040	18,500.00	6,989.69	37.78%
		<u>6,067,820.00</u>	<u>3,918,194.30</u>	<u>64.57%</u>
Net (Revenue) Expense				
		<u>5,293,320.00</u>	<u>3,668,499.89</u>	<u>69.30%</u>

City of Stratford
G-340 STORM
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Recoverables	1770	(\$43,000.00)		0.00%
		<u>(43,000.00)</u>		<u>0.00%</u>
Expense				
F.T. Salaries & Wages	2100	110,960.00	26,775.19	24.13%
F.T. Benefits	2500	35,010.00	7,487.21	21.39%
Hydro	3040	3,000.00	1,035.87	34.53%
Materials	3050	29,000.00	3,457.58	11.92%
Service Contracts	4020	8,000.00	11,730.17	146.63%
Consultants	4040		6,275.29	0.00%
Contractors	4050	95,000.00	38,527.96	40.56%
Interest on Long-term Debt	5030	246,470.00	2,479.07	1.01%
Principal Repayment LTD	5035	1,250,650.00	113,855.08	9.10%
Rental of Bldg, Machinery & Equ	5040	2,000.00	666.27	33.31%
Transfer to Reserve Fund	7820	1,408,000.00	1,408,000.00	100.00%
City Owned Rental Expense	7850	27,000.00	3,494.57	12.94%
Small Tools & Equipment	9040	200.00	290.63	145.32%
		<u>3,215,290.00</u>	<u>1,624,074.89</u>	<u>50.51%</u>
Net (Revenue) Expense				
		<u>3,172,290.00</u>	<u>1,624,074.89</u>	<u>51.20%</u>

City of Stratford
G-211 FIRE DEPARTMENT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
User Fees	1405	(\$134,970.00)	(\$124,083.91)	91.93%
		<u>(134,970.00)</u>	<u>(124,083.91)</u>	<u>91.93%</u>
Expense				
F.T. Salaries & Wages	2100	5,652,930.00	2,978,501.69	52.69%
F.T. Benefits	2500	1,586,620.00	833,415.65	52.53%
Personal Protective Equip	3011	20,000.00	21,608.56	108.04%
Heat	3030	7,500.00	3,510.97	46.81%
Hydro	3040	14,000.00	3,608.10	25.77%
Water / Sewage	3045	2,000.00	745.07	37.25%
Materials	3050		(348.29)	0.00%
Materials - Emergency Management	3052	5,000.00	1,041.64	20.83%
Office Supplies and Paper	3070	3,000.00	1,966.06	65.54%
Photocopier Expense	3090	5,000.00	1,072.66	21.45%
Postage	3100	500.00	91.00	18.20%
Printing	3110	1,000.00		0.00%
Meeting Costs	3120	1,000.00	490.30	49.03%
Publications & Subscriptions	3130	1,000.00		0.00%
R & M - Buildings & Equipment (3140	10,000.00	3,217.08	32.17%
Uniforms	3170	20,000.00	21,022.49	105.11%
Vehicle - Fuel	3180	21,000.00	11,213.85	53.40%
Vehicle - Repairs & Expenses	3190	50,000.00	20,756.22	41.51%
Advertising	4010	1,700.00	361.24	21.25%
Service Contracts	4020	25,200.00	21,088.91	83.69%
Conferences - Expenses	4036	12,000.00		0.00%
Contractors	4050	15,000.00	9,619.42	64.13%
Memberships	4097	3,500.00	2,100.67	60.02%
Snow Removal	4105	4,000.00	6,919.74	172.99%
Telephone - Basic	4110	22,930.00	11,464.98	50.00%
Telephone - Cell Phones	4120	4,200.00	2,152.90	51.26%
Training - Expenses	4142	20,000.00	3,983.91	19.92%
Facility Improvements	4155	4,000.00	5,520.20	138.01%
Special Events	4164	5,000.00		0.00%
Bank, Collection and Credit Car	5010		15.00	0.00%
Provincial Programs	5065	5,000.00	3,600.94	72.02%
Transfer to Reserves	7810	200,000.00		0.00%
Transfer to Reserve Fund	7820		200,000.00	0.00%
Office Equipment and Furnishing	9010	1,000.00	259.43	25.94%
Equipment Purchases	9030	10,000.00	6,146.70	61.47%
Small Tools & Equipment	9040	10,000.00	5,560.20	55.60%
		<u>7,744,080.00</u>	<u>4,180,707.29</u>	<u>53.99%</u>
Net (Revenue) Expense				
		<u>7,609,110.00</u>	<u>4,056,623.38</u>	<u>53.31%</u>

City of Stratford
G-512 STRATFORD MUNICIPAL AIRPORT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Parking Revenue	1335	(\$16,320.00)	(\$67.00)	0.41%
User Fees	1405	(2,200.00)	(250.00)	11.36%
Farm Land Lease Revenue	1450	(12,000.00)	(262.20)	2.19%
Rentals and Leases	1470	(43,290.00)	(20,305.66)	46.91%
Sales	1610	(176,500.00)	(94,273.75)	53.41%
		<u>(250,310.00)</u>	<u>(115,158.61)</u>	<u>46.01%</u>
Expense				
Goods Purchased for Resale	3020	136,810.00	93,261.11	68.17%
Heat	3030	5,000.00	2,489.84	49.80%
Hydro	3040	10,000.00	4,926.01	49.26%
Materials	3050		7.20	0.00%
Postage	3100	100.00	22.47	22.47%
R & M - Buildings & Equipment (3140	16,740.00	217.30	1.30%
Vehicle - Fuel	3180	2,000.00	1,255.03	62.75%
Vehicle - Repairs & Expenses	3190	2,000.00		0.00%
Advertising	4010	1,000.00		0.00%
Service Contracts	4020	85,000.00	54,136.16	63.69%
Contractors	4050	37,800.00	22,581.24	59.74%
Insurance Premiums	4080	4,500.00	4,671.00	103.80%
Taxes	4092	15,000.00	7,439.29	49.60%
Memberships	4097	1,500.00	1,740.50	116.03%
Snow Removal	4105	10,500.00	3,300.50	31.43%
Tree Trimming & Removal	4108	10,000.00		0.00%
Telephone - Basic	4110	1,800.00	630.00	35.00%
Internet	4125	700.00	274.71	39.24%
Facility Improvements	4155	5,000.00		0.00%
Transfer to Reserves	7810	80,000.00		0.00%
Transfer to Reserve Fund	7820		80,000.00	0.00%
		<u>425,450.00</u>	<u>276,952.36</u>	<u>65.10%</u>
Net (Revenue) Expense		<u>175,140.00</u>	<u>161,793.75</u>	<u>92.38%</u>

City of Stratford
G-711 PARKS DIVISION
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
User Fees	1405	(\$25,000.00)		0.00%
Rentals and Leases	1470	(140,000.00)	(12,659.95)	9.04%
Donations	1570	(16,000.00)	(7,550.00)	47.19%
Recoverables	1770	(105,300.00)	(31,086.19)	29.52%
Contribution From Reserves	1810	(32,000.00)		0.00%
		<u>(318,300.00)</u>	<u>(51,296.14)</u>	<u>16.12%</u>
Expense				
F.T. Salaries & Wages	2100	673,750.00	327,118.44	48.55%
Part Time Salaries & Wages	2110	350,360.00	130,612.60	37.28%
F.T. Benefits	2500	191,410.00	96,208.11	50.26%
P.T. Benefits	2510	41,050.00	12,134.00	29.56%
Payroll - EAP, WSIB	2700		463.00	0.00%
Clothing	3010	2,000.00	1,571.79	78.59%
Heat	3030	7,000.00	2,683.50	38.34%
Hydro	3040	30,000.00	6,575.16	21.92%
Water / Sewage	3045	23,000.00	2,838.24	12.34%
Materials	3050	175,000.00	61,696.97	35.26%
Plant Material	3053	100,000.00	1,101.26	1.10%
Office Supplies and Paper	3070		71.31	0.00%
Photocopier Expense	3090	2,000.00	935.37	46.77%
Postage	3100	500.00	349.22	69.84%
R & M - Buildings & Equipment (3140	6,000.00	4,008.49	66.81%
Vehicle - Fuel	3180	30,000.00	1,233.85	4.11%
Vehicle - Repairs & Expenses	3190	25,000.00	4,833.11	19.33%
Conferences	4035	1,000.00	755.64	75.56%
Conferences - Expenses	4036	2,000.00	1,765.03	88.25%
Consultants	4040	2,000.00	1,831.68	91.58%
Swan Care	4045	6,000.00	1,139.74	19.00%
Contractors	4050	42,000.00	18,093.99	43.08%
Maintenance Contracts	4095	365,000.00	181,532.00	49.73%
Memberships	4097	1,000.00	509.90	50.99%
Lawn Maintenance	4106	235,000.00	1,536.53	0.65%
Building Maintenance	4107	6,000.00	682.42	11.37%
Telephone - Cell Phones	4120	3,850.00	1,990.48	51.70%
Training	4140	11,000.00	6,265.29	56.96%
Facility Improvements	4155	33,000.00		0.00%
Transfer to Reserve Fund	7820	64,000.00	64,000.00	100.00%
		<u>2,428,920.00</u>	<u>934,537.12</u>	<u>38.48%</u>
Net (Revenue) Expense				
		<u>2,110,620.00</u>	<u>883,240.98</u>	<u>41.85%</u>

City of Stratford
G-721 RECREATION DIVISION
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Ontario Grants	1130	(\$52,000.00)	(\$21,349.98)	41.06%
Advertising Revenue	1330	(35,000.00)	(10,976.32)	31.36%
Revenue - Recreation Programs	1350	(220,300.00)	(71,262.35)	32.35%
Revenue - Online Recreation Programs	1355		60.19	0.00%
Recreation Facilities Rental Income	1460	(278,000.00)	(537,685.52)	193.41%
Recreation Ice Rentals	1461	(1,326,200.00)	(146,348.54)	11.04%
Recreation - Hall Rentals	1462	(206,000.00)		0.00%
Recreation - Lion's Pool	1463	(140,000.00)	(38,563.88)	27.55%
Recoverables	1770	(296,960.00)		0.00%
Contribution From Reserves	1810	(121,350.00)		0.00%
		<u>(2,675,810.00)</u>	<u>(826,126.40)</u>	<u>30.87%</u>
Expense				
F.T. Salaries & Wages	2100	1,487,020.00	724,250.46	48.70%
Part Time Salaries & Wages	2110	722,560.00	239,744.48	33.18%
F.T. Benefits	2500	409,630.00	195,186.77	47.65%
P.T. Benefits	2510	95,090.00	30,053.20	31.61%
Payroll - EAP, WSIB	2700		70.00	0.00%
Clothing	3010	19,000.00	9,130.38	48.05%
Heat	3030	164,460.00	66,430.61	40.39%
Hydro	3040	763,400.00	204,504.67	26.79%
Water / Sewage	3045	129,560.00	16,723.94	12.91%
Materials	3050	83,800.00	47,229.32	56.36%
Office Supplies and Paper	3070	2,500.00	1,358.52	54.34%
Photocopier Expense	3090	4,000.00	772.62	19.32%
Postage	3100		32.68	0.00%
Meeting Costs	3120	750.00	59.73	7.96%
R & M - Buildings & Equipment (3140		4,938.18	0.00%
Vehicle - Fuel	3180	25,500.00	5,850.65	22.94%
Vehicle - Repairs & Expenses	3190	9,000.00	7,049.16	78.32%
Advertising	4010	45,000.00	16,451.40	36.56%
Conferences	4035	6,000.00	732.59	12.21%
Conferences - Expenses	4036	1,000.00	93.59	9.36%
Conferences - Registration	4037	6,500.00	613.00	9.43%
Conferences - Travel/Mileage	4038	2,500.00	1,544.40	61.78%
Consultants	4040	57,520.00	15,792.96	27.46%
Contractors	4050	113,000.00	9,141.72	8.09%
Maintenance Contracts	4095	252,000.00	111,298.15	44.17%
Memberships	4097	2,500.00	3,412.69	136.51%
Building Maintenance	4107	321,700.00	136,571.32	42.45%
Telephone - Basic	4110	38,720.00	20,166.65	52.08%
Telephone - Cell Phones	4120	10,100.00	5,145.28	50.94%
Cable/Satellite	4124	3,200.00	1,734.59	54.21%
Training	4140	4,300.00	1,897.20	44.12%
Training - Expenses	4142	2,000.00	3,092.17	154.61%
Travel/Mileage - excl Training	4150	4,500.00		0.00%
Facility Improvements	4155	50,000.00	29,075.94	58.15%
Special Events	4164	10,600.00	17,978.39	169.61%
Interest on Long-term Debt	5030	610,700.00	266,462.95	43.63%
Principal Repayment LTD	5035	1,016,500.00	347,104.70	34.15%
Rent	5045	45,500.00	25,463.56	55.96%
Transfer to Reserves	7810		5,339.21	0.00%
Transfer to Reserve Fund	7820	566,410.00	576,410.00	101.77%
		<u>7,086,520.00</u>	<u>3,148,907.83</u>	<u>44.44%</u>
Net (Revenue) Expense				
		<u>4,410,710.00</u>	<u>2,322,781.43</u>	<u>52.66%</u>

City of Stratford
G-731 CEMETERY DIVISION
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Rentals and Leases	1470	(\$320,000.00)	(\$154,385.91)	48.25%
Contribution From Trust Funds	1830	(65,000.00)		0.00%
		<u>(385,000.00)</u>	<u>(154,385.91)</u>	<u>40.10%</u>
Expense				
F.T. Salaries & Wages	2100	260,730.00	129,130.73	49.53%
Part Time Salaries & Wages	2110	54,680.00	21,153.54	38.69%
F.T. Benefits	2500	73,380.00	37,542.31	51.16%
P.T. Benefits	2510	4,960.00	1,854.39	37.39%
Payroll - EAP, WSIB	2700		35.61	0.00%
Clothing	3010	2,000.00	86.41	4.32%
Heat	3030	3,500.00	1,811.94	51.77%
Hydro	3040	8,500.00	2,052.52	24.15%
Water / Sewage	3045	4,000.00	262.92	6.57%
Materials	3050	30,000.00	12,583.31	41.94%
Office Supplies and Paper	3070	500.00	136.59	27.32%
Photocopier Expense	3090	1,000.00	307.33	30.73%
Postage	3100	300.00	120.60	40.20%
R & M - Buildings & Equipment (3140	10,000.00	1,198.82	11.99%
Vehicle - Fuel	3180	18,000.00	8,841.04	49.12%
Vehicle - Repairs & Expenses	3190	16,000.00	1,194.73	7.47%
Contractors	4050	5,000.00	2,092.01	41.84%
Building Maintenance	4107		3,394.65	0.00%
Telephone - Cell Phones	4120	960.00	534.30	55.66%
Training	4140		264.38	0.00%
Interest on Long-term Debt	5030	4,190.00	1,825.89	43.58%
Principal Repayment LTD	5035	27,330.00	11,262.10	41.21%
Transfer to Reserve Fund	7820	48,490.00	80,000.00	164.98%
		<u>573,520.00</u>	<u>317,686.12</u>	<u>55.39%</u>
Net (Revenue) Expense		<u>188,520.00</u>	<u>163,300.21</u>	<u>86.62%</u>

City of Stratford
G-750 TRANSIT OPERATIONS
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Transit Fares	1395	(\$210,000.00)	(\$84,977.88)	40.47%
Rentals and Leases	1470	(630,000.00)	(315,860.50)	50.14%
Sales	1610		(9,592.48)	0.00%
		<u>(840,000.00)</u>	<u>(410,430.86)</u>	<u>48.86%</u>
Expense				
F.T. Salaries & Wages	2100	1,114,560.00	462,620.57	41.51%
Part Time Salaries & Wages	2110	495,710.00	251,261.69	50.69%
F.T. Benefits	2500	373,180.00	166,448.08	44.60%
P.T. Benefits	2510	130,270.00	57,894.91	44.44%
Payroll - EAP, WSIB	2700	6,200.00	854.00	13.77%
Clothing	3010	12,000.00	12,708.61	105.91%
Goods Purchased for Resale	3020	27,000.00	1,831.67	6.78%
Heat	3030	18,500.00	6,037.03	32.63%
Hydro	3040	30,000.00	7,659.92	25.53%
Water / Sewage	3045	9,500.00	1,754.60	18.47%
Office Supplies and Paper	3070	1,800.00	661.90	36.77%
Photocopier Expense	3090	1,500.00	779.94	52.00%
Postage	3100	100.00	19.97	19.97%
Printing	3110		274.75	0.00%
R & M - Buildings & Equipment (3140	12,500.00	4,091.49	32.73%
Uniforms	3170	3,500.00	1,439.66	41.13%
Advertising	4010	2,000.00		0.00%
Service Contracts	4020		7,662.35	0.00%
Conferences - Expenses	4036	1,500.00	549.41	36.63%
Conferences - Travel/Mileage	4038	250.00		0.00%
Courier/Freight	4060	2,000.00	3,293.04	164.65%
Memberships	4097	4,500.00	4,756.26	105.69%
Snow Removal	4105	25,000.00	49,607.99	198.43%
Building Maintenance	4107	3,500.00	8,407.18	240.21%
Telephone - Cell Phones	4120	3,500.00	1,323.66	37.82%
Bank, Collection and Credit Car	5010		15.00	0.00%
Interest on Long-term Debt	5030	34,630.00		0.00%
Principal Repayment LTD	5035	74,530.00		0.00%
Rental of Bldg, Machinery & Equ	5040	4,000.00		0.00%
Transfer to Reserve Fund	7820	160,000.00	160,000.00	100.00%
		<u>2,551,730.00</u>	<u>1,211,953.68</u>	<u>47.50%</u>
Net (Revenue) Expense				
		<u>1,711,730.00</u>	<u>801,522.82</u>	<u>46.83%</u>

City of Stratford
G-751 PARALLEL TRANSIT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Transit Fares	1395	<u>(\$50,000.00)</u>	<u>(\$21,445.53)</u>	<u>42.89%</u>
		<u>(50,000.00)</u>	<u>(21,445.53)</u>	<u>42.89%</u>
Expense				
F.T. Salaries & Wages	2100	247,740.00	83,862.34	33.85%
Part Time Salaries & Wages	2110	144,310.00	61,399.82	42.55%
F.T. Benefits	2500	77,450.00	29,535.14	38.13%
P.T. Benefits	2510	37,240.00	12,489.20	33.54%
Payroll - EAP, WSIB	2700	1,350.00	125.00	9.26%
Clothing	3010	4,500.00	4,632.50	102.94%
Office Supplies and Paper	3070	1,200.00	796.59	66.38%
Postage	3100	150.00	26.76	17.84%
Advertising	4010	1,000.00		0.00%
Conferences - Expenses	4036	1,500.00		0.00%
Memberships	4097	1,500.00	1,475.52	98.37%
Telephone - Cell Phones	4120	540.00	263.90	48.87%
Travel/Mileage - excl Training	4150	250.00		0.00%
Transfer to Reserve Fund	7820	10,000.00	10,000.00	100.00%
		<u>528,730.00</u>	<u>204,606.77</u>	<u>38.70%</u>
Net (Revenue) Expense				
		<u>478,730.00</u>	<u>183,161.24</u>	<u>38.26%</u>

City of Stratford
G-611 SOCIAL SERVICES DEPARTMENT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Ontario Grants	1130	(\$8,437,780.00)	(\$3,574,400.41)	42.36%
Municipality - Perth	1210	(742,770.00)	(371,655.00)	50.04%
Municipality - St. Mary's	1220	(128,750.00)	(64,420.02)	50.03%
		<u>(9,309,300.00)</u>	<u>(4,010,475.43)</u>	<u>43.08%</u>
Expense				
F.T. Salaries & Wages	2100	1,836,520.00	824,118.44	44.87%
Part Time Salaries & Wages	2110		18,150.91	0.00%
F.T. Benefits	2500	538,360.00	243,047.53	45.15%
P.T. Benefits	2510		1,610.87	0.00%
Payroll - EAP, WSIB	2700	200.00	120.00	60.00%
Office Supplies and Paper	3070	20,200.00	9,595.25	47.50%
Photocopier Expense	3090	9,000.00	3,948.45	43.87%
Postage	3100	20,000.00	12,213.73	61.07%
Printing	3110	1,000.00		0.00%
Meeting Costs	3120	3,000.00	508.33	16.94%
Publications & Subscriptions	3130	150.00		0.00%
Advertising	4010	500.00		0.00%
Service Contracts	4020	321,700.00	87,659.15	27.25%
Audit	4030	2,000.00		0.00%
Conferences - Expenses	4036	10,000.00		0.00%
Consultants	4040		653.71	0.00%
Courier/Freight	4060	250.00	53.04	21.22%
Legal	4090		1,576.65	0.00%
Memberships	4097	10,000.00	515.40	5.15%
Telephone - Basic	4110	13,950.00	6,743.10	48.34%
Telephone - Cell Phones	4120	7,710.00	2,336.15	30.30%
Training - Expenses	4142	26,000.00	1,565.23	6.02%
Travel/Mileage - excl Training	4150	9,750.00	8,573.64	87.93%
Bank, Collection and Credit Car	5010		2,509.70	0.00%
Rental of Bldg, Machinery & Equ	5040	64,610.00	16,152.50	25.00%
Rent	5045	164,980.00	41,245.00	25.00%
Grants to Charities and Other O	6010	75,930.00	25,000.00	32.93%
Social Assistance Payments	6020	6,713,780.00	2,867,188.57	42.71%
Ontario Dental Association	6021		700.03	0.00%
Interfunctional Transfers	7900	81,370.00	305.28	0.38%
Office Equipment and Furnishing	9010	6,500.00	610.54	9.39%
Equipment Purchases	9030	10,000.00		0.00%
		<u>9,947,460.00</u>	<u>4,176,701.20</u>	<u>41.99%</u>
Net (Revenue) Expense				
		<u>638,160.00</u>	<u>166,225.77</u>	<u>26.05%</u>

City of Stratford
 G-614 SOCIAL HOUSING
 Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Municipality - Perth	1210		(\$1,179,075.00)	0.00%
Municipality - St. Mary's	1220		(204,420.00)	0.00%
			<u>(1,383,495.00)</u>	<u>0.00%</u>
Expense				
Social Assistance Payments	6020		2,407,716.00	0.00%
			<u>2,407,716.00</u>	<u>0.00%</u>
Net (Revenue) Expense				
			<u>1,024,221.00</u>	<u>0.00%</u>

City of Stratford
G-615 PERTH & STRATFORD HOUSING
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Ontario Grants	1130	(\$3,485,230.00)	(\$244,643.53)	7.02%
Rental Support	1150	(53,010.00)		0.00%
Municipality - Perth	1210	(2,369,150.00)	(560,971.00)	23.68%
Municipality - St. Mary's	1220	(410,740.00)	(97,256.00)	23.68%
Municipality - Stratford	1230		(481,956.00)	0.00%
User Fees	1405	(2,450,000.00)	(642,467.47)	26.22%
Recoverables	1770		(2,930.00)	0.00%
Contribution From Reserve Funds	1820		(26,500.00)	0.00%
		<u>(8,768,130.00)</u>	<u>(2,056,724.00)</u>	<u>23.46%</u>
Expense				
F.T. Salaries & Wages	2100	1,321,310.00	547,422.02	41.43%
F.T. Benefits	2500	391,420.00	157,314.76	40.19%
P.T. Benefits	2510	27,620.00	9,129.00	33.05%
Payroll - EAP, WSIB	2700	1,750.00	223.81	12.79%
Heat	3030	150,000.00	24,461.20	16.31%
Hydro	3040	500,000.00	90,355.49	18.07%
Water / Sewage	3045	200,000.00	28,209.88	14.10%
Materials	3050	1,261,000.00	254,489.69	20.18%
Office Supplies and Paper	3070	5,900.00	3,832.06	64.95%
Miscellaneous	3080		12,300.62	0.00%
Rental Support Payments	3085	806,490.00	5,438.84	0.67%
Housing Allowance Payments	3086	409,520.00	22,098.08	5.40%
Photocopier Expense	3090	7,000.00	2,504.55	35.78%
Postage	3100	7,000.00	4,060.81	58.01%
Printing	3110	500.00	2,785.66	557.13%
Meeting Costs	3120	2,600.00	1,094.72	42.10%
Publications & Subscriptions	3130	130.00	288.00	221.54%
Vehicle - Fuel	3180		3,002.11	0.00%
Vehicle - Repairs & Expenses	3190	28,850.00		0.00%
Advertising	4010	500.00		0.00%
Service Contracts	4020	786,230.00	679,888.70	86.47%
Audit	4030	6,100.00		0.00%
Conferences - Expenses	4036	6,600.00	162.82	2.47%
Consultants	4040	15,000.00	12,043.29	80.29%
Courier/Freight	4060	170.00	16.32	9.60%
Insurance Premiums	4080	125,000.00	28,636.74	22.91%
Legal	4090	8,600.00	875.00	10.17%
Taxes	4092	1,015,000.00		0.00%
Memberships	4097	4,500.00	348.87	7.75%
Services - Other	4100		455,000.92	0.00%
Telephone - Basic	4110	32,970.00	9,178.94	27.84%
Telephone - Cell Phones	4120	14,280.00	7,686.64	53.83%
Training - Expenses	4142	12,750.00	9,441.80	74.05%
Travel/Mileage - excl Training	4150	5,500.00	1,061.10	19.29%
Affordable Capital Projects	4174	67,010.00	12,398.46	18.50%
Interest on Long-term Debt	5030	630.00	342.58	54.38%
Principal Repayment LTD	5035	8,670.00	3,571.52	41.19%
Rental of Bldg, Machinery & Equ	5040	516,690.00	22,058.69	4.27%
Rent	5045	111,700.00	27,925.00	25.00%
Social Assistance Payments	6020	2,042,000.00	(132,623.20)	(6.49%)
Transfer to Reserves	7810	834,500.00		0.00%
Transfer to Reserve Fund	7820		847,430.00	0.00%
Interfunctional Transfers	7900	55,090.00		0.00%
Office Equipment and Furnishing	9010	13,000.00		0.00%
Equipment Purchases	9030		81,284.47	0.00%
		<u>10,803,580.00</u>	<u>3,235,739.96</u>	<u>29.95%</u>

City of Stratford
 G-615 PERTH & STRATFORD HOUSING
 Run on 7/4/2019 (dd/mm/yy)

	<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Net (Revenue) Expense	<u>2,035,450.00</u>	<u>1,179,015.96</u>	<u>57.92%</u>

City of Stratford
G-616 CHILD CARE DIVISION
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Ontario Grants	1130	(\$1,829,170.00)	(\$914,586.00)	50.00%
Municipality - Perth	1210	(384,390.00)	(190,724.94)	49.62%
Municipality - St. Mary's	1220	(66,640.00)	(33,064.92)	49.62%
Recoverables	1770		(370.50)	0.00%
		<u>(2,280,200.00)</u>	<u>(1,138,746.36)</u>	<u>49.94%</u>
Expense				
F.T. Salaries & Wages	2100	316,010.00	154,067.45	48.75%
F.T. Benefits	2500	88,670.00	46,438.42	52.37%
Office Supplies and Paper	3070	1,840.00	208.77	11.35%
Postage	3100	790.00	545.45	69.04%
Printing	3110	4,000.00	506.75	12.67%
Meeting Costs	3120	320.00	21.04	6.58%
Vehicle - Repairs & Expenses	3190	5,980.00		0.00%
Advertising	4010	1,000.00		0.00%
Conferences - Expenses	4036	1,750.00	585.12	33.44%
Memberships	4097	2,000.00	668.46	33.42%
Telephone - Basic	4110	4,480.00	2,239.98	50.00%
Training - Expenses	4142	4,000.00	1,458.35	36.46%
Travel/Mileage - excl Training	4150	600.00	469.55	78.26%
Rental of Bldg, Machinery & Equ	5040	14,150.00	3,537.50	25.00%
Rent	5045	8,550.00	2,138.00	25.01%
Social Assistance Payments	6020	1,264,040.00	617,933.02	48.89%
Wage Subsidy - Non Profit	6025	858,020.00	500,499.00	58.33%
Interfunctional Transfers	7900	31,340.00		0.00%
Office Equipment and Furnishing	9010	2,920.00	832.39	28.51%
		<u>2,610,460.00</u>	<u>1,332,149.25</u>	<u>51.03%</u>
Net (Revenue) Expense				
		<u>330,260.00</u>	<u>193,402.89</u>	<u>58.56%</u>

City of Stratford
G-617 EARLY LEARNING & CHILD DEVELOPMENT
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Ontario Grants	1130	(\$4,509,053.00)	(\$3,968,711.00)	88.02%
Contribution From Reserves	1810	(750,000.00)		0.00%
		<u>(5,259,053.00)</u>	<u>(3,968,711.00)</u>	<u>75.46%</u>
Expense				
F.T. Salaries & Wages	2100	459,279.00	197,675.43	43.04%
F.T. Benefits	2500	134,696.00	58,114.95	43.15%
Materials	3050	40,337.00	5,046.82	12.51%
Office Supplies and Paper	3070	32,800.00	71.22	0.22%
Photocopier Expense	3090		161.23	0.00%
Meeting Costs	3120	2,000.00		0.00%
Service Contracts	4020	483,901.00	11,479.63	2.37%
Conferences - Expenses	4036	6,040.00		0.00%
Consultants	4040	22,200.00	699.78	3.15%
Services - Other	4100		191,897.05	0.00%
Telephone - Basic	4110	500.00		0.00%
Telephone - Cell Phones	4120	1,800.00	973.20	54.07%
Training - Expenses	4142	4,983.00	503.76	10.11%
Travel/Mileage - excl Training	4150	6,040.00	1,731.29	28.66%
Rental of Bldg, Machinery & Equ	5040	13,200.00	3,300.00	25.00%
Rent	5045	55,000.00	13,750.00	25.00%
Provincial Programs	5065		31,340.77	0.00%
Grants - Best Start School Projects	6015	750,000.00		0.00%
Social Assistance Payments	6020	2,693,720.00	1,228,806.59	45.62%
Wage Subsidy - Non Profit	6025	536,057.00	247,424.00	46.16%
Office Equipment and Furnishing	9010	16,500.00	5,301.32	32.13%
		<u>5,259,053.00</u>	<u>1,998,277.04</u>	<u>38.00%</u>
Net (Revenue) Expense				
			<u>(1,970,433.96)</u>	<u>0.00%</u>

City of Stratford
G-613 ANNE HATHAWAY DAY CARE CENTRE
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Day Care Revenue	1320	(\$786,450.00)	(\$311,504.69)	39.61%
Parent Revenue	1321	(652,750.00)	(394,652.95)	60.46%
Recoverables	1770	(369,410.00)	(208,770.80)	56.51%
		<u>(1,808,610.00)</u>	<u>(914,928.44)</u>	<u>50.59%</u>
Expense				
F.T. Salaries & Wages	2100	961,050.00	436,157.76	45.38%
Part Time Salaries & Wages	2110	339,070.00	179,891.69	53.05%
F.T. Benefits	2500	299,910.00	125,238.72	41.76%
P.T. Benefits	2510	72,920.00	28,437.81	39.00%
Heat	3030	5,000.00	2,500.62	50.01%
Hydro	3040	6,000.00	1,617.91	26.97%
Water / Sewage	3045	2,600.00	815.52	31.37%
Materials	3050	6,200.00	5,131.56	82.77%
AHDC Craft Supplies	3065	1,500.00	1,286.54	85.77%
AHDC Toys	3066	1,000.00		0.00%
AHDC Special Events	3067	600.00	200.68	33.45%
Office Supplies and Paper	3070	1,360.00	422.93	31.10%
Photocopier Expense	3090	1,400.00	391.09	27.94%
Postage	3100	50.00		0.00%
Printing	3110	150.00		0.00%
Meals	3121	45,000.00	21,695.58	48.21%
Advertising	4010	1,000.00	511.34	51.13%
Memberships	4097	2,100.00	1,280.00	60.95%
Snow Removal	4105	5,000.00	5,922.51	118.45%
Building Maintenance	4107	50,000.00	21,593.13	43.19%
Telephone - Basic	4110	4,980.00	2,490.00	50.00%
Telephone - Cell Phones	4120	1,640.00		0.00%
Training - Expenses	4142	2,500.00	322.29	12.89%
Travel/Mileage - excl Training	4150	150.00	71.58	47.72%
Bank, Collection and Credit Car	5010		34.14	0.00%
Rental of Bldg, Machinery & Equ	5040	1,800.00	450.00	25.00%
Office Equipment and Furnishing	9010	2,200.00		0.00%
		<u>1,815,180.00</u>	<u>836,463.40</u>	<u>46.08%</u>
Net (Revenue) Expense				
		<u>6,570.00</u>	<u>(78,465.04)</u>	<u>(1194.29%)</u>

City of Stratford
G-618 BRITANNIA ST APARTMENTS
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Rentals and Leases	1470	(\$106,520.00)		0.00%
Contribution From Reserve Funds	1820	(82,820.00)		0.00%
		<u>(189,340.00)</u>		<u>0.00%</u>
Expense				
Heat	3030		323.86	0.00%
Hydro	3040	2,000.00		0.00%
Water / Sewage	3045	4,900.00		0.00%
Consultants	4040	2,000.00		0.00%
Insurance Premiums	4080	3,000.00		0.00%
Taxes	4092	12,420.00		0.00%
Snow Removal	4105	3,330.00		0.00%
Lawn Maintenance	4106	2,500.00		0.00%
Building Maintenance	4107	1,400.00		0.00%
Interest on Long-term Debt	5030	50,060.00		0.00%
Principal Repayment LTD	5035	107,730.00		0.00%
		<u>189,340.00</u>	<u>323.86</u>	<u>0.17%</u>
Net (Revenue) Expense				
			<u>323.86</u>	<u>0.00%</u>

City of Stratford
G-231 POLICE DEPARTMENT
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Ontario Grants	1130	(\$353,000.00)	(\$261,515.91)	74.08%
Municipality - Perth South	1215	(531,130.00)	(266,239.50)	50.13%
Municipality - St. Mary's	1220	(1,004,920.00)	(503,702.94)	50.12%
User Fees	1405	(40,000.00)	(31,087.39)	77.72%
Licenses and Permits	1440	(17,000.00)	(12,875.00)	75.74%
Sales	1610	(2,000.00)	(1,871.86)	93.59%
Gain on Disposal of Assets	1765	(5,000.00)		0.00%
Contribution From Reserves	1810	(245,760.00)		0.00%
Contribution From Reserve Funds	1820		(26,470.20)	0.00%
		<u>(2,198,810.00)</u>	<u>(1,103,762.80)</u>	<u>50.20%</u>
Expense				
F.T. Salaries & Wages	2100	9,090,860.00	4,209,969.42	46.31%
Part Time Salaries & Wages	2110	171,300.00	112,290.18	65.55%
F.T. Benefits	2500	2,252,890.00	1,225,131.14	54.38%
P.T. Benefits	2510	17,050.00	13,604.93	79.79%
Payroll - EAP, WSIB	2700	23,040.00	1,764.94	7.66%
Clothing	3010	32,600.00	14,741.25	45.22%
Materials	3050	88,920.00	173,322.81	194.92%
Material - Containment	3051	16,130.00	8,535.73	52.92%
Office Supplies and Paper	3070	7,950.00	3,911.52	49.20%
Identification Supplies	3071	4,900.00	3,655.42	74.60%
Photocopier Expense	3090	4,460.00	1,305.60	29.27%
Postage	3100	920.00	648.89	70.53%
Printing	3110	5,520.00	589.95	10.69%
Meeting Costs	3120	4,950.00	8.43	0.17%
Meals	3121	2,900.00	934.36	32.22%
Publications & Subscriptions	3130	2,420.00	120.62	4.98%
R & M - Buildings & Equipment (3140	16,700.00	5,458.33	32.68%
Uniforms	3170	59,400.00	21,248.61	35.77%
Vehicle - Fuel	3180	107,140.00	53,548.20	49.98%
Vehicle - Repairs & Expenses	3190	41,950.00	27,010.25	64.39%
Material - Specialized Projects	4001	5,250.00		0.00%
Advertising	4010	1,000.00	717.55	71.76%
Conferences	4035	6,700.00	7,064.13	105.43%
Conferences - Expenses	4036	6,990.00	905.00	12.95%
Conferences - Registration	4037	6,400.00	5,907.91	92.31%
Conferences - Travel/Mileage	4038	2,000.00	478.13	23.91%
Contractors	4050	148,490.00	81,321.49	54.77%
Courier/Freight	4060	1,500.00	702.54	46.84%
Legal	4090	28,800.00		0.00%
Maintenance Contracts	4095	40,810.00	14,209.32	34.82%
Memberships	4097	5,500.00	966.72	17.58%
Services - Other	4100	256,250.00	32,493.42	12.68%
Telephone - Basic	4110	42,630.00	19,679.60	46.16%
Training	4140	200.00	200.00	100.00%
Training - Mileage	4141	5,800.00	1,043.16	17.99%
Training - Expenses	4142	67,280.00	31,671.75	47.07%
Training - Supplies	4143	20,000.00	2,325.39	11.63%
Special Initiatives	4160	790.00		0.00%
Bank, Collection and Credit Car	5010		601.62	0.00%
Interest on Long-term Debt	5030	6,890.00	3,639.81	52.83%
Principal Repayment LTD	5035	88,580.00	36,504.75	41.21%
Rental of Bldg, Machinery & Equ	5040	73,140.00	36,872.55	50.41%
Vehicle Lease	5060	49,000.00	13,256.30	27.05%
Transfer to Reserves	7810	302,020.00	165,000.00	54.63%
Transfer to Reserve Fund	7820	170,040.00	275,900.00	162.26%

City of Stratford
 G-231 POLICE DEPARTMENT
 Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Office Equipment and Furnishing	9010	6,310.00	1,471.45	23.32%
Equipment Purchases	9030	113,450.00	63,673.08	56.12%
		<u>13,407,820.00</u>	<u>6,674,406.25</u>	<u>49.78%</u>
Net (Revenue) Expense		<u>11,209,010.00</u>	<u>5,570,643.45</u>	<u>49.70%</u>

City of Stratford
G-411 STRATFORD PUBLIC LIBRARY
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Canada Grants	1120	(\$2,900.00)		0.00%
Ontario Grants	1130	(51,400.00)	(4,605.34)	8.96%
Municipality - Perth	1210	(39,450.00)		0.00%
User Fees	1405	(170,020.00)	(2,995.77)	1.76%
Other Fines	1480	(20,000.00)	(10,432.92)	52.16%
Donations	1570	(5,000.00)	(6,222.19)	124.44%
Recoverables	1770	(101,640.00)	(250.00)	0.25%
		<u>(390,410.00)</u>	<u>(24,506.22)</u>	<u>6.28%</u>
Expense				
F.T. Salaries & Wages	2100	1,058,970.00	541,158.47	51.10%
Part Time Salaries & Wages	2110	651,690.00	289,159.84	44.37%
F.T. Benefits	2500	262,380.00	114,590.46	43.67%
P.T. Benefits	2510	165,970.00	46,487.07	28.01%
Payroll - EAP, WSIB	2700	2,100.00	2,051.48	97.69%
Heat	3030	9,000.00	3,979.73	44.22%
Hydro	3040	35,000.00	5,838.22	16.68%
Water / Sewage	3045	1,150.00	399.31	34.72%
Materials	3050	6,700.00	2,252.55	33.62%
Library Books	3060		360.00	0.00%
AHDC Craft Supplies	3065	9,000.00	2,809.75	31.22%
Office Supplies and Paper	3070	15,000.00	5,110.63	34.07%
Miscellaneous	3080	3,000.00	1,891.41	63.05%
Photocopier Expense	3090	8,500.00	3,500.36	41.18%
Postage	3100	1,200.00	830.69	69.22%
Printing	3110	1,000.00	690.94	69.09%
Meeting Costs	3120	1,000.00	437.84	43.78%
R & M - Buildings & Equipment (3140		100.84	0.00%
Vehicle - Fuel	3180	1,000.00	137.68	13.77%
Vehicle - Repairs & Expenses	3190	2,000.00	1,908.46	95.42%
Advertising	4010	12,000.00	4,920.04	41.00%
Conferences - Expenses	4036	2,000.00	1,185.19	59.26%
Contractors	4050	5,370.00	26,823.67	499.51%
Courier/Freight	4060	1,500.00	839.65	55.98%
Insurance Premiums	4080	10,000.00		0.00%
Legal	4090	1,000.00	81.41	8.14%
Maintenance Contracts	4095	209,130.00	64,962.36	31.06%
Memberships	4097	3,030.00	2,504.34	82.65%
Snow Removal	4105	9,000.00	3,347.98	37.20%
Lawn Maintenance	4106	1,000.00	508.80	50.88%
Building Maintenance	4107	8,000.00	2,890.96	36.14%
Telephone - Basic	4110	4,000.00	1,429.21	35.73%
Telephone - Cell Phones	4120	1,100.00	450.20	40.93%
Internet	4125	5,000.00	2,811.27	56.23%
Training - Expenses	4142	22,000.00	9,918.43	45.08%
Travel/Mileage - excl Training	4150	4,200.00	1,885.03	44.88%
Bank, Collection and Credit Car	5010	900.00	431.98	48.00%
Transfer to Reserve Fund	7820	287,650.00	287,650.00	100.00%
Equipment Purchases	9030	18,000.00	6,571.46	36.51%
		<u>2,839,540.00</u>	<u>1,442,907.71</u>	<u>50.81%</u>
Net (Revenue) Expense				
		<u>2,449,130.00</u>	<u>1,418,401.49</u>	<u>57.91%</u>

City of Stratford
G-330 SANITARY
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
Sewage Surcharge Revenue	1370	(\$6,752,000.00)	(\$2,684,637.68)	39.76%
Recoverables	1770	(20,000.00)	(72,040.58)	360.20%
Contribution From Reserve Funds	1820	(212,800.00)		0.00%
City Own Rental Revenue	1850	(100,000.00)	(21,879.00)	21.88%
		<u>(7,084,800.00)</u>	<u>(2,778,557.26)</u>	<u>39.22%</u>
Expense				
F.T. Salaries & Wages	2100	356,040.00	103,866.41	29.17%
F.T. Benefits	2500	103,870.00	30,047.71	28.93%
Payroll - EAP, WSIB	2700	300.00	140.00	46.67%
Clothing	3010	1,500.00	2,089.34	139.29%
Hydro	3040	548,220.00	226,881.16	41.39%
Water / Sewage	3045	400.00	154.42	38.61%
Materials	3050	32,000.00	4,429.46	13.84%
R & M - Buildings & Equipment (3140	35,000.00		0.00%
Vehicle - Fuel	3180	12,000.00	9,220.34	76.84%
Vehicle - Repairs & Expenses	3190	30,000.00	24,100.02	80.33%
Service Contracts	4020	79,000.00	34,695.36	43.92%
Consultants	4040	8,000.00	25,438.09	317.98%
Contractors	4050	1,025,100.00	495,401.86	48.33%
Courier/Freight	4060	50.00		0.00%
Legal	4090	5,000.00	6,746.69	134.93%
Memberships	4097	900.00	318.76	35.42%
Services - Other	4100		2,132.05	0.00%
Telephone - Basic	4110	3,520.00	1,760.04	50.00%
Telephone - Cell Phones	4120	1,920.00	899.75	46.86%
Training - Expenses	4142	12,000.00	2,677.48	22.31%
Interest on Long-term Debt	5030	756,610.00	56,053.68	7.41%
Principal Repayment LTD	5035	2,233,530.00	212,393.06	9.51%
Transfer to Reserves	7810	1,709,340.00		0.00%
Transfer to Reserve Fund	7820		1,709,340.00	0.00%
City Owned Rental Expense	7850	60,500.00	11,384.60	18.82%
Interfunctional Transfers	7900	66,000.00		0.00%
Small Tools & Equipment	9040	4,000.00	2,264.70	56.62%
		<u>7,084,800.00</u>	<u>2,962,434.98</u>	<u>41.81%</u>
Net (Revenue) Expense				
			<u>183,877.72</u>	<u>0.00%</u>

City of Stratford
G-350 WATER
Run on 7/4/2019 (dd/mm/yy)

		Annual Budget	Current Actual	% YTD
Revenue				
User Fees	1405	(\$4,620.00)	(\$2,400.00)	51.95%
Water Revenue	1410	(4,502,000.00)	(1,827,982.45)	40.60%
Recoverables	1770	(6,000.00)	(7,569.30)	126.16%
City Own Rental Revenue	1850	(170,000.00)	(40,654.09)	23.91%
		<u>(4,682,620.00)</u>	<u>(1,878,605.84)</u>	<u>40.12%</u>
Expense				
F.T. Salaries & Wages	2100	953,520.00	429,433.63	45.04%
Part Time Salaries & Wages	2110	8,730.00		0.00%
F.T. Benefits	2500	286,780.00	130,911.51	45.65%
P.T. Benefits	2510	730.00		0.00%
Payroll - EAP, WSIB	2700	2,000.00	784.22	39.21%
Clothing	3010	5,100.00	5,084.88	99.70%
Hydro	3040	335,080.00	98,234.25	29.32%
Materials	3050	355,000.00	105,973.20	29.85%
Office Supplies and Paper	3070	1,200.00	87.41	7.28%
Photocopier Expense	3090	280.00	168.55	60.20%
Postage	3100	1,000.00	322.99	32.30%
Printing	3110	900.00		0.00%
Meeting Costs	3120	1,540.00	691.05	44.87%
R & M - Buildings & Equipment (3140	15,000.00		0.00%
Vehicle - Fuel	3180	37,000.00	14,418.54	38.97%
Vehicle - Repairs & Expenses	3190	20,000.00	18,431.77	92.16%
Service Contracts	4020	279,500.00	127,351.37	45.56%
Consultants	4040	20,100.00	8,995.58	44.75%
Contractors	4050	635,000.00	238,877.17	37.62%
Courier/Freight	4060	300.00	175.02	58.34%
Legal	4090	1,000.00		0.00%
Maintenance Contracts	4095	5,000.00		0.00%
Memberships	4097	3,830.00	3,661.70	95.61%
Conservation Authority Levy	4101	417,600.00	417,599.00	100.00%
Building Maintenance	4107		340.89	0.00%
Telephone - Basic	4110	10,580.00	5,289.96	50.00%
Telephone - Cell Phones	4120	8,000.00	3,951.40	49.39%
Training - Expenses	4142	35,000.00	12,648.45	36.14%
Interest on Long-term Debt	5030	230.00	124.57	54.16%
Principal Repayment LTD	5035	3,150.00	1,298.73	41.23%
Transfer to Reserves	7810	783,420.00		0.00%
Transfer to Reserve Fund	7820		783,420.00	0.00%
City Owned Rental Expense	7850	165,750.00	45,818.30	27.64%
Interfunctional Transfers	7900	284,800.00		0.00%
Office Equipment and Furnishing	9010	500.00		0.00%
Small Tools & Equipment	9040	5,000.00	234.49	4.69%
		<u>4,682,620.00</u>	<u>2,454,328.63</u>	<u>52.41%</u>
Net (Revenue) Expense				
			<u>575,722.79</u>	<u>0.00%</u>

City of Stratford
G-360 WASTE
Run on 7/4/2019 (dd/mm/yy)

		<u>Annual Budget</u>	<u>Current Actual</u>	<u>% YTD</u>
Revenue				
Ontario Grants	1130	(\$300,500.00)	(\$105,949.03)	35.26%
Bag Tags Revenue	1310	(730,000.00)	(411,093.80)	56.31%
Tipping Fees	1315	(1,777,000.00)	(853,519.47)	48.03%
Sales	1610	(5,500.00)	(3,676.03)	66.84%
Recoverables	1770	(20,000.00)	(19,074.08)	95.37%
City Own Rental Revenue	1850	(305,000.00)	(76,427.01)	25.06%
		<u>(3,138,000.00)</u>	<u>(1,469,739.42)</u>	<u>46.84%</u>
Expense				
F.T. Salaries & Wages	2100	463,790.00	185,168.73	39.93%
F.T. Benefits	2500	126,300.00	53,045.63	42.00%
Clothing	3010	700.00		0.00%
Hydro	3040	16,000.00	5,000.44	31.25%
Water / Sewage	3045	320.00	128.79	40.25%
Sewage- Leachate	3047	173,400.00		0.00%
Materials	3050	42,200.00	21,397.41	50.70%
Printing	3110	50.00		0.00%
R & M - Buildings & Equipment (3140	5,000.00	7,477.87	149.56%
Vehicle - Fuel	3180	75,000.00	24,609.49	32.81%
Vehicle - Repairs & Expenses	3190	65,000.00	27,643.94	42.53%
Advertising	4010	1,000.00		0.00%
Service Contracts	4020	58,500.00	33,857.77	57.88%
Consultants	4040	73,500.00	43,370.28	59.01%
Contractors	4050	1,355,000.00	527,525.11	38.93%
Courier/Freight	4060	200.00	12.24	6.12%
Memberships	4097	850.00	432.48	50.88%
Telephone - Basic	4110	3,090.00	1,545.00	50.00%
Training - Expenses	4142	3,600.00	47.17	1.31%
Bank, Collection and Credit Car	5010	1,000.00	304.72	30.47%
Rental of Bldg, Machinery & Equ	5040	20,000.00		0.00%
Transfer to Reserves	7810	280,400.00		0.00%
Transfer to Reserve Fund	7820		280,400.00	0.00%
City Owned Rental Expense	7850	372,500.00	81,123.00	21.78%
Office Equipment and Furnishing	9010	300.00	15.74	5.25%
Small Tools & Equipment	9040	300.00	32.55	10.85%
		<u>3,138,000.00</u>	<u>1,293,138.36</u>	<u>41.21%</u>
Net (Revenue) Expense				
			<u>(176,601.06)</u>	<u>0.00%</u>